



City of
LAUNCESTON

COUNCIL MINUTES

**COUNCIL MEETING
THURSDAY 5 SEPTEMBER 2024
1.00PM**

The Ordinary Meeting of the City of Launceston Council was held at the Council Chambers, Town Hall, St John Street, Launceston:

Date: 5 September 2024

Time: 1:00pm

Certificate of Qualified Advice

Background

To comply with section 65 of the *Local Government Act 1993* (Tas):

1. A General Manager must ensure that any advice, information or recommendation given to the council, or a council committee, is given by a person who has the qualifications or experience necessary to give such advice, information or recommendation.
2. A council or council committee is not to decide on any matter which requires the advice of a qualified person without considering such advice unless -
 - (a) the General Manager certifies, in writing -
 - (i) that such advice was obtained; and
 - (ii) the General Manager took the advice into account in providing general advice to the council or council committee; and
 - (b) a copy of that advice or, if the advice was given orally, a written transcript or summary of that advice is provided to the council or council committee with the General Manager's certificate.

Certification

I certify that:

- (i) the advice of a qualified person has been sought where required;
- (ii) this advice was taken into account in providing general advice to the council or council committee; and
- (iii) a copy of the advice, or a written transcript or summary of advice provided orally, is included with the agenda item.



**Sam Johnson OAM
Chief Executive Officer**

AUDIO of COUNCIL MEETINGS

An audio recording of this Council Meeting, except for any part held in Closed Session, will be made in accordance with our Council Meetings - Audio Recording Policy - 14-Plx-008.

This Council Meeting was streamed live to and can be accessed at:
www.launceston.tas.gov.au/Council/Meetings/Listen.

The following information was provided to members of the public in respect of attendance at the Council Meeting.

PUBLIC QUESTION TIME - AGENDA ITEM 8

Questions received in writing by close of business Wednesday of the week prior to the Council Meeting are treated as Questions on Notice. Your question and an answer will be published in the Agenda of the Council Meeting. Questions may be submitted to the Chief Executive Officer at contactus@launceston.tas.gov.au, PO Box 396, Launceston TAS 7250, or Town Hall, St John Street, Launceston.

If attending the Council Meeting in person, you may ask up to three questions during Public Question Time. If accepted, your questions will be either answered at the Meeting, or Taken on Notice and answered at a later Council Meeting.

PUBLIC COMMENT ON AGENDA ITEMS

When attending the Council Meeting, you will be asked if you wish to comment on an item in the Agenda. Prior to debate on that Agenda Item, you will be invited by the Chair to move to the public microphone at the doors to the Council Chambers and state your name and address.

Please note the following important information:

- Each item on the Agenda includes a Recommendation prepared by a Council Officer.
- You may speak for up to two minutes, either for or against the Recommendation.
- You may not ask questions or enter into debate with Councillors or Council Officers.
- Your statement is not to be defamatory, inappropriate or abusive, or be intended to embarrass any person, including Councillors or Council Officers.
- The Chair may direct you to stop speaking if you do not follow these rules, or if your statement repeats points that have already been made.
- Audio from our Council Meetings is streamed live via YouTube.

Your respectful contribution is welcome and appreciated.

LEGISLATIVE TERMINOLOGY - GENERAL MANAGER

At the City of Launceston, the positions of General Manager Community and Place, General Manager Organisational Services, General Manager Infrastructure and Assets and General Manager Creative Arts and Cultural Services do not assume the functions and powers of the term *general manager* in a legislative sense: any legislative functions and powers to be delegated to these roles will be made by Council or the Chief Executive Officer. At the City of Launceston, the title Chief Executive Officer is a term of reference for the General Manager as appointed by Council pursuant to section 61 of the *Local Government Act 1993 (Tas)*. For the avoidance of doubt, *Chief Executive Officer* means *General Manager* for the purposes of the *Local Government Act 1993 (Tas)* and all other legislation administered by or concerning Council.

Present:

Deputy Mayor Councillor D H McKenzie
Councillor A E Dawkins
Councillor A G Harris
Councillor T G Walker
Councillor Prof G Razay
Councillor J J Pentridge
Councillor A J Palmer
Councillor L M McMahon
Councillor S Cai
Councillor A J Britton

In Attendance:

Shane Eberhardt (General Manager Infrastructure and Assets Network)
Chelsea van Riet (General Manager Community and Place Network)
Louise Foster (General Manager Organisational Services Network)
Shane Fitzgerald (General Manager Creative Arts and Cultural Services Network)
Matt Morgan (Acting Manager Governance)
Zara Dawtrey (Senior Communications Officer)
Kelsey Hartland (Team Leader Governance)
Lorraine Wyatt (Council and Committees Officer)
Richard Jamieson (Manager City Development) (Item 11.1)
Iain More (Senior Town Planner Policy and Projects) (Item 11.1)
Chloe Lyne (Consultant Planner) (Item 11.2)
Colin James (Community Development Officer) (Item 17.1)
Kate Schindler (Grants and Sponsorship Officer) (Items 17.2, 17.3 and 17.4)
Angie Hart (Tourism and Grants Officer) (Items 17.2, 17.3 and 17.4)
Emily Lewis (Business Improvement Officer) (Item 20.1)

Apologies:

Mayor Councillor M K Garwood
Councillor D C Gibson
Sam Johnson OAM (Chief Executive Officer)

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1. OPENING OF MEETING - ATTENDANCE AND APOLOGIES

The Deputy Mayor, Councillor D H McKenzie, opened the Meeting at 1.00pm, noted apologies from the Mayor, Councillor M K Garwood, Councillor D C Gibson and Sam Johnson (Chief Executive Officer), and acknowledged the palawa people as the traditional owners of the land on which Council meets and paid respect to the elder's past, present including anyone of aboriginal decent present at the meeting.

2. MAYORAL ACKNOWLEDGEMENTS

The Deputy Mayor, Councillor D H McKenzie acknowledged the work the has been undertaken by emergency staff since the beginning of the storm event and encouraged community members to look out for each other.

3. DECLARATIONS OF INTEREST

Local Government Act 1993 (Tas) - section 48

(A councillor must declare any interest that the councillor has in a matter before any discussion on that matter commences).

Councillor A Dawkins declared an interest in Agenda Item - 17.4 Small Events Sponsorship 2024/2025

4. CONFIRMATION OF MINUTES

4.1. Confirmation of Minutes

Local Government (Meeting Procedures) Regulations 2015 - Regulation 35(1)(b)

RECOMMENDATION:

That the Minutes of the Ordinary Meeting of the City of Launceston Council held on 22 August 2024 be confirmed as a true and correct record.

DECISION: 5 September 2024

MOTION

Moved Councillor A G Harris, seconded Councillor A J Britton.

That the Minutes of the Ordinary Meeting of the City of Launceston Council held on 22 August 2024 be confirmed as a true and correct record.

CARRIED 9:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor A J Palmer, Councillor L M McMahan, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

ABSTAINED: Councillor J J Pentridge

5. COUNCIL WORKSHOPS

Local Government (Meeting Procedures) Regulations 2015 - Regulation 8(2)(c)

5.1. Council Workshop Reports - 22 August 2024 and 29 August 2024

FILE NO: SF4401

AUTHOR: Lorraine Wyatt (Council and Committees Officer)

APPROVER: Sam Johnson OAM (Chief Executive Officer)

DECISION STATEMENT:

To consider Council Workshops conducted since the last Council Meeting.

RELEVANT LEGISLATION:

Local Government (Meeting Procedures) Regulations 2015 - Regulation 8(2)(c)

RECOMMENDATION:

That Council, pursuant to Regulation 8(2)(c) of the *Local Government (Meeting Procedures) Regulations 2015*, notes the Council Workshops conducted and attended since the last Council Meeting, for the purposes described:

1. Pre-Council Workshop conducted on 22 August 2024:

Bell Bay Advanced Manufacturing Zone Update

Councillors were provided an update on activities and projects occurring at Bell Bay Advanced Manufacturing Zone's (BBAMZ) by Chief Executive Officer, Susie Bower.

In Attendance: Mayor Councillor M K Garwood, Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor A J Palmer, Councillor S Cai and Councillor A J Britton

Apologies: Councillor D C Gibson, Councillor J J Pentridge and Councillor L M McMahan

2. Workshop conducted on 29 August 2024:

Federal Election Advocacy Projects

Councillors discussed and agreed which projects will be put forward, seeking Federal Government funding at the next election.

Launceston Central Marketing Biannual Reporting

Councilors received a bi-annual progress report from representatives of Launceston Central Inc., updating them on developments since the last workshop presentation held on February 29, 2024.

Launceston Central Marketing - 3 Year Agreement Review

Councillors were provided direction on the extent of the review for the Launceston Central Inc. Agreement.

Aboriginal Cultural Activities Licence at the Cataract Gorge and Amendments to the Aboriginal Lands Act 1995

Councillors were informed about a proposal officers have received for a licence to undertake Aboriginal cultural activities in a selected area of the Cataract Gorge, and provided context about Aboriginal land management in Tasmania.

In Attendance: Mayor Councillor M K Garwood, Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton
Apologies: Councillor D C Gibson

DECISION: 5 September 2024

MOTION

Moved Councillor A J Britton, seconded Councillor A E Dawkins.

That Council, pursuant to Regulation 8(2)(c) of the *Local Government (Meeting Procedures) Regulations 2015*, notes the Council Workshops conducted and attended since the last Council Meeting, for the purposes described:

1. Pre-Council Workshop conducted on 22 August 2024:

Bell Bay Advanced Manufacturing Zone Update

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In Attendance: Mayor Councillor M K Garwood, Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor A J Palmer, Councillor S Cai and Councillor A J Britton

Apologies: Councillor D C Gibson, Councillor J J Pentridge and Councillor L M McMahon

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In Attendance: Mayor Councillor M K Garwood, Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton
Apologies: Councillor D C Gibson

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

6. COUNCILLORS' LEAVE OF ABSENCE APPLICATIONS

Councillors' Leave of Absence Applications were considered in Closed Council at Item 23.2 - Councillors' Leave of Absence.

7. COMMUNITY REPORTS

(Community Reports allow an opportunity for Community Groups to provide Council with a three minute verbal presentation detailing activities of the group. This report is not intended to be used as the time to speak on Agenda Items; that opportunity exists when that Agenda Item is about to be considered. Speakers are not to request funding or ask questions of Council. Printed documentation may be left for Councillors).

7.1. St Vincent de Paul Society - Samantha Grace (Youth and Community Manager – North)

FILE NO: SF6368

AUTHOR: Lorraine Wyatt (Council and Committees Officer)

APPROVER: Sam Johnson OAM (Chief Executive Officer)

This Item was deferred to be rescheduled to a later date.

8. PUBLIC QUESTION TIME

Local Government (Meeting Procedures) Regulations 2015 - Regulation 31

8.1. Public Questions on Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 31(1)

8.1.1. Public Questions on Notice - Ian Goninon - Flood Risks: Levy in Newstead, and Tamar River Silt - 22 August 2024

FILE NO: SF6381

AUTHOR: Lorraine Wyatt (Council and Committees Officer)

APPROVER: Sam Johnson OAM (Chief Executive Officer)

QUESTIONS AND RESPONSES:

The following question, submitted to Council on 22 August 2024 by Ian Goninon, has been answered by Shane Eberhardt (General Manager Infrastructure and Assets Network).

Questions:

1. 2016 and 2022 were two memorable years in Launceston for the floods, and for people on the flood levy, the flood got to within four or five inches of going over. In Newstead in 2016 and 2022 the flood went over the netball courts and was just about to go into Newstead. I was perturbed when I saw thousands of tons of earth and fill put in a flood plain at Killafaddy, and I'm really concerned that Council has allowed this, and it will cause it to go over, certainly at Newstead. The amount of fill being placed will have a direct affect for those residents there.

Secondly the Tamer River is filling up with silt and again when you've got an active flood plain like that filled with loose fill, lots of that will end up in the Tamer River.

Why has Council allowed it, and what precautions has Council put in place to prevent additional flooding and the silt from going down the Tamar River?

Response:

It is agreed that both 2016 and 2022 were memorable years in Launceston for flooding, particularly in the Newstead area. The information included in the preamble to the question regarding flood waters being within four or five inches of going over the flood levee is incorrect, however that is not relevant to this question. Notwithstanding this, the statement that filling within the floodplain can raise flood levels, is correct.

The activity in question, works within the floodplain in the Killafaddy area, have previously been investigated by the City of Launceston. The outcome was confirmation that the filling is occurring to improve the land for agricultural purposes. This is a permitted activity under the planning scheme, subsequently there is no action that can be taken to prohibit this under current planning arrangements.

Regarding sediment management, the Launceston Flood Authority (LFA) has historically undertaken sediment management within the upper kanamaluka/Tamar Estuary. The sediment management (silt raking) program was reviewed in 2019, and the activity ceased on the basis that the LFA can only undertake activities that align with their purpose within the Launceston Flood Risk Management Act 2015 section 6(1)(a), specifically that they can "take action to reduce the likelihood, severity and duration of flooding in the flood-prone area, including (but not limited to including), if it thinks fit, dredging for such purposes;". The program was not achieving the primary objective of reducing the flood risk and also others such as not resulting in net loss of sediment and increasing useability of the river.

A number of actions to address sediment accumulation in the upper estuary have been undertaken since the late 1800's. All of the actions have been short-lived and have not provided long-term results, with many having other unintended consequences. In 2021 the Tamar Estuary Management Taskforce (TEMT) commissioned a comprehensive review of sediment management to provide a better understanding of sediment management options. The review is a scientifically robust, evidence-based and peer-reviewed assessment of a wide range of sediment management options for the estuary, including various community proposals that have been put forward in recent years. The review brought together technical experts in flood management, estuarine dynamics, ecology, engineering, and infrastructure management to evaluate the potential management options. A copy of the report is available at: https://tamarestuary.com.au/programs/sediment_management

Based on the findings of the report, TEMT has been successful in obtaining an \$8 million grant through the Federal Urban Rivers and Catchments Program to undertake a trial project to work with natural processes of the North Esk River to assist in sediment reduction. This project will restore wetlands in the North Esk River with the aim of reducing sediment in the kanamaluka/Tamar Estuary by increasing the tidal prism.

8.1.2. Public Questions on Notice - Ray Norman - Diverting Food Waste from Landfill: Food Recycle Start-Up - 28 August 2024

FILE NO: SF6381

AUTHOR: Lorraine Wyatt (Council and Committees Officer)

APPROVER: Sam Johnson OAM (Chief Executive Officer)

QUESTIONS AND RESPONSES:

The following question, submitted to Council on 28 August 2024 by Ray Norman, has been answered by Shane Eberhardt (General Manager Infrastructure and Assets Network).

Questions:

1. Given Council's declaration of a Climate Emergency, the need to divert food waste from landfill will Council itself seriously consider investing in this start up enterprise and likewise broker adjoining Councils and private investors coming together to invest in this enterprise with a view there being facility located in Launceston?

Response:

City of Launceston through its leadership in sustainability and waste reduction operates the only commercial scale organics (including food) processing facility in the Northern Region and proactively works with commercial enterprises to divert food waste from landfill.

Through the City of Launceston's partnership with Circular North there is a coordinated approach to the reduction of organic waste to landfill. Circular North have and will continue to provide grant opportunities for enterprises wishing to invest in circular economy initiatives.

8.2. Public Questions Without Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 31(2)(b)

8.2.1. Public Questions Without Notice - Connor Graham - Vulnerable People and Homelessness - 5 September 2024

- 1. By not having a single designated camping area within Launceston, does the Council believe it is better to have homeless people camped in parks and around the CBD?**

The Deputy Mayor, Councillor D H McKenzie acknowledged homelessness is a very difficult situation and advised that Council has been very liberal with where people can camp endeavouring not to move people on unless there's a public disturbance or other issues.

Council would like those people to reach out to organisations who can help with those difficult issues which will hopefully include being rehoused. Council is aware that people are sleeping rough and using campsites in various areas.

- 2. In the aftermath of one of our most damaging storms in decades, why is the Council choosing now to move on some of the most vulnerable people from the north of Inveresk car park without offering a single alternative?**

Chelsea van Riet (General Manager Community and Place Network) advised the timing of the serving of those notices, was up to Tasmania police and their operational requirements.

- 3. Being an underage homeless boy whose family has lived in this valley for thousands of years, where in Launceston can I pitch my tent where I won't be moved on or prosecuted?**

Chelsea van Riet (General Manager Community and Place Network) confirmed there are a number of people sleeping rough in the municipality and that the moving on of people who are experiencing homelessness, is a last resort, after all other options have been exhausted. There are a number of service providers that Council encourages people to access and there are also a number of places where people are currently camping who haven't been moved on.

8.2.2. Public Questions Without Notice - Damien Page - Launceston Development and Vulnerable People - 5 September 2024

- 1. With all the redevelopment that is in progress in Launceston, has there been any thought at all for the population of Launceston's most vulnerable?**

The Deputy Mayor advised there are a number of initiatives that the City of Launceston is working through including creating a Homelessness Committee.

Chelsea van Riet (General Manager Community and Place Network) added that the City of Launceston is in the process of preparing a scope for a Housing Strategy in which a key part of that is endeavouring to ensure people can access affordable housing. At the Council meeting held 22 August 2024, Mayor Garwood brought a Notice of Motion with regard to finding ways to potentially access Federal Government funding, and it was specified in the motion, that Council land, would be used for the development of affordable housing.

- 2. What is the financial value that the Launceston City Council puts on a human life because these are people who are living on the streets?**

Chelsea van Riet (General Manager Community and Place Network) stated everybody's important and a price cannot be put on someone's life. The Community and Place Network, and the people that work with it, are committed to taking care of everyone, acknowledging these are difficult times for many people.

- 3. With hiding us is it like that we don't exist? We still exist. Is it out of sight, out of mind? Is that the attitude?**

That's certainly not the attitude. Our Homelessness Advisory Committee has a list of names because we want to know the names of the people who are doing it tough in our city and we certainly do care.

8.2.3. Public Questions Without Notice - Kirstien Ritchie - Strike It Out Sleep Pods - 5 September 2024

- 1. I appreciate everything that the Homelessness Committee is putting in place, but we have an urgent issue today of having affordable options available for our homeless community members or some safe space available for them. What is available today for these people?**

Deputy Mayor, Councilor D H McKenzie confirmed that Council continues to work with Strike it Out, and has requested information on a number of occasions about how the sites were going to operated.

- 2. What is the time frame regarding Council providing some potential sites?**

Deputy Mayor Councillor D H McKenzie advised that Council continues to evaluate sites for suitability and invited Kirsten Ritchie to discuss this further following the Council meeting.

9. PETITIONS

No Petitions were identified as part of these Minutes

10. DEPUTATIONS

No Deputations were identified as part of these Minutes

11. PLANNING AUTHORITY

Under the provisions of the *Land Use Planning and Approvals Act 1993*, Council acts as a Planning Authority in regard to items included in Agenda Item 11 - Planning Authority.

11.1. DA0176/2023 Midlands Highway, Kings Meadows (CT15574/7) - Construction of an Acoustic Wall

FILE NO: DA0176/2023

AUTHOR: Iain More (Senior Town Planner Policy and Projects)

APPROVER: Chelsea van Riet (General Manager Community and Place Network)

DECISION STATEMENT:

To consider and determine a development application pursuant to the *Land Use Planning and Approvals Act 1993*.

PLANNING APPLICATION INFORMATION:

Applicant:	Pitt & Sherry Pty Ltd
Property:	Midlands Highway Kings Meadows
Zoning:	Utilities
Receipt Date:	4/04/2023
Validity Date:	1/05/2023
Further Information Request:	05/05/2023
Further Information Received:	10/07/2023
Deemed Approval:	19/09/2024
Representations:	0

RELEVANT LEGISLATION:

Land Use Planning and Approvals Act 1993
Tasmanian Planning Scheme - Launceston

PREVIOUS COUNCIL CONSIDERATION:

N/A

STANDARDS REQUIRING PLANNING DISCRETION:

26.4.2 Setbacks – P1
C7.6.2 Clearance within a priority vegetation area – P1
LAU-S14.7.1 Visual Impact - P1

RECOMMENDATION:

That, in accordance with sections 51 and 57 of the Land Use Planning and Approvals Act 1993 and the Tasmanian Planning Scheme - Launceston, a permit be refused for Utilities - Construction of an acoustic wall along the Midland Highways (CT15574/7) for the following reasons:

***LAU-S14.7.1 Visual Impact
Performance Criteria P1***

The proposed acoustic wall fails to protect the visual qualities of the southern approach into Launceston and the municipality by being intrusive and incompatible with the existing natural character of the area.

***Clause 26.4.3 Fencing
Performance Criteria P1***

The proposed acoustic wall will detract from the appearance of the surrounding area by being incompatible with the streetscape.

Richard Jamieson (Manager City Development) and Iain More (Senior Town Planner Policy and Projects) were in attendance to answer questions in respect of this item.

David Coe (Pitt and Sherry, representing the Department of State Growth), spoke for the recommendation.

DECISION: 5 September 2024

MOTION

Moved Councillor A G Harris, seconded Councillor T G Walker.

That, in accordance with sections 51 and 57 of the *Land Use Planning and Approvals Act 1993* and the Tasmanian Planning Scheme - Launceston, a permit be refused for Utilities - Construction of an acoustic wall along the Midland Highways (CT15574/7) for the following reasons:

***LAU-S14.7.1 Visual Impact
Performance Criteria P1***

The proposed acoustic wall fails to protect the visual qualities of the southern approach into Launceston and the municipality by being intrusive and incompatible with the existing natural character of the area.

CARRIED 9:1

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton
AGAINST VOTE: Councillor A J Palmer

**11.2. DA0276/2024 - 2 Invermay Road Invermay Tree Removal - Removal of a Tree
UTAS Stadium**

FILE NO: DA0276/2024

AUTHOR: Chloe Lyne (Consultant Planner)

APPROVER: Chelsea van Riet (General Manager Community and Place Network)

DECISION STATEMENT:

To consider and determine a development application pursuant to the *Land Use Planning and Approvals Act 1993*.

PLANNING APPLICATION INFORMATION:

Applicant:	ERA Planning and Environment
Property:	2 Invermay Road, Invermay
Zoning:	Particular Purpose 4 - Inveresk Site
Receipt Date:	24/06/2024
Validity Date:	26/07/2024
Further Information Request:	03/07/2024
Further Information Received:	26/07/2024
Deemed Approval:	6/09/2024
Representations:	2

RELEVANT LEGISLATION:

Land Use Planning and Approvals Act 1993
Tasmanian Planning Scheme - Launceston

PREVIOUS COUNCIL CONSIDERATION:

N/A

STANDARDS REQUIRING PLANNING DISCRETION:

C6.6.10 Removal, destruction or lopping of trees, or removal of vegetation, that is specifically part of a local heritage place

RECOMMENDATION:

That, in accordance with sections 51 and 57 of the *Land Use Planning and Approvals Act 1993* and the Tasmanian Planning Scheme - Launceston, a permit be granted for Tree Removal - Removal of a tree at 2 Invermay Road, Invermay subject to the following conditions:

1. ENDORSED PLANS & DOCUMENTS

The use and development must be carried out in accordance with the endorsed plans and documents to the satisfaction of the Manager City Development unless modified by a condition of the Permit:

- a. Supporting Planning Report, Prepared by ERA Planning, Final Revision, dated 24/06/2024

2. REPLACEMENT TREE PLANTING

Within 18 months of the removal of the Elm tree (or as otherwise approved by Council's Chief Executive Officer), a total of four, mature Acer Rubrum 'October Glory' trees must be planted on the site between the stadium and Invermay Road to the satisfaction of Council's Manager City Development.

3. TREE REMOVAL

The tree approved for removal as shown on the endorsed plans shall not be removed until a planning permit is issued for the UTAS centre west stadium upgrades.

4. RE-USE OF TIMBER ONSITE

Within 3 months of the tree removal, a plan must be submitted to the satisfaction of the Manager City Development detailing how the timber will be re-used on site, including the timeframes for installation.

5. LEGAL TITLE

All development and use associated with the proposal must be confined to the legal title of the subject land except construction of access from the street.

6. HOURS OF CONSTRUCTION

- a) Unless otherwise approved in writing by the Manager Health and Compliance construction activities must only be carried out between the hours of:
 - i. Monday to Friday - 7 am to 6 pm; and
 - ii. Saturday - 8 am to 6 pm.
- b) Notwithstanding the above paragraph, construction activities must not be carried out on public holidays that are observed state-wide (Easter Tuesday excepted).

7. DAMAGE TO COUNCIL INFRASTRUCTURE

The developer is liable for all costs associated with the repair of damage to Council infrastructure resulting from non-compliance with the conditions of the Planning Permit and any by-law or legislation relevant to the development activity on the site. Damage may also include the undertaking of unauthorised works to Council infrastructure such as driveways, footpaths and stormwater infrastructure. The developer will also be liable for all reasonable costs associated with the enforcement of compliance with the conditions, by-laws and legislation relevant to the development activity on the site.

8. FACILITIES AND HIGHWAYS BY-LAW

Prior to the placement of any skip bin, security fencing, hoarding, shipping containers, site offices or amenities within a local highway, the person, corporation or other legal entity must seek and have issued a permit pursuant to the Facilities and Highways By-Law (No. 1 of 2021). The payment of the scheduled Occupation Fee (comprising a minimum base fee and a square metre weekly rate) is required prior to the occupation commencing. No occupation of the road reserve is permitted without approval.

9. NO BURNING OF WASTE

No burning of any waste materials, including removed vegetation, generated by the development to be undertaken on-site. Any such waste materials are to be removed to a licensed waste disposal facility (e.g. Launceston Waste Centre), reclaimed or recycled.

10. CONTAMINATED LAND

The developer must comply with the environmental site assessment (ESA) report prepared by Andrew Roberts dated 17 June 2024 on behalf of Elgin Associates Pty Ltd and complete all works required in the ESA report's *Recommended management measures* section.

Any new information which comes to light during remediation, demolition or construction works which has the potential to alter previous conclusions about site contamination and remediation must be notified to Council (and the Environmental Protection Authority if relevant) immediately upon discovery.

11. CHAINSAW OPERATION AUTHORISATION

- a) The operation of a chainsaw for the purposes of felling and removing a tree at the University of Tasmania (UTAS) Stadium Invermay, TAS 7250 is permitted between the hours of:
 - i. Monday to Friday - 8am and 5pm
 - ii. Saturday - 10am and 4pm
- b) Notwithstanding the above paragraph:
 - i. the operation of a chainsaw must not be carried out on public holidays that are observed State-wide (Easter Tuesday excepted); and
 - ii. the operation of a chainsaw is permitted on only three days in any consecutive 7 days for a maximum of three months from the issue of this permit, except with the consent of a person from each of the residential premises located within 300 metres from the land on which the chainsaw is to be used.

12. PROTECTION OF EXISTING TREES

Existing trees identified for retention on the subject land must be retained and must not be damaged, removed, destroyed or lopped without the written consent of the Council. Such trees must be satisfactorily protected both by the design of the building and during construction work by barriers and similar devices in accordance with *Australian Standard 4970 Protection of Trees on Development Sites to Protect Existing Trees*.

Notes

A. General

This permit was issued based on the proposal documents submitted for DA0276/2024. You should contact Council with any other use or developments, as they may require the separate approval of Council. Council's planning staff can be contacted on 03 6323 3000.

This permit takes effect after:

- a. The 14 day appeal period expires; or*
- b. Any appeal to the Tasmanian Civil & Administrative Appeal Tribunal (TASCAT) is withdrawn or determined; or*
- c. Any agreement that is required by this permit pursuant to Part V of the Land Use Planning and Approvals Act 1993 is executed; or*
- d. Any other required approvals under this or any other Act are granted.*

The permit lapses after a period of two (2) years if the development or use has not substantially commenced within that period. An extension may be granted subject to the provisions of the Land Use Planning and Approvals Act 1993 as amended, by request to Council.

B. Restrictive Covenants

The granting of this permit takes no account of any covenants applicable to the land. The permit holder and any other interested party, should make their own enquiries as to whether the proposed development is affected, restricted or prohibited by any such covenant.

If the proposal is non-compliant with any restrictive covenants, those restrictive covenants should be removed from the title prior to construction commencing or the owner will carry the liability of potential legal action in the future.

C. Appeal Provisions

A planning appeal may be instituted by lodging a notice of appeal with the Registrar of the Tasmanian Civil & Administrative Tribunal (TASCAT).

A planning appeal may be instituted within 14 days of the date the Corporation serves notice of the decision on the applicant.

For more information see the Tasmanian Civil & Administrative Tribunal (TASCAT) website www.tascat.tas.gov.au <<http://www.tascat.tas.gov.au>>

D. Permit Commencement.

If an applicant is the only person with a right of appeal pursuant to section 61 of the Land Use Planning and Approvals Act 1993 and wishes to commence the use or development for which the permit has been granted within that 14 day period, the Council must be so notified in writing. A copy of Council's Notice to Waive Right of Appeal is attached.

Richard Jamieson (Manager City Development) and Chloe Lyne (Consultant Planner) were in attendance to answer question in respect of this item.

Ben Goodsir (Infrastructure Tasmania) spoke for the Recommendation.
Anthony Dagleish (Philip Lighton Architects) spoke for the Recommendation.
Patrick Carrol (Senior Planner, ERA Planning and Environment) spoke for the Recommendation.
Frank Rosol spoke against the Recommendation.
Rosie McKinnon spoke against the Recommendation.

DECISION: 5 September 2024

MOTION 1

Moved Councillor A G Harris, seconded Councillor A J Britton.

That, in accordance with sections 51 and 57 of the *Land Use Planning and Approvals Act 1993* and the Tasmanian Planning Scheme - Launceston, a permit be granted for Tree Removal - Removal of a tree at 2 Invermay Road, Invermay subject to the following conditions:

1. ENDORSED PLANS & DOCUMENTS

The use and development must be carried out in accordance with the endorsed plans and documents to the satisfaction of the Manager City Development unless modified by a condition of the Permit:

- a. Supporting Planning Report, Prepared by ERA Planning, Final Revision, dated 24/06/2024

2. REPLACEMENT TREE PLANTING

Within 18 months of the removal of the Elm tree (or as otherwise approved by Council's Chief Executive Officer), a total of four, mature Acer Rubrum 'October Glory' trees must be planted on the site between the stadium and Invermay Road to the satisfaction of Council's Manager City Development.

3. TREE REMOVAL

The tree approved for removal as shown on the endorsed plans shall not be removed until a planning permit is issued for the UTAS centre west stadium upgrades.

4. RE-USE OF TIMBER ONSITE

Within 3 months of the tree removal, a plan must be submitted to the satisfaction of the Manager City Development detailing how the timber will be re-used on site, including the timeframes for installation.

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All development and use associated with the proposal must be confined to the legal title of the subject land except construction of access from the street.

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- a) Unless otherwise approved in writing by the Manager Health and Compliance construction activities must only be carried out between the hours of:
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7. DAMAGE TO COUNCIL INFRASTRUCTURE

The developer is liable for all costs associated with the repair of damage to Council infrastructure resulting from non-compliance with the conditions of the Planning Permit and any by-law or legislation relevant to the development activity on the site. Damage may also include the undertaking of unauthorised works to Council infrastructure such as driveways, footpaths and stormwater infrastructure. The developer will also be liable for all reasonable costs associated with the enforcement of compliance with the conditions, by-laws and legislation relevant to the development activity on the site.

8. FACILITIES AND HIGHWAYS BY-LAW

Prior to the placement of any skip bin, security fencing, hoarding, shipping containers, site offices or amenities within a local highway, the person, corporation or other legal entity must seek and have issued a permit pursuant to the Facilities and Highways By-Law (No. 1 of 2021). The payment of the scheduled Occupation Fee (comprising a minimum base fee and a square metre weekly rate) is required prior to the occupation commencing. No occupation of the road reserve is permitted without approval.

9. NO BURNING OF WASTE

No burning of any waste materials, including removed vegetation, generated by the development to be undertaken on-site. Any such waste materials are to be removed to a licensed waste disposal facility (e.g. Launceston Waste Centre), reclaimed or recycled.

10. CONTAMINATED LAND

The developer must comply with the environmental site assessment (ESA) report prepared by Andrew Roberts dated 17 June 2024 on behalf of Elgin Associates Pty Ltd and complete all works required in the ESA report's *Recommended management measures* section.

Any new information which comes to light during remediation, demolition or construction works which has the potential to alter previous conclusions about site contamination and remediation must be notified to Council (and the Environmental Protection Authority if relevant) immediately upon discovery.

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 - i. Monday to Friday - 8am and 5pm
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- b) Notwithstanding the above paragraph:
 - i. the operation of a chainsaw must not be carried out on public holidays that are observed State-wide (Easter Tuesday excepted); and
 - ii. the operation of a chainsaw is permitted on only three days in any consecutive 7 days for a maximum of three months from the issue of this permit, except with the consent of a person from each of the residential premises located within 300 metres from the land on which the chainsaw is to be used.

12. PROTECTION OF EXISTING TREES

Existing trees identified for retention on the subject land must be retained and must not be damaged, removed, destroyed or lopped without the written consent of the Council. Such trees must be satisfactorily protected both by the design of the building and during construction work by barriers and similar devices in accordance with *Australian Standard 4970 Protection of Trees on Development Sites to Protect Existing Trees.*

Notes

A. General

This permit was issued based on the proposal documents submitted for DA0276/2024. You should contact Council with any other use or developments, as they may require the separate approval of Council. Council's planning staff can be contacted on 03 6323 3000.

This permit takes effect after:

- a. *The 14 day appeal period expires; or*
- b. *Any appeal to the Tasmanian Civil & Administrative Appeal Tribunal (TASCAT) is withdrawn or determined; or*
- c. *Any agreement that is required by this permit pursuant to Part V of the Land Use Planning and Approvals Act 1993 is executed; or*
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The permit lapses after a period of two (2) years if the development or use has not substantially commenced within that period. An extension may be granted subject to the provisions of the Land Use Planning and Approvals Act 1993 as amended, by request to Council.

B. Restrictive Covenants

The granting of this permit takes no account of any covenants applicable to the land. The permit holder and any other interested party, should make their own enquiries as to whether the proposed development is affected, restricted or prohibited by any such covenant.

If the proposal is non-compliant with any restrictive covenants, those restrictive covenants should be removed from the title prior to construction commencing or the owner will carry the liability of potential legal action in the future.

C. Appeal Provisions

A planning appeal may be instituted by lodging a notice of appeal with the Registrar of the Tasmanian Civil & Administrative Tribunal (TASCAT).

A planning appeal may be instituted within 14 days of the date the Corporation serves notice of the decision on the applicant.

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D. Permit Commencement.

If an applicant is the only person with a right of appeal pursuant to section 61 of the Land Use Planning and Approvals Act 1993 and wishes to commence the use or development for which the permit has been granted within that 14 day period, the Council must be so notified in writing. A copy of Council's Notice to Waive Right of Appeal is attached.

LOST 5:5

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A G Harris, Councillor A J Palmer, Councillor L M McMahon and Councillor A J Britton

AGAINST VOTE: Councillor A E Dawkins, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge and Councillor S Cai

DECISION: 5 September 2024

MOTION 2

Moved Councillor T G Walker, seconded Councillor J J Pentridge.

That, in accordance with sections 51 and 57 of the *Land Use Planning and Approvals Act 1993* and the Tasmanian Planning Scheme - Launceston, a permit not be granted for Tree Removal - Removal of a tree at 2 Invermay Road, Invermay due to the unacceptable impact on the local historic heritage significance of the place contrary to clause C6.6.10.

LOST 5:5

FOR VOTE: Councillor A E Dawkins, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge and Councillor S Cai

AGAINST VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A G Harris, Councillor A J Palmer, Councillor L M McMahon and Councillor A J Britton

The Deputy Mayor, Councillor D H McKenzie, announced that Council no longer sits as a Planning Authority.

12. ANNOUNCEMENTS BY THE MAYOR

12.1. Mayor's Announcements

FILE NO: SF2375

Monday 12 August 2024 to Saturday 17 August 2024

- Adelaide Visit & Local Government Housing Summit Report attached

Saturday 24 August 2024

- Attended Hawthorn V North Melbourne Function and Game, UTAS Stadium
- Attended JCP Youth Beast Gala Dinner, Tailrace

Monday 26 August 2024

- Attended Mainly Music, Launceston Salvation Army

Tuesday 27 August 2024

- Interviewed by 3/4 Students, St Finn Barr's Primary School
- Attended Mercury Bush Summit, Tramsheds

Friday 30 August 2024

- Spoke to Launceston School for Seniors, High Street
- Attended 'Topping Out Ceremony', Colonial Hotel

Saturday 31 August 2024

- Attended City Park Radio Annual General Meeting, Launceston Boathouse

Sunday 1 September 2024

- Attended *Just Like Jack We Go* Swing celebration, Riverbend Park
- Attended NTJFA Grand Finals, UTAS Stadium

Monday 2 September 2024

- Participated in Industry Mentor Sessions for Smith Family, Lilydale District School

Tuesday 3 September 2024

- Presented to the 4th Tasmanian Major Projects Conference, Hobart

Wednesday 4 September 2024

- Attended LGAT Conference, Hobart
-

The Deputy Mayor, Councillor D H McKenzie noted the Mayor Councillor M K Garwood, was not able to attend the Industry Mentor Session for the Smith Family, at Lilydale District School on Monday 2 September 2024, due to the weather conditions.

13. COUNCILLORS' REPORTS

(This item provides an opportunity for Councillors to briefly report on the activities that have been undertaken in their capacity as a representative of the Council. It is not necessary to list social functions that have been attended).

Councillor A G Harris

- **28 August 2024 - Attended the Tamar Valley Leaders' Lunch**

Councillor A J Palmer

- **Acknowledged the amazing job done by Leigh Handley and his team in relation to the extraordinary weather that had occurred and the impact it's had on the community.**

Councillor A J Britton

- **30 August 2024 - Attended a presentation by TEER (Tamar Estuary and Esk River) Program**

14. QUESTIONS BY COUNCILLORS

14.1. Councillors' Questions on Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 30

(A councillor, at least seven days before an ordinary Council Meeting or a Council Committee Meeting, may give written notice to the Chief Executive Officer of a question in respect of which the councillor seeks an answer at that Meeting. An answer to a Question on Notice will be provided in writing).

No Councillors' Questions on Notice were identified as part of these Minutes

14.2. Councillors' Questions Without Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 29

(Questions Without Notice, and any answers to those questions, are not required to be recorded in the Minutes of the Meeting).

No Councillors' Questions Without Notice were identified as part of these Minutes

15. NOTICES OF MOTION

Local Government (Meeting Procedures) Regulations 2015 - Regulation 16(5)

15.1. Notice of Motion - Tamar Valley Peace Festival Funding - Councillor D C Gibson

FILE NO: SF5547

AUTHOR: Chelsea van Riet (General Manager Community and Place Network)

APPROVER: Sam Johnson OAM (Chief Executive Officer)

DECISION STATEMENT:

To consider a Notice of Motion submitted by Councillor D C Gibson regarding funding of Tamar Community Peace Trust's 2024 Tamar Valley Peace Festival by way of \$10,000 from Council funds.

RELEVANT LEGISLATION:

Local Government (Meeting Procedures) Regulations 2015 - Regulation 16(5)

PREVIOUS COUNCIL CONSIDERATION:

Council – 25 July 2024 – Item 15.1 Notice of Motion - Tamar Valley Peace Festival Funding - Councillor D C Gibson

Workshop – 1 August 2024 - Item 1.4 Notice of Motion - Tamar Valley Peace Festival Funding - Councillor D C Gibson

RECOMMENDATION:

That Council supports the Tamar Community Peace Trust's 2024 Tamar Valley Peace Festival by way of \$10,000 from Council funds.

This item was withdrawn to be rescheduled at a later date.

16. COMMITTEE REPORTS

No Committee Reports were identified as part of these Minutes

17. COMMUNITY AND PLACE NETWORK

17.1. Child Safe Organisation Statement of Commitment

FILE NO: SF7601

AUTHOR: Colin James (Community Development Officer)

APPROVER: Chelsea van Riet (General Manager Community and Place Network)

DECISION STATEMENT:

To consider the adoption of a Statement of Commitment to Becoming a Child and Youth Safe Organisation.

RELEVANT LEGISLATION:

Child and Youth Safe Organisations Act, 2023

PREVIOUS COUNCIL CONSIDERATION:

Council - Thursday 21st September 2023 - Item 14.2 - Notice of Motion - Councillor A E Dawkins - Establishing a Leadership Role for City of Launceston in the Prevention of Child Sexual Abuse

Workshop - Thursday 4th July 2024 - An update on the City of Launceston's approach to becoming a child and youth safe organisation.

RECOMMENDATION:

That Council adopts two statements to express its commitment in a way that can be understood by both adults and children. The Children's version should be used when the primary audience is children and young people.

1. The Statement of Commitment to Becoming a Child and Youth Safe Organisation as below is drafted for an adult audience:

Statement of Commitment to the Safety of Children and Young People

All children and young people have the right to feel and be safe.

Keeping children and young people safe is everyone's responsibility.

At the City of Launceston, we will continuously improve the way we engage with, and care for, children and young people. Children and young people want to be heard and to be believed. They have opinions and perspectives about their safety, which must be respected, and they must be empowered to voice them.

At the City of Launceston, we are responsible for the safety and wellbeing of children and young people that we engage with. We have a responsibility to recognise the signs of harm to children and young people and a legal and moral obligation to respond appropriately and in a timely manner.

We recognise that some children face additional risk of harm. Children and young people have the right to be respected, feel safe and be protected from harm, irrespective of their gender, race, sexual orientation, ability, or cultural, religious, economic, and family circumstances.

We will establish and maintain an administrative and governance framework which serves to promote the safety and wellbeing of all children and young people; to empower them and to prevent harm to them. Where harm has been caused by us, we will take responsibility for that harm and act to ensure that it does not continue and is not repeated.

We will create an environment where children and young people feel safe and are safe, have their voices heard and are involved in the decisions that affect their lives.

*Signature Mayor & Councillors
Signature CEO*

2. The Child-Friendly Statement of Commitment to becoming a Child and Youth Safe Organisation as drafted below (copied from the Human Rights Commission - Child Safe Organisations website) is to help children understand our commitment to them as a primary stakeholder:

Statement of Commitment to the Safety of Children and Young People

Our promises to you...

Respect...

We will treat everyone equally no matter where they are from or who they are. We will make sure everyone feels included and welcome.

Inform...

We will give you information about your physical, emotional and online safety, and what to do if you feel unsafe.

Give you a voice...

We will make sure there are lots of ways for you to have a say and be involved.

Help...

We will listen and act on what you tell us. We will help you with your hopes and dreams as well as your worries and fears.

Trust...

You can trust that we will care about your needs and feelings and will support you. We will continue to get better at what we do.

Safety...

We will make our place happy and comfortable for you.

Angie Hart (Team Leader Tourism and Events) and Colin James (Community Development Officer) were in attendance to answer questions with respect of this Item.

Kathryn Fordyce (Laurel House), spoke for the Recommendation.

DECISION: 5 September 2024

MOTION

Moved Councillor A E Dawkins, seconded Councillor L M McMahon.

That Council adopts two statements to express its commitment in a way that can be understood by both adults and children. The Children's version should be used when the primary audience is children and young people.

1. The Statement of Commitment to Becoming a Child and Youth Safe Organisation as below is drafted for an adult audience:

Statement of Commitment to the Safety of Children and Young People

All children and young people have the right to feel and be safe.

Keeping children and young people safe is everyone's responsibility.

At the City of Launceston, we will continuously improve the way we engage with, and care for, children and young people. Children and young people want to be heard and to be believed. They have opinions and perspectives about their safety, which must be respected, and they must be empowered to voice them.

At the City of Launceston, we are responsible for the safety and wellbeing of children and young people that we engage with. We have a responsibility to recognise the signs of harm to children and young people and a legal and moral obligation to respond appropriately and in a timely manner.

We recognise that some children face additional risk of harm. Children and young people have the right to be respected, feel safe and be protected from harm, irrespective of their gender, race, sexual orientation, ability, or cultural, religious, economic, and family circumstances.

We will establish and maintain an administrative and governance framework which serves to promote the safety and wellbeing of all children and young people; to empower them and to prevent harm to them. Where harm has been caused by us, we will take responsibility for that harm and act to ensure that it does not continue and is not repeated.

We will create an environment where children and young people feel safe and are safe, have their voices heard and are involved in the decisions that affect their lives.

Signature Mayor & Councillors

Signature CEO

2. The Child-Friendly Statement of Commitment to becoming a Child and Youth Safe Organisation as drafted below (copied from the Human Rights Commission - Child Safe Organisations website) is to help children understand our commitment to them as a primary stakeholder:

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We will give you information about your physical, emotional and online safety, and what to do if you feel unsafe.

Give you a voice...

We will make sure there are lots of ways for you to have a say and be involved.

Help...

We will listen and act on what you tell us. We will help you with your hopes and dreams as well as your worries and fears.

Trust...

You can trust that we will care about your needs and feelings and will support you. We will continue to get better at what we do.

Safety...

We will make our place happy and comfortable for you.

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

17.2. Special Event Sponsorship 2024/2025

FILE NO: SF5892

AUTHOR: Kate Schindler (Grants and Sponsorship Officer)

APPROVER: Chelsea van Riet (General Manager Community and Place Network)

DECISION STATEMENT:

To consider Special Event Sponsorship for the Cold Climate Classic.

RELEVANT LEGISLATION:

Local Government Act 1993 (Tas)

RECOMMENDATION:

That Council approves the following Special Event to receive the recommended sponsorship amount from the 2024/2025 Special Event Sponsorship Budget.

Organisation	Event	Score	\$Request	\$Assess	\$Recom
Touch Football Australia	Cold Climate Classic	78%	\$20,000	\$20,000	\$15,000

** Mayor Garwood abstained from the assessment of this event.*

Kate Schindler (Grants and Sponsorship Officer) and Angie Hart (Tourism and Events Officer) were in attendance to answer questions in respect of this item.

DECISION: 5 September 2024

MOTION

Moved Councillor L M McMahon, seconded Councillor A J Palmer.

That Council approves the following Special Event to receive the recommended sponsorship amount from the 2024/2025 Special Event Sponsorship Budget.

Organisation	Event	Score	\$Request	\$Assess	\$Recom
Touch Football Australia	Cold Climate Classic	78%	\$20,000	\$20,000	\$15,000

** Mayor Garwood abstained from the assessment of this event.*

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

17.3. Major Event Sponsorship Round 2 2024/2025

FILE NO: SF7570

AUTHOR: Kate Schindler (Grants and Sponsorship Officer)

APPROVER: Chelsea van Riet (General Manager Community and Place Network)

DECISION STATEMENT:

To consider committing to event sponsorship support for major events (Round 2) in 2024/2025.

RELEVANT LEGISLATION:

Local Government Act 1993 (Tas)

RECOMMENDATION:

That Council:

1. Approves the following major event sponsorship applications to receive the recommended sponsorship amount, from the 2024/2025 major event sponsorship budget.

Organisation	Event	Score *	\$Request	\$Assess	\$Recom
Tennis Australia (Tennis Tasmania)	Launceston International Tennis - (Level 2)	78%	\$20,000	\$20,000	\$15,000
Jacqueline Anifandis	Launceston Ukulele Jamboree (Level 1)	78%	\$12,500	\$12,500	\$9,375
Tennis Australia (Tennis Tasmania)	Launceston Junior ITF - Tennis (Level 2)**	78%	\$20,000	\$20,000	\$15,000
Tasmanian Turf Club Inc.	Ladbrokes Launceston Cup (Level 2)	76%	\$20,000	\$20,000	\$15,000
Launceston Competitions Association	Launceston Competitions (Level 1)**	75%	\$10,000	\$10,000	\$7,500
Golf Australia	2025 Men's & Women's Tasmanian Open & Inclusive Championships (Level 2)	73%	\$20,000	\$20,000	\$15,000
IO Performance	Launceston Summer Series (Level 1)	72%	\$10,000	\$10,000	\$7,500
Fungi the Festival	Fungi the Festival (Level 2)	71%	\$17,000	\$17,000	\$12,750

Social Social Pty Ltd	Alleyways - (Level 2)**	70%	\$20,000	\$20,000	\$15,000
Multicultural Council of Tasmania	Celebrating Harmony (Level 1)	68%	\$7,830	\$7,830	\$5,873
Assembly 197	BEACON (Level 1)	66%	\$12,500	\$12,500	\$9,375
TOTAL			\$169,830		\$127,373
2024-2025 Major Event Sponsorship Budget - Round 2					\$111,000
Balance					-\$16,373

Note - there are two levels in this category.

Level 1 events receive funding between \$5,001 - \$12,500.

Level 2 events receive funding between \$12,500 - \$20,000.

**Some scores have been rounded*

*** Mayor Garwood abstained from the assessment of the Launceston Junior ITF, the Launceston Competitions and Alleyways.*

Kate Schindler (Grants and Sponsorship Officer) and Angie Hart (Tourism and Events Officer) were in attendance to answer questions in respect of this item.

DECISION: 5 September 2024

MOTION

Moved Councillor L M McMahon, seconded Councillor A J Palmer.

That Council:

1. Approves the following major event sponsorship applications to receive the recommended sponsorship amount, from the 2024/2025 major event sponsorship budget.

Organisation	Event	Score *	\$Request	\$Assess	\$Recom
Tennis Australia (Tennis Tasmania)	Launceston International Tennis - (Level 2)	78%	\$20,000	\$20,000	\$15,000
Jacqueline Anifandis	Launceston Ukulele Jamboree (Level 1)	78%	\$12,500	\$12,500	\$9,375
Tennis Australia (Tennis Tasmania)	Launceston Junior ITF - Tennis (Level 2)**	78%	\$20,000	\$20,000	\$15,000
Tasmanian Turf Club Inc.	Ladbrokes Launceston Cup (Level 2)	76%	\$20,000	\$20,000	\$15,000
Launceston Competitions Association	Launceston Competitions (Level 1)**	75%	\$10,000	\$10,000	\$7,500
Golf Australia	2025 Men's & Women's Tasmanian Open & Inclusive Championships (Level 2)	73%	\$20,000	\$20,000	\$15,000
IO Performance	Launceston Summer Series (Level 1)	72%	\$10,000	\$10,000	\$7,500
Fungi the Festival	Fungi the Festival (Level 2)	71%	\$17,000	\$17,000	\$12,750
Social Social Pty Ltd	Alleyways - (Level 2)**	70%	\$20,000	\$20,000	\$15,000
Multicultural Council of Tasmania	Celebrating Harmony (Level 1)	68%	\$7,830	\$7,830	\$5,873
Assembly 197	BEACON (Level 1)	66%	\$12,500	\$12,500	\$9,375
TOTAL			\$169,830		\$127,373
2024-2025 Major Event Sponsorship Budget - Round 2					\$111,000
Balance					-\$16,373

Note - there are two levels in this category.

Level 1 events receive funding between \$5,001 - \$12,500.

Level 2 events receive funding between \$12,500 - \$20,000.

**Some scores have been rounded*

*** Mayor Garwood abstained from the assessment of the Launceston Junior ITF, the Launceston Competitions and Alleyways.*

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

17.4. Small Event Sponsorship Round 2 2024/2025

FILE NO: SF7571

AUTHOR: Kate Schindler (Grants and Sponsorship Officer)

APPROVER: Chelsea van Riet (General Manager Community and Place Network)

DECISION STATEMENT:

To consider committing to event sponsorship support for small events (Round 2) in 2024/2025.

RELEVANT LEGISLATION:

Local Government Act 1993 (Tas)

RECOMMENDATION:

That Council

1. Approves the following small event sponsorship applications to receive the recommended sponsorship amount from the 2024/2025 small event sponsorship budget.

Organisation	Event	Score*	\$Request	\$Assess	\$Recom
Lilydale District Progress Association	Lilydale Winter Solstice Lantern Walk	89%	\$2,000	\$2,000	\$2,000
**Social Social Pty Ltd	World Street Eats	88%	\$5,000	\$5,000	\$5,000
Tasmanian Brick Enthusiasts Inc.	Brixhibition Launceston 2025	86%	\$5,000	\$5,000	\$5,000
Social Social Pty Ltd	Friday Night Eats	85%	\$5,000	\$5,000	\$5,000
Launceston Lions Sport Club Incorporated.	Sri Lankan New Year Festival 2025	83%	\$5,000	\$5,000	\$5,000
**Cancer Council Tasmania	Relay for Life Launceston	81%	\$5,000	\$5,000	\$5,000
Northern Tasmanian Croquet Centre Inc.	Northern Tasmanian Croquet Easter Tournament	77%	\$1,000	\$1,000	\$750
RSPCA Tasmania	Million Paws Walk	77%	\$5,000	\$5,000	\$3,750

Community of St Patricks River District (Tas) Inc.	St Patricks River District Day	75%	\$5,000	\$5,000	\$3,750
Croquet Tasmania	2025 Golf Croquet World Team Championship	72%	\$4,000	\$4,000	\$3,000
Dobson Guitar Services	Riverbend Blues 2025	66%	\$5,000	\$5,000	\$3,750
Total			\$47,000	\$47,000	\$42,000

**Some scores have been rounded*

***Mayor Garwood abstained from the assessment of Relay for Life and World Street Eats.*

Due to a Declaration of Interest Councillor A E Dawkins withdrew from the meeting at 3.08pm

Kate Schindler (Grants and Sponsorship Officer) and Angie Hart (Tourism and Events Officer) were in attendance to answer questions in respect of this item.

DECISION: 5 September 2024

MOTION 1

Moved Councillor L M McMahon, seconded Councillor A J Palmer.

That Council

- Approves the following small event sponsorship applications to receive the recommended sponsorship amount from the 2024/2025 small event sponsorship budget.**

Organisation	Event	Score*	\$Request	\$Assess	\$Recom
RSPCA Tasmania	Million Paws Walk	77%	\$5,000	\$5,000	\$3,750
Total			\$5,000	\$5,000	\$3,750

**Some scores have been rounded*

***Mayor Garwood abstained from the assessment of Relay for Life and World Street Eats.*

CARRIED 9:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton
AGAINST VOTE: Nil

Councillor A E Dawkins re-attended the Meeting at 3:09pm

DECISION: 5 September 2024

MOTION 2

Moved Councillor L M McMahon, seconded Councillor A J Palmer.

That Council

- Approves the following small event sponsorship applications to receive the recommended sponsorship amount from the 2024/2025 small event sponsorship budget.

Organisation	Event	Score*	\$Request	\$Assess	\$Recom
Lilydale District Progress Association	Lilydale Winter Solstice Lantern Walk	89%	\$2,000	\$2,000	\$2,000
**Social Social Pty Ltd	World Street Eats	88%	\$5,000	\$5,000	\$5,000
Tasmanian Brick Enthusiasts Inc.	Brixhibition Launceston 2025	86%	\$5,000	\$5,000	\$5,000
Social Social Pty Ltd	Friday Night Eats	85%	\$5,000	\$5,000	\$5,000
Launceston Lions Sport Club Incorporated.	Sri Lankan New Year Festival 2025	83%	\$5,000	\$5,000	\$5,000
**Cancer Council Tasmania	Relay for Life Launceston	81%	\$5,000	\$5,000	\$5,000
Northern Tasmanian Croquet Centre Inc.	Northern Tasmanian Croquet Easter Tournament	77%	\$1,000	\$1,000	\$750
Community of St Patricks River District (Tas) Inc.	St Patricks River District Day	75%	\$5,000	\$5,000	\$3,750
Croquet Tasmania	2025 Golf Croquet World Team Championship	72%	\$4,000	\$4,000	\$3,000
Dobson Guitar Services	Riverbend Blues 2025	66%	\$5,000	\$5,000	\$3,750
Total			\$42,000	\$42,000	\$38,250

*Some scores have been rounded

**Mayor Garwood abstained from the assessment of Relay for Life and World Street Eats.

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

18. CREATIVE ARTS AND CULTURAL SERVICES NETWORK

No items have been identified as part of this Agenda

19. INFRASTRUCTURE AND ASSETS NETWORK

19.1. Princess Theatre and Earl Arts Centre

FILE NO: SF0371

AUTHOR: Shane Eberhardt (General Manager Infrastructure and Assets Network)

APPROVER: Shane Eberhardt (General Manager Infrastructure and Assets Network)

DECISION STATEMENT:

To consider continued support for the refurbishment of the Princess Theatre and Earl Arts Centre.

RELEVANT LEGISLATION:

Local Government Act 1993 (Tas)

PREVIOUS COUNCIL CONSIDERATION:

Council – 25 July 2024 – Item 19.1 - Princess Theatre Conservation Management Plan – Endorsement

Workshop – 18 July 2024 – Item 2.4 - Princess Theatre Project Update and DA Preview

Council – 19 September 2019 – Item 17.1 - Lease of Princess theatre and Earl Arts Centre

Council – 8 August 2019 – Item 17.1 - Lease of Princess Theatre and Earl Arts Centre

Council – 30 October 2017 – Item 17.2 - Princess Theatre Lease Renewal

RECOMMENDATION:

That Council:

1. Approves the refurbishment of the Princess Theatre and Earl Art Centre for an estimated present value construction cost of up to \$30m to be undertaken from January 2026 for a period of approximately 18-24 months.
 2. Advocate for Federal and State Government funding to support Councils contribution.
 3. Include the projected value of the works in the Long-term Financial Plan.
 4. Request the Chief Executive Officer to prepare a detailed project management plan for presentation to Council by December 2024. The plan is to include as a minimum:
 - a. Detailed scope of works
 - b. Program scheduling
 - c. Financing and procurement strategy
 - d. Stakeholder management plan
 - e. Risk management plan
-

5. Work with Theatre North and community users of the facility to determine what support is required to ensure sustainability of the cultural sector during extended closure periods.
-

DECISION: 5 September 2024

MOTION

Moved Councillor A J Britton, seconded Councillor A G Harris.

That Council:

1. Approves the refurbishment of the Princess Theatre and Earl Art Centre for an estimated present value construction cost of up to \$30m to be undertaken from January 2026 for a period of approximately 18-24 months.
2. Advocate for Federal and State Government funding to support Councils contribution.
3. Include the projected value of the works in the Long-term Financial Plan.
4. Request the Chief Executive Officer to prepare a detailed project management plan for presentation to Council by December 2024. The plan is to include as a minimum:
 - a. Detailed scope of works
 - b. Program scheduling
 - c. Financing and procurement strategy
 - d. Stakeholder management plan
 - e. Risk management plan
5. Work with Theatre North and community users of the facility to determine what support is required to ensure sustainability of the cultural sector during extended closure periods.

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

20. ORGANISATIONAL SERVICES NETWORK

20.1. Progress against 2023/2024 Annual Plan Actions for period ending 30 June 2024

FILE NO: SF6937

AUTHOR: Emily Lewis (Business Improvement Officer)

APPROVER: Louise Foster (General Manager Organisational Services Network)

DECISION STATEMENT:

To consider the progress against Council's 2023/2024 Annual Plan Actions for the period ending 30 June 2024.

PREVIOUS COUNCIL CONSIDERATION:

Council – 16 May 2024 – Agenda Item 15.2 City of Launceston Annual Plan 2023/2024 - Progress Against Annual Plan Actions for Period Ending 31 March 2024

Council – 21 March 2024 – Agenda Item 14.1 - City of Launceston Annual Plan 2023/2024 - Progress Against Annual Plan Actions for Period Ending 31 December 2023

Council - 16 November 2023 - Agenda Item 15.3 - City of Launceston Annual Plan 2023/2024 - Progress Against Annual Plan Actions for Period Ending 30 September 2023

Council – 29 June 2023 – Agenda Item 16.6 - City of Launceston Annual Plan 2023/2024

RECOMMENDATION:

That Council notes progress against 2023/2024 Annual Plan Actions for the period ending 30 June 2024:

Strategic Priority 1: We *connect with our Community and our Region* through meaningful engagement, cooperation and representation.

Our interactions with our community are authentic, timely, accurate and open. We want to build strong and productive relationships with our community and regional partners.

10-Year Goal: To seek out and champion positive engagement and collaboration to capitalise on the major opportunities, and address the future challenges facing our community and region.

Focus Area:		
To advocate and collaborate to enhance regionally significant services and infrastructure for the benefit of our communities.		
Action	Network	% Complete
Develop a City of Launceston Regional Sports Facility four-year implementation program and where possible, commence addressing identified areas of need.	Infrastructure and Assets	100%
Comment		
The Regional Sports Facility Management Plan was completed in August 2023. Recreation and Parks officers have developed an implementation action plan and are working through the identified actions. Prioritised actions include progressing the Northern Tasmania Cricket Association (NTCA) masterplan, commencing the St Leonards Sports Complex masterplan, resurfacing netball courts at the Hoblers Bridge Netball Centre and creating opportunities to use local parks such as West Launceston Community Park as informal training grounds to ease pressure on other venues.		
Focus Area		
To develop and consistently utilise contemporary and effective community engagement processes.		
Action	Network	% Complete
Continue to engage with our community on: <ul style="list-style-type: none"> Aboriginal Partnership Plan Tomorrow Together themes Key infrastructure projects Key projects and initiatives of community impact 	Organisational Services	100%
Comment		
The City of Launceston continues to engage with its community on topics that may impact its residents/ratepayers (community) in a way that affects their lifestyle and amenity. The following engagement initiatives have taken place during the fourth quarter:		
Aboriginal Partnership Plan (APP):		
<ul style="list-style-type: none"> Aboriginal cultural awareness training program (action item 10) prepared and the first training delivered to Council and the Executive Leadership Team in May 2024. The program will continue to be rolled out across the organisation. Invited to join the Tasmanian Aboriginal Centre's holiday program held at the Punchbowl Reserve to seek input into the playground upgrade and how Aboriginal culture can be recognised with the play spaces/parks. 		
Tomorrow Together theme:		
<ul style="list-style-type: none"> <i>A Resilient City</i> included seven topics; Trails and Networks, Dog Management, Community Emissions Reduction, Emergency Preparedness, Events, Future Planning for Carr Villa, Waste Management. The engagement period spanned 21 February to 3 April 2024 and resulted in 723 responses. The engagement overview is published and available online via our Tomorrow Together website. The data and insights captured is being reviewed and analysed. A summary highlighting what we have heard will be available to the community and stakeholders in August 2024. 		

Project specific engagement included the *Urban Greening Implementation* and *Low Carbon Launceston: Engage for Change* program.

Key infrastructure projects:

- *Urban Greening Implementation* - as a part of the Urban Greening Strategy, precinct plans are being developed for priority suburbs and Mayfield has been selected as the first of the precinct plans. During April and May 2024, the Mayfield community were invited to share their ideas during a number of engagement activities, these included the Youth Festival held in Torrens Street Park, drop-in information session held at the Muylatina Child and Family Learning Centre, sessions with the East Tamar Primary School and online. Each engagement provided an opportunity for the Mayfield community to have their say on the future of street trees and planting within their neighbourhood.

Key projects and initiatives of community impact:

Low Carbon Launceston: Engage for Change - following the initial engagement using surveys, three focus group sessions were held in late April/early May 2024 with interested community members to review the survey findings and assist in developing a set of guiding principles for decision making and prioritising potential initiatives, projects and programs to reduce community carbon emissions. The findings from all engagement activities are being analysed and a report summarising the findings will be available in late quarter one 2024.

Strategic Priority 2: We *Facilitate Prosperity* by seeking out and responding to opportunities for growth and renewal of our regional economy.

We use our influence and resources to deliver the foundations for ongoing economic development. We want Launceston to be the heart of a thriving regional economy.

10-Year Goal: To have realised opportunities that grow and sustain our economy, and foster creative and innovative people and industries.

Focus Area		
To promote tourism, and the development of a quality tourism offering for Launceston.		
Action	Network	% Complete
Partner with the State Government's International Engagement Program where there are clear benefits to the City of Launceston which are aligned with our Sister City relationships.	Chief Executive Officer	100%
Comment		
There have been no opportunities identified in this quarter to partner with the State Government's International Engagement Program. Council Officers will continue to engage with the relevant Government Departments to identify opportunities.		
In terms of our Sister City relationships it was fantastic for the Mayor to meet tourists (Carol and Derek) from Napa California who personally know Napa City Mayor Scott Sedgley.		
In the lead up to them arriving, Mayor Sedgley advised City of Launceston that two of his constituents were coming to Town Hall to visit.		

The City of Launceston arranged a visit through Town Hall to showcase the gifts shared between the cities and a meeting with Mayor Garwood.

Launceston Locals have requested advice on what and when events will be entertained in Launceston and in Ikeda in regard to the Sister City Ikeda and the relationship anniversary of 60 years in 2025.

Wayne the Wombat, a Guinness World Record holder, has created its own media which again comes back to the Sister Cities and our warm relationship we have with Ikeda.

Arrangements were made to support a local Launceston family to visit Ikeda City Hall and meet with their own Civic Affairs officer to have lunch and a meet and greet.

In 2025 a Launceston College language teacher is taking his Japanese class to Japan in and we have provided contact details in Ikeda.

Civic Affairs are having a student/teacher visit Launceston in July 2024 from Ikeda and an Ikeda teacher will also be visiting Launceston Schools in August 2024.

Focus Area

To facilitate direct investment in the local economy to support its growth.

Action	Network	% Complete
Implement Economic Development Strategy including Business Friendly Council and night-time economy initiatives	Organisational Services	100%

Comment

We achieved a significant milestone by securing a major food court investment by coordinating and assisting an interstate investor. This not only injected substantial investment into our local economy but also promises to enhance our night-time scene with exciting new activities. Our collaboration with Launceston Central has been crucial in improving our economic development initiatives. Together, we're getting ready for an upcoming business workshop aimed at empowering local businesses. Furthermore, our joint work to enhance the Business Activity Survey provides detailed insights into vacancy rates, sector-specific trends like retail and hospitality, and overall night-time economy trends. This tool is proving crucial for guiding investment decisions and urban planning efforts in City. Additionally, our partnership with Future Isles successfully ended with a well-attended job fair. This event highlights our commitment to supporting workforce development in Launceston, working with other organisations and candidates from Workforce Australia to improve job opportunities and community involvement.

Focus Area

To actively market the City and Region and pursue investment.

Action	Network	% Complete
Finalise and progress Smart Cities Strategy.	Organisational Services	100%

Comment

The City Innovation Strategy was developed in place of a Smart City Strategy, encompassing Smart City themes yet also allowing scope for projects that are not necessarily technology focused. Taking a people first approach was identified throughout community engagement rather than a 'tech for the sake of tech' approach.

The Strategy was completed in 2023 and endorsed by Council with a 5 year life span. It is publicly available via the City of Launceston webpage. The implementation plan is also nearing completion and is expected to be reviewed and endorsed by the Executive Leadership Team by the end of June. The implementation plan will include an action plan, a framework for measuring success and a decision making framework to assess the desirability, viability and feasibility of potential projects.

Council officers continue to engage in identification and implementation of projects that align with the opportunities detailed in the City Innovation Strategy. Extension of the Council public Wi-Fi network, enhancing the flood intelligence system and assessing the future direction of Council's electric vehicle charger network are all current examples.

Focus Area

To promote tourism, and the development of a quality tourism offering for Launceston.

Action	Network	% Complete
Update Launceston Strategic Tourism Plan.	Community and Place	70%

Comment

Now referred to as the Visitor Strategy, this continues to be developed by the Tourism and Events team. A presentation is scheduled for council workshop in July 2024 before being released for consultation. The Strategy has a strong focus on visitation and data gathering to help the council make strategic and informed decisions about how to increase visitation to Launceston. The Strategy will be underpinned by the Launceston Place Brand to help market the city with the aim of enhancing the economic benefit of visitation to Launceston.

To support the strategy's development the team has completed a strengths, weaknesses, opportunities and threats analysis and will present this to Councillors in July, along with a new vision and focus areas for improving visitation to Launceston.

Progress against this action will be reported on under the Annual Plan 2024/25 against the Action Item ID 2.2.

Focus Area

To provide an environment that is supportive to business and development within the municipality.

Action	Network	% Complete
Work with Stadiums Tasmania to finalise the transfer of UTAS Stadium and to embed key agreements with respect to content and events.	Chief Executive Officer	100%

Comment

In December 2022 Council made a decision to commence a process to transfer UTAS Stadium to the newly formed State Government owned Stadiums Tasmania. This process consists of these key components:

- The Stadium is on what is defined as public land, under the *Local Government Act* 1993 for Council to transfer the Stadium it needs to go through a public process to allow the community to identify their concerns prior to Council making a decision. The public call for comments occurred in November and December 2023 with 3 objections received. The objections were considered and Council made a decision to transfer the land as required by the *Local Government Act*

1993. The transition is still dependent on the successful completion of the following two points:

- The Stadium requires a subdivision to create an individual title to transfer to Stadiums Tasmania.
- A contract for the transfer is required to document transitional and ongoing support arrangements, Council expectations of Stadiums Tasmania and the detail mechanisms of the transfer. This has commenced and expected to be considered by Council in the last quarter of 2023/2024.

The Council and Tasmanian State Government have signed a Memorandum of Understanding which documents the future commitments and expectations of AFL content at the Stadium with the establishment of a Tasmania's AFL men's and women's team. The minimum requirement is to maintain the current content of 4 roster games and one pre-season game.

The Federal and Tasmanian State Government have made a \$130m investment in the future of the Stadium to improve accessibility and improve user experiences. This will be delivered by Infrastructure Tasmania with oversight from Stadiums Tasmania.

Councillors and Council Officers are working with Stadiums Tasmania and the State to progress the transition by December 2024.

The key decisions required by Council to complete the transition are:

1. Provide consent to the Transfer Notice as required by the Stadiums Tasmania Act 2022.
2. Consideration of the detailed survey plan for the land to be transferred.
3. Engagement in an agreement which specifies the details of the transition to Stadiums Tasmania and any support arrangements.

Focus Area

To provide an environment that is supportive to business and development within the municipality.

Action	Network	% Complete
Work with Northern Tasmania Development Corporation (NTDC) to implement the Northern Economic Development Strategy.	Chief Executive Officer	100%

Comment

NTDC operate with three key focusses - economic development, regional collaborations and organisation strength. The key tasks the NTDC and the City of Launceston have worked in partnership on are:

1. Residential Demand and Supply Study completed
2. Advocating for funding a pilot for freight aggregation
3. Review of the Greater Launceston Plan
4. Facilitation of the Regional Sports facility Plan
5. Advocacy on State budget, Federal Immigration Policy and State Sustainability Strategy
6. Identification of regional priority projects through the Regional Collaboration Framework

It is expected a review of the Population Strategy will be commenced in the third quarter by NTDC as well as finalisation of the Greater Launceston Plan Review and alignment of regional priorities. NTDC will provide an update to Councillors at Workshop on their program of work in May 2024.
Councillors received a presentation on the supply and demand for housing in the region.

Strategic Priority 3: We are a ***Progressive Leader*** that is accountable to our governance obligations and responsive to our community.

Our decision-making and actions are evidence-based, strategic, transparent and considered. We are ethical, fair and impartial in complying with and enforcing the law.

10-Year Goal: To ensure decisions are made in a transparent and accountable way, that effectively meet our statutory obligations, support quality services and underpin the long-term sustainability of our organisation.

Focus Area		
To maintain a financially sustainable organisation.		
Action	Network	% Complete
Implement recommendations of the QVMAG Futures Plan.	Chief Executive Officer	100%
Comment		
Key deliverables identified for the reporting period were met. The development, endorsement and implementation of the QVMAG Strategic Plan and supporting operational frameworks which combined encompass the Organisational Strategic Development Program reached 100% completion. Key Directions 3 and 4 are ongoing annual recommendations and were successfully delivered to 100% completion in this period.		
Focus Area		
To provide for the health, safety and welfare of the community.		
Action	Network	% Complete
Develop and implement a flood resilient community program.	Community and Place	100%
Comment		
The development of a flood resilience community program is now at a stage where the City of Launceston is able to introduce a number of initiatives publicly.		
The City of Launceston 'CoL Emergency Management Hub' was launched in late December 2023. The hub provides a single location where the public can access all information in regard to emergency management including flood, fire and storm. There is no other website in Tasmania that currently provides this function. The Hub was promoted through a media campaign in March 2024 via the Examiner and was supported by the newly developed <i>City of Launceston Guide to Emergency Preparedness</i> brochure. The Hub also has a physical presence in the Customer Service area for those members of the public wanting physical resources. Further promotion of the Hub will continue.		
In June 2024, the City of Launceston, in conjunction with the Resilience Canopy, ran Resilience Canopy Practitioner Training. This aims at providing community leaders with the tools to help guide their community develop resilience. This will be the second		

program run in Tasmania since its inception and the first for the north of the state. There were 22 participants in the workshop in June.

Work continues on Councils Recovery Planning. This Council led initiative in conjunction with Resilience and Recovery Tasmania (DPAC), aims to support the community by comprehensively outlining recovery actions prior to a large flood event. The objectives of the project are to ensure a planned, coordinated and adaptable recovery approach between recovery partners and cohesion between recovery partners including all levels of Government, business and industry, and the community. Recruitment for a Project Officer is in its final stages.

Council officers are on the advisory committee for the Person Centre Emergency Preparedness project being run by TFS and SES. This project works with people with disabilities to make a preparedness plan for emergencies. The council is in the initial stages of engaging community around this project.

Focus Area

To ensure decisions are made on the basis of accurate and relevant information.

Action	Network	% Complete
Continue the level of service project.	Organisational Services	20%

Comment

Another phase of the trial was completed in late 2023 with internal stakeholders and a draft Framework was developed. Trials have now been completed with our Geographic Information System (GIS) team and with the Visitor Information Centre.

Recruitment for the vacant Level of Service Officer role has now been successful after a considerable delay. The successful applicant has commenced and is building understanding of trials conducted to date and data sets available. Officers will continue to look at the opportunities presented through our Corporate Applications Replacement Program for better data around of levels of services.

The level of service project will be considered as a component of Council's business as usual work from 2024/2025 and will no longer be represented as an annual plan action.

Focus Area

To continually improve our service delivery via a continuous improvement mindset, pursuing efficiency gains and adopting technological and other process innovations.

Action	Network	% Complete
Update the Cultural Roadmap based on findings and insights from our Organisation Cultural Inventory Survey.	Organisational Services	85%

Comment

Culture Survey Action Planning has been completed by Team Managers. A process is in place to check in on progress of the Team Action Plans and outcomes being achieved will be shared via leadership meetings, on Viva Engage and in Chatter and Frontline Newsletters.

The Cultural Roadmap has been cross-referenced with the action plans and is being updated with a Briefing Paper to the Executive Leadership Team following consultation

<p>with the Values Champions, Senior Leadership Team, the Joint Consultative Committee (JCC), and the People and Culture Team.</p> <p>Work continues on implementing our Employee Development Program with the leadership team and employees.</p> <p>The Values Champions have prepared their 2024 Plan and Our Value of “Our People Matter” is their current focus across the organisation.</p> <p>Progress against this action will be reported on under the Annual Plan 2024/25 against the Action Item ID 3.4.</p>		
<p>Focus Area To fairly and equitably discharge our statutory and governance obligations.</p>		
Action	Network	% Complete
Commence a review of the Corporate Strategic Plan.	Organisational Services	50%
<p>Comment</p> <p>The project team presented to Councillors at workshop on 3 April 2024 and outlined the approach to the development of the Plan. Resourcing challenges were experienced in the latter part of the quarter resulting in some delays. These resourcing issues have been addressed and resolved, enabling the project team to get back on track to progressing the works, including a review of the current timeline.</p> <p>The project to review our current Corporate Strategic Plan 2014-2024 and revision of the new Strategic Plan for the 2025-2034 period will continue as planned into the new 2024/2025 financial year with an action item allocated in the new Annual Plan (Action Item ID 3.6).</p>		
<p>Focus Area To continually improve our service delivery via a continuous improvement mindset, pursuing efficiency gains and adopting technological and other process innovations.</p>		
Action	Network	% Complete
Undertake the Corporate Application Replacement Program.	Organisational Services	80%
<p>Comment</p> <p>The Corporate Application Replacement Program (CARP) project has progressed with 80% of Phase 1 of the project now complete. Three critical-path risks have been identified that impact the successful delivery of the project. This includes <i>payroll integrations, reporting and assets/finance module integrations</i>. To address these delays additional resources have been provided by the vendor and the Council to finalise integrations and to reload data to resolve issues identified during User Acceptance Testing.</p> <p>Progress against this action will continue through to the Annual Plan 2024/25 under Action Item ID 3.5.</p>		

Strategic Priority 4: We value our City's *Unique Identity* by celebrating our special heritage and culture and building on our competitive advantages to be a place where people choose to live, work and visit.

We facilitate our community's sense of place by enhancing local identity. We want people to be proud to say that Launceston is "my city".

10-Year Goal: To sustain and promote Launceston as a unique place to live, work, learn and play.

Focus Area		
To support the central business district (CBD) and commercial areas as activity places during day and night.		
Action	Network	% Complete
Develop and commence implementation of Stage 2 Launceston City Heart Project which includes the following key areas of investment: <ul style="list-style-type: none"> • Greening of our City • Improved public transport infrastructure • Creating greater opportunities for pedestrianisation of the CBD 	Community and Place	100%
Comment		
<p>The first phase of City Heart included a refresh of key civic spaces in the Central Business District (CBD) including the Brisbane Street Mall, The Quadrant, Civic Square, and improvements in community amenities including wayfinding and public Wi-Fi. These projects were successfully completed in the 2018 financial year.</p> <p>The original focus of City Heart 2 was to renew streetscapes in selected areas of the CBD including removal of buses from St. John Street, turning one-way traffic into two-way on Paterson Street, greening and realigning footpaths. The initiation of phase 2 of the project relied upon the availability of a new location for buses and the availability of Tasmanian and Australian Government funding. These preconditions have met with some challenges including availability of a suitable location for the bus depot and changes in Australian Government funding sources.</p> <p>Staff have been working with WSP Australia on a revised approach to the implementation of City Heart 2 that includes the development of:</p> <ol style="list-style-type: none"> 1. An urban design manual that will establish key guidelines for streetscapes and civic spaces that will apply not only in the CBD but to the broader urban footprint; and 2. A pilot Place Plan for the City Heart activity centre. The Place Plan will include approximately six character management areas that identify the unique features of the area and identify those elements that should be protected and those that should be changed. The Place Plan will include an action plan to support implementation as funding is available. <p>The planning process incorporates feedback from the extensive community engagement activities that have occurred to date, a review of all previous planning documents and evaluation of new information since the previous planning was undertaken.</p> <p>In the past quarter, WSP Australia has finalised input from planning workshops in the six character management areas including identification of opportunities to leverage existing investments (i.e. refurbishment of the Princess Theatre), identification of</p>		

physical constraints (i.e. underground infrastructure), and availability of resources to support implementation. An initial draft of the City Heart Place Plan has been prepared and circulated for technical review within the Council. The aim is to have a final draft available for a workshop with Councillors in September with final Place Plan adoption in October 2024.

Concurrent with the final phase of planning, Council staff are completing some preliminary investigations on early stage implementation options so on-ground works can begin quickly.

Target completion of the place planning project is October 2024, with on ground implementation beginning as early as mid-Financial Year 2024/25.

Focus Area		
To promote and enhance Launceston’s rich heritage, culture and natural environment.		
Action	Network	% Complete
Launceston Heritage List Review and Precincts - continue the review of the City of Launceston’s local heritage list.	Community and Place	80%
Comment		
Council is due to consider initiating an Amendment PSA-LLP0012 to the Launceston Local Provisions Schedule of the Tasmanian Planning Scheme. This amendment seeks to add 38 new properties to council's local heritage listings as well as supply new information to support new and existing listings. Progress continues in the new Annual Plan with reporting for 2024/25 under Action Item ID 4.3. This is a long term project that will take multiple reporting periods to complete.		
Focus Area		
To promote and enhance Launceston’s rich heritage, culture and natural environment.		
Action	Network	% Complete
Implement the first year of the four year action plan from the Cultural Strategy.	Community and Place	100%
Comment		
The Cultural Advisory Committee resumed meeting in June and provided strategic advice to the council about upcoming public art opportunities, including the Northern Gateway, murals in Criterion Place and the establishment of a creative hub.		
The recruitment for the Cultural Development Officer was ultimately unsuccessful with the position to be re-advertised in the new financial year.		
Work has commenced on providing interpretation for public art in the city, with this project to be rolled out in more detail in the 2024/2025 financial year.		
Focus Area		
To promote and attract national and international events and support the sector to ensure a diverse annual events calendar.		
Action	Network	%Complete
Undertake a review of the City of Launceston Events Strategy.	Community and Place	80%

Comment		
<p>Councillors were presented to twice on the outline and intent of the new Events Strategy The draft strategy includes three pillars - economic, social and brand. These pillars align with the Tasmania Government's Events Strategy 2023-2027. Further work is being done on the economic benefit of events to Launceston post-COVID.</p> <p>Actions that support the activations in the Events Strategy will be reported on under Action Item ID 2.2 from the Annual Plan 2024/25.</p>		
Focus Area		
<p>To promote and enhance Launceston's rich heritage, culture and natural environment.</p>		
Action	Network	% Complete
Implement the Public Art Strategy.	Community and Place	100%
Comment		
<p>Criterion Lane toilet block mural artists have been selected and the public art project will commence in July. The artists were selected with guidance and advice from the council's Cultural Advisory Committee. Following the success of the Paterson St murals, a private business in the Criterion Place laneway has agreed to install an additional mural in proximity to the toilet block to contribute to the transformation of the often graffitied space.</p> <p>The final sculpture of artist Dan Kershaw has been installed in Civic Square. It is located on the garden bed wall facing Charles St adjacent to the former Macquarie House fountain.</p>		
Focus Area		
<p>To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston.</p>		
Action	Network	% Complete
Undertake a review of the City of Launceston Open Space Strategy.	Infrastructure and Assets	100%
Comment		
<p>Population growth coupled with urban expansion, increased urban densities, changing demographics, community needs, and outdated Open Space and Play Space strategies, are some of the triggers for the City of Launceston's review and update of the Recreation and Open Space Strategy (ROSS). The ROSS will provide a 20-year vision and a list of initiatives that can be implemented by the City.</p> <p>Stages 3-5 of the project were completed during Quarter 4. The project team engaged with the Councillors on the Strategy to provide an overview and update on the project. The draft ROSS is nearing completion; it is anticipated to be delivered in July 2024.</p> <p>All activities planned for 2023/24 are complete. The project is on track to be completed by the end of 2024.</p>		

Focus Area		
To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston.		
Action	Network	% Complete
Develop and commence staged implementation of an improvement plan for the Princess Theatre and Earl Arts Centre upgrade.	Infrastructure and Assets	100%
Comment		
<p>A Project Working Group has been established to guide the multi-year project to refresh the Princess Theatre and Earl Arts Centre to improve accessibility, building compliance and user experience. The Group comprises of Theatre North and City of Launceston officers and receives expert advice as required. The Group has overseen:</p> <ol style="list-style-type: none"> 1. The appointment of architects Lovell Chen to undertake design. 2. Review of recent upgrades to the Regent Theatre to better understand the challenges and opportunities of working in heritage theatres. 3. Working with key stakeholders on the conceptual design. 4. To improve access to seating in the Earl Arts Centre a hand rail has been installed. <p>To improve accessibility to the theatre, stage works have commenced in preparation for installation of a lift.</p> <p>Engagement with Councillors and key stakeholders was undertaken in May. Part of the engagement was showing a project timeline and draft concept plans.</p> <p>Council will be shown conceptual plans for the Princess Theatre and Earl Arts Centre, with the intent to submit a Development Application in August 2024.</p>		

Strategic Priority 5: We *Serve and Care* for our Community by providing equitable and efficient services that reflects needs and expectations of our community.

We are invested in our community's long term health, well-being, safety and resilience. We want to be trusted and respected by our community.

10-Year Goal: To offer access to services and spaces for all community members, and to work in partnership with stakeholders to address the needs of vulnerable communities.

Focus Area		
To plan for and provide services and facilities that recognise the changing demographics and needs of our community.		
Action	Network	% Complete
Implement Council commitments from the My Place My Future Plan, and support State and Federal Governments on implementation of their actions.	Community and Place	100%

Comment		
<p>Programs and Events:</p> <ul style="list-style-type: none"> • A 10-week Multicultural Start-up Program took place with three participants from the Afghan community completing the program. • City of Launceston and Beacon Foundation held a Career Day in City Park for 20 Lilydale Year 10 students. • The Refugee Week launch took place at Town Hall together with an art exhibition and digital storytelling at the library (partners included Libraries Tasmania, Migrant Resource Centre North and Migrant Resource Centre Tasmania). • A Road Safety workshop was held for the community in the northern suburbs, followed by a workshop with stakeholders, service providers and government agencies, with a further meeting to follow to put solutions into action. • Digital Inclusion meeting with Department of Premier and Cabinet, showcasing learnings and successes from My Place My Future Digital Inclusion Wi-Fi Project. <p>Network of Community Action Groups: Community action groups in Rocherlea and Newnham/Mowbray continue with monthly meetings. Waverley/Ravenswood group started in April with approximately 15 participants and was also attended by parliamentarians Bridget Archer and Nick Duigan.</p> <p>Food Security in the northern suburbs: The Food and Resilience Movement (FaRM) lease has been signed by the Northern Suburbs Community Centre. New funding has been sourced which will enable the project to progress fencing and water connections. The FaRM will also consult with the council's planning team to discuss their plans and requirements.</p>		
Focus Area		
To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community.		
Action	Network	% Complete
Implement the action plan for the Access Framework.	Community and Place	60%
Comment		
<p>The Access widget used by the council is being investigated to see whether additional languages can be added. The Access widget will also be reviewed at contract renewal as we currently do not have affordable and cost effective options available for five of the top ten additional languages spoken in Launceston.</p> <p>Across May and June we conducted two community consultation sessions in the northern suburbs regarding access to safe and accessible transport and roads. A report on the outcomes of these sessions is being drafted by City of Launceston and Project North (City Mission).</p> <p>We have established a collaborative relationship with Northern Occupational Support Services (NOSS) who will be key co-designers in the equity and inclusion framework and the youth framework.</p> <p>We have commenced attending regular participant sessions to hear the challenges and opportunities for people living with disabilities in Launceston.</p>		

The notice of motion presented by Cr Dawkins in June regarding establishing an Inclusion Action Plan and Community Consultation was endorsed by council. The Access framework, which was due for review in 2024/25, will now be considered in a broader sense as an equity and inclusion strategy. This action will continue in the Annual Plan 2024/25 Action Item ID 5.2.

Focus Area

To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community.

Action	Network	% Complete
Continue to roll out the ABCDE Learning Sites community development program, including the conclusion of the Invermay Learning Site in December 2023.	Community and Place	100%

Comment

The social impact research project is underway and the consultant has visited Launceston to interview participants. Interview summaries of findings for testing and sense making will occur in July 2024. The Community Connector is leading the strategic review and has undertaken the internal business analysis review and the community partnerships review. Recommendations are now in draft stage to be presented to leadership for endorsement before being presented to council in late 2024.

Focus Area

To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community.

Action	Network	% Complete
Develop and implement the Homelessness Action Plan through collaboration with the Homelessness Advisory Committee.	Community and Place	100%

Comment

The Homelessness: Statement of Commitment (HSoC) was adopted formally by council in June 2024. The HSoC outlines the approach the council will take to address and respond to homelessness, including advocacy, community education and linking those experiencing homelessness to outreach workers.

Over the last quarter, City of Launceston officers have successfully worked with service providers to find a transition home for one of our homeless community. Officers have also worked with the council's cleansing crews to undertake regular cleaning of areas where homeless people camp, including at the Silos and at the Roundhouse. The Council also continues to provide portable toilets in certain locations in the city where a lack of facilities has been identified.

Council signed a Memorandum of Understanding (MoU) with St Vincent De Paul to operate the former YMCA site in Kings Meadows. This will see the availability of the showers for homeless people continue in addition to provision of other services.

Focus Area		
To plan for and provide services and facilities that recognise the changing demographics and needs of our community.		
Action	Network	% Complete
Finalise and commence implementing a master plan for Northern Tasmanian Cricket Association (NTCA) precinct and associated action plan.	Infrastructure and Assets	100%
Comment		
<p>The NTCA Concept Masterplan was released to clubs for broader consultation, and constructive feedback received. Club feedback has been collated to inform the next stage of design. In the coming year, the masterplan will be reviewed and progress to detailed design, staging and costing.</p> <p>The State Government has committed funding to completing some stages of the masterplan centered on the Elphin Sport Centre, including improved access and parking, three additional basketball courts, shared function centre between Elphin Sport Centre and Launceston Tennis Centre and improved change facilities. Discussions have progressed with the State regarding this project.</p>		

Strategic Priority 6: We *Protect our Environment* by caring for our unique natural assets and amenity and sensitively managing future development opportunities. We strive to minimise the impact of our actions on the environment, while planning for, adapting to and managing the impact of climate change. We want to protect the special character and values of our city for future generations.

10-Year Goal: To enhance the unique natural character, values, and amenity of our City by minimising the impacts of our organisation’s and our community’s activities in the environment.

Focus Area		
To contribute to air and river quality improvements in Launceston.		
Action	Network	% Complete
Support the Tamar Estuary Management Taskforce including supporting the implementation of the 10-year vision for the kanamaluka/Tamar Estuary.	Chief Executive Officer	100%
Comment		
<p>In August 2023, the Tasmanian Government adopted the Vision and Implementation Plan for the kanamaluka/Tamar Estuary as recommended by the Tamar Estuary Management Taskforce. The Taskforce is made up of the five northern councils in the catchment, state government (Infrastructure Tasmania and the Department of Natural Resources and Environment Tasmania), Hydro Tasmania, TasWater, Launceston Chamber of Commerce and NRM North.</p> <p>The Vision is designed to reframe Launceston’s relationship to the estuary, recognising and embracing its transformation from an industrial landscape to a focal point for community events and recreation. Based on feedback from the community, the vision is underpinned by three values which help to guide the future direction of the kanamaluka/Tamar Estuary:</p>		

1. Creating community spaces to bring people together
2. Enhancing recreational connections around the estuary
3. Preserving natural values for future generations.

The vision focuses on two priorities to develop the estuary as a focal point for community events and recreation, while supporting its natural ecology to better manage sediment and water quality.

- Priority 1 focuses on creating a cultural and recreational precinct.
- Priority 2 focuses on the long-term sustainable management of sediment.

In August 2023, the Tasmanian State Government adopted a four-year Implementation Plan (2023-2027) and has committed seed funding of \$2.4m to scope immediate priority actions including:

1. Improving connectivity and amenity of the foreshore through:
 - a. development of a masterplan to connect people with the estuary - including infrastructure and revegetation plans;
 - b. identifying priorities and implement improvements; and
 - c. clean-up of disused infrastructure, weeds, and rubbish
2. Trial wetland and water's edge vegetation restoration projects on the North Esk River.

City of Launceston representatives are collaborating with other members of the Tamar Estuary Management Taskforce (TEMT) on initial planning of the priority actions.

In the first half of this financial year, Council staff participated in the scoping of a project, and preparation of tender documents, to secure a qualified consultant to prepare a masterplan for both sides of the estuary from the Tailrace/Ti Tree Bend to the Charles Street Bridge. The aim of the masterplan is to revitalise the waterfront and activate the space by bringing people to the water's edge, creating new and enhance existing cultural and recreational precincts, connecting key areas of the city, educating users and visitors about the environmental importance of the estuary, and enhancing visual amenity by restoring natural values to the foreshore.

TEMT staff sent the tender documents for advertising in the first half of July.

In the October - December quarter, the Tasmanian State Government established a project Steering Committee and a project Working Group, including representatives from the City of Launceston, to plan and oversee the trial wetland and water's edge vegetation restoration projects on the North Esk River. The project aims to restore wetlands in the North Esk River to reduce sediment in the kanamaluka/Tamar Estuary and improve water quality and aquatic habitat to benefit native species and provide community access to nature and urban green space. Activities will increase community access to the estuary by increasing the tidal prism and in turn, decrease the extent of sediment/mudflats.

The Tasmanian State Government is finalising procurement of services to:

- conduct site surveying of the trial wetland to develop baseline ecosystem inventory, biological and water monitoring, soil sampling and conducting LiDAR and aerial surveying; and

- prepare a plan for trial revegetation work between the Charles Street and Tamar Street bridges and conduct a vegetation assessment for the foreshore of the upper estuary.

Representatives from the City of Launceston participated in TEMT project planning and engagement planning workshops in the recent quarter.

The next phase of work will include mapping, communications and public engagement activities, revegetation trial planning and permitting, and the preparation of a project management plan and budget for works.

The Tasmanian State Government has negotiated with the Australian Government on a Federation Funding Agreement securing \$8m from the Urban Rivers and Catchments Program to progress the wetland restoration priority project.

No Tamar Estuary Management Taskforce meetings were held in the last quarter.

Focus Area

To contribute to air and river quality improvements in Launceston.

Action	Network	% Complete
Support TasWater and NRM North with the implementation of the \$129.2M River Health Action Plan to improve catchment management and reduce overflows from the combined system.	Infrastructure and Assets	100%

Comment

The City of Launceston continues to support TasWater to deliver their component of the River Health Action Plan. This project is to improve the operation of Launceston's combined system which manages the flow of both sewage and stormwater. The projects will help to divert sewage and stormwater flows away from kanamaluka/Tamar estuary, reducing the frequency and volume of overflow events. There are three main components:

- Upgrades of existing and construction of new pump stations to increase pumping capacities,
- Constructing new network storages to reduce overflows, and
- Building additional pipelines to transfer greater flow volumes.

Project updates:

- Successful completion of the second river crossing between Margaret Street and West Tamar Silt Ponds - 1.1 km of the new pipeline was pulled through the drilled tunnel, depth of up to 45 m. The Kings Park reinstatement works will be undertaken following completion of construction in this area.
- Substantial completion of the trenched (West Tamar) pipeline section.
- Continued installation of electrical switchboards, electrical cabling and pipework at Margaret Street Pump Station. Commencement of installation of screens at this pump station.
- Continued ground improvement earthworks at Ti Tree Bend in preparation for the Storage Tank construction. Installation of site storage undertaken during May to replace infrastructure removed to enable the storage tank construction.

Focus Area		
To contribute to air and river quality improvements in Launceston.		
Action	Network	% Complete
Develop a Clean Air Strategy and a supporting implementation plan.	Community and Place	30%
Comment		
The opportunity for a Clean Air Strategy has been discussed with relevant State Government agencies. Resourcing for development of the Strategy and implementation plan needs to be identified prior to any substantial commencement of this project. This action will continue in the Annual Plan 2024/25 - Action Item ID 6.5.		
Focus Area		
To reduce our and the community's impact on the natural environment.		
Action	Network	% Complete
Implement Urban Waterway Health Management Program.	Infrastructure and Assets	100%
Comment		
The Urban Waterway Health Management Program was finalised in March 2023. The program was written to document threats to waterways from urbanisation, highlight the natural values of urban waterways and identify strategies around implementation actions. Implementation of this program is an ongoing action.		
Key activities undertaken over the past few months include:		
<ul style="list-style-type: none"> • Completion of rehabilitation and revegetation work on urban waterways for Financial Year 2023/24, sites completed include Newnham Creek at the University and a small tributary to Jinglers Creek within the Jinglers Drive Reserve. • Ongoing weed management works, including willow removal. • Identification of revegetation works to be completed during Financial Year 2024/25, including some preliminary weed management works at these locations. 		
Focus Area		
To manage the risks of climate-related events, particularly in the area of stormwater management and riverine flooding.		
Action	Network	% Complete
Review Stormwater System Management Plan.	Infrastructure and Assets	50%
Comment		
The Stormwater System Management Plan is the overarching document for management of the stormwater system within the urban areas of Launceston. The focus for this year has been to update the hydraulic modelling that underpins the Stormwater System Management Plan. This update was required due to significant changes in industry standards and will incorporate climate change predictions that were previously not considered within the Stormwater System Management Plan.		
The update to the hydraulic modelling is now complete and will be incorporated into the reviewed document.		
Progress against this action will continue through to the Annual Plan 2024/25 under Action Item ID 6.8.		

Focus Area		
To manage the risks of climate-related events, particularly in the area of stormwater management and riverine flooding.		
Action	Network	% Complete
Integrate development policy and assessment to facilitate best practice stormwater management, including consideration of water quality.	Infrastructure and Assets	50%
Comment		
<p>The policy has been drafted. Resourcing constraints delayed the development of the implementation plan however this work has recommenced and will be actioned in 2024/2025.</p> <p>Progress against this action will continue through to the Annual Plan 2024/25 under Action Item ID 6.8.</p>		
Focus Area		
To reduce our and the community's impact on the natural environment.		
Action	Network	% Complete
Implement the City of Launceston Urban Greening Action Plan.	Infrastructure and Assets	100%
Comment		
<p>The Urban Greening Action Plan has been translated into a four-year delivery plan, and implementation has commenced. The first of the tree order for 2024 has arrived at the City of Launceston's nursery, ready to be prepared for planting in the coming years. Council officers have participated in community engagement activities, including a week of focused engagement in Mayfield, and a wrap for The Examiner newspaper. The city's first Precinct Plan, for the suburb of Mowbray, is complete, and will form the template for other suburbs. This has been translated to a planting plan, and implementation commenced in June 2024. Work has progressed on the development of a Significant Tree Register for the City, focussed on Council-owned trees. Significant trees may be of outstanding aesthetic significance, very large or very old (venerable), commemorative, a significant component within the landscape, a variety that is rare or of horticultural or genetic value, and/or important to the ecological community.</p> <p>Quantitative risk assessments have been completed for the trees within Royal Park.</p> <p>Council officers have worked through design options for Central Business District planters and urban micro greening options. Urban greening elements will also be delivered through the Launceston City Heart Project. Refurbished planter boxes with the Launceston Place Brand began rolling out in the CBD in June.</p> <p>City of Launceston officers participated in an organisational capacity assessment to set a framework for improved delivery and management of Launceston's urban forest to achieve the canopy cover targets within the Strategy.</p>		

Focus Area		
To reduce our and the community's impact on the natural environment.		
Action	Network	% Complete
Continue to implement the City of Launceston Sustainability Action Plan.	Infrastructure and Assets	100%
Comment		
<p>The Sustainability team continue to deliver ongoing and new projects outlined in the Sustainability Action Plan 2022-2030 (SAP). The recent biennial review of the SAP provides a snapshot of progress towards the 139 actions identified in the plan. To date, 43 actions have been achieved, 60 are in progress, 35 are yet to commence and one has been discontinued. Key actions completed include increased gas capture capacity from the landfill, expansion of kerbside FOGO to cover the entire municipality, completion of the Urban Greening Strategy and a water audit across Council assets. Targets achieved include 25% of community organic waste diverted from landfill and disaster guidance for high climate risks has been developed and made available to the public.</p> <p>Highlights for this financial year include:</p> <ul style="list-style-type: none"> • Emissions profile completed. • Major methane gas capture infrastructure installed at the Launceston landfill site at Cavalry Road which has doubled landfill gas capture capacity. • Landfill diversion facility audit and feasibility report has commenced with draft report received for review. • Water efficiency project implemented with significant leaks detected leading to water and financial savings. • The reusable nappy and sanitary products rebate project has commenced. • Launceston's first repair cafe commenced in April. The initiative will continue monthly for six months and then its future will be assessed. • Low Carbon Launceston presentation series has delivered community engagement workshops targeting business, youth and general community. • Low Carbon Launceston presentation series delivered six weekly presentations. Presentations ranged from electric vehicles, resource recovery, low carbon investing, circular economy and health implications of climate change. The sessions were well attended and all were professionally filmed so that the information can continue to be shared with the community. 		

Strategic Priority 7: We are a *City Planning for our Future* by ensuring our approach to strategic land-use, development and infrastructure investment is coordinated, progressive, and sustainable.

We play a leading role in balancing the enviable amenity of our municipality with the needs of future development and growth. We want to influence the delivery of the right investment for our City and Region.

10-Year Goal: To facilitate appropriate development via integrated land-use planning, infrastructure investment, and transport solutions within our municipality and region.

Focus Area		
To ensure our suite of strategic planning initiatives are coordinated and representative of our community's needs and aspirations.		
Action	Network	% Complete
City Deal Agreement: Continue to work with the Commonwealth and State Governments to successfully implement commitments and projects under the City Deal program that deliver a range of economic and social benefits to the City.	Chief Executive Officer	100%
Comment		
<p>Work on existing Launceston City Deal commitments is continuing in collaboration with the Commonwealth and State Governments.</p> <p>The UTAS library at Inveresk was named the winner of the academic library category at The Australian Library and Information Association Library Design Awards in Adelaide during May. The award acknowledged the new UTAS library's contribution as an academic library for the community.</p> <p>The Shed (Willis Street) is progressing. Levee wall maintenance work continued on a small section of walkway alongside Boland Street, impacting footpath access. Work commenced Monday 3 June and is expected to conclude Friday 19 July 2024.</p> <p>Progress on the \$43.6 million Northern Suburbs Community Recreation Hub continues. The tender for the Main Works Package Stage 2 was awarded and works commenced in June 2024. It is envisaged the Main Works Package Stage 2 will support 230 local jobs, including up to 10 apprenticeships, with the use of local goods and services to be prioritised.</p> <p>The entire project is expected to be completed in late 2025. More information is available on the Infrastructure Tasmania website under the Northern Suburbs Community Recreation Hub (the Hub).</p> <p>The Albert Hall redevelopment is continuing to progress well. All footing and blockwork to the underside of the northern foyer slab is nearing completion. The site electrical mains relocation and rectification has now been completed. Commercial Project Delivery have the need for some discussions with the contractor regarding the contingency and budget scope.</p> <p>Detailing of the facade cladding system is progressing well with the final design details being worked through ready to commence show drawings. The project heritage consultant and Heritage Tas are both supportive of the final design outcome and a Planning minor amendment will be submitted if required by the Town Planning Department.</p>		

Focus Area		
To ensure our suite of strategic planning initiatives are coordinated and representative of our community's needs and aspirations.		
Action	Network	% Complete
Implementation Review: A review of each City Deal is scheduled every three years. Plan and deliver the Review from Council's perspective.	Chief Executive Officer	Not Progressing
Comment		
The Australian Government advised that following the three year review of the Launceston City Deal, published in November 2021, there will be no further implementation reviews.		
Focus Area		
To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment.		
Action	Network	% Complete
Continue work on St Leonards Residential Growth Strategy and Masterplan.	Chief Executive Officer Community and Place	15%
Comment		
<p>After being put on hold due to resourcing constraints, project planning has recommenced with the intent of delivering this project over the coming two years.</p> <p>The Council successfully applied for Federal Government funding under the Housing Support Program.</p> <p>St Leonards is identified in Local and State Planning Policy as a location for growth, with up to 3,500 new homes proposed. The project is required to ensure:</p> <ul style="list-style-type: none"> • Launceston can address its critical land supply shortage. • The growth is coordinated and contributes high amenity neighbourhoods for Launceston. • Infrastructure funding and delivery is considered from the outset of the project. <p>The project will:</p> <ul style="list-style-type: none"> • Prepare a structure plan for the St Leonards growth corridor; and • Prepare an infrastructure funding framework. <p>The project will be led by a consultant and involve internal collaboration and engagement with stakeholders and the community. The Executive Leadership Team and Council workshops will be scheduled throughout the project.</p> <p>Progress will continue in the Annual Plan 2024/25 under Action Item ID 7.2.</p>		

Focus Area		
To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment.		
Action	Network	% Complete
Continue work on "South Prospect" Residential Growth Strategy and Masterplan and initiate planning scheme amendments to facilitate development with the South Prospect Growth Corridor.	Community and Place	100%
Comment		
<p>Land south of Prospect, located between the Midlands Highway and the Bass Highway, adjacent to the Kate Reed Nature Recreation Area was included in the Greater Launceston Plan and the Northern Tasmania Regional Land Use Strategy as a priority investigation area to determine suitability for residential and non-residential development.</p> <p>Between 2017 and mid-2024, the Chief Executive Officer and council officers worked with landowners, key infrastructure and service providers, consultants, and several agencies of the Tasmanian State Government on feasibility studies with the aim of preparing a Framework Plan and narrative for land south of Prospect. The purpose of the Framework Plan and narrative (including feasibility studies) was to provide the strategic justification to support potential rezoning of the land to accommodate housing and neighbourhood serving non-residential uses. The total private land area is approximately 335 hectares, with approximately 200 hectares of development potential.</p> <p>In late 2023, the private landholders advised Council they would like to pursue rezoning applications on their own land.</p> <p>In late February 2024 council officers sought direction from Council on next steps for the project and subsequently paused work on the draft joint framework plan.</p> <p>The project returned to the Community and Place Network in June 2024 when Council received an application for a Planning Scheme Amendment from one landowner. The application is for a rezoning only, with any development and subdivision subject to a future development application if the rezoning is approved. The application will be assessed under the statutory process required by the <i>Land Use Planning and Approvals Act 1993</i>.</p>		
Focus Area		
To ensure that our application of the land use planning system at a local and regional level is effective and efficient.		
Action	Network	% Complete
Participate in the Northern Regional Land Use Strategy Review.	Community and Place	100%

Comment		
<p>The Northern Regional Land Use Strategy review process is ongoing and the council continues to participate as required. A key outcome this year was the completion of the Residential Land Demand and Supply study by REMPLAN which was presented to council at Workshop in April. Participation of council officers will be ongoing beyond this year as the process remains underway.</p>		
Focus Area		
<p>To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment.</p>		
Action	Network	% Complete
Finalise Building Bulk and Massing Report (Building Heights).	Community and Place	30%
Comment		
<p>A request for quotation was released in January 2024. Urbis was successful and the project was awarded in May 2024. The project commenced in June 2024 with the lead consultant commencing the background analysis phase of the project.</p> <p>A project reference group has been established, comprised of individuals across the City of Launceston Networks. Executive Leadership Team and Council workshops are scheduled over the coming months. Stakeholder and community engagement is forecast for Quarter two of the 2024/25 financial year.</p> <p>This project seeks to consider previous work undertaken and finalise the project based on contemporary best practice urban design built form. The planning provisions developed as part of the project deliverables will be implemented into the planning scheme through a planning scheme amendment process.</p> <p>Progress will continue in the Annual Plan 2024/25 under Action Item ID 7.4.</p>		
Focus Area		
<p>To improve and maintain accessibility, transport options and infrastructure within the Launceston area, including its rural areas.</p>		
Action	Network	% Complete
Action the 2022-2025 Launceston Transport Strategy Implementation Plan.	Infrastructure and Assets	100%
Comment		
<p>The Launceston Transport Strategy Implementation Plan was developed to achieve progress towards Launceston's transport vision; <i>Our community will have access to diverse transport choices that connect them to places. Our focus on partnerships and innovation will promote our community's wellbeing and improve Launceston's livability.</i></p> <p>Several of the initiatives identified within the Launceston Transport Strategy have been achieved, including the micro-mobility trial, the review and implementation of Central Business District speed limits and the development of the network operating plan. Significant initiatives within the transport strategy are linked to the work being undertaken within the City Heart Stage 2 Project, reported on elsewhere in the annual plan. Progress against focus areas for the past months included:</p> <ul style="list-style-type: none"> • Delivery of bicycle infrastructure along Forster Street (Kings Wharf to Invermay Road) - the tender for this project has closed and is currently under evaluation. 		

- Design of Traffic Signals at Invermay Road / Lindsay Street is ongoing.
- The updated Residential Parking Policy has been drafted and booked for Council Workshop. The On-Street Dining Policy is in the final stages of drafting and internal review prior to presentation to Council Workshop.

Councillor L M McMahon withdrew from the Meeting at 3:30pm

DECISION: 5 September 2024

MOTION

Moved Councillor A G Harris, seconded Councillor A J Britton.

That Council notes progress against 2023/2024 Annual Plan Actions for the period ending 30 June 2024:

Strategic Priority 1: *We connect with our Community and our Region* through meaningful engagement, cooperation and representation.

Our interactions with our community are authentic, timely, accurate and open. We want to build strong and productive relationships with our community and regional partners.

10-Year Goal: To seek out and champion positive engagement and collaboration to capitalise on the major opportunities, and address the future challenges facing our community and region.

Focus Area:		
To advocate and collaborate to enhance regionally significant services and infrastructure for the benefit of our communities.		
Action	Network	% Complete
Develop a City of Launceston Regional Sports Facility four-year implementation program and where possible, commence addressing identified areas of need.	Infrastructure and Assets	100%
Comment		
The Regional Sports Facility Management Plan was completed in August 2023. Recreation and Parks officers have developed an implementation action plan and are working through the identified actions. Prioritised actions include progressing the Northern Tasmania Cricket Association (NTCA) masterplan, commencing the St Leonards Sports Complex masterplan, resurfacing netball courts at the Hoblers Bridge Netball Centre and creating opportunities to use local parks such as West Launceston Community Park as informal training grounds to ease pressure on other venues.		

Focus Area		
To develop and consistently utilise contemporary and effective community engagement processes.		
Action	Network	% Complete
Continue to engage with our community on: <ul style="list-style-type: none"> Aboriginal Partnership Plan Tomorrow Together themes Key infrastructure projects Key projects and initiatives of community impact 	Organisational Services	100%
Comment		
<p>The City of Launceston continues to engage with its community on topics that may impact its residents/ratepayers (community) in a way that affects their lifestyle and amenity. The following engagement initiatives have taken place during the fourth quarter:</p> <p>Aboriginal Partnership Plan (APP):</p> <ul style="list-style-type: none"> Aboriginal cultural awareness training program (action item 10) prepared and the first training delivered to Council and the Executive Leadership Team in May 2024. The program will continue to be rolled out across the organisation. Invited to join the Tasmanian Aboriginal Centre's holiday program held at the Punchbowl Reserve to seek input into the playground upgrade and how Aboriginal culture can be recognised with the play spaces/parks. <p>Tomorrow Together theme:</p> <ul style="list-style-type: none"> <i>A Resilient City</i> included seven topics; Trails and Networks, Dog Management, Community Emissions Reduction, Emergency Preparedness, Events, Future Planning for Carr Villa, Waste Management. The engagement period spanned 21 February to 3 April 2024 and resulted in 723 responses. The engagement overview is published and available online via our Tomorrow Together website. The data and insights captured is being reviewed and analysed. A summary highlighting what we have heard will be available to the community and stakeholders in August 2024. <p>Project specific engagement included the <i>Urban Greening Implementation</i> and <i>Low Carbon Launceston: Engage for Change</i> program.</p> <p>Key infrastructure projects:</p> <ul style="list-style-type: none"> <i>Urban Greening Implementation</i> - as a part of the Urban Greening Strategy, precinct plans are being developed for priority suburbs and Mayfield has been selected as the first of the precinct plans. During April and May 2024, the Mayfield community were invited to share their ideas during a number of engagement activities, these included the Youth Festival held in Torrens Street Park, drop-in information session held at the Muylatina Child and Family Learning Centre, sessions with the East Tamar Primary School and online. Each engagement provided an opportunity for the Mayfield 		

community to have their say on the future of street trees and planting within their neighbourhood.

Key projects and initiatives of community impact:

Low Carbon Launceston: Engage for Change - following the initial engagement using surveys, three focus group sessions were held in late April/early May 2024 with interested community members to review the survey findings and assist in developing a set of guiding principles for decision making and prioritising potential initiatives, projects and programs to reduce community carbon emissions. The findings from all engagement activities are being analysed and a report summarising the findings will be available in late quarter one 2024.

Strategic Priority 2: We Facilitate Prosperity by seeking out and responding to opportunities for growth and renewal of our regional economy. We use our influence and resources to deliver the foundations for ongoing economic development. We want Launceston to be the heart of a thriving regional economy.

10-Year Goal: To have realised opportunities that grow and sustain our economy, and foster creative and innovative people and industries.

Focus Area		
To promote tourism, and the development of a quality tourism offering for Launceston.		
Action	Network	% Complete
Partner with the State Government's International Engagement Program where there are clear benefits to the City of Launceston which are aligned with our Sister City relationships.	Chief Executive Officer	100%
Comment		
There have been no opportunities identified in this quarter to partner with the State Government's International Engagement Program. Council Officers will continue to engage with the relevant Government Departments to identify opportunities.		
In terms of our Sister City relationships it was fantastic for the Mayor to meet tourists (Carol and Derek) from Napa California who personally know Napa City Mayor Scott Sedgley.		
In the lead up to them arriving, Mayor Sedgley advised City of Launceston that two of his constituents were coming to Town Hall to visit.		
The City of Launceston arranged a visit through Town Hall to showcase the gifts shared between the cities and a meeting with Mayor Garwood.		
Launceston Locals have requested advice on what and when events will be entertained in Launceston and in Ikeda in regard to the Sister City Ikeda and the relationship anniversary of 60 years in 2025.		

Wayne the Wombat, a Guinness World Record holder, has created its own media which again comes back to the Sister Cities and our warm relationship we have with Ikeda.

Arrangements were made to support a local Launceston family to visit Ikeda City Hall and meet with their own Civic Affairs officer to have lunch and a meet and greet.

In 2025 a Launceston College language teacher is taking his Japanese class to Japan in and we have provided contact details in Ikeda.

Civic Affairs are having a student/teacher visit Launceston in July 2024 from Ikeda and an Ikeda teacher will also be visiting Launceston Schools in August 2024.

Focus Area

To facilitate direct investment in the local economy to support its growth.

Action	Network	% Complete
Implement Economic Development Strategy including Business Friendly Council and night-time economy initiatives	Organisational Services	100%

Comment

We achieved a significant milestone by securing a major food court investment by coordinating and assisting an interstate investor. This not only injected substantial investment into our local economy but also promises to enhance our night-time scene with exciting new activities. Our collaboration with Launceston Central has been crucial in improving our economic development initiatives. Together, we're getting ready for an upcoming business workshop aimed at empowering local businesses. Furthermore, our joint work to enhance the Business Activity Survey provides detailed insights into vacancy rates, sector-specific trends like retail and hospitality, and overall night-time economy trends. This tool is proving crucial for guiding investment decisions and urban planning efforts in City. Additionally, our partnership with Future Isles successfully ended with a well-attended job fair. This event highlights our commitment to supporting workforce development in Launceston, working with other organisations and candidates from Workforce Australia to improve job opportunities and community involvement.

Focus Area

To actively market the City and Region and pursue investment.

Action	Network	% Complete
Finalise and progress Smart Cities Strategy.	Organisational Services	100%

Comment

The City Innovation Strategy was developed in place of a Smart City Strategy, encompassing Smart City themes yet also allowing scope for projects that are not necessarily technology focused. Taking a people first approach was identified throughout community engagement rather than a 'tech for the sake of tech' approach.

The Strategy was completed in 2023 and endorsed by Council with a 5 year life span. It is publicly available via the City of Launceston webpage. The

implementation plan is also nearing completion and is expected to be reviewed and endorsed by the Executive Leadership Team by the end of June. The implementation plan will include an action plan, a framework for measuring success and a decision making framework to assess the desirability, viability and feasibility of potential projects.

Council officers continue to engage in identification and implementation of projects that align with the opportunities detailed in the City Innovation Strategy. Extension of the Council public Wi-Fi network, enhancing the flood intelligence system and assessing the future direction of Council's electric vehicle charger network are all current examples.

Focus Area

To promote tourism, and the development of a quality tourism offering for Launceston.

Action	Network	% Complete
Update Launceston Strategic Tourism Plan.	Community and Place	70%

Comment

Now referred to as the Visitor Strategy, this continues to be developed by the Tourism and Events team. A presentation is scheduled for council workshop in July 2024 before being released for consultation. The Strategy has a strong focus on visitation and data gathering to help the council make strategic and informed decisions about how to increase visitation to Launceston. The Strategy will be underpinned by the Launceston Place Brand to help market the city with the aim of enhancing the economic benefit of visitation to Launceston.

To support the strategy's development the team has completed a strengths, weaknesses, opportunities and threats analysis and will present this to Councillors in July, along with a new vision and focus areas for improving visitation to Launceston.

Progress against this action will be reported on under the Annual Plan 2024/25 against the Action Item ID 2.2.

Focus Area

To provide an environment that is supportive to business and development within the municipality.

Action	Network	% Complete
Work with Stadiums Tasmania to finalise the transfer of UTAS Stadium and to embed key agreements with respect to content and events.	Chief Executive Officer	100%

Comment

In December 2022 Council made a decision to commence a process to transfer UTAS Stadium to the newly formed State Government owned Stadiums Tasmania. This process consists of these key components:

- The Stadium is on what is defined as public land, under the *Local Government Act 1993* for Council to transfer the Stadium it needs to go through a public process to allow the community to identify their concerns prior to Council making a decision. The public call for comments occurred

in November and December 2023 with 3 objections received. The objections were considered and Council made a decision to transfer the land as required by the *Local Government Act 1993*. The transition is still dependent on the successful completion of the following two points:

- The Stadium requires a subdivision to create an individual title to transfer to Stadiums Tasmania.
- A contract for the transfer is required to document transitional and ongoing support arrangements, Council expectations of Stadiums Tasmania and the detail mechanisms of the transfer. This has commenced and expected to be considered by Council in the last quarter of 2023/2024.

The Council and Tasmanian State Government have signed a Memorandum of Understanding which documents the future commitments and expectations of AFL content at the Stadium with the establishment of a Tasmania's AFL men's and women's team. The minimum requirement is to maintain the current content of 4 roster games and one pre-season game.

The Federal and Tasmanian State Government have made a \$130m investment in the future of the Stadium to improve accessibility and improve user experiences. This will be delivered by Infrastructure Tasmania with oversight from Stadiums Tasmania.

Councillors and Council Officers are working with Stadiums Tasmania and the State to progress the transition by December 2024.

The key decisions required by Council to complete the transition are:

1. Provide consent to the Transfer Notice as required by the Stadiums Tasmania Act 2022.
2. Consideration of the detailed survey plan for the land to be transferred.
3. Engagement in an agreement which specifies the details of the transition to Stadiums Tasmania and any support arrangements.

Focus Area

To provide an environment that is supportive to business and development within the municipality.

Action

Work with Northern Tasmania Development Corporation (NTDC) to implement the Northern Economic Development Strategy.

Network

Chief Executive Officer

% Complete

100%

Comment

NTDC operate with three key focusses - economic development, regional collaborations and organisation strength. The key tasks the NTDC and the City of Launceston have worked in partnership on are:

1. Residential Demand and Supply Study completed
2. Advocating for funding a pilot for freight aggregation
3. Review of the Greater Launceston Plan
4. Facilitation of the Regional Sports facility Plan
5. Advocacy on State budget, Federal Immigration Policy and State Sustainability Strategy

6. Identification of regional priority projects through the Regional Collaboration Framework

It is expected a review of the Population Strategy will be commenced in the third quarter by NTDC as well as finalisation of the Greater Launceston Plan Review and alignment of regional priorities. NTDC will provide an update to Councillors at Workshop on their program of work in May 2024. Councillors received a presentation on the supply and demand for housing in the region.

Strategic Priority 3: We are a *Progressive Leader* that is accountable to our governance obligations and responsive to our community.

Our decision-making and actions are evidence-based, strategic, transparent and considered. We are ethical, fair and impartial in complying with and enforcing the law.

10-Year Goal: To ensure decisions are made in a transparent and accountable way, that effectively meet our statutory obligations, support quality services and underpin the long-term sustainability of our organisation.

Focus Area To maintain a financially sustainable organisation.		
Action	Network	% Complete
Implement recommendations of the QVMAG Futures Plan.	Chief Executive Officer	100%
Comment		
Key deliverables identified for the reporting period were met. The development, endorsement and implementation of the QVMAG Strategic Plan and supporting operational frameworks which combined encompass the Organisational Strategic Development Program reached 100% completion. Key Directions 3 and 4 are ongoing annual recommendations and were successfully delivered to 100% completion in this period.		
Focus Area To provide for the health, safety and welfare of the community.		
Action	Network	% Complete
Develop and implement a flood resilient community program.	Community and Place	100%
Comment		
The development of a flood resilience community program is now at a stage where the City of Launceston is able to introduce a number of initiatives publicly.		
The City of Launceston 'CoL Emergency Management Hub' was launched in late December 2023. The hub provides a single location where the public can access all information in regard to emergency management including flood, fire and storm. There is no other website in Tasmania that currently provides this function. The Hub was promoted through a media campaign in March 2024 via the Examiner and was supported by the newly developed <i>City of Launceston Guide to Emergency Preparedness</i> brochure. The Hub also has a physical presence in the		

Customer Service area for those members of the public wanting physical resources. Further promotion of the Hub will continue.

In June 2024, the City of Launceston, in conjunction with the Resilience Canopy, ran Resilience Canopy Practitioner Training. This aims at providing community leaders with the tools to help guide their community develop resilience. This will be the second program run in Tasmania since its inception and the first for the north of the state. There were 22 participants in the workshop in June.

Work continues on Councils Recovery Planning. This Council led initiative in conjunction with Resilience and Recovery Tasmania (DPAC), aims to support the community by comprehensively outlining recovery actions prior to a large flood event. The objectives of the project are to ensure a planned, coordinated and adaptable recovery approach between recovery partners and cohesion between recovery partners including all levels of Government, business and industry, and the community. Recruitment for a Project Officer is in its final stages.

Council officers are on the advisory committee for the Person Centre Emergency Preparedness project being run by TFS and SES. This project works with people with disabilities to make a preparedness plan for emergencies. The council is in the initial stages of engaging community around this project.

Focus Area

To ensure decisions are made on the basis of accurate and relevant information.

Action	Network	% Complete
Continue the level of service project.	Organisational Services	20%

Comment

Another phase of the trial was completed in late 2023 with internal stakeholders and a draft Framework was developed. Trials have now been completed with our Geographic Information System (GIS) team and with the Visitor Information Centre.

Recruitment for the vacant Level of Service Officer role has now been successful after a considerable delay. The successful applicant has commenced and is building understanding of trials conducted to date and data sets available. Officers will continue to look at the opportunities presented through our Corporate Applications Replacement Program for better data around of levels of services.

The level of service project will be considered as a component of Council's business as usual work from 2024/2025 and will no longer be represented as an annual plan action.

Focus Area

To continually improve our service delivery via a continuous improvement mindset, pursuing efficiency gains and adopting technological and other process innovations.

Action	Network	% Complete
Update the Cultural Roadmap based on findings and insights from our Organisation Cultural Inventory Survey.	Organisational Services	85%

Comment		
<p>Culture Survey Action Planning has been completed by Team Managers. A process is in place to check in on progress of the Team Action Plans and outcomes being achieved will be shared via leadership meetings, on Viva Engage and in Chatter and Frontline Newsletters.</p> <p>The Cultural Roadmap has been cross-referenced with the action plans and is being updated with a Briefing Paper to the Executive Leadership Team following consultation with the Values Champions, Senior Leadership Team, the Joint Consultative Committee (JCC), and the People and Culture Team.</p> <p>Work continues on implementing our Employee Development Program with the leadership team and employees.</p> <p>The Values Champions have prepared their 2024 Plan and Our Value of “Our People Matter” is their current focus across the organisation.</p> <p>Progress against this action will be reported on under the Annual Plan 2024/25 against the Action Item ID 3.4.</p>		
Focus Area		
To fairly and equitably discharge our statutory and governance obligations.		
Action	Network	% Complete
Commence a review of the Corporate Strategic Plan.	Organisational Services	50%
Comment		
<p>The project team presented to Councillors at workshop on 3 April 2024 and outlined the approach to the development of the Plan. Resourcing challenges were experienced in the latter part of the quarter resulting in some delays. These resourcing issues have been addressed and resolved, enabling the project team to get back on track to progressing the works, including a review of the current timeline.</p> <p>The project to review our current Corporate Strategic Plan 2014-2024 and revision of the new Strategic Plan for the 2025-2034 period will continue as planned into the new 2024/2025 financial year with an action item allocated in the new Annual Plan (Action Item ID 3.6).</p>		
Focus Area		
To continually improve our service delivery via a continuous improvement mindset, pursuing efficiency gains and adopting technological and other process innovations.		
Action	Network	% Complete
Undertake the Corporate Application Replacement Program.	Organisational Services	80%
Comment		
<p>The Corporate Application Replacement Program (CARP) project has progressed with 80% of Phase 1 of the project now complete. Three critical-path risks have been identified that impact the successful delivery of the project. This includes <i>payroll integrations, reporting and assets/finance module integrations</i>. To address these delays additional resources have been provided by the vendor and the</p>		

Council to finalise integrations and to reload data to resolve issues identified during User Acceptance Testing.

Progress against this action will continue through to the Annual Plan 2024/25 under Action Item ID 3.5.

Strategic Priority 4: We value our City's *Unique Identity* by celebrating our special heritage and culture and building on our competitive advantages to be a place where people choose to live, work and visit.

We facilitate our community's sense of place by enhancing local identity. We want people to be proud to say that Launceston is "my city".

10-Year Goal: To sustain and promote Launceston as a unique place to live, work, learn and play.

Focus Area		
To support the central business district (CBD) and commercial areas as activity places during day and night.		
Action	Network	% Complete
Develop and commence implementation of Stage 2 Launceston City Heart Project which includes the following key areas of investment: <ul style="list-style-type: none"> • Greening of our City • Improved public transport infrastructure • Creating greater opportunities for pedestrianisation of the CBD 	Community and Place	100%
Comment		
<p>The first phase of City Heart included a refresh of key civic spaces in the Central Business District (CBD) including the Brisbane Street Mall, The Quadrant, Civic Square, and improvements in community amenities including wayfinding and public Wi-Fi. These projects were successfully completed in the 2018 financial year.</p> <p>The original focus of City Heart 2 was to renew streetscapes in selected areas of the CBD including removal of buses from St. John Street, turning one-way traffic into two-way on Paterson Street, greening and realigning footpaths. The initiation of phase 2 of the project relied upon the availability of a new location for buses and the availability of Tasmanian and Australian Government funding. These preconditions have met with some challenges including availability of a suitable location for the bus depot and changes in Australian Government funding sources.</p> <p>Staff have been working with WSP Australia on a revised approach to the implementation of City Heart 2 that includes the development of:</p> <ol style="list-style-type: none"> 1. An urban design manual that will establish key guidelines for streetscapes and civic spaces that will apply not only in the CBD but to the broader urban footprint; and 		

2. A pilot Place Plan for the City Heart activity centre. The Place Plan will include approximately six character management areas that identify the unique features of the area and identify those elements that should be protected and those that should be changed. The Place Plan will include an action plan to support implementation as funding is available.

The planning process incorporates feedback from the extensive community engagement activities that have occurred to date, a review of all previous planning documents and evaluation of new information since the previous planning was undertaken.

In the past quarter, WSP Australia has finalised input from planning workshops in the six character management areas including identification of opportunities to leverage existing investments (i.e. refurbishment of the Princess Theatre), identification of physical constraints (i.e. underground infrastructure), and availability of resources to support implementation. An initial draft of the City Heart Place Plan has been prepared and circulated for technical review within the Council. The aim is to have a final draft available for a workshop with Councillors in September with final Place Plan adoption in October 2024.

Concurrent with the final phase of planning, Council staff are completing some preliminary investigations on early stage implementation options so on-ground works can begin quickly.

Target completion of the place planning project is October 2024, with on ground implementation beginning as early as mid-Financial Year 2024/25.

Focus Area

To promote and enhance Launceston’s rich heritage, culture and natural environment.

Action	Network	% Complete
Launceston Heritage List Review and Precincts - continue the review of the City of Launceston’s local heritage list.	Community and Place	80%

Comment

Council is due to consider initiating an Amendment PSA-LLP0012 to the Launceston Local Provisions Schedule of the Tasmanian Planning Scheme. This amendment seeks to add 38 new properties to council's local heritage listings as well as supply new information to support new and existing listings. Progress continues in the new Annual Plan with reporting for 2024/25 under Action Item ID 4.3. This is a long term project that will take multiple reporting periods to complete.

Focus Area

To promote and enhance Launceston’s rich heritage, culture and natural environment.

Action	Network	% Complete
Implement the first year of the four year action plan from the Cultural Strategy.	Community and Place	100%

Comment		
<p>The Cultural Advisory Committee resumed meeting in June and provided strategic advice to the council about upcoming public art opportunities, including the Northern Gateway, murals in Criterion Place and the establishment of a creative hub.</p> <p>The recruitment for the Cultural Development Officer was ultimately unsuccessful with the position to be re-advertised in the new financial year.</p> <p>Work has commenced on providing interpretation for public art in the city, with this project to be rolled out in more detail in the 2024/2025 financial year.</p>		
Focus Area		
<p>To promote and attract national and international events and support the sector to ensure a diverse annual events calendar.</p>		
Action	Network	%Complete
Undertake a review of the City of Launceston Events Strategy.	Community and Place	80%
Comment		
<p>Councillors were presented to twice on the outline and intent of the new Events Strategy The draft strategy includes three pillars - economic, social and brand. These pillars align with the Tasmania Government's Events Strategy 2023-2027. Further work is being done on the economic benefit of events to Launceston post-COVID.</p> <p>Actions that support the activations in the Events Strategy will be reported on under Action Item ID 2.2 from the Annual Plan 2024/25.</p>		
Focus Area		
<p>To promote and enhance Launceston's rich heritage, culture and natural environment.</p>		
Action	Network	% Complete
Implement the Public Art Strategy.	Community and Place	100%
Comment		
<p>Criterion Lane toilet block mural artists have been selected and the public art project will commence in July. The artists were selected with guidance and advice from the council's Cultural Advisory Committee. Following the success of the Paterson St murals, a private business in the Criterion Place laneway has agreed to install an additional mural in proximity to the toilet block to contribute to the transformation of the often graffitied space.</p> <p>The final sculpture of artist Dan Kershaw has been installed in Civic Square. It is located on the garden bed wall facing Charles St adjacent to the former Macquarie House fountain.</p>		

Focus Area		
To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston.		
Action	Network	% Complete
Undertake a review of the City of Launceston Open Space Strategy.	Infrastructure and Assets	100%
Comment		
<p>Population growth coupled with urban expansion, increased urban densities, changing demographics, community needs, and outdated Open Space and Play Space strategies, are some of the triggers for the City of Launceston's review and update of the Recreation and Open Space Strategy (ROSS). The ROSS will provide a 20-year vision and a list of initiatives that can be implemented by the City.</p> <p>Stages 3-5 of the project were completed during Quarter 4. The project team engaged with the Councillors on the Strategy to provide an overview and update on the project. The draft ROSS is nearing completion; it is anticipated to be delivered in July 2024.</p> <p>All activities planned for 2023/24 are complete. The project is on track to be completed by the end of 2024.</p>		
Focus Area		
To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston.		
Action	Network	% Complete
Develop and commence staged implementation of an improvement plan for the Princess Theatre and Earl Arts Centre upgrade.	Infrastructure and Assets	100%
Comment		
<p>A Project Working Group has been established to guide the multi-year project to refresh the Princess Theatre and Earl Arts Centre to improve accessibility, building compliance and user experience. The Group comprises of Theatre North and City of Launceston officers and receives expert advice as required. The Group has overseen:</p> <ol style="list-style-type: none"> 1. The appointment of architects Lovell Chen to undertake design. 2. Review of recent upgrades to the Regent Theatre to better understand the challenges and opportunities of working in heritage theatres. 3. Working with key stakeholders on the conceptual design. 4. To improve access to seating in the Earl Arts Centre a hand rail has been installed. <p>To improve accessibility to the theatre, stage works have commenced in preparation for installation of a lift.</p> <p>Engagement with Councillors and key stakeholders was undertaken in May. Part of the engagement was showing a project timeline and draft concept plans.</p>		

Council will be shown conceptual plans for the Princess Theatre and Earl Arts Centre, with the intent to submit a Development Application in August 2024.

Strategic Priority 5: We Serve and Care for our Community by providing equitable and efficient services that reflects needs and expectations of our community.

We are invested in our community's long term health, well-being, safety and resilience. We want to be trusted and respected by our community.

10-Year Goal: To offer access to services and spaces for all community members, and to work in partnership with stakeholders to address the needs of vulnerable communities.

Focus Area		
To plan for and provide services and facilities that recognise the changing demographics and needs of our community.		
Action	Network	% Complete
Implement Council commitments from the My Place My Future Plan, and support State and Federal Governments on implementation of their actions.	Community and Place	100%
Comment		
<p>Programs and Events:</p> <ul style="list-style-type: none"> • A 10-week Multicultural Start-up Program took place with three participants from the Afghan community completing the program. • City of Launceston and Beacon Foundation held a Career Day in City Park for 20 Lilydale Year 10 students. • The Refugee Week launch took place at Town Hall together with an art exhibition and digital storytelling at the library (partners included Libraries Tasmania, Migrant Resource Centre North and Migrant Resource Centre Tasmania). • A Road Safety workshop was held for the community in the northern suburbs, followed by a workshop with stakeholders, service providers and government agencies, with a further meeting to follow to put solutions into action. • Digital Inclusion meeting with Department of Premier and Cabinet, showcasing learnings and successes from My Place My Future Digital Inclusion Wi-Fi Project. <p>Network of Community Action Groups: Community action groups in Rocherlea and Newnham/Mowbray continue with monthly meetings. Waverley/Ravenswood group started in April with approximately 15 participants and was also attended by parliamentarians Bridget Archer and Nick Duigan.</p> <p>Food Security in the northern suburbs: The Food and Resilience Movement (FaRM) lease has been signed by the Northern Suburbs Community Centre. New funding has been sourced which will enable the project to progress fencing and water connections. The FaRM will also consult with the council's planning team to discuss their plans and requirements.</p>		

Focus Area		
To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community.		
Action	Network	% Complete
Implement the action plan for the Access Framework.	Community and Place	60%
Comment		
<p>The Access widget used by the council is being investigated to see whether additional languages can be added. The Access widget will also be reviewed at contract renewal as we currently do not have affordable and cost effective options available for five of the top ten additional languages spoken in Launceston.</p> <p>Across May and June we conducted two community consultation sessions in the northern suburbs regarding access to safe and accessible transport and roads. A report on the outcomes of these sessions is being drafted by City of Launceston and Project North (City Mission).</p> <p>We have established a collaborative relationship with Northern Occupational Support Services (NOSS) who will be key co-designers in the equity and inclusion framework and the youth framework.</p> <p>We have commenced attending regular participant sessions to hear the challenges and opportunities for people living with disabilities in Launceston.</p> <p>The notice of motion presented by Cr Dawkins in June regarding establishing an Inclusion Action Plan and Community Consultation was endorsed by council. The Access framework, which was due for review in 2024/25, will now be considered in a broader sense as an equity and inclusion strategy. This action will continue in the Annual Plan 2024/25 Action Item ID 5.2.</p>		
Focus Area		
To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community.		
Action	Network	% Complete
Continue to roll out the ABCDE Learning Sites community development program, including the conclusion of the Invermay Learning Site in December 2023.	Community and Place	100%
Comment		
<p>The social impact research project is underway and the consultant has visited Launceston to interview participants. Interview summaries of findings for testing and sense making will occur in July 2024. The Community Connector is leading the strategic review and has undertaken the internal business analysis review and the community partnerships review. Recommendations are now in draft stage to be presented to leadership for endorsement before being presented to council in late 2024.</p>		

Focus Area		
To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community.		
Action	Network	% Complete
Develop and implement the Homelessness Action Plan through collaboration with the Homelessness Advisory Committee.	Community and Place	100%
Comment		
<p>The Homelessness: Statement of Commitment (HSoC) was adopted formally by council in June 2024. The HSoC outlines the approach the council will take to address and respond to homelessness, including advocacy, community education and linking those experiencing homelessness to outreach workers.</p> <p>Over the last quarter, City of Launceston officers have successfully worked with service providers to find a transition home for one of our homeless community. Officers have also worked with the council's cleansing crews to undertake regular cleaning of areas where homeless people camp, including at the Silos and at the Roundhouse. The Council also continues to provide portable toilets in certain locations in the city where a lack of facilities has been identified.</p> <p>Council signed a Memorandum of Understanding (MoU) with St Vincent De Paul to operate the former YMCA site in Kings Meadows. This will see the availability of the showers for homeless people continue in addition to provision of other services.</p>		
Focus Area		
To plan for and provide services and facilities that recognise the changing demographics and needs of our community.		
Action	Network	% Complete
Finalise and commence implementing a master plan for Northern Tasmanian Cricket Association (NTCA) precinct and associated action plan.	Infrastructure and Assets	100%
Comment		
<p>The NTCA Concept Masterplan was released to clubs for broader consultation, and constructive feedback received. Club feedback has been collated to inform the next stage of design. In the coming year, the masterplan will be reviewed and progress to detailed design, staging and costing.</p> <p>The State Government has committed funding to completing some stages of the masterplan centered on the Elphin Sport Centre, including improved access and parking, three additional basketball courts, shared function centre between Elphin Sport Centre and Launceston Tennis Centre and improved change facilities. Discussions have progressed with the State regarding this project.</p>		

Strategic Priority 6: We *Protect our Environment* by caring for our unique natural assets and amenity and sensitively managing future development opportunities. We strive to minimise the impact of our actions on the environment, while planning for, adapting to and managing the impact of climate change. We want to protect the special character and values of our city for future generations.

10-Year Goal: To enhance the unique natural character, values, and amenity of our City by minimising the impacts of our organisation’s and our community’s activities in the environment.

Focus Area		
To contribute to air and river quality improvements in Launceston.		
Action	Network	% Complete
Support the Tamar Estuary Management Taskforce including supporting the implementation of the 10-year vision for the kanamaluka/Tamar Estuary.	Chief Executive Officer	100%
Comment		
<p>In August 2023, the Tasmanian Government adopted the Vision and Implementation Plan for the kanamaluka/Tamar Estuary as recommended by the Tamar Estuary Management Taskforce. The Taskforce is made up of the five northern councils in the catchment, state government (Infrastructure Tasmania and the Department of Natural Resources and Environment Tasmania), Hydro Tasmania, TasWater, Launceston Chamber of Commerce and NRM North.</p> <p>The Vision is designed to reframe Launceston’s relationship to the estuary, recognising and embracing its transformation from an industrial landscape to a focal point for community events and recreation. Based on feedback from the community, the vision is underpinned by three values which help to guide the future direction of the kanamaluka/Tamar Estuary:</p> <ol style="list-style-type: none"> 1. Creating community spaces to bring people together 2. Enhancing recreational connections around the estuary 3. Preserving natural values for future generations. <p>The vision focuses on two priorities to develop the estuary as a focal point for community events and recreation, while supporting its natural ecology to better manage sediment and water quality.</p> <ul style="list-style-type: none"> • Priority 1 focuses on creating a cultural and recreational precinct. • Priority 2 focuses on the long-term sustainable management of sediment. <p>In August 2023, the Tasmanian State Government adopted a four-year Implementation Plan (2023-2027) and has committed seed funding of \$2.4m to scope immediate priority actions including:</p> <ol style="list-style-type: none"> 1. Improving connectivity and amenity of the foreshore through: <ol style="list-style-type: none"> a. development of a masterplan to connect people with the estuary - including infrastructure and revegetation plans; b. identifying priorities and implement improvements; and c. clean-up of disused infrastructure, weeds, and rubbish 2. Trial wetland and water's edge vegetation restoration projects on the North Esk River. <p>City of Launceston representatives are collaborating with other members of the Tamar Estuary Management Taskforce (TEMT) on initial planning of the priority actions.</p>		

In the first half of this financial year, Council staff participated in the scoping of a project, and preparation of tender documents, to secure a qualified consultant to prepare a masterplan for both sides of the estuary from the Tailrace/Ti Tree Bend to the Charles Street Bridge. The aim of the masterplan is to revitalise the waterfront and activate the space by bringing people to the water's edge, creating new and enhance existing cultural and recreational precincts, connecting key areas of the city, educating users and visitors about the environmental importance of the estuary, and enhancing visual amenity by restoring natural values to the foreshore.

TEMT staff sent the tender documents for advertising in the first half of July.

In the October - December quarter, the Tasmanian State Government established a project Steering Committee and a project Working Group, including representatives from the City of Launceston, to plan and oversee the trial wetland and water's edge vegetation restoration projects on the North Esk River. The project aims to restore wetlands in the North Esk River to reduce sediment in the kanamaluka/Tamar Estuary and improve water quality and aquatic habitat to benefit native species and provide community access to nature and urban green space. Activities will increase community access to the estuary by increasing the tidal prism and in turn, decrease the extent of sediment/mudflats.

The Tasmanian State Government is finalising procurement of services to:

- conduct site surveying of the trial wetland to develop baseline ecosystem inventory, biological and water monitoring, soil sampling and conducting LiDAR and aerial surveying; and
- prepare a plan for trial revegetation work between the Charles Street and Tamar Street bridges and conduct a vegetation assessment for the foreshore of the upper estuary.

Representatives from the City of Launceston participated in TEMT project planning and engagement planning workshops in the recent quarter.

The next phase of work will include mapping, communications and public engagement activities, revegetation trial planning and permitting, and the preparation of a project management plan and budget for works.

The Tasmanian State Government has negotiated with the Australian Government on a Federation Funding Agreement securing \$8m from the Urban Rivers and Catchments Program to progress the wetland restoration priority project.

No Tamar Estuary Management Taskforce meetings were held in the last quarter.

Focus Area		
To contribute to air and river quality improvements in Launceston.		
Action	Network	% Complete
Support TasWater and NRM North with the implementation of the \$129.2M River Health Action Plan to improve catchment management and reduce overflows from the combined system.	Infrastructure and Assets	100%
Comment		
<p>The City of Launceston continues to support TasWater to deliver their component of the River Health Action Plan. This project is to improve the operation of Launceston's combined system which manages the flow of both sewage and stormwater. The projects will help to divert sewage and stormwater flows away from kanamaluka/Tamar estuary, reducing the frequency and volume of overflow events. There are three main components:</p> <ul style="list-style-type: none"> • Upgrades of existing and construction of new pump stations to increase pumping capacities, • Constructing new network storages to reduce overflows, and • Building additional pipelines to transfer greater flow volumes. <p>Project updates:</p> <ul style="list-style-type: none"> • Successful completion of the second river crossing between Margaret Street and West Tamar Silt Ponds - 1.1 km of the new pipeline was pulled through the drilled tunnel, depth of up to 45 m. The Kings Park reinstatement works will be undertaken following completion of construction in this area. • Substantial completion of the trenched (West Tamar) pipeline section. • Continued installation of electrical switchboards, electrical cabling and pipework at Margaret Street Pump Station. Commencement of installation of screens at this pump station. • Continued ground improvement earthworks at Ti Tree Bend in preparation for the Storage Tank construction. Installation of site storage undertaken during May to replace infrastructure removed to enable the storage tank construction. 		
Focus Area		
To contribute to air and river quality improvements in Launceston.		
Action	Network	% Complete
Develop a Clean Air Strategy and a supporting implementation plan.	Community and Place	30%
Comment		
<p>The opportunity for a Clean Air Strategy has been discussed with relevant State Government agencies. Resourcing for development of the Strategy and implementation plan needs to be identified prior to any substantial commencement of this project.</p> <p>This action will continue in the Annual Plan 2024/25 - Action Item ID 6.5.</p>		

Focus Area		
To reduce our and the community's impact on the natural environment.		
Action	Network	% Complete
Implement Urban Waterway Health Management Program.	Infrastructure and Assets	100%
Comment		
<p>The Urban Waterway Health Management Program was finalised in March 2023. The program was written to document threats to waterways from urbanisation, highlight the natural values of urban waterways and identify strategies around implementation actions. Implementation of this program is an ongoing action.</p> <p>Key activities undertaken over the past few months include:</p> <ul style="list-style-type: none"> • Completion of rehabilitation and revegetation work on urban waterways for Financial Year 2023/24, sites completed include Newnham Creek at the University and a small tributary to Jinglers Creek within the Jinglers Drive Reserve. • Ongoing weed management works, including willow removal. • Identification of revegetation works to be completed during Financial Year 2024/25, including some preliminary weed management works at these locations. 		
Focus Area		
To manage the risks of climate-related events, particularly in the area of stormwater management and riverine flooding.		
Action	Network	% Complete
Review Stormwater System Management Plan.	Infrastructure and Assets	50%
Comment		
<p>The Stormwater System Management Plan is the overarching document for management of the stormwater system within the urban areas of Launceston. The focus for this year has been to update the hydraulic modelling that underpins the Stormwater System Management Plan. This update was required due to significant changes in industry standards and will incorporate climate change predictions that were previously not considered within the Stormwater System Management Plan.</p> <p>The update to the hydraulic modelling is now complete and will be incorporated into the reviewed document.</p> <p>Progress against this action will continue through to the Annual Plan 2024/25 under Action Item ID 6.8.</p>		
Focus Area		
To manage the risks of climate-related events, particularly in the area of stormwater management and riverine flooding.		
Action	Network	% Complete
Integrate development policy and assessment to facilitate best practice stormwater management, including consideration of water quality.	Infrastructure and Assets	50%

Comment		
<p>The policy has been drafted. Resourcing constraints delayed the development of the implementation plan however this work has recommenced and will be actioned in 2024/2025.</p> <p>Progress against this action will continue through to the Annual Plan 2024/25 under Action Item ID 6.8.</p>		
Focus Area		
<p>To reduce our and the community's impact on the natural environment.</p>		
Action	Network	% Complete
<p>Implement the City of Launceston Urban Greening Action Plan.</p>	<p>Infrastructure and Assets</p>	<p>100%</p>
Comment		
<p>The Urban Greening Action Plan has been translated into a four-year delivery plan, and implementation has commenced. The first of the tree order for 2024 has arrived at the City of Launceston's nursery, ready to be prepared for planting in the coming years. Council officers have participated in community engagement activities, including a week of focused engagement in Mayfield, and a wrap for The Examiner newspaper. The city's first Precinct Plan, for the suburb of Mowbray, is complete, and will form the template for other suburbs. This has been translated to a planting plan, and implementation commenced in June 2024. Work has progressed on the development of a Significant Tree Register for the City, focussed on Council-owned trees. Significant trees may be of outstanding aesthetic significance, very large or very old (venerable), commemorative, a significant component within the landscape, a variety that is rare or of horticultural or genetic value, and/or important to the ecological community.</p> <p>Quantitative risk assessments have been completed for the trees within Royal Park.</p> <p>Council officers have worked through design options for Central Business District planters and urban micro greening options. Urban greening elements will also be delivered through the Launceston City Heart Project. Refurbished planter boxes with the Launceston Place Brand began rolling out in the CBD in June.</p> <p>City of Launceston officers participated in an organisational capacity assessment to set a framework for improved delivery and management of Launceston's urban forest to achieve the canopy cover targets within the Strategy.</p>		
Focus Area		
<p>To reduce our and the community's impact on the natural environment.</p>		
Action	Network	% Complete
<p>Continue to implement the City of Launceston Sustainability Action Plan.</p>	<p>Infrastructure and Assets</p>	<p>100%</p>

Comment

The Sustainability team continue to deliver ongoing and new projects outlined in the Sustainability Action Plan 2022-2030 (SAP). The recent biennial review of the SAP provides a snapshot of progress towards the 139 actions identified in the plan. To date, 43 actions have been achieved, 60 are in progress, 35 are yet to commence and one has been discontinued. Key actions completed include increased gas capture capacity from the landfill, expansion of kerbside FOGO to cover the entire municipality, completion of the Urban Greening Strategy and a water audit across Council assets. Targets achieved include 25% of community organic waste diverted from landfill and disaster guidance for high climate risks has been developed and made available to the public.

Highlights for this financial year include:

- Emissions profile completed.
- Major methane gas capture infrastructure installed at the Launceston landfill site at Cavalry Road which has doubled landfill gas capture capacity.
- Landfill diversion facility audit and feasibility report has commenced with draft report received for review.
- Water efficiency project implemented with significant leaks detected leading to water and financial savings.
- The reusable nappy and sanitary products rebate project has commenced.
- Launceston's first repair cafe commenced in April. The initiative will continue monthly for six months and then its future will be assessed.
- Low Carbon Launceston presentation series has delivered community engagement workshops targeting business, youth and general community.
- Low Carbon Launceston presentation series delivered six weekly presentations. Presentations ranged from electric vehicles, resource recovery, low carbon investing, circular economy and health implications of climate change. The sessions were well attended and all were professionally filmed so that the information can continue to be shared with the community.

Strategic Priority 7: We are a *City Planning for our Future* by ensuring our approach to strategic land-use, development and infrastructure investment is coordinated, progressive, and sustainable.

We play a leading role in balancing the enviable amenity of our municipality with the needs of future development and growth. We want to influence the delivery of the right investment for our City and Region.

10-Year Goal: To facilitate appropriate development via integrated land-use planning, infrastructure investment, and transport solutions within our municipality and region.

Focus Area		
To ensure our suite of strategic planning initiatives are coordinated and representative of our community's needs and aspirations.		
Action	Network	% Complete
City Deal Agreement: Continue to work with the Commonwealth and State Governments to successfully implement commitments and projects under the City Deal program that deliver a range of economic and social benefits to the City.	Chief Executive Officer	100%
Comment		
<p>Work on existing Launceston City Deal commitments is continuing in collaboration with the Commonwealth and State Governments.</p> <p>The UTAS library at Inveresk was named the winner of the academic library category at The Australian Library and Information Association Library Design Awards in Adelaide during May. The award acknowledged the new UTAS library's contribution as an academic library for the community.</p> <p>The Shed (Willis Street) is progressing. Levee wall maintenance work continued on a small section of walkway alongside Boland Street, impacting footpath access. Work commenced Monday 3 June and is expected to conclude Friday 19 July 2024.</p> <p>Progress on the \$43.6 million Northern Suburbs Community Recreation Hub continues. The tender for the Main Works Package Stage 2 was awarded and works commenced in June 2024. It is envisaged the Main Works Package Stage 2 will support 230 local jobs, including up to 10 apprenticeships, with the use of local goods and services to be prioritised.</p> <p>The entire project is expected to be completed in late 2025. More information is available on the Infrastructure Tasmania website under the Northern Suburbs Community Recreation Hub (the Hub).</p> <p>The Albert Hall redevelopment is continuing to progress well. All footing and blockwork to the underside of the northern foyer slab is nearing completion. The site electrical mains relocation and rectification has now been completed. Commercial Project Delivery have the need for some discussions with the contractor regarding the contingency and budget scope.</p> <p>Detailing of the facade cladding system is progressing well with the final design details being worked through ready to commence show drawings. The project heritage consultant and Heritage Tas are both supportive of the final design outcome and a Planning minor amendment will be submitted if required by the Town Planning Department.</p>		

Focus Area		
To ensure our suite of strategic planning initiatives are coordinated and representative of our community's needs and aspirations.		
Action	Network	% Complete
Implementation Review: A review of each City Deal is scheduled every three years. Plan and deliver the Review from Council's perspective.	Chief Executive Officer	Not Progressing
Comment		
The Australian Government advised that following the three year review of the Launceston City Deal, published in November 2021, there will be no further implementation reviews.		
Focus Area		
To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment.		
Action	Network	% Complete
Continue work on St Leonards Residential Growth Strategy and Masterplan.	Chief Executive Officer Community and Place	15%
Comment		
After being put on hold due to resourcing constraints, project planning has recommenced with the intent of delivering this project over the coming two years. The Council successfully applied for Federal Government funding under the Housing Support Program. St Leonards is identified in Local and State Planning Policy as a location for growth, with up to 3,500 new homes proposed. The project is required to ensure: <ul style="list-style-type: none"> • Launceston can address its critical land supply shortage. • The growth is coordinated and contributes high amenity neighbourhoods for Launceston. • Infrastructure funding and delivery is considered from the outset of the project. The project will: <ul style="list-style-type: none"> • Prepare a structure plan for the St Leonards growth corridor; and • Prepare an infrastructure funding framework. The project will be led by a consultant and involve internal collaboration and engagement with stakeholders and the community. The Executive Leadership Team and Council workshops will be scheduled throughout the project. Progress will continue in the Annual Plan 2024/25 under Action Item ID 7.2.		

<p>Focus Area To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment.</p>		
Action	Network	% Complete
Continue work on "South Prospect" Residential Growth Strategy and Masterplan and initiate planning scheme amendments to facilitate development with the South Prospect Growth Corridor.	Community and Place	100%
<p>Comment</p> <p>Land south of Prospect, located between the Midlands Highway and the Bass Highway, adjacent to the Kate Reed Nature Recreation Area was included in the Greater Launceston Plan and the Northern Tasmania Regional Land Use Strategy as a priority investigation area to determine suitability for residential and non-residential development.</p> <p>Between 2017 and mid-2024, the Chief Executive Officer and council officers worked with landowners, key infrastructure and service providers, consultants, and several agencies of the Tasmanian State Government on feasibility studies with the aim of preparing a Framework Plan and narrative for land south of Prospect. The purpose of the Framework Plan and narrative (including feasibility studies) was to provide the strategic justification to support potential rezoning of the land to accommodate housing and neighbourhood serving non-residential uses. The total private land area is approximately 335 hectares, with approximately 200 hectares of development potential.</p> <p>In late 2023, the private landholders advised Council they would like to pursue rezoning applications on their own land.</p> <p>In late February 2024 council officers sought direction from Council on next steps for the project and subsequently paused work on the draft joint framework plan.</p> <p>The project returned to the Community and Place Network in June 2024 when Council received an application for a Planning Scheme Amendment from one landowner. The application is for a rezoning only, with any development and subdivision subject to a future development application if the rezoning is approved. The application will be assessed under the statutory process required by the <i>Land Use Planning and Approvals Act 1993</i>.</p>		
<p>Focus Area To ensure that our application of the land use planning system at a local and regional level is effective and efficient.</p>		
Action	Network	% Complete
Participate in the Northern Regional Land Use Strategy Review.	Community and Place	100%

Comment		
<p>The Northern Regional Land Use Strategy review process is ongoing and the council continues to participate as required. A key outcome this year was the completion of the Residential Land Demand and Supply study by REMPLAN which was presented to council at Workshop in April. Participation of council officers will be ongoing beyond this year as the process remains underway.</p>		
Focus Area		
<p>To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment.</p>		
Action	Network	% Complete
Finalise Building Bulk and Massing Report (Building Heights).	Community and Place	30%
Comment		
<p>A request for quotation was released in January 2024. Urbis was successful and the project was awarded in May 2024. The project commenced in June 2024 with the lead consultant commencing the background analysis phase of the project.</p> <p>A project reference group has been established, comprised of individuals across the City of Launceston Networks. Executive Leadership Team and Council workshops are scheduled over the coming months. Stakeholder and community engagement is forecast for Quarter two of the 2024/25 financial year.</p> <p>This project seeks to consider previous work undertaken and finalise the project based on contemporary best practice urban design built form. The planning provisions developed as part of the project deliverables will be implemented into the planning scheme through a planning scheme amendment process. Councillor L M McMahon withdrew from the Meeting at 3:30 pm</p> <p>Progress will continue in the Annual Plan 2024/25 under Action Item ID 7.4.</p>		
Focus Area		
<p>To improve and maintain accessibility, transport options and infrastructure within the Launceston area, including its rural areas.</p>		
Action	Network	% Complete
Action the 2022-2025 Launceston Transport Strategy Implementation Plan.	Infrastructure and Assets	100%
Comment		
<p>The Launceston Transport Strategy Implementation Plan was developed to achieve progress towards Launceston's transport vision; <i>Our community will have access to diverse transport choices that connect them to places. Our focus on partnerships and innovation will promote our community's wellbeing and improve Launceston's livability.</i></p> <p>Several of the initiatives identified within the Launceston Transport Strategy have been achieved, including the micro-mobility trial, the review and implementation of Central Business District speed limits and the development of the network operating plan. Significant initiatives within the transport strategy are linked to the work being undertaken within the City Heart Stage 2 Project, reported on</p>		

elsewhere in the annual plan. Progress against focus areas for the past months included:

- Delivery of bicycle infrastructure along Forster Street (Kings Wharf to Invermay Road) - the tender for this project has closed and is currently under evaluation.
- Design of Traffic Signals at Invermay Road / Lindsay Street is ongoing.
- The updated Residential Parking Policy has been drafted and booked for Council Workshop. The On-Street Dining Policy is in the final stages of drafting and internal review prior to presentation to Council Workshop.

CARRIED 9:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

ABSENT AT THE TIME OF VOTE: Councillor L M McMahon,

20.2. Proposed amendments to Sealed Plan 164783 - 62 Parklands Parade, Newnham

FILE NO: SF7610

AUTHOR: Duncan Campbell (Team Leader Legal Services)

APPROVER: Louise Foster (General Manager Organisational Services Network)

DECISION STATEMENT:

To consider initiating the notification process to allow consideration of the amendment of Sealed Plan 164783

RELEVANT LEGISLATION:

Local Government (Building and Miscellaneous Provisions) Act 1993 (Tas)

Local Government Act 1993 (Tas)

PREVIOUS COUNCIL CONSIDERATION:

Workshop - 9 May 2024 – Proposed Removal of Restrictive Covenants at 62 Parklands Parade, Newnham

RECOMMENDATION:

That Council

1. Pursuant to section 103(1)(a) of the *Local Government (Building and Miscellaneous Provisions) Act 1993 (Tas)*, proposes to amend Sealed Plan 164783 by excepting Lot 902 from the restrictions contained within paragraph 2.4 of the relevant Schedule of Easements, so that the paragraph 2.4 would then read (without italics):

2.4 The owner of each Lot on the Plan (except for Lots 902 and 903) covenants with the subdivider, The Grange (Launceston) Limited ACN 117 923 565 and the owner for the time being of every other Lot shown on the Plan (with the exception of Lots 902 and 903) to the intent that the burden of this covenant may run with and bind the covenantor's Lot and every part thereof and that the benefit thereof shall be annexed to and devolve with each and every part of every other Lot shown on the Plan to observe the following stipulations:

2. Requests the Chief Executive Officer to give notice of the proposed amendment to all relevant people, as required by section 103(2) of the *Local Government (Building and Miscellaneous Provisions Act) 1993 (Tas)*.
 3. Notes, for the avoidance of doubt, Chief Executive Officer is a term of reference for the General Manager as appointed by Council pursuant to section 61 of the *Local Government Act 1993 (Tas)*.
-

The item is withdrawn to allow additional background information to be compiled as part of the Agenda report.

21. CHIEF EXECUTIVE OFFICER NETWORK

21.1. Appointment - Acting Chief Executive Officer

FILE NO: SF5695

AUTHOR: Lorraine Wyatt (Council and Committees Officer)

APPROVER: Mayor, Councillor M K Garwood

DECISION STATEMENT:

To confirm the appointment of Chelsea van Riet as Acting Chief Executive Officer for the period 7 October 2024 to 18 October 2024 (inclusive).

RELEVANT LEGISLATION:

Local Government Act 1993 (Tas) s.61B

RECOMMENDATION:

That Council, appoints Chelsea van Riet as the Acting General Manager for the period 7 October 2024 to 18 October 2024 (inclusive).

Councillor L M McMahon re-attended the Meeting at 3:32 pm

DECISION: 5 September 2024

MOTION

Moved Councillor A G Harris, seconded Councillor S Cai.

That Council, appoints Chelsea van Riet as the Acting General Manager for the period 7 October 2024 to 18 October 2024 (inclusive).

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

22. LATE ITEMS

No Late Items were identified as part of the Minutes

23. CLOSED COUNCIL

This decision requires an absolute majority of Council

RECOMMENDATION:

That Council moves into Closed Session to consider the following matters:

23.1. Confirmation of the Minutes

REASON FOR CLOSED COUNCIL:

Regulation 35(6) of the Local Government (Meeting Procedures) Regulations 2015 states that at the next closed meeting, the minutes of a closed meeting, after any necessary correction, are to be confirmed as the true record by the council or council committee and signed by the chairperson of the closed meeting.

23.2. Councillors' Leave of Absence

REASON FOR CLOSED COUNCIL:

This item is **CONFIDENTIAL** in accordance with regulation 15(2)(h) of the *Local Government (Meeting Procedures) Regulations 2015*, which permits the meeting to be closed to the public for business relating to the following:

(h) applications by councillors for a leave of absence.

DECISION: 5 September 2024

MOTION

Moved Councillor A J Palmer, seconded Councillor L M McMahon.

That Council moves into Closed Session.

CARRIED BY ABSOLUTE MAJORITY 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

Council moved into Closed Session at 3.31pm.

Council returned to Open Session at 3.33pm.

23.3. End of Closed Session

DECISION: 5 September 2024

MOTION

Moved Councillor A G Harris, seconded Councillor S Cai.

That Council:

1. pursuant to Regulation 34(1)(b) of the *Local Government (Meeting Procedures) Regulations 2015*, resolves to report in Open Session that it has considered the following matters in Closed Session:

Minutes Item	Matter	Brief Description
23.1	<i>Closed Council Minutes - 8 August 2024.</i>	<i>Confirmation of the Minutes of the Closed Meeting of the City of Launceston Council held on 8 August 2024.</i>
23.2	<i>Councillors' Leave of Absence</i>	<i>Councillors endorsed a personal leave request.</i>

CARRIED 10:0

FOR VOTE: Deputy Mayor Councillor D H McKenzie, Councillor A E Dawkins, Councillor A G Harris, Councillor T G Walker, Councillor Prof G Razay, Councillor J J Pentridge, Councillor A J Palmer, Councillor L M McMahon, Councillor S Cai and Councillor A J Britton

AGAINST VOTE: Nil

24. MEETING CLOSURE

The Deputy Mayor, Councillor D H McKenzie, closed the Meeting at 3.38pm.

25. NEXT COUNCIL MEETING DATE

The next Ordinary Meeting of Council will be held at 1.00pm on 19 September 2024 at the Council Chambers, Town Hall, 18-28 St John Street, Launceston.