

# CITY OF LAUNCESTON ANNUAL REPORT

2023-24



## Acknowledgement of Country

In appreciation of the rich history and cultural heritage of our city, we recognise Tasmanian Aboriginal people as custodians of this land.

We honour the resilience of Palawa people of Lutruwita, who have endured the challenges of invasion and dispossession while steadfastly preserving their heritage, identity, culture and rights.

In the spirit of mutual respect and collaboration, it is our sincere belief that working together with the Aboriginal community, who represent the world's most ancient continuous culture, offers us invaluable opportunities to learn and grow.

Our deepest respects are extended to both past and present Elders, and to all Aboriginal and Torres Strait Islander people residing in and around Launceston.

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# Mayor's Message



**The 2023-24 financial year has seen continual progress on a range of projects across the City of Launceston municipality.**

Our Council is determined to work collaboratively with the Northern Tasmanian community to make our city the envy of regional Australia, and we have made some great gains over the past 12 months.

The breadth of work the Council has overseen this year has been wide-ranging, and I am really excited to see such a visionary program of works and initiatives being delivered in partnership with the people of Launceston and other tiers of government.

From significant infrastructure projects to community-based initiatives, the depth and breadth of projects we have on the books are testament to the vision of Northern Tasmania and its community.

As Mayor I've been really grateful for the engagement of the Launceston community over the past financial year.

I look forward to this collaborative and responsive relationship continuing as you have your say and help us get the best outcomes for our city.

Your voice is important.

This Annual Report represents the hard work of many dedicated people and the entire Launceston community, who share a passion for our city and a desire to leave it better than they found it.

A handwritten signature in black ink, appearing to read 'Matthew Garwood'.

**MATTHEW GARWOOD**  
Mayor



# Chief Executive Officer's Foreword



**With a raft of transformative projects on its books, the City of Launceston is open for business, and working hard to attract new investment to our municipality.**

In the 2023-24 financial year, the City of Launceston has approved \$372m worth of development, an increase of \$57m on the previous year.

In total, over the past five years the City of Launceston has approved \$1.52 billion worth of development, across nearly 3,300 individual planning applications.

This is an impressive statistic, and one which demonstrates the will of our organisation to work collaboratively to create new opportunities for Launceston and its residents.

The City of Launceston's portfolio of responsibilities is diverse and continues to evolve in response to the needs of our community.

With challenges across our community in terms of cost of living and housing, we have sought to work in new ways to support our residents, and to trial new programs and initiatives to assist those in need.

We've worked hard to progress game-changing projects like the Albert Hall and Launceston Road Safety Centre redevelopment projects, and to put plans in place for the future upgrade of community assets like the Princess Theatre.

The past 12 months have been challenging and exciting, and the City of Launceston looks forward to delivering more positive outcomes for our city in the years ahead.

A handwritten signature in black ink, appearing to read 'Shane Eberhardt', written over a light-colored background.

**SHANE EBERHARDT**  
Acting Chief Executive Officer



# PART ONE **ABOUT THE COUNCIL**

## Introduction

The City of Launceston Annual Report for the 2023-24 financial year presents the City's financial and operational performance for the year against the key objectives, strategies and priorities outlined in our Corporate Strategic Plan and Greater Launceston Plan.

The *Local Government Act 1993 (Tas.)* (the Act) requires local governments to prepare an annual report for each financial year. Section 72 of the Act requires Councils to report on progress on annual plan actions, goal and objectives relating to public health, code of conduct complaints and the costs associated with them, financial statements, donated land, along with a copy of the financial audit opinion.

## Where to get a copy

The City of Launceston's Annual Report can be downloaded via the City's website ([www.launceston.tas.gov.au/Council/Reports-Plans-and-Strategies/Annual-Report](http://www.launceston.tas.gov.au/Council/Reports-Plans-and-Strategies/Annual-Report)). In line with the City's ongoing commitment to sustainability, a limited number of hard copies of the Annual Report are produced. These can be viewed by the public at Town Hall, 18-28 St John Street Launceston or a copy can be requested by calling the Customer Service Centre on (03) 6323 3000.

# Organisational Vision and Mission

## Greater Launceston Plan Community Vision Statement

*Sustainable prosperity for greater Launceston will be achieved by consolidating and building nationally and internationally recognised strategic advantages for the region through a focus on creativity and innovation, maintaining exceptional environmental and liveability qualities and ensuring a diverse, connected and inclusive region.*

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### **Our Vision**

*Inspired people, working together to create the best outcomes for our community.*

### **Our Purpose**

*We are a progressive organisation, working with our community to create a positive future for Launceston.*



# Organisational Values



## **Our people matter**

- we value clear and open communication
- we support and encourage each other
- we respect diversity
- we recognise individual needs, experience and strengths



## **We care about our community**

- we take pride in our work and pursue a standard of excellence
- we genuinely listen, and value collaborative relationships
- we strive towards the best outcome for our community
- we make responsible and sustainable decisions



## **We bring an open mind**

- we actively seek opportunities to continuously improve
- we respect and explore different ideas and perspectives
- we embrace change that leads to positive outcomes
- we value innovation and creativity



## **We go home safe and well**

- we show care for people and look out for one another
- we speak up and support others to be healthy and safe
- we take personal responsibility for our own health and wellbeing
- we value work-life fit

## Council Profile

As the nation's third oldest city, Launceston has a long history. It is home to many stories, both told and untold. The region has been home to the Tasmanian Aboriginals for thousands of years. The City of Launceston is committed to collaborating with community to preserve, protect and care for the land and our heritage for future generations. The city is the meeting place of the kanamaluka / Tamar Estuary, surrounded by the State's most sought-after attractions. Launceston boasts attractions like the Cataract Gorge, City Park, UTAS Stadium and the Queen Victoria Museum and Art Gallery – all within a short walk of the city centre.

With a diverse community from around the world, our city offers a blend of urban comfort, historic architecture, and walkability. Known for its thriving food, fermentation and drinks scene with agricultural roots and famous markets, Launceston is a UNESCO City of Gastronomy.



## History

Launceston was proclaimed a municipality by an Act of Parliament on 30 October 1852, 47 years after European settlement. The boundaries extended less than two kilometres from the centre of the town. Seven Aldermen were elected to the Launceston Town Council on 1 January 1853, at the first local government elections held in Van Diemen's Land. The Aldermen elected the first Mayor, Alderman William Stammers Button, later that day at the first meeting of the Town Council.

On 8 May 1985, the councils of Launceston City, St Leonards and Lilydale were amalgamated to form the new City of Launceston. After this amalgamation, a number of rural areas were included in the municipal area. The most recent boundary changes took place in 1992 when parts of Prospect and Relbia were included within our local government area.

## Town Hall

Launceston's Town Hall is one of few mid-Victorian buildings still used for its original purpose. The ground floor of the original building contained the Council Chamber and municipal offices, along with a concert hall and meeting room on the upper floor. The building was first occupied in 1867.

The Town Hall has been extended and its interior modified several times – first in 1906 and again in 1936.

The Town Hall Annexe was developed in 1986-88 using the late nineteenth century Federation - Queen Anne styled building, known as the old Mail Exchange, on the southwest corner of Cimitiere and St John Streets.



# About the City of Launceston

Estimated Resident Population 

**71,788\***

Working Age Population (aged 15-64 years) 

**46,159** 64.3%

Estimated Resident Aboriginal and Torres Strait Islander Population

**3,202\*\*** 4.4%

Persons born overseas   
**11,285\*\*** 15.7%

Median price of established house transfers 

**549,000\***

Total number of businesses   
**6,007\***

Land area (ha) **141,363.1\*\*** 

Total protected land area (ha) **8,192\*** 2.7%

**2023**


Internal and overseas migration - year ended 30 June\*

Internal arrivals / departures

**3,858** Arrivals 

**4,751** Departures

Net migration

**740** Overseas   
**-893** Internal

Overseas

**1,155** Arrivals 

**415** Departures

**2021**

Occupation of employed persons - Persons aged 15 years and over\*\*

Managers **11.2%** 

Professionals **20.6%** 

Technicians and trades workers **12.9%** 

Community and personal service workers

**14.4%**

Clerical and administrative workers

**11%**

Sales workers

**9.6%**

Labourers

**11.6%**


Machinery operators and drivers

**7%**

Occupation inadequately described or not stated

**1.7%**

Road Network


 City of Launceston maintains **765.28 km** of road including:  
• **394.71 km** of urban roads and  
• **371.83 km** of rural roads

**93** bridges 


 There is approximately **34.33 km** of privately maintained roads in the Launceston municipality

Parks and Recreation

**269** Council owned, maintained and/or managed parks, reserves, and conservation areas 

**67** Play spaces 

 **25,925** Trees (excluding bushland trees)

**1829** Hectares of parklands 

\* Australian Bureau of Statistics, Launceston Local Government Area Data | \*\* 2021 Census

# Council and Elected Members

## Elected Members

Councillors have specific powers, responsibilities and duties as set out in the *Local Government Act 1993 (Tas)*. The City of Launceston is served by 12 Councillors, one of whom is the Mayor.

Councillors are elected for a four-year term. Local government elections were held in November 2022. Following the resignation of Mayor Danny Gibson on 15 May 2023, a by-election was held to fill the vacant position, and Councillor Matthew Garwood was elected as Mayor in July 2023.





## Mayor Matthew Garwood

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E mayor@launceston.tas.gov.au

Living in the Northern Suburbs with his wife Michelle, daughter Billie and his dogs, Matthew was born and raised in Launceston. With a heart for community and a passion for people, Matthew is heavily integrated into the Launceston municipality and after 8 years working in local radio with LAFM & CHILLI FM, has jumped fully into the role of Mayor.

Having performed throughout the country and represented the city around the world, Matthew has stepped up to continue contributing to a community that has given him so much, and is honoured to be the City of Launceston Mayor.

As Mayor, Matthew's vision is one of connectedness. Connected through infrastructure, transport, arts and culture, identity, gastronomy, sport and recreation, bringing a focus on communication and conversation and creating a sense of pride, purpose and belonging.

Exuberating fresh ideas, energy and enthusiasm, Matthew also brings a wealth of leadership experience from his varied roles on State and local committees.

**Special Committees:** Community Grants (Organisations) Program, Event Sponsorship Assessment Panel, Launceston City Heart Reference Group, Northern Youth Coordinating Committee, Queen Victoria Museum and Art Gallery Governance Advisory Board and Youth Advisory Group

**External Committees:** Local Government Association of Tasmania, TasWater Owners Representative, and Community Representative on David Chapin Memorial Trust

**Mayor Garwood is Patron of:** Friends of the Library Launceston, Launceston Competitions Association, Launceston Henley Association and Northern Tasmanian Junior Soccer Association

**Mayor Garwood is Vice Patron of:** Royal National Agricultural and Pastoral Society of Tasmania Ltd and Surf Lifesaving Club



## Deputy Mayor Hugh McKenzie

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Councillor Hugh McKenzie was first elected to Council in October 2011 and to his current position of Deputy Mayor in July 2023. He comes from a strong business background, having been a partner in business advisory firm KPMG for 24 years. Since retiring from that position, he has spent his time giving back to his community in a variety of ways, not the least in his role as Councillor.

He determined in order to do this role, the way he wanted (which is full commitment) he needed to be free from a permanent fulltime role and as such now focusses on board positions and community roles outside his councillor duties. He makes himself available to meet with community members to discuss matters important to them and assists them in their interactions with Council and/or advocates where appropriate.

In the theme of giving back, he is the current President of the Northern Suburbs Community Centre, is Chair of philanthropic organisation The Cape Hope Foundation, which funds "hand up" type projects across the northern region. He also sits as the City of Launceston endorsed director of Launceston Airport, and is the current Chair and holds non- executive board positions with The Hobart Clinic and Tasmanian Irrigation.

Councillor McKenzie believes he brings a strong governance and strategic focus with a can-do attitude to Council. He has lived his whole adult life in Launceston, has been happily married for forty years, raised and educated four children and now proud grand parent of four boys who live in Launceston, which provides added motivation to continue to involve himself in our community, to grow a future for them.

He is an avid sports fan who has participated in many sports including, AFL, cricket, tennis, golf and cycling and is heavily invested in the Arts through an actor son and wife, and his role on the Theatre North Board.

He lives by the mantra of "don't say do" as actions speak louder than words.

**Special Committees:** Audit Panel, Municipal Emergency Management Committee (Chair) and Tender Review Committee

**External Committees:** Australian Pacific Airports Launceston, Theatre North Inc. and University of Tasmania Northern Campus Engagement and Advisory Group



## Councillor Danny Gibson

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Danny is currently serving as Councillor at the City of Launceston, having previously been elected as both Mayor and Deputy Mayor.

His philosophy is, 'Love where you live. Live where you love.'

Danny believes in evidence-based decision making and seeks to balance the diverse needs of the community, small business sector, the arts, sport and recreation, and the future sustainable development of the city.

He understands the importance of community-based events to the cultural fabric of Launceston, having served as a volunteer, supporter and patron of many not-for-profit organisations in Northern Tasmania.

Danny has a passion for grassroots, community-driven projects and initiatives, and seeks to be a positive, collaborative and proactive contributor to the betterment of the city. He has been a successful advocate for improved recreational infrastructure and facilities, disadvantaged communities across Northern Tasmania, youth education, public art, strategic planning and sustainable development.

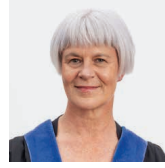
Throughout his career, Danny has directed or assisted more than 50 local theatre productions for a range of performing arts companies - many performed at Launceston's iconic Princess Theatre.

He has been involved in many significant community fundraisers, including for families affected by the 2013 Tasmanian bushfires.

In addition, Danny coordinated Launceston's popular family-friendly Carols by Candlelight event for eight years.

Danny is a proud Northern Tasmanian, who has enjoyed a career in print media, arts education, the small business sector, events and the performing arts.

Danny believes Launceston's best days are still to come, and is committed to making Launceston one of Australia's most successful, vibrant and dynamic regional cities.



## Councillor Andrea Dawkins

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Andrea Dawkins was elected to City of Launceston in 2014, leading to a stint in state parliament from 2015 to 2018. Councillor Dawkins also has over 20 years in small business and six years in the not-for-profit sector. Her strengths are in social enterprise, place-making and animal welfare.

In her 2022 campaign, Andrea highlighted the need to reduce pollution in the valley. Having moved a successful joint motion, Council is now developing a Clean Air Strategy as a matter of priority. Regulation on removing of single-use-plastics from our local government area has somewhat stalled after Councillor Dawkins' successful motion to phase out their use. As the environmental impacts of the products that replaced single-use-plastics are unfolding, another solution is being sought by the industry with urgency. Councillor Dawkins continues to raise the importance of furthering investigations regarding confining cats to property for biosecurity and safety reasons.

Councillor Dawkins continues to bring the voices of the broader community to the council table with recent motions to develop an Inclusion Strategy and the importance of imbedding child safety practices into every aspect of City of Launceston's operations in the wake of the Commission of Inquiry into Child Sex Abuse in Tasmania.

In 2023, Councillor Dawkins was inducted to the Tasmanian Honour Roll for Women for service to community, advocacy and inclusion; government and public service.

Andrea also serves as the CEO of RSPCA Tasmania.

**Special Committees:** Access Advisory Committee

**External Committees:** Newstead College Association



## Councillor Alan Harris

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E alan.harris@launceston.tas.gov.au

Councillor Alan Harris was first elected to Council in 2018 and was re-elected in 2022. Councillor Harris was born, educated and lives in Launceston, married to Katrina with two adult children and his interests include community service through Rotary, cycling and classic motorcycles.

Councillor Harris has a wealth of business knowledge and skills, gained over a 40+ year career, working as a Senior Executive in Telstra, Federal politics and in the aged care sector.

Councillor Harris has been an active Rotarian since 2003, holding many leadership positions including Club President, Assistant District Governor, led a Rotary International Exchange team to Denmark in 2012 and is the current Rotary Community Leader for all Rotary Clubs in Northern Tasmania. He is the past Chairman of the Carrick Community Committee and the Southern Launceston Community Development Committee.

Councillor Harris is committed to bringing new ideas, a strong business acumen and leadership to the Council. He supports TasWater's \$130M project to clean up the Tamar River by significantly reducing sewerage overflows into the Tamar but he also recognises there is much more to be done. He supports the introduction of 60-minute free parking in CBD Council owned car parks to encourage more CBD retail activity and also revised planning laws to encourage more medium density living in the inner city area. He supports expanded CBD pedestrian areas; increased street trees throughout our city; new dedicated off-road cycle paths to connect our suburbs to the city and improve safety & traffic flow management around the city centre.

**Special Committees:** Launceston City Heart Reference Group, Tender Review Committee and Transport Committee (Chair)

**External Committees:** Economic Development Working Group, Franklin House Management Committee and University of Tasmania Northern Campus Engagement and Advisory Group



## Councillor Tim Walker

T 0429 137 084

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Councillor Tim Walker was elected to Launceston Council in 2018. He has a diverse career including journalism, teaching, carpentry and set building, a support worker, event manager and political adviser. He sees Launceston as one of the great small cities in the world, with the potential to become even better: connected, equitable and sustainable. He has an active interest in our built heritage, arts, environment and outdoor activities.

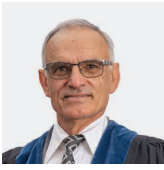
Tim knows Launceston faces big challenges in terms of population growth, traffic management and housing availability and affordability, and looks forward to working with the broader community to find long-term solutions that are sustainable. These include improving public transport options and dedicated cycle ways, encouraging affordable and sustainable housing, improving resource recycling and reuse, developing a meaningful, ongoing relationship with the Tasmanian Aboriginal community, improving the kanamaluka/Tamar Estuary and our other waterways, supporting local fresh food security, and championing thoughtful urban development that does not detract from our enviable and unique community lifestyle.

He considers it an honour to serve the City of Launceston as a Councillor, and is always available to hear from you about your ideas or concerns for our community.

**Special Committees:** Audit Panel, Cataract Gorge Advisory Committee (Chair), Cultural Advisory Group (Chair), Homelessness Advisory Committee (Chair) and Tender Review Committee

**External Committees:** Economic Development Working Group





## Councillor George Razay

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Councillor and Clinical Professor George Razay was elected in October 2022. He has spent the last 27 years working as a General Physician and Geriatrician, Director of the Dementia Research Centre at the Launceston General Hospital and (Clinical School of Medicine) University of Tasmania. He was a 2021 Tasmanian Australian of the Year nominee.

Prof. Razay's research has contributed greatly to increasing our understanding of the risk factors and treatment of dementia and Alzheimer's disease. His research was the first to report: a) the link between obesity, abdominal obesity, the metabolic syndrome and Alzheimer's disease; b) improvement in cognitive and physical functioning following exercise in Alzheimer's disease and; c) the high incidence of idiopathic Normal Pressure Hydrocephalus, a treatable form of dementia that is often misdiagnosed and that can be treated with shunt surgery which improves cognition, balance, and gait.

Prof. Razay was active in raising funds for the Clifford Craig Foundation and provided education to the community through regular public lectures and media interviews. He was also the Patron of B4X (Before X generation) group (2005-2010), whose main aims included promoting healthy living and raising funding for medical research.

He was the Tasmanian representative in the Clinical Reference Group of the Australian Health Minister's Advisory Council Care of Older Australians Working Group in 2003-04. He was also a member of the Clinical Reference Group for Tasmania Dementia Care Plan 2000 and beyond, and also participated in a state-wide review of geriatric and rehabilitation services in 2002.

Prof. Razay is proud to serve the Launceston City as a Councillor. His campaign goals included promoting a healthy and active community, combating traffic congestion and air pollution, supporting the homeless people, improving the Tamar River, revitalising the city centre, promoting respect for our seniors and supporting the young generation.

**Special Committees:** Launceston City Heart Reference Group and Homelessness Advisory Committee.



## Councillor Joe Pentridge

T 0418 133 304

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Councillor Joe Pentridge is Launceston-born and raised, but also proud of his Croatian heritage. He was brought up to believe that hard work created opportunities and has continued to apply that throughout his working life.

Joe joined Launceston's workforce as a boilermaker-welder and through the opportunities that created has become a developer of industrial and residential sites throughout the city.

Commercial developments have been a specialty and he has acquired expertise in this style of development.

He firmly believes in the principle of reuse, and applies it to restoring and reusing machinery, land sites and residential properties. Joe loves Launceston's heritage buildings and believe that they must be retained and reused and, where necessary, transformed for modern use.

He also believes everyone deserves a fair go and is committed to representing the community to the best of his ability, taking things on with passion and drive.

**Special Committees:** Heritage Advisory Committee, Launceston Sister City Committee, Tender Review Committee and Transport Committee.



## Councillor Andrew Palmer

T 0428 379 739

E [andrew.palmer@launceston.tas.gov.au](mailto:andrew.palmer@launceston.tas.gov.au)

Andrew has immersed himself in community representation since being elected to Launceston Council last year.

Andrew is passionate about our city and increasing opportunities throughout northern Tasmania.

He understands the value of supporting employers and employees in our diverse local economy and is particularly interested in growing the arts and cultural sector as a way of attracting visitors and growing the local economy.

With a focus on family and as a small business owner for almost 20 years, Andrew wants to see our region continue to thrive, which is why he is listening to the concerns and aspirations of ratepayers and retailers.

It is through this consultation that drives Andrew to deliver for local communities:

- Securing \$50,000 for the Lilydale playground upgrade
- Pivotal in the deduction of City of Launceston hall hire fees
- Helping providers work with people facing the prospect of homelessness
- Advocating for and achieving disability access ramps in Newstead
- Working with a local farmer to secure Russell Plains Road farm at Rocherlea
- Helping residents streamline local rubbish collections
- Clearing of dumped rubbish from West Launceston

**Special Committees:** Community Grants (Organisations) Program, Event Sponsorship Assessment Panel, Launceston Sister City and Scholarships and Bursary Committee.



## Councillor Lindi McMahon

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Prior to election Councillor Lindi McMahon was:

- a local business owner of Hope & Me in the Quadrant Mall for 13 years
- Camp Quality companion for 10 years
- Cityprom Board member for 5 years - 3 as Chairperson, Marketing Committee for 4 years - 3 as Chairperson and Governance committee member for two years
- member of the City of Launceston Lions Club 5 years, 1 year as Treasurer
- winner Launceston Chamber of Commerce Retail Entrepreneur Award 2018
- S Group Top 5 #Wonder100 Wonderchaser 2018
- finalist Telstra Business Women's Award 2019
- Patron and Honorary Member Soroptimist International Launceston
- creator of the free community event 'The Mad Hatters Twilight Festival' running for six years prior to COVID.

Lindi has real experience in finance, governance, marketing, events and community engagement. She is a committed community leader, dedicated to understanding the challenges and barriers of all our people.

She has completed the Australian Institute of Company Directors Course, and is the creator of the 'Get Vocal Buy Local' initiative and facilitator of 'Lifting the Lid on Mental Health' information sharing platform.

Passionate about Launceston, its businesses and people and she looks forward to having a positive impact on the future success of our municipality. People Passion Purpose

**Special Committees:** Cataract Gorge Advisory Committee, Community Grants (Organisations) Program, Events Sponsorship Assessment Panel (Chair) and Youth Advisory Group

**External Committees:** Communities for Children kanamaluka (in Launceston and the Tamar Valley) and Launceston College Association.



## Councillor Susie Cai

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Susie arrived from China with her family in 1987 and has lived in Launceston for 36 years. She co-owns and manages a Chinese restaurant business with her husband and is a mother of 3 children. Since the age of 11 Susie has worked in her parents and now in her own restaurant. She was educated in Launceston at Glen Dhu Primary, Queechy High and Launceston College. Susie has an understanding of and concern for members of the community who must deal with health and financial challenges affecting their daily lives. Homelessness and creating safer communities are high priorities.

Her personal experiences have always motivated her to act on behalf of people who may feel powerless and to work co-operatively with Council to improve the circumstances of those experiencing disadvantage.

“Fairness and equity are always what I seek to achieve around the council table. It is an honour to be a member of the council team. I work hard to achieve open and fair representation. I take my responsibilities as a member of the council team seriously.

I am proud of Launceston and its natural and built heritage. There is still much to do to ensure Launceston is measured in its progress yet imaginative in making it a happier and safer city in which to live.”

**Special Committees:** Heritage Advisory Committee and Scholarships and Bursary Committee.

**External Committees:** Launceston Safer Communities Partnership.



## Councillor Alex Britton

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Councillor Britton was born in Launceston and attended Larmenier Primary and St. Patrick’s College.

Alex is passionate about small business and the role that it plays in shaping our Northern Tasmanian community.

He is a huge supporter of the tourism and hospitality sector and believes Launceston can capitalise on the ever-growing opportunities in this area. Furthermore, he wishes to see more opportunities for young people in Launceston and Northern Tasmania, and believes it is important to attract and keep them here in our wonderful city.

Alex is proud of the authentic relationships that he builds whilst running his busy Launceston hospitality venues.

He looks forward to applying his sound business experience to the Council decision-making processes.

**Special Committees:** Cultural Advisory Committee and Launceston Sister City Committee

**External Committees:** Economic Development Working Group

## Councillor Allowances and Expenses Statement

Section 72(1)(cb) of the *Local Government Act 1993* (Tas) requires us to provide a statement of the total allowances and expenses paid to the Mayor, Deputy Mayor and Councillors.

In 2023-24 the City of Launceston provided allowances and reimbursements for reasonable expenses to the Mayor, Deputy Mayor and Councillors. This included telephone rental and calls, travelling and care of any child of a Councillor. The total amount of these expenses is shown below.

Allowances: \$640,349 Expenses: \$16,320

## Council Meetings

At the City of Launceston, Council meetings are held every second Thursday in keeping with the schedule published on the Council's website.

Council meetings start at 1pm in the Town Hall Council Chambers and are open to the public. Members of the public can ask questions of the Council during public question time at the start of each meeting, or can speak to an item in the agenda.

From time to time, a special meeting of Council is convened in accordance with regulation 4(1)(b) or (6) of the *Local Government (Meeting Procedures) Regulations 2015*. Additionally, section 72B of the *Local Government Act 1993* (Tas) requires Council to hold an Annual General Meeting.

## Councillor Meeting Attendance

Section 72(1)(cc) of the *Local Government Act 1993* (Tas) requires us to state the attendance of each Councillor at meetings of the Council or any Council committee during the preceding financial year.

From 1 July 2023 to 30 June 2024, there were a total of 24 ordinary Council meetings, 15 Closed Council meetings, 23 pre-Council Workshops and 22 Workshops. There was a special ordinary meeting held on 14 September 2023, which included a closed session. The Council's Annual General Meeting was held on 7 December 2023.

	Pre-Council Workshops	Council	Closed Council	Workshop	Special Council Meeting (including Closed session) 14 Sept 2023	Annual General Meeting
<b>Number of Meetings</b>	<b>23</b>	<b>24</b>	<b>15</b>	<b>22</b>	<b>1</b>	<b>1</b>
Mayor Councillor Matthew Garwood	22	23	15	19	1	1
Deputy Mayor Councillor Hugh McKenzie	19	23	14	18	1	1
Councillor Danny Gibson	23	24	15	21	1	1
Councillor Andrea Dawkins	19	20	12	21	1	1
Councillor Alan Harris	23	24	14	21	1	1
Councillor Tim Walker	20	24	15	21	1	0
Councillor Prof George Razay	19	20	13	18	1	1
Councillor Joe Pentridge	18	22	14	20	1	0
Councillor Andrew Palmer	18	24	15	20	1	0
Councillor Lindi McMahan	22	22	14	18	1	1
Councillor Susie Cai	22	24	15	22	1	0
Councillor Alex Britton	20	22	14	20	1	1

## Committees and Councillor Representation on External Bodies

A number of committees, which include Councillors and members of the public, have been established to provide community participation and engagement. Elected Members may also represent the community on external bodies and provide input from a council and local perspective.

### Special Committees convened under section 24 of the *Local Government Act 1993 (Tas)*

#### Cataract Gorge Advisory Committee

The Cataract Gorge Reserve Advisory Committee was established to assist the Council in achieving the 2030 vision for the Cataract Gorge Reserve and Trevallyn Nature Recreation area as outlined in the Re-imagining the Cataract Gorge Final Plan endorsed by Council on 14 December 2015.

The objectives of the Cataract Gorge Reserve Advisory Committee are to:

- Provide input into the strategic direction and opportunities for the Cataract Gorge Reserve
- Participate in the review of management actions to achieve the endorsed strategic outcomes
- Strengthen the connection between reserve managers and the community.

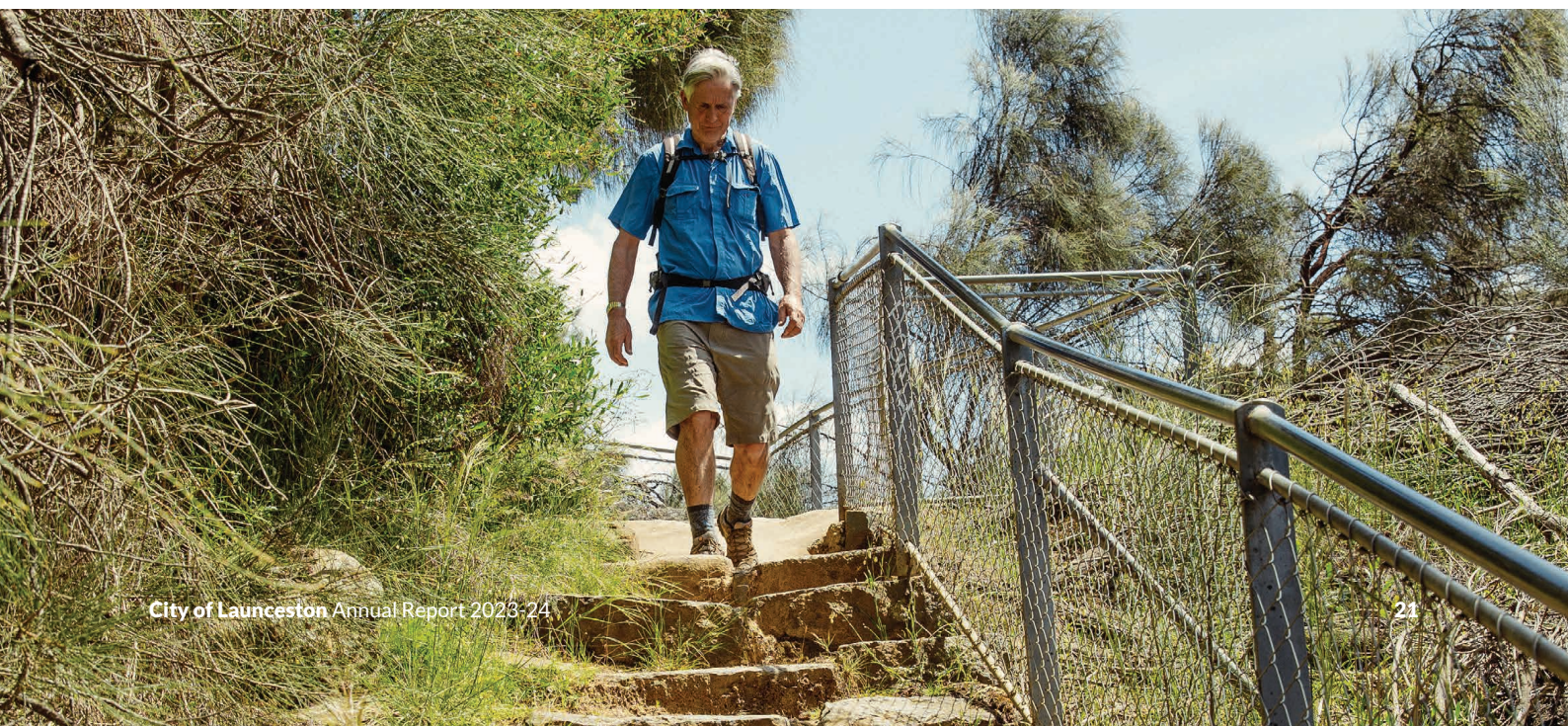
#### Community Grants (Organisations) Program

The Community Grants Assessment Panel reviews and assesses grant applications in accordance with the Community Grants Policy and Guidelines. The Assessment Panel recommendations allow for informed decision making by Council when approving funding allocation for projects.

The primary role of the Community Grants Assessment Panel is to:

- Consider the clear community need that may benefit from a grant application
- Review and assess applications on the potential social connection and community participation
- Consider whether the project for which the grant is sought includes clear engagement and collaboration with the community
- Provide recommendations to Council on grants to be approved for funding.

The Councillors nominated to the Assessment Panel have a secondary role by providing input into the annual recommendation to Council for Community Organisations seeking assistance via the Concessional Entry to the Council's Waste Disposal Facilities.



### **Cultural Advisory Committee**

The primary purpose of the Cultural Advisory Committee is to provide Councillors and employees with strategic advice and informed feedback on matters pertaining to cultural development in the City of Launceston including the implementation of the Cultural Strategy. It also assists in promoting awareness and understanding of arts and culture in the municipality.

The objectives of the Cultural Advisory Committee include:

- Provide advice and support for cultural development within the municipal area, consistent with the Council's strategies and policies, including the implementation of City of Launceston's Cultural Strategy 2020-2030
- Advocate for the arts in Launceston
- Facilitate communication and joint initiatives between local business and industry, educational institutions, community groups and the Council in arts and cultural related disciplines
- Provide high-level advice to the Council on matters relating to public art and other commissions in the City of Launceston
- Advise the Council on delivering inclusive and diverse cultural services
- Promote integration across other committees and advisory groups of Council such as, but not limited to, the Heritage Advisory Committee, the Youth Advisory Group, the Access Advisory Committee and Aboriginal Reference Group.

### **Event Sponsorship Assessment Panel**

The Event Sponsorship Assessment Panel reviews and assesses sponsorship applications in accordance with the Event Sponsorship Policy and Guidelines. The Panel's recommendations allow for informed decision making by Council when approving funding allocations for events.

The role of the Panel is to:

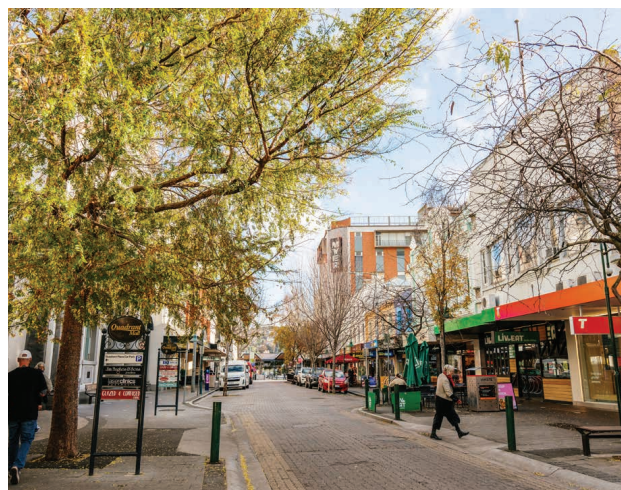
- Consider, review and assess event sponsorship applications against the relevant Event Sponsorship Program assessment criteria
- Provide recommendations to the Council on events to be approved for funding.

### **Heritage Advisory Committee**

The Launceston Heritage Advisory Committee was established to provide advice to the Council on heritage matters and to promote the value of heritage places within the municipality.

The role of the Launceston Heritage Advisory Committee is to:

- Provide advice and recommendations on the development of Council policy relating to heritage matters
- Provide advice on and participate in the overview of heritage studies undertaken by the Council
- Provide advice and recommendations on applications made by the Council for heritage funding
- Consult with stakeholders to determine community aspirations relating to heritage places and objects
- Promote the Council's objectives and the principles of reuse of heritage assets in the city
- Promote community participation in, and awareness of, heritage activities
- Provide advice to the Council on development proposals involving heritage values on properties either heritage registered or covered by heritage precinct or overlay.



The Avenue, Launceston

### **Homelessness Advisory Committee**

Homelessness is a complex issue and there are many factors that contribute to a person's homelessness. Many of these factors lie outside the remit of local government, however through an educated, collaborative and needs-focussed approach, the City of Launceston is committed to playing a constructive role in the provision of strategies and actions to support the homeless community.

The primary purpose of the Homelessness Advisory Committee is to:

- Enable a collaborative approach between key sector service providers, community members and relevant levels of government in addressing the short, medium and long-term needs of Launceston's homeless community
- Identify, support and coordinate achievable actions which will assist in addressing the evolving needs of Launceston's homeless community
- Develop a greater and shared understanding of the roles, responsibilities and priorities within the community in responding to homelessness.

### **Launceston Access Advisory Committee**

The Launceston Access Advisory Committee's purpose is to provide high level strategic advice to the Council on matters relevant to access. It aims to promote accessibility issues within the municipality and to bring together agencies and service providers to raise the profile of accessibility in line with the Access Plan.

The objectives of the Launceston Access Advisory Committee are to:

- Review the City of Launceston's Access Plan every four years
- Provide an annual report to the Council of actions undertaken against the Access Plan
- Present any new Access Plan to the Council for adoption
- Review up-and-coming capital projects from the aspect of accessibility, and provide strategic high-level advice to the City of Launceston
- Advocate to other levels of government or other agencies for action on identified accessibility priorities
- Promote the benefits of being accessible to local businesses
- Provide advice to the Council on specific matters relating to accessibility
- Promote community participation in and awareness of access activities.

### **Launceston Safer Communities Partnership**

The Launceston Safer Communities Partnership is an inter-organisational committee which addresses community safety issues as they relate to the greater Launceston area. Included in its membership are representatives from Local Government, State Government departments, community-based organisations and the business sector. The Partnership initiates action in relation to safety issues which affect the amenity and quality of life of the greater Launceston area. Through advocacy it develops appropriate responses to community safety issues from a strengths-based community perspective that builds stronger communities through partnerships, coordination and resource sharing.



### **Northern Youth Co-ordinating Committee (NYCC)**

The Northern Youth Coordinating Committee comprises more than 100 members who work with youth in and around the Launceston municipality. These members engage with youth through a mix of local government organisations, non-government organisations and community groups. The NYCC meets bimonthly and provides the opportunity for members to share resources and network with others in the sector.

The NYCC provides an opportunity for Federal, State, Local Government and non-government youth service providers to come together to achieve a more coordinated approach to youth issues across Northern Tasmania.

The aim of the NYCC is to provide a mechanism for services to work cooperatively on youth issues. By working together, agencies can share resources to provide the best range of appropriate services to young people to:

- Create a forum for networking, sharing information and discussing youth issues relevant to Northern Tasmania
- Form member working groups for undertaking collaborative cross-agency youth projects
- Provide representation on external committees as agreed to by members
- Provide advice to the Council and its officers on specific matters relating to youth
- Provide advice to State and Federal Governments on specific matters relating to youth
- Provide professional development opportunities for Committee members.

### **Launceston Sister City Committee**

The purpose of the Sister City Committee is to discuss sister cities matters and provide advice to Council on the maintenance of sister city relationships. The Committee is convened and resourced by Civic Affairs.

The role of the Sister City Committee is advisory and designed to build on established sister city relationships.

### **Municipal Emergency Management Committee**

The key functions of the City of Launceston's Municipal Emergency Management Committee include:

- To promote, facilitate and advocate for continuous improvement in emergency management within the municipality including emergency planning, preparedness, response and recovery
- To institute and coordinate emergency management in the Launceston municipal area
- Providing a forum for liaison between organisations with emergency management responsibilities in the municipality
- Reporting to the Regional Controller on any municipal matters that relate to the function of the Regional Committee
- Working with stakeholders to facilitate the assessment of major risks within the Launceston municipality
- Working with stakeholders to develop and implement risk treatment strategies for the Launceston municipality
- To identify actions to reduce the incidence and impacts of emergencies
- Reviewing the management of emergencies that have occurred in the municipality, and identify and support opportunities for improvement.





## Queen Victoria Museum and Art Gallery Governance Advisory Board (MGAB)

Consistent with the Queen Victoria Museum and Art Gallery's (QVMAG) status as a community cultural enterprise and its stated mission to be a leader in the intellectual and creative development of Launceston and Tasmania by increasing the community's enjoyment and understanding of Launceston's, and Tasmania's natural and cultural heritage, MGAB has the role to advise the Council, the Chief Executive Officer, and the General Manager Creative Arts and Cultural Services in respect of a number of matters relating to QVMAG.

The MGAB is directly accountable to the Council, which is the QVMAG's ultimate governing body. Its responsibilities include:

- Advise on the determination of QVMAG policies
- Advise on strategic planning
- Engage with management of QVMAG's annual business/enterprise planning
- Review the recommendations in relation to proposed QVMAG collections acquisitions and de-accessions
- Be advised on QVMAG's annual programming, marketing and promotion issues where appropriate.

## Scholarships and Bursary Committee

The purpose of the City of Launceston's Scholarship and Bursary Committee is to oversee the provision of financial assistance to students to enable them to undertake further education in areas which complement the vision of the City of Launceston. The scholarship and bursaries are awarded to students who reside in the Launceston municipality and who meet the selection criteria.

The role of the Scholarship and Bursary Committee is to provide links between:

- The Council and the University of Tasmania and
- The Council and the state high schools within the municipality.

## Transport Committee

The Transport Committee champions and progresses the achievements of the Greater Launceston Transport Vision and Launceston Transport Strategy with a focus on our transport vision of:

- Our community will have access to diverse transport choices that connect them to our places
- Our focus on partnerships and innovation will promote our community's wellbeing and improve Launceston's liveability.

The Committee specifically provides advice on achieving our strategic direction of:

### A Liveable Launceston

- L1 - Support vibrant places
- L2 - Enable a sustainable transport lifestyle
- L3 - Work with partners and community to deliver transport outcomes
- L4 - Create innovative transport solutions

### A Healthy Launceston

- H1 - Promote healthy transport choices
- H2 - Work 'Towards Zero' road casualties

### A Connected Launceston

- C1 - Optimise transport networks and services
- C2 - Ensure adequate infrastructure is in place
- C3 - Encourage the right modes on the right streets
- C4 - Provide multimodal transport choices
- C5 - Help people get to where they want to go
- C6 - Help goods get to where they need to go
- C7 - Promote evidence-based planning
- C8 - Respond to future transport trends



The role of the Transport Committee is to support the successful delivery of the Greater Launceston Transport Vision and Launceston Transport Strategy by:

- Providing a communicative/consultative link between the Council and relevant stakeholders
- Advising and make recommendations to the Council on issues and matters relating to the transport objectives
- Championing the implementation of best practice transport initiatives within the City
- Reviewing and commenting on the development of Government policies and legislation that have implications for key stakeholders in the municipal area and the Northern region
- Making transport recommendations for consideration in the Council's long-term planning processes.

### Tender Review Committee

The Tender Review Committee has the delegated power to accept tenders in accordance with the recommendation of a Tender Evaluation Panel (TEP) for:

- Projects that are in the current year's budget or are carryover projects from previous years, providing the projects are within budget allocations or conform to the exceedance criteria established in the operating procedures
- Periodic supply tender lists
- Preferred supplier lists or pre-qualified contractor lists.

### Youth Advisory Group (YAG)

YAG is a special committee committed to empowering youth who live, study, and work in Launceston. The group acts as a link between the youth of Launceston and the City of Launceston; it provides young people with the opportunity to have their voices heard and to share information directly.

YAG's objectives are to:

- Enable a representative group of young people to respond to and offer advice to the Council, other agencies and all other levels of government on specific matters relating to youth in Launceston
- Provide an avenue for young people to raise issues or make comments on matters of importance to them
- Take action where appropriate on issues of importance and priority to young people
- Ensure that young people are involved in their community's economic, social and cultural development
- Positively promote youth within the municipality, especially in regards to the potential value which the community can gain from youth input.

This year, Skate of Mind was a notable achievement in December of 2023, with YAG collaborating with big hART to deliver this community event. Skate of Mind offered skateboarding workshops to a variety of ages, complete with live music. The event was a great success. In May of 2024, The Youth Network of Tasmania's 'Youth Forum' was attended by the Council's Youth Officer and was a beneficial opportunity to connect with young people from across the State. However, a recent survey highlighted that 85% of respondents were unaware of the YAG program. In response YAG has met with a variety of schools and community groups to highlight the benefits of the program. It has also developed new promotional posters for distribution to schools, community centres and local facilities.



## Audit Panel convened under section 86 of the *Local Government Act 1993 (Tas)*

The Audit Panel, formerly Finance and Audit Committee, was established in 2003 to meet the requirements of the *Local Government Act 1993 (Tas.)* and operates in line with the *Local Government (Audit Panels) Order 2014*. The panel consists of an independent chairperson, two elected representatives and two independent members, selected through a recruitment process based on their skills and experience.

The key objectives of the Audit Panel are:

- a. to assist the Council in the effective conduct of its financial reporting responsibilities;
- b. the management of risk;
- c. maintaining a reliable system of internal controls;
- d. facilitating the conduct of the Council's activities in an ethical and responsible manner; and
- e. review the accounting, internal control, anti-fraud, anti-corruption and risk management policies, systems and controls that the Council has in relation to safeguarding its long-term financial position.

In 2023-24, the panel consisted of existing members Ric de Santi (Chair) and Independent Member Ken Clark and Councillors Hugh McKenzie and Tim Walker. Kathleen Sales was appointed as a second Independent Member by Council at its meeting on 24 August 2023.



## Executive Leadership Team



1.



2.



3.



4.



5.



6.



7.



8.



9.



10.

### 1. Michael Stretton

*Chief Executive Officer*

1 July 2023 to 2 February 2024

### 2. Shane Eberhardt

*General Manager Infrastructure and Assets Network*

1 July 2023 to 2 February 2024

*Acting Chief Executive Officer*

5 February 2024 to 30 June 2023

### 3. Dan Ryan

*General Manager Community and Place Network*

1 July 2023 to 21 November 2023

### 4. Michelle Ogulin

*Acting General Manager Community and Place Network*

22 November 2023 to 20 February 2024

### 5. Chelsea van Riet

*General Manager Community and Place Network*

21 February 2024 to 30 June 2024

### 6. Shane Fitzgerald

*General Manager Creative Arts and Cultural Services Network*

### 7. Leanne Purchase

*Acting General Manager Organisational Service Network*

1 July 2023 to 29 September 2023

### 8. Louise Foster

*General Manager Organisational Service Network*

2 October 2023 to 30 June 2024

### 9. Nathan Williams

*Chief Financial Officer*

### 10. Michael Newby

*Chief Infrastructure Officer*

*Acting General Manager Infrastructure and Assets Network*

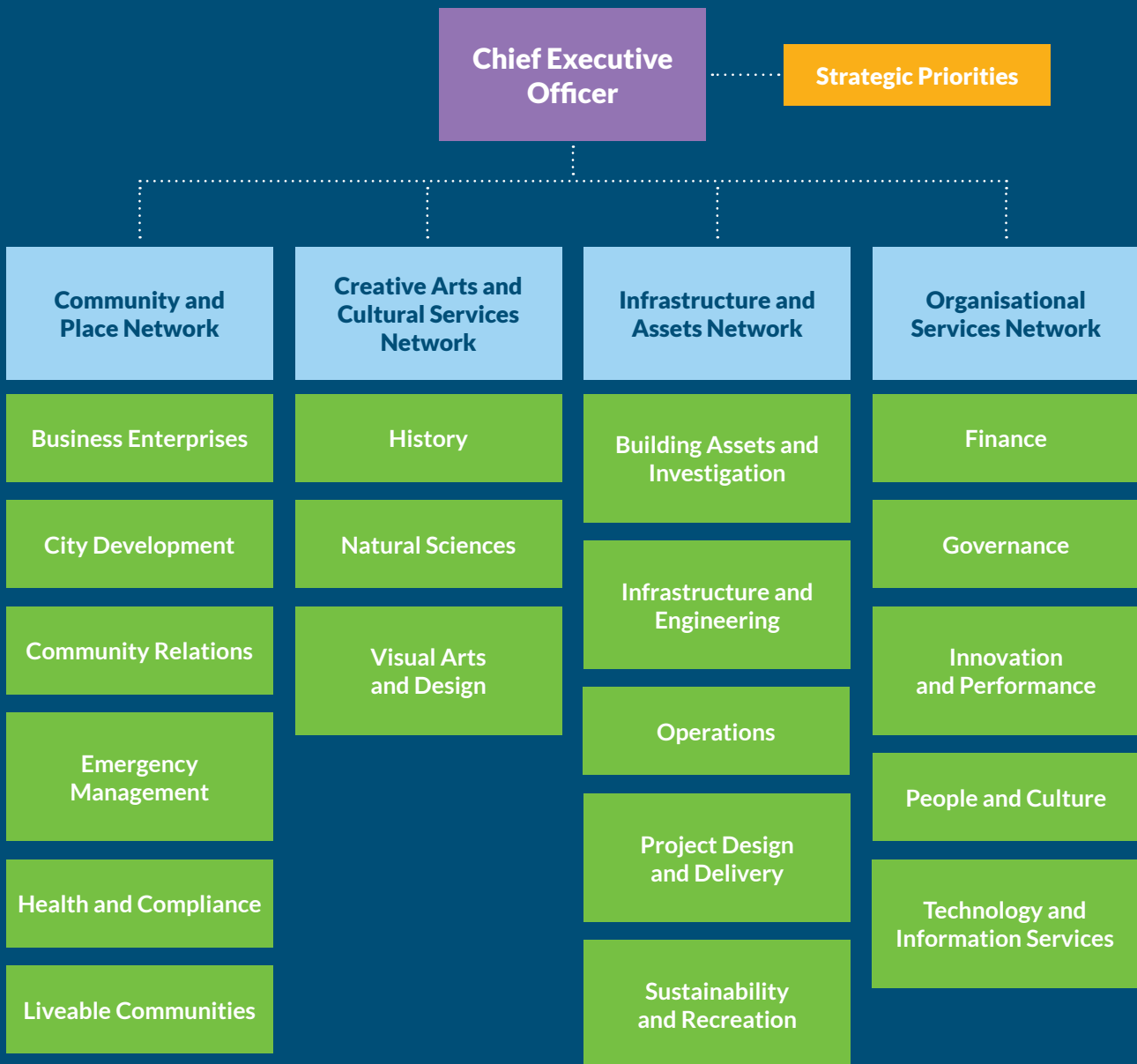
4 February 2024 to 30 June 2024

# Organisational Structure

Within our organisational structure are four Networks of teams. These Networks are in place to improve collaboration, engagement, and communication in a dynamic way and provide more equitable distribution of work across the organisation.

Each Network is led by a General Manager who reports directly to the Chief Executive Officer. The General Managers are supported by a strong leadership structure of Managers and Team Leaders.

These Networks are:



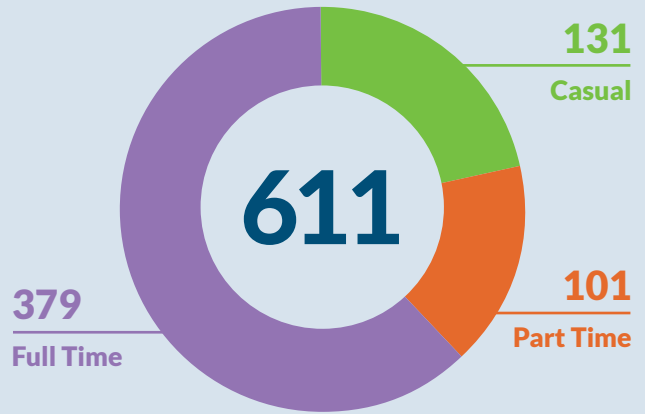
# Our People

Human Resources Reporting (as at June 2024)

## Apprentices and cadets

-  **5** Horticulturalist Apprentices
-  **2** Mechanic Apprentices
-  **3** Civil Construction Apprentices
-  **10** Directly Employed Apprentices in total

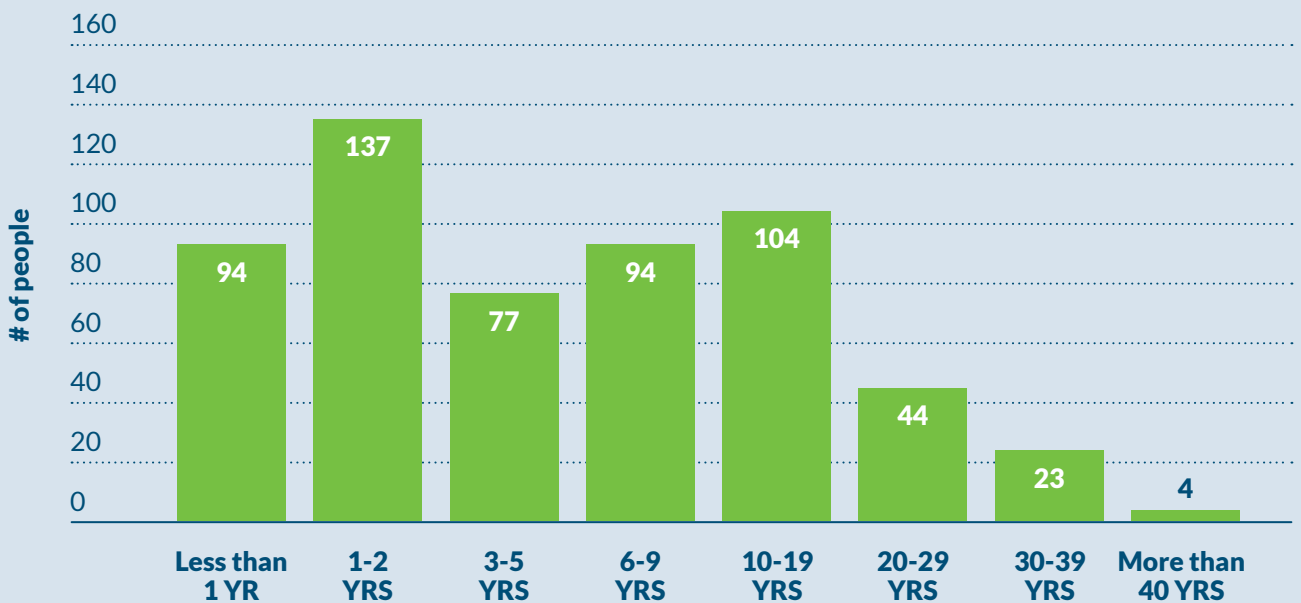
## Current Employees



## Gender balance



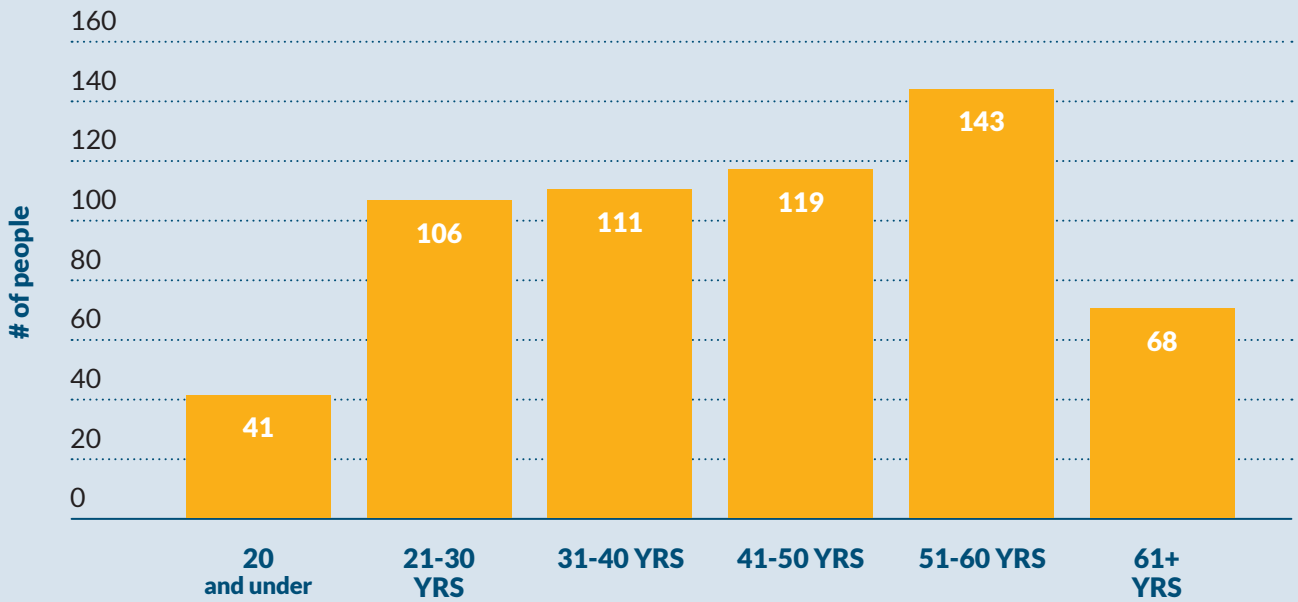
## Length of service



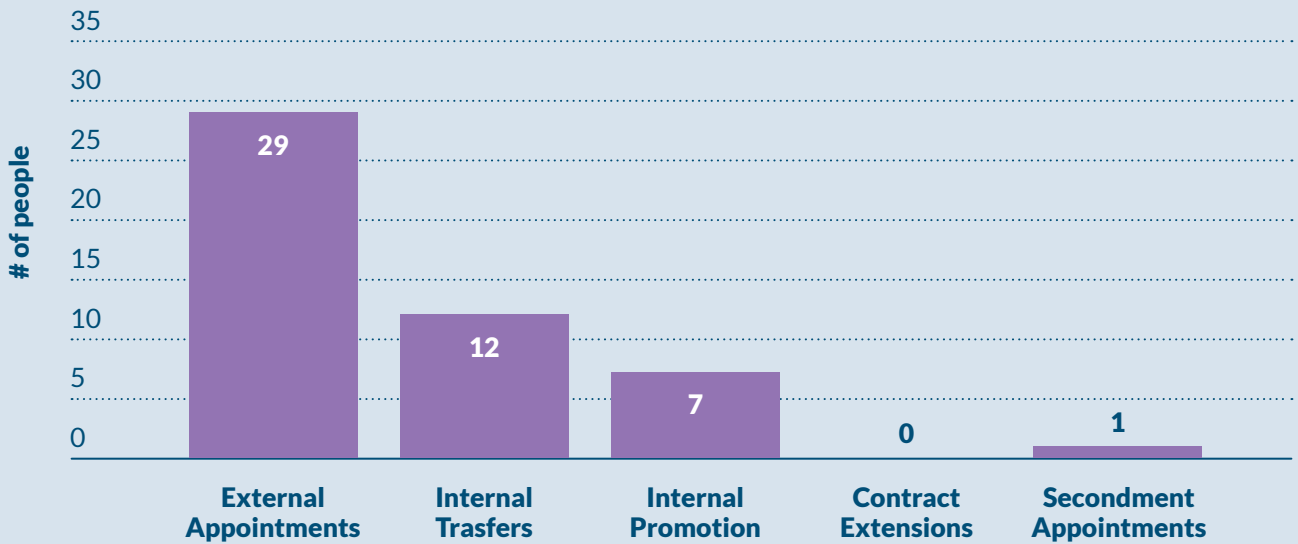
# Our People

Human Resources Reporting (as at June 2024)

## Age Banding



## Recruitment



Average Recruitment Time  
**46 Working Days**

Internal Promotions  
**4 - Male**  
**3 - Female**

# A Year in Review

## City of Launceston actioned 25,211 community requests



Roads and footpaths

3,496



Parks and recreation

810



Stormwater and drainage

606



Tree management

1,254



Parking

4,286



Environmental health

1,240



Bookings  
(Halls, Heat Kits, Malls)

542



Building and planning

1,391



Waste management

5,486



Dogs

1,013



Nature strips

278



Graffiti

138



Cleansing

1,358



Sleeping rough

243



Toilets

386



Other

2,684



## Parking

**1,391,153**

**EasyPark  
transactions**

**\$119,502**

**in parking  
concessions**

**December 2023**  
was the busiest month with

**122,790**  
EasyPark transactions  
recorded

## Civic Affairs

Citizenship

**299**  
**Conferees**

at four public  
citizenship  
ceremonies

Civic Functions

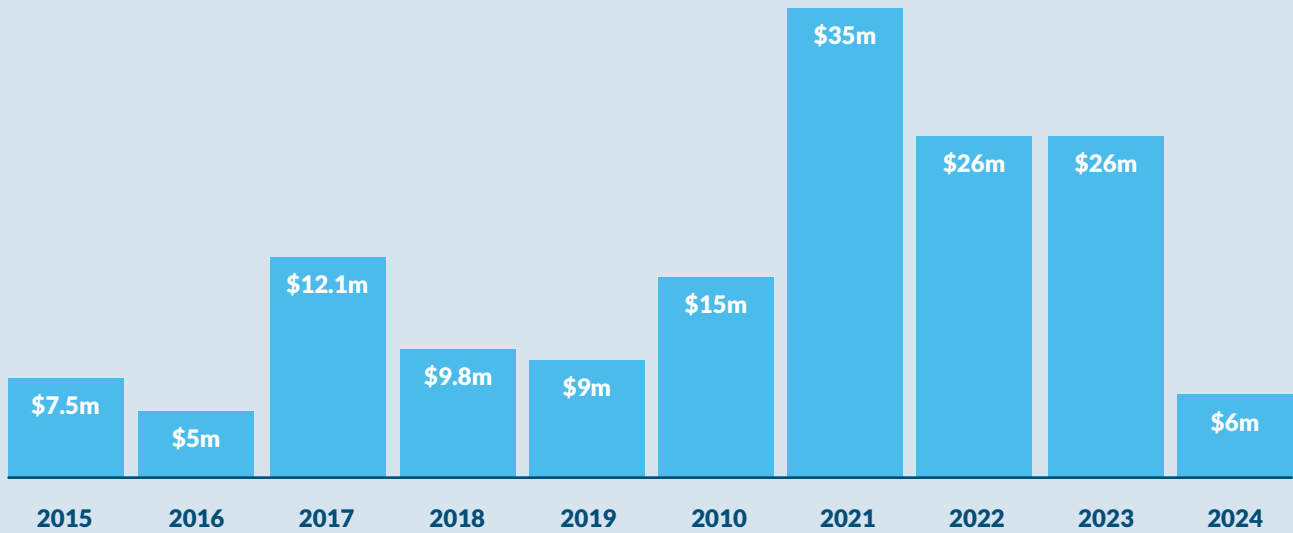
**8**  
**Civic Functions**

to mark anniversaries  
for community  
organisations

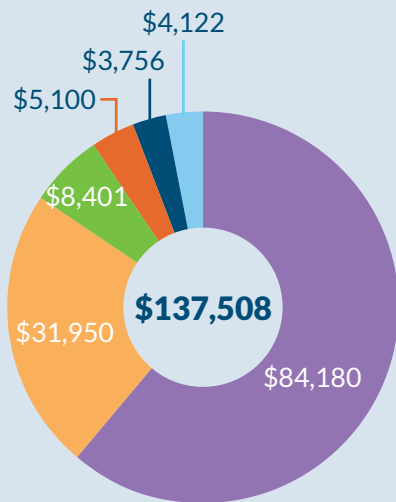


# Outstanding Loans

Year ending 30th of June.

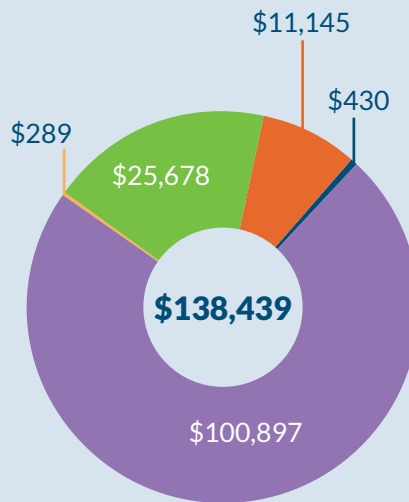


## Where the Dollars Come From



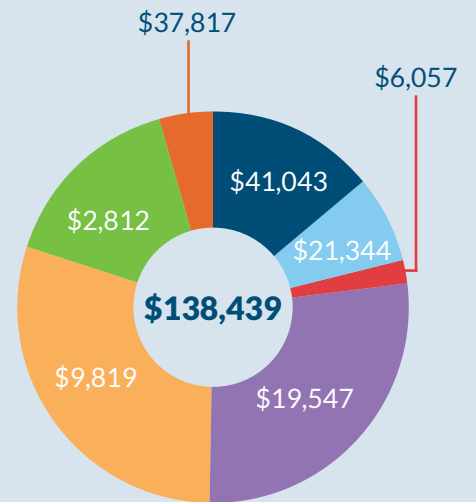
- 61.2% Rates
- 23.2% Fees and Charges
- 6.1% Operational Grant Revenue and Contributions
- 3.7% Interest Revenue
- 2.7% Investment Revenue
- 3.0% Other Revenue

## Where the Dollars Go



- 72.9% Provision of Services
- 0.2% Finance Costs
- 18.5% Depreciation
- 8.1% State Government Fire Service Levy
- 0.3% Rate Remissions and Abatements

## Expenditure by Program



- 14.1% General and Public Services
- 7.1% Public Order and Safety
- 2.0% Health and Welfare
- 27.3% Housing and Community Amenities
- 29.6% Recreation and Culture
- 15.4% Roads Traffic and Parking
- 4.4% Other

## Supporting the Community

### Access

Officers have commenced work on a range of initiatives to improve access for our community including improving the access widget on the City of Launceston and Leisure and Aquatic Centre websites; progressing Auslan signage in our parks; and starting work on access maps for our community and visitors to easily identify accessible parking spaces, accessible buildings and accessible toilets. Asset mapping across the city commenced with Elafent with officer support.

### Homelessness

In June 2024, the Homelessness statement of commitment was endorsed by Council. Illustrated using the works of Palawa watercolourist Rod Gardner who has lived experience of homelessness, the inaugural statement is organised by seven guiding principles from which quarterly action plans are developed.

In the last year, over 10,000 Reach Out cards were created and distributed, incorporating plain English contacts and descriptions of services and mapped amenities across Launceston. Feedback from people experiencing homelessness has highlighted the cards' utility, particularly for newcomers to Launceston or those undergoing recent changes in their living circumstances.

### Former YMCA site (8A Blaydon St), Kings Meadows

Until mid-2022 this site was operated as a community recreation facility by the YMCA. Following the YMCA's departure the Council received multiple requests for community groups to use the site, with St Vincent de Paul (SVdP) commencing a shower and laundry service for homeless people in 2023. Following a consultation process with multiple community organisations in late 2023, the Council decided to develop a Memorandum of Understanding with SVdP to operate the site for people experiencing homelessness and to also return the site to its former community roots – enabling increased social connectedness and recreational activities.

### Homelessness Advisory Committee

The City of Launceston leads the Homelessness Advisory Committee, which aims to facilitate cohesive service provision and advocacy on behalf of those experiencing homelessness. The committee is comprised of service providers, people with lived experience of homelessness, and representatives from neighbouring councils and the State Government.

### Northern Community Action Group

The City of Launceston is a member of the Northern Community Action Group, a community-led collective which seeks collaboration to address the short, medium and long-term operational requirements of the community, while also meeting the evolving needs of those experiencing homelessness in the North.

### Operational Services

The Council has received and addressed 388 customer service enquiries relating to people experiencing homelessness this financial year. Our operational support services for people experiencing homelessness have included the provision and maintenance of Portaloo's at specific sites, routine cleansing and waste disposal, and the maintenance of other amenities at specific sites based on need. The Council's work in this area is undertaken in coordination with service providers and people experiencing homelessness. The Council has worked with service providers to actively assist at least two people to obtain housing offers. The City of Launceston continues to advocate to the State and Federal Governments and other stakeholders on the issue of homelessness.

### Data and Research

The Council is currently working to develop a by-names list for Launceston which will improve cohesive service provision for those community members sleeping rough. We are working with UTAS, Australian Housing and Urban Research Institute Centre (AHURI) and the new UTAS Homelessness CoLAB, a hub for collaborative research and advocacy on homelessness for priority populations.

The Council is also working with businesses on the provision of supplies including blankets and toiletries for distribution by service providers, along with the development of emergency response plans for natural disasters.

### Sleep Outs

The City of Launceston is a supporter of service provider activities, and City of Launceston staff once again participated in the Salvo's Sleep Out and the Vinnies CEO Sleep Outs.

## ABCDE Learning Site

The City of Launceston's ABCDE Learning Site was held in Invermay for an extended period of 18 months, concluding in December 2024. Local community builders worked with the Council's community connector to identify, connect and mobilise their community assets in order to take action, make positive change and directly shape their community's future.

The final six months in Invermay concluded with:

- the transfer of the Heritage Forest Community Garden management to Welcome Cultural Services (former Migrant Resource Centre North)
- free public WIFI installed
- an updated Rocherlea Asset Map with the local community
- various Builder Time events connecting the community
- a final celebration at the Invermay Bowls and Community Club with the launch of the Invermay Report.

The community builders are supported to sustain their initiatives through the Council's community continuity plan.

The ABCDE Learning Site program has significantly grown since its inception in 2017, when it was originally created by Bank of I.D.E.A.S and adapted by the Council to deliver in communities. After six Learning Sites delivered in six suburbs the Council has undertaken a review of the current model to identify potential growth and improvement. Alongside this, a social impact research project is taking place which will complement the ABCDE Learning Site reflection and growth work in 2024. The Council is in a unique position to undertake longitudinal analysis of the social impact of six previous sites. The conclusion of the review and social impact research will occur at the end of 2024.

## Seniors Week

The City of Launceston is dedicated to fostering an age-friendly community by providing activities for seniors and their caregivers. The City of Launceston hosted morning and afternoon teas at the two Neighbourhood Houses, featuring "Just Imagine" sing-along activities. Additionally, Dr George Razay delivered a presentation on Healthy Ageing. The Council also supported local events by illuminating Town Hall for 16 Days of Activism, Anti-poverty Week, the Walk Against Elder Abuse, and Volunteer Week.

## Children's Week

To celebrate Children's Week, the City of Launceston partnered with Libraries Tasmania to offer a week of free outdoor activities in Civic Square for preschool-aged children. The activities included Rock & Rhyme, Storytime, music, chalk drawing and bubble-making in the picturesque Civic Square. The City of Launceston also supported sensory-based activities for adults and young children, along with arts-based early literacy activities such as singing, speaking, and storytelling with the Northern Early Years Group at the Children's Week kipli & kani event in Ravenswood. Additionally, a fun-filled "Milo & Magic" afternoon celebrating Children's Week was held at Waverley Primary School, featuring engaging activities for all and a community BBQ.

## Suicide Prevention

Although the state-funded Launceston Suicide Prevention Trial has concluded, the City of Launceston remains committed to supporting suicide prevention efforts. The Council continues to support events such as the annual "Out of the Shadows" walk in City Park, organised in partnership with Lifeline to commemorate World Suicide Prevention Day, as well as the inaugural International Survivors of Suicide Loss.

Children's Week activity in Civic Square



## My Place My Future

My Place My Future is a City Deal priority, supported by all three levels of government. This strategic plan dedicated to enhancing the liveability of Launceston's Northern Suburbs through infrastructure development, public space improvements, better transportation options, and improved social and economic outcomes for the community.

The City of Launceston is actively implementing place-based, community-focused programs and initiatives under this plan. It is committed to fostering strong relationships across the Northern Suburbs by engaging with stakeholders and community groups, supporting existing programs, advocating for necessary changes, and pursuing funding opportunities for new projects. Over the past financial year, council has facilitated the following:

- **Business Connect Program:** This program continued to deliver valuable resources to small business owners and entrepreneurs through informative workshops, panel sessions, and an online hub. Business Connect is designed to help small businesses start, grow and thrive by offering access to grant funding opportunities and links to local business services. The online hub also provides resources and information on upcoming events and workshops.
- **Celebrating Community Strengths:** This initiative focuses on promoting positive outcomes, fostering inclusion and connectivity, and celebrating community assets. It includes strategic collaborations through co-designing and planning with community members and service providers to support cultural, heritage, and significant place-based events. These events, attended by over 1,000 people, included the participation of Northern Suburbs schools in Science Week at QVMAG, Spring Clean Rocherlea, Christmas in Rocherlea, the Connected Women's Cookbook launch, School Holiday Fun Time, International Women's Day artwork and morning tea, celebrating Harmony Week, Youth Week in Torrens Park and the Refugee Week Art Exhibition and Digital Storytelling.
- **Community Leadership and Participation:** The My Place My Future Plan is dedicated to developing and supporting a network of place-based community action groups in the Northern Suburbs, in partnership with Project North (City Mission). The goal is to build resilient communities by empowering local residents to lead projects and events that are meaningful to them. Currently, there are three active groups: the Rocherlea Action Project Group, Community Together 7248 (Newnham/Mowbray/Mayfield), and a new group in Waverley/Ravenswood. These groups aim to create strong, supported, and connected communities.

Harmony Week



- **Digital Inclusion Wi-Fi Project:** This ongoing initiative aims to enhance and improve liveability in the Northern Suburbs by providing place-based solutions. Free public Wi-Fi is now available at ten locations, enabling those without home internet access to seek employment opportunities, access information, pay bills, and connect with the community. The Community Development Officer Northern Suburbs continues to advocate for sustainable digital inclusion, monitor the established Wi-Fi sites, analyse data usage, and explore opportunities for additional sites.
- **The Food and Resilience Movement (FaRM) Project:** This collaborative initiative focuses on food security and well-being in the Northern Suburbs, formed through a strategic partnership between the City of Launceston, the Northern Suburbs Community Centre and Starting Point Neighbourhood House. The FaRM project successfully secured a lease with the City of Launceston for a market garden site. This project aims to promote well-being, social inclusion, food security, and the development of a social enterprise.

- **Community Safety:** Following the success of the “Slow Down Save Lives” and the “Full Gear” programs, road safety remains a priority in the Northern Suburbs. During National Road Safety Week, the Community Development Officer Northern Suburbs hosted a community workshop, followed by another for stakeholders, service providers, and government agencies. The goal is to collaborate with the community to pursue advocacy or campaigns focused on road safety issues that matter most to them.

### Music in the Park

Six free community concert series events under the Music in the Park banner were held in the band rotunda in City Park in January and February 2024. These events were free for the community to attend. There were a variety of music performances over the six occasions to appeal to a wide cross section of the City’s music lovers. In addition to the music performances, the City Park train operated free for families during the events which was well utilised by many who attended. Once again very positive feedback from the public was received.

Music in the Park



## Visitor Economy

Launceston, affectionately known as Launnie, is a city where history, creativity, and community spirit converge to create an atmosphere unlike any other. Beneath the surface of our vibrant city lies an undercurrent that defines our character—an essence that you might not see immediately but will undoubtedly feel as soon as you arrive. It's in the streets, among the historic architecture, within the lush parklands, and along the picturesque waterways. This unique energy is born from generations of hard work, resilience, and a deep connection to both the land and its people. As Australia's third-oldest city, Launnie is not just a place to visit but a destination where stories of the past seamlessly blend with the innovation of today.

For those seeking more than just a beautiful landscape, Launceston is a haven for foodies, design enthusiasts, and experience seekers. The city's commitment to paddock-to-plate dining is celebrated every Saturday at the Harvest Market, where locals and visitors alike gather to connect with the artisans, winemakers, chefs, and producers who make this region so special. Whether you're exploring the 96 hectares of parklands, wandering through historical streets, or indulging in the vibrant food, wine, and beer culture, Launnie offers an authentic and enriching visitor experience. Our city is ready to share its unique stories with the world, inviting our temporary locals to be a part of our ongoing narrative.

In the year ending March 2024, Tasmania welcomed 1.277 million visitors, with Launceston playing a pivotal role in this resurgence. Our city saw 1.26 million visitor nights, reflecting a growing interest among travellers. International visitation also marked a significant return to pre-COVID levels, with 16.5% of visitors hailing from overseas, reaffirming Launceston's status as a destination of choice on the global stage. Launceston remains highly accessible: 81% of tourists arrived by air and 19% via sea routes.

Our tourism initiatives continue to be bolstered by the Launceston Place Brand, which has set an unrivalled benchmark for cohesive destination marketing for the second consecutive year. The seamless integration of this brand by key partners like Launceston Central, Launceston Airport and Brand Tasmania demonstrates the powerful synergy that emerges from aligning Launnie's unique identity with the vision of our partnering agencies. This collaborative approach not only amplifies our city's appeal but also drives visitor engagement, stimulates population growth, attracts private investment, and enhances liveability.

At the heart of our marketing strategy is the Launceston Place Brand digital asset platform, [www.launnie.com.au](http://www.launnie.com.au), a comprehensive repository offering 2,580 freely accessible promotional assets, including video, imagery, illustrations, a colour palette, typography, and the Launceston wordmark. The platform's reach has expanded significantly, now boasting 400+ registered users who are integral to spreading our brand's message far and wide. Complementing our digital efforts is our growing social media presence, where a vibrant community of 3k Instagram followers (@launnie\_tasmania) actively engages with our content. This platform not only showcases the creative utilisation of our brand assets but also fosters a deeper connection between Launceston and its diverse audience, further solidifying our reputation as a vibrant, welcoming, and creative city.

\*The data included in this report is captured from the Tasmanian Visitor Survey conducted by Tourism Tasmania 2024.



# Community Engagement

**Tomorrow Together** is the City of Launceston's Strategic Community Engagement Program, committed to coordinating its efforts on how we engage and involving our community in our decision making.

Using a themed approach we are able to connect with our community on a variety of subject areas at the same time. This ensures high response rates and reduces community engagement fatigue often faced by Councils who engage frequently on a project by project approach.

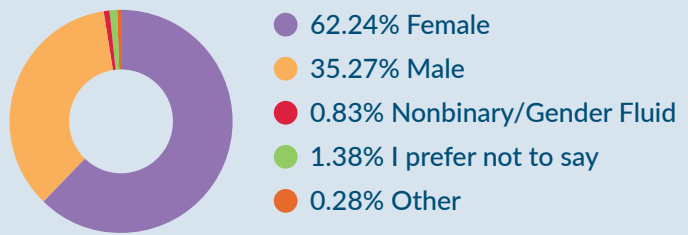
## Who we heard from through our strategic community engagement program *Tomorrow Together* - Resilient City theme

- Tomorrow Together online engagement platform subscribers **4,465** people
- Launceston suburbs - **33/54**
- Social Media - Impressions **244,057**, Link clicks **7,856**, Reactions **487**
- Nearly **7,000** people visited the Tomorrow Together site in 2023/24 FY

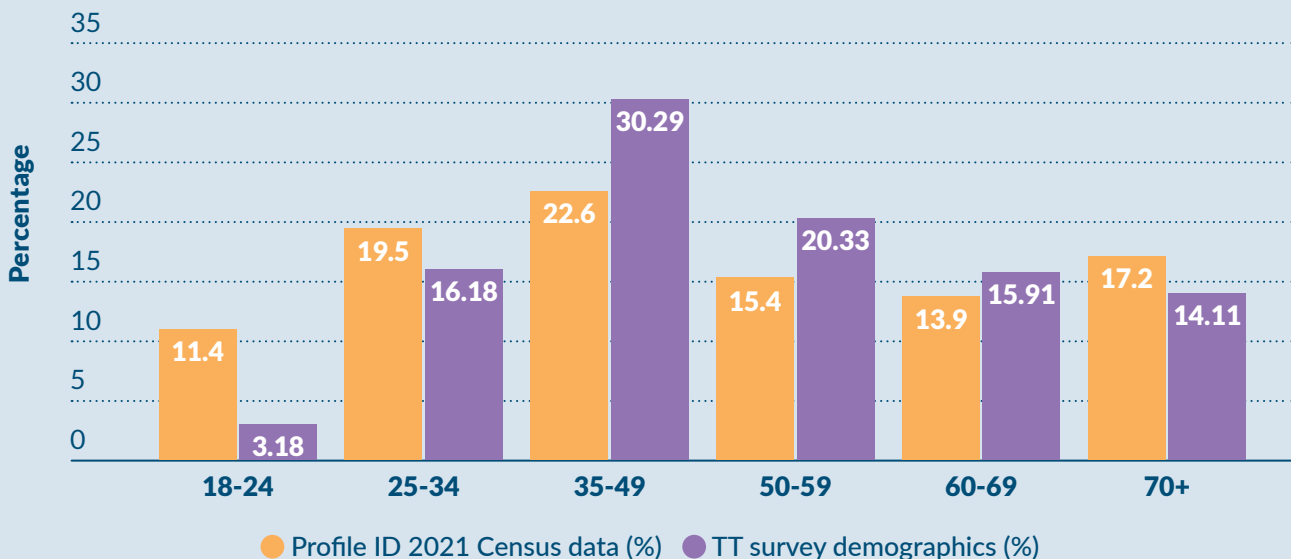
### Age Demographic Comparison

Age	Profile ID 2021 Census data (%)	TT survey demographics (%)
18-24	11.4	3.18
25-34	19.5	16.18
35-49	22.6	30.29
50-59	15.4	20.33
60-69	13.9	15.91
70+	17.2	14.11

### Gender



### Age Demographic Comparison





## **Ways we intend to make our demographics more representative of the Launceston community in 2024-25:**

- Increasing our youth response rates  
e.g. through the development of a Youth Engagement Strategy
- Increasing our male response rates  
e.g. using targeted marketing campaigns.

## **Examples of where Tomorrow Together Community Engagement data helped shape the following strategies and plans in 2023-24:**

- Launceston's Urban Greening Strategy
- Launceston's Recreation and Open Space Strategy 2023 - 2040
- Tracks, Trails and Path Networks – to inform the Recreational and Open Space Strategy 2023 - 2040
- FOGO, Recycling and Waste – to help shape the future of waste recovery management through service review and strategy development
- Events in Launceston – to update the Events Strategy
- Future Planning for Carr Villa Memorial Park – to develop the Cemetery Management Plan
- Launceston's Ten Year Strategic Plan.

## **Alongside our Tomorrow Together program we also undertake further engagement at a project/action plan level. Examples of these include:**

- Community Emissions Reduction – to develop the Towards Zero Emissions Community Action Plan
- Aboriginal Partnership Implementation Plan
- Low Carbon Launceston – Towards Zero Emissions Community Action Plan
- Urban Greening Implementation Plan – Mayfield
- Dog Management – to update our Dog Management Policy
- Emergency Preparedness – to identify gaps in how we prepare for emergencies

# Emergency Management

We are dedicated to ensuring our residents are well prepared in times of emergency and natural disasters.

The City of Launceston has a long history of natural disasters. With the increasing frequency and intensity of severe weather events it is even more important that we consider the safety and wellbeing of our community.

With this in mind, in January 2024 the City of Launceston officially launched its online Emergency Management Hub <https://www.launceston.tas.gov.au/Emergency-Management-Hub>

Preparing for a disaster is everyone's responsibility and the 'Hub' has been developed to help inform residents about understanding their risk of disasters as well as help guide them on how to make an emergency plan. While the City of Launceston is not responsible for responding to most emergencies, we are responsible for ensuring that our community has access to information and resources to help prepare for, and recover from, a disaster.

The hashtag #ReadyTogether formed part of the new campaign to encourage community members to create a plan for not only themselves but to also consider their family, friends, loved ones, pets and business. The Emergency Management Hub brings resources together into one location to make it easier to understand risks and consequently to make a plan for specific hazard types. The hub is not only located online, but has been set up as a physical display in the Customer Service Centre in Town Hall where people can go to get physical brochures and information to assist them in their preparedness journey.

The first step is to **understand risk**, then **make a plan**.

**During an emergency event**, the hub will provide direction on where to find information about the status of an emergency and where to seek out help, such as information about evacuation centres and emergency services. During an event, seek out information from the stay informed and stay safe during a disaster page.

**Following an emergency event**, the hub will provide information and guidance during recovery including information on grants, support services and recovery resources. At this stage, helpful and up-to-date information will be available via the recover after a disaster page.

The Hub walks people through the following 5 steps:

## 1. Understand your risk

Before you can make your emergency plan you should understand the specific risks that are likely to affect you and your household. Once you understand your biggest risk you can then develop your personal plan.

## 2. Know your warnings and alerts

Warnings provide individuals and communities with real time information on what is happening and what they need to do.

## 3. Make a plan

Preparing for an emergency can minimise the impacts on you, your family and community.

## 4. Stay safe during a disaster

Access information and guides on how to stay safe during a disaster.

## 5. Recover after a disaster

Recovery after a disaster can be a long process. The Emergency Management Hub contains helpful information about support, resources and guidance.



**Did you know that fire and flood are our two biggest risks?**

**What will you do?**

The City of Launceston's Emergency Management Hub can help you answer these questions and more.



To get started, simply visit [www.launceston.tas.gov.au/emergency-management](https://www.launceston.tas.gov.au/emergency-management), scan the QR code or collect your resources from the hub in Town Hall, Civic Square.



# Sustainability

In January 2022, the City of Launceston Council formally endorsed the Sustainability Action Plan 2022-2030 as the full implementation plan of the Sustainability Strategy. It sets out how we will improve environmental sustainability across the City of Launceston's operations, service delivery and assets, and how we will support and advocate for our community.

The Sustainability Action Plan has 28 targets and 139 actions across six key priority areas.



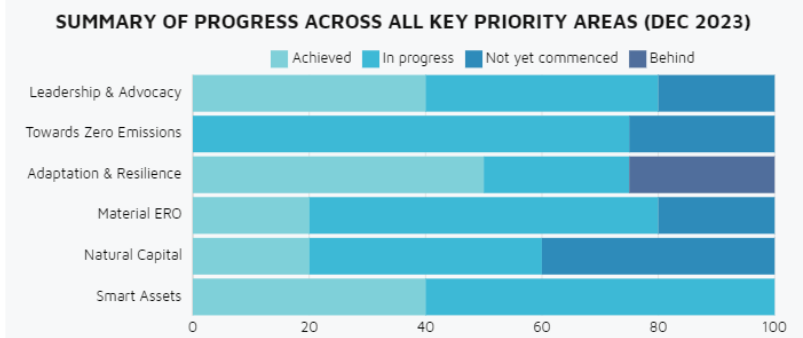
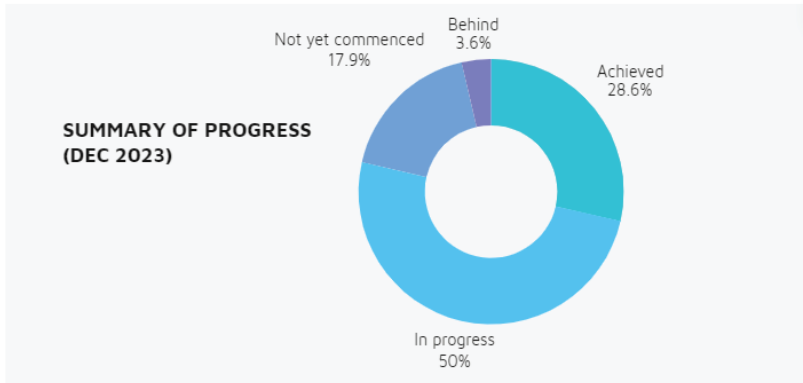
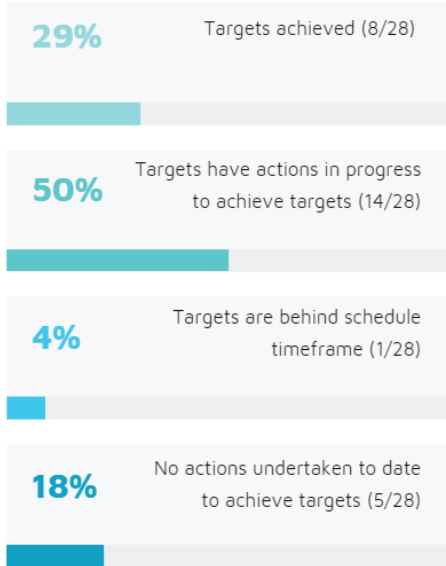
Since its endorsement, eight targets out of 28 have been achieved, 14 targets have actions in progress to achieve target (as per planned timeframes) and one target is behind schedule (Target 3.2 in Adaptation & Resilience) due to limited resourcing. Actions to achieve Target 3.2 will commence in 2024.

Out of 139 actions, 43 actions have been achieved (including 23 ongoing), 59 actions are in progress, 35 are yet to commence (as per planned timeframes) and two are now discontinued (refer to Section 3.2).

A summary of the Sustainability Action Plan's progress to date (as of January 2024) is presented below.

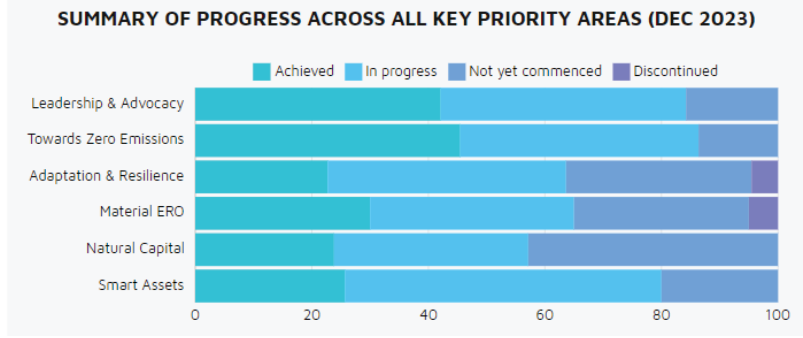
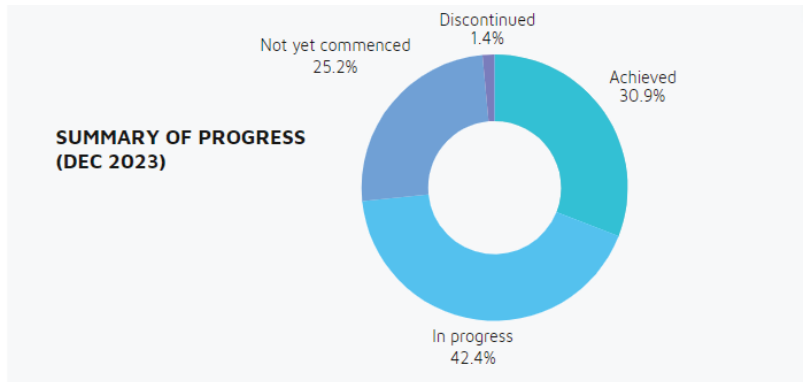
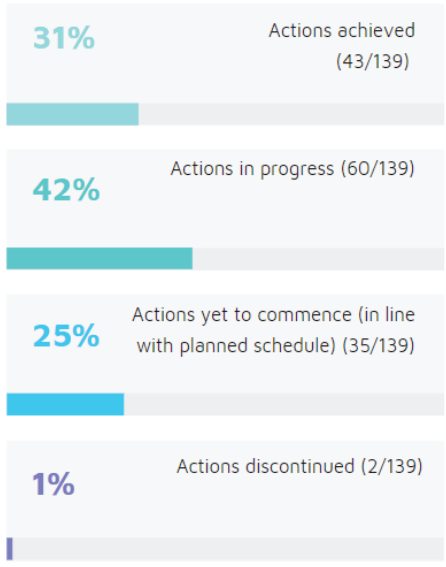
## TARGETS

### PROGRESS TO DATE



## ACTIONS

### PROGRESS TO DATE



**Key highlights of the Sustainability Action Plan’s implementation include:**

In our continued transition to electrify our fleet, an electric light vehicle and an electric truck (the first for any Tasmanian Council) were added to our fleet, which now totals four electric vehicles overall. We also trialled the addition of an electric bike and scooter to our fleet at Town Hall. The Town Hall bike storage area was broken into on two occasions resulting in a stolen e-scooter and tracking devices which limited our data collection and reporting regarding trips taken and distance travelled.

The expansion of the landfill gas extraction infrastructure was completed in new landfill cells increasing methane gas capture and significantly reducing greenhouse gas emissions that are reported under the City of Launceston’s corporate emissions boundary. The increased capability of landfill gas capture has reduced the landfill gas contribution to our annual carbon footprint by 35% of the previous year’s footprint.

The Launceston Waste Centre’s Organics Processing Facility received 12,873 tonnes of food and garden organic material which produced 4,248 tonnes of high-quality compost resulting in the avoidance of over 25,000 tonnes of greenhouse gas emissions (the equivalent of 43% of our 2018-19 baseline emission footprint). The City of Launceston continues to utilise compost on our parks and reserves and has held compost and native plant giveaways at various community events.

The Urban Greening Strategy and Plan was developed and endorsed in November 2023 and aims to increase our tree canopy cover from 19% to 40% by 2040. Plan implementation commenced in 2024 and over 1,600 plants have been planted, 700 plants involved in native plant community giveaways and six engagement sessions delivered to the community.

Urban Greening Strategy plant giveaway, Torrens Street Youth Festival – 9 April 2024.



The Low Carbon Launceston engagement program kicked off in February 2024 to provide a pathway for the development of the Community Emissions Action Plan. Engagement started with six Engage for Change: Community Talk Series sessions covering a range of topics relating to climate change at a local level and presented by subject-matter experts. Topics included climate modelling, getting off gas, health implications of climate change, sustainable finance and disaster management. Over 250 people attended the sessions and recordings are available on the Tomorrow Together website. The Low Carbon Launceston engagement program continued with community and business surveys and workshops and the Community Emissions Action Plan is now in development.

Launceston's first Repair Café was launched in March 2024, promoting the circular economy principles of keeping items in circulation and out of landfill. The initiative's first four months resulted in 80 items being repaired and 194 kg of material diverted from landfill. Another key community-facing sustainability initiative was the Reusable Cloth Nappy and Sanitary Product Rebate Program which was utilised by 222 residents from March to June 2024.



## State of the City Report

In November 2023, the City of Launceston and the Launceston Chamber of Commerce partnered in an evening event to explore the State of the City report, attracting 50 members of the public.

The State of the City report examines local, state and federal government data, as well as other sources, to understand trends in Launceston across a range of sectors and to collate information about Launceston in one convenient report.

Using data and reports from the 2022-23 financial year, or the most recent information available, the Council has examined Launceston specific data relating to population, employment and trade, transport and mobility, sport and recreation, culture, and development.

This year's State of the City report included four interactive maps exploring parks and recreation, health and demographics, flood risk and business activity.

The biggest growth business areas were Construction (107 new businesses), Transport, Postal and Warehousing (61 new businesses) and Rental, Hiring and Real Estate Services (48 new businesses).

A new Business Activity Survey conducted by Launceston Central and the City of Launceston shows 1053 businesses are currently trading in the City's central activities district, equating to an occupancy rate of 91 per cent.

The new survey is the most comprehensive ever undertaken in Launceston and covers a total of 1177 businesses; nearly twice the number included in previous surveys.

The survey shows only 31 ground level premises in the city centre are currently empty. A further 13 ground level premises are currently renovating, and a further 13 are being advertised for lease.

Within Launceston's central activities district, the State of the City Report found there are 131 cafes and restaurants, 82 hairdressing and beauty businesses, 76 medical and health care service providers, 94 businesses providing professional, scientific or technical services, as well as a host of other business and service provision categories.

### Business Connect

The Business Connect program continues to develop. The initiative has grown to be a comprehensive program that supports local businesses involving a series of ongoing workshops each with their own key theme, valuable resources, feedback channels, and networking opportunities designed to support collaboration and growth within the business community. Three business events were held over the year attracting a total of 180 attendees. In the time since it started, the program is well regarded in the region, with other Councils adopting similar programs.

During 2023-24, significant efforts were dedicated to developing the Business Connect brand by creating an online hub. The hub offers small businesses a range of valuable resources including contacts, links to local business services, information on upcoming events and access to funding and support opportunities. To enhance visibility and encourage new registrations, Business Connect was promoted through QR code posters distributed locally.

Additionally, two newsletters were sent out reaching over 300 small businesses. There was also extensive engagement with businesses in the Northern Suburbs to explore ways they could support the local community through sponsorship.



## Minecraft

The City of Launceston developed three custom Minecraft worlds that are available to the community free for download. The worlds were developed for the 2023 National Science Week event hosted by QVMAG with approximately 900 students taking part.

The development of the custom worlds was made possible by using existing LiDAR imagery captured in 2022, the original purpose being to develop a high-resolution 3D model of the city.

The 3D city model is also available at <https://launceston.maps.arcgis.com/home/webscene/viewer.html?webscene=f8af009c3c244d84a065dece89393d43>. The conversion to Minecraft worlds was achieved using the specialist tool, FME Desktop.

Three prominent Launceston sites are available to download as Minecraft worlds; Riverbend Park, City Park and the Cataract Gorge. The worlds have been tested on Microsoft Windows, Apple iPad and Android; however, they may also work on other devices.

Riverbend Park,  
Minecraft world





## Facilities

Our city is recognised for its vibrancy, which not only makes Launceston a great place to live but also presents us as a very attractive tourism and conference destination. The Council owns or operates many notable cultural facilities including the Queen Victoria Museum and Art Gallery, Princess Theatre, Earl Arts Centre and Albert Hall.

The City of Launceston owns and operates the Launceston Leisure & Aquatic Centre, used by locals and visitors alike, as well as the University of Tasmania Stadium, which hosts major sporting events including AFL and Big Bash League matches.



### Leisure & Aquatic Centre

- Average Daily Users: **1,300 visitors per day**
- Busiest Month: **February 2024**
- The Centre's swim school program had over **2,100 enrolments**, a 2.4% reduction from the previous year.
- The swim school has an average occupancy rate of **93%**

### Carr Villa Annual Burial and Cremation Statistics

- **192** Burials
- **405** Cremations
- **354** Ash placements

### UTAS Stadium

Biggest events

- **15,112** 11 May 2024 AFL: Hawthorn v St Kilda
- **12,480** 13 August 2023 AFL: Hawthorn v Western Bulldogs



### **Carr Villa Memorial Park**

Carr Villa Memorial Park continues to be the principal cemetery and crematorium complex serving Launceston and the wider Northern Tasmania region.

During 2023-24, the Carr Villa Memorial Park Cemetery Management Plan 2024-2028 was developed, providing a clear direction for the management, operation, and future planning of cemetery and crematorium services. Key activities completed during this period include the development of a Bushland Management Plan, Tree Infrastructure Assessment, Rose Management Review, and initial steps towards creating a site Masterplan. In the latter half of the year, the Carr Villa Team introduced key initiatives to further support the community, including a Mother's Day Memorial Service held in the Carr Villa Chapel.

### **Capital Works Project Delivery**

In October 2023, a comprehensive review of the Carr Villa Memorial Park cremator, originally installed in 1985, was conducted. The review determined that the PLC (cremator program operating system) needed replacement, which was successfully completed in May 2023, using the 2023-24 operational budget. Additionally, the review highlighted the need to replace the main chamber, and possibly the sub chamber, floor, and walls. To make this project financially feasible, Council approved a budget amendment, reallocating all available funds from the existing Carr Villa Memorial Park Capital Works budget. The project is expected to be completed by September 2024.

Due to the redirection of capital funding to the Cremator Refurbishment Project, only two projects were completed to support drainage and road infrastructure requirements on site. New drainage infrastructure was installed in April 2024, to allow surface water to be effectively drained from the new 'Garden of Memories' ash placement garden; and small section of road in the Monumental Cemetery A1 was resealed due to damage from the surrounding tree root systems.

In addition to the above Carr Villa Memorial Park Chapel's internal refurbishment was finalised, following the upgrade of all lighting to LED, the refresh of the catafalque exterior, and replacement of lectern and entrance desk.



### Launceston Leisure & Aquatic Centre

The Launceston Leisure & Aquatic Centre continued to be a community favourite over the past year, hosting a range of activities that catered to all ages and fitness levels. We offered 429 learn to swim classes a week to our 2100+ learn to swim students throughout the year. Our gym and group fitness classes remained popular with 70 group fitness classes offered across a week ranging from Spin classes to AquaFit, the Centre has been buzzing with energy.

A significant highlight has been the number of schools enjoying their swimming carnivals at the centre. This year 19 individual school carnivals were hosted at the facility, as well as 14 Swimming Tasmania events and two regional swimming championships. These events attracted participants from across Tasmania and brought a great atmosphere to the centre.

### University of Tasmania Stadium

The University of Tasmania Stadium is a nationally accredited sporting and events facility in northern Tasmania. The stadium has a spectator capacity of 18,000 people and is located just minutes from Launceston's city centre.

The stadium hosts a variety of sporting, entertainment and private events throughout the year including AFL and Cricket Big Bash League matches. On 4 November 2023, a concert by Irish Celtic infused pop icons, The Corrs supported by Toni Childs and Natalie Imbruglia, was well attended.



## Queen Victoria Museum and Art Gallery

QVMAG remains the premier cultural destination in northern Tasmania attracting and engaging more visitation than the total population of the Greater Launceston region twice over, and more than the population of the entire Tamar Valley region. The importance of this impressive milestone cannot be overstated as it places QVMAG as the most visited cultural destination in northern Tasmania, and demonstrates without any doubt, that Northern Tasmanian communities value, are entitled to, and will support high-quality cultural experiences.

It highlights the critical role the institution plays as a key contributor in Tasmania's cultural offering, establishing a distinct point of difference and cultural destination of substance as part of a broader holistic portfolio within what is recognised as a uniquely Tasmanian experience.

Of the 45 exhibitions presented during 2023-24 (an increase from the 43 presented in the year prior) the QVMAG developed Wetlands exhibition proved popular with a staggering 50,291 visitors recorded to the exhibition during its display period.

Complex multidisciplinary projects, such as Wetlands, require twelve to twenty-four months in development and the realisation of these projects during the reporting period provide a demonstrable achievement in the institution's commitment in the delivery of high-quality cultural experiences that engage and inspire audiences - be they local, national or international visitors.

They are also deeply satisfying to present as they not only represent stories of our region, they're also a testament to the professionalism of the QVMAG team in the provision of local content, local product and local creative and cultural practice.



## Queen Victoria Museum and Art Gallery

Total number of <b>Exhibitions</b>	<b>45</b>
Total general visitation <b>Exhibitions</b>	<b>118,207</b>
Total number <b>Public Programs</b>	<b>1,026</b>
Total visitation <b>Public Programs</b>	<b>27,713</b>
Total number <b>Education Programs</b>	<b>348</b>
Total visitation <b>Education Programs</b>	<b>7,883</b>
Total number <b>Volunteers</b>	<b>64</b>
Total <b>Volunteer Hours</b> contributed	<b>2,770</b>
Total <b>Marketing</b> and <b>Communications</b> reach	<b>12,363,927</b>
Total \$ <b>Donations / Bequests / Grants</b>	<b>\$567,203</b>
Total \$ <b>Commercial Result</b>	<b>\$655,198</b>
Total <b>Enquiries / Inquiries</b>	<b>2,666</b>
Total number <b>Acquisitions</b>	<b>135</b>
Total \$ <b>Acquisitions</b>	<b>\$208,592</b>
Grand Total number <b>Programs</b>	<b>1,374</b>
Grand Total <b>Visitation</b>	<b>153,803</b>

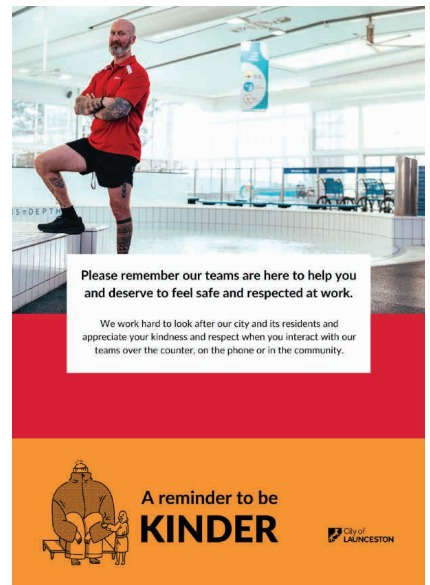
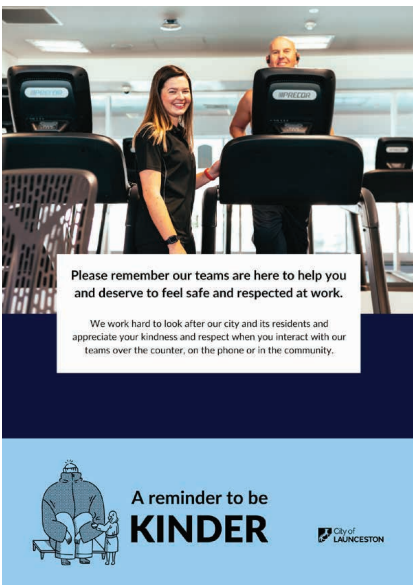
# In the News

## A Reminder to be Kinder Campaign

A Reminder to be Kinder is an initiative of the City of Launceston aimed at encouraging respect and kindness and discouraging anti-social behaviour in the community towards customer service representatives. Launched just prior to Christmas, the campaign is available to all businesses and organisations in Launceston to help spread a message of kindness during the peak shopping period. Businesses in the Launceston Central catchment were provided with merchandise and collateral, and all businesses have access to editable social media and poster templates to share their own message of kindness and respect.

The campaign is aimed at turning the tide on retail worker abuse and other forms of antisocial behaviour. It was supported by posters in Launceston's CBD, advertisements on Metro Tasmania's bus fleet, social media posts, and via downloadable templates which can be customised and displayed by local businesses.

More information on the Reminder to be Kinder campaign, including downloadable resources for businesses, can be found at <https://www.launceston.tas.gov.au/Community/Projects-and-Initiatives/AReminder-to-be-Kinder>



## Cataract Walk closed following retaining wall failure



The City of Launceston closed the Cataract Walk to the public from July 2023 to February 2024 due to safety concerns following the failure of a privately-owned retaining wall at a property on South Esk Road. The retaining wall was built on steep terrain above the 1km-long walking track which links Kings Bridge with the Cataract Gorge's Cliff Grounds.

As a consequence, the City of Launceston closed the walkway to the public carried out temporary works to prevent damage to the track. The Trevallyn Steps track, between South Esk Road and Kings Bridge, were also closed to the public.

Council officers worked with the property owner and a range of experts to remove the retaining wall and prioritise the reopening of the Cataract Walk and Trevallyn Steps trails to the public.

Works to re-open Launceston's popular recreational trail required more than 1500 tonnes of bluestone and wall material be removed from above the walkway. Given the difficult terrain, the stone and earth was removed from the site using a custom fabricated rail trolley system, similar to those operating in the mining sector.

The Council took advantage of the walkway's closure to undertake other remediation works on a 60m section of track at the walkway's western end.

## Speed limit reductions endorsed for some Launceston roads



Speed limits on some Launceston roads changed in October after the City of Launceston's application to lower speed limits on some of Launceston's roads was confirmed by the State's Transport Commissioner in September, following a unanimous Council decision in June.

The Council introduced the changes to reflect real-world travel speeds and to improve safety for all road users.

Public consultation was undertaken on the proposed changes, with the majority of those surveyed in favour of lowered speed limits. Tasmania Police, the Road Safety Advisory Council, the Department of State Growth, the RACT, Metro Tasmania and the Tasmanian Transport Council all indicated their support for the move.

Speed limits were lowered on the following Launceston roads:

Reductions from 60km/h to 50km/h:

- Bathurst Street
- Wellington Street – between William and Howick Streets
- High Street – between David and Arthur streets
- Invermay Road – between Forster Street and Vermont Road
- Elphin Road, Penquite Road and Hoblers Bridge Road, near the Newstead Shopping Centre.

Reductions from 50km/h to 40km/h:

- Launceston CBD area bordered by Cimitiere, York, Wellington and Tamar Streets
- Mowbray Shopping Centre, Invermay Road between Vermont Road and Haig Street
- Kings Meadows shopping centre, Hobart Road between Riseley Street and Opossum Road.

More information can be found at: <https://www.launceston.tas.gov.au/Roads-and-Parking/City-of-Launceston-Speed-Limit-Changes>



## 2023 WorkSafe Tasmania Awards

The City of Launceston's commitment to workplace health and safety was demonstrated as part of the 2023 WorkSafe Tasmania Awards.

The Council's Workplace Health and Safety Team, with input from our Work Health and Safety Committee, submitted seven nominations across five categories in the awards, presented in Hobart on Friday, November 3.

The biennial awards are heavily contested by private and public sector organisations across Tasmania and our organisation put forward a quality array of nominations.

Each of the projects nominated was interesting in its own right, with many of them representing ideas and solutions designed and implemented by our own employees.



Brandon Murphy, Winner in Excellence Achieved by a Health and Safety Representative category – 2023 WorkSafe Tasmania Awards

The City of Launceston had seven submissions in five out of the eight categories, including:

- Two nominations in the 'Excellence in implementing a work health and safety solution' category – the first detailing the Flagtrax system which was installed to allow safe replacement of promotional street banners throughout the city, and the second explaining a custom FOGO sprinkler system developed by employees at the City of Launceston's organics processing facility and its Mechanical Workshop.
- Health and Safety Representative Brandon Murphy was nominated for the category 'Excellence achieved by a Health and Safety Representative'. Brandon represented 30 employees across the Cleansing and Waste Centre Teams and was nominated for his commitment to workplace health and safety.
- Team Leader of Workplace Health and Safety Garry Wellman and the City of Launceston's Workplace Health and Safety Committee received nominations in the 'Excellence in contributions to work health and safety' category.
- The Council's Injury Management Procedure, developed with input from the People and Culture team and employees across the organisation was nominated in the 'Excellence in injury management' category.

Below is a summary of awards received:

Category	Category Details	Result
Category 3: Excellence in work health and safety culture	This award recognises demonstrated commitment to continuous improvement of work health and safety outcomes through the creation and continuation of an outstanding safety culture	Finalist (Organisation) - City of Launceston
Category 4: Excellence in contributions to work health and safety	This award recognises individuals or teams who have made an exceptional difference to work health and safety	Finalist (Individual) - Garry Wellman
Category 5: Excellence achieved by a health and safety representative	This category acknowledges elected health and safety representatives (HSRs) who have made a significant contribution and improvement to work health and safety within their designated workgroups	Winner(Individual) - Brandon Murphy

## Council supports new road safety agreement



The City of Launceston and the Safer Australian Roads and Highways (SARAH) group signed a Memorandum of Understanding (MoU) ahead of Yellow Ribbon National Road Safety Week in May. Launceston was the first Tasmanian council to officially partner with the program.

The MoU commits the two organisations to promoting road safety in the Launceston municipality.

The SARAH group was founded by Peter Frazer OAM, whose 23-year-old daughter Sarah was killed by a distracted truck driver in 2012 in a completely avoidable road crash on the Hume Freeway in regional NSW. Mr Frazer established National Road Safety Week the following year, which is now recognised annually by Federal, State and local governments across Australia.

The SARAH program seeks to improve road safety outcomes through policy development, community education, advocacy and collaboration with community and government organisations.

The City of Launceston welcomed the opportunity to improve road safety outcomes in Northern Tasmania, a goal set out in our Launceston Transport Strategy. Using the SARAH program in Launceston helps promote safe road practices, not only during Yellow Ribbon National Road Safety Week, but every single day so when you see a vehicle sporting a Yellow Ribbon, it is a moving billboard and a reminder to 'Drive so others Survive'.

PART TWO  
**REPORTING,  
STRATEGY AND  
PLANNING**

## Greater Launceston Plan

The Greater Launceston Plan 2014 is a 20+ year vision for the sub-region that comprises the City of Launceston, George Town, Meander Valley, Northern Midlands and West Tamar municipalities. 10 years into the plan and the Northern Tasmanian Development Corporation (NTDC), on behalf of the five participating Councils, worked with consultants from the University of Newcastle's Institute for Regional Futures, to review the Greater Launceston Plan in light of a number of contextual changes in Tasmania.

The Greater Launceston Plan Review was completed in September 2023 and received by the City of Launceston. NTDC are project leading a revised Greater Launceston Plan with the five participating Councils.

## Corporate Strategic Plan 2014 to 2024:

The Corporate Strategic Plan 2014 to 2024 was adopted on 24 November 2014, following Council's endorsement of the Greater Launceston Plan on 10 June 2014.

Section 70E of the *Local Government Act 1993* (Tas) requires Council to review its strategic plan at least every four years. The last review of the Corporate Strategic Plan 2014-2024 commenced in 2018. As part of the results of the review, the Corporate Strategic Plan 2014-2024 was repositioned to make it clear that the plan is the City of Launceston's response to the community's vision for Launceston as expressed in the Greater Launceston Plan.

The reviewed Corporate Strategic Plan 2014-2024: 2019 Review was adopted on 30 May 2019. It provides the structure for subsequent Annual Plans, demonstrated by the seven strategic priorities, 10-year goals and focus areas.

The development of a new Strategic Plan spanning the years 2025 -2035 has commenced and is scheduled for completion in the next financial year.

## Strategic Asset Management Plan (SAMP)

Section 70B of the *Local Government Act 1993* (Tas) requires the Council to prepare a SAMP for the municipal area.

The SAMP covers almost 35,000 individual assets with a combined current replacement value of \$2.5 billion, and outlines Council's capital works program over the next 20 years based on currently available asset data. Strategic challenges are examined and addressed. The SAMP also puts forward its approach to ensure the discipline of asset management is applied across Council and the use of a continuous improvement plan to achieve a mature state of ongoing asset management across the organisation. A key part of this work is to align the asset management objectives collectively and individually with the achievement of Council's corporate objectives.

The SAMP was adopted by Council on 27 July 2023.

## Long Term Financial Plan (LTFP)

Section 70 of the *Local Government Act 1993* (Tas) requires Council to prepare a LTFP for the municipal area.

City of Launceston has taken the view that the LTFP should be used as a decision-making tool with respect to having more informed future planning and greater means of achieving long-term sustainability.

The LTFP estimates the future operating revenues and expenses associated with operating requirements, capital expenditure and asset management renewal, in support of the deliverables in the Corporate Strategic Plan. It also provides a mechanism for us to deliver asset renewal requirements as determined in the SAMP, by making provision for the estimated costs associated with our management of the assets that are considered in that plan. The LTFP can be used in support of strategic decision making, as it allows for detailed scenario analysis to be undertaken. The SAMP provides the mechanism for the LTFP to be able model the capital and ongoing operational cost associated with asset management, at a whole of organisation level.





The LTFP 2022-2032 was adopted by Council on 25 August 2022. An updated LTFP is expected to be adopted by Council in 2024-25.



## Annual Plan 2023-24

The following pages provide an update on the final status of Annual Plan 2023-24 actions for the period ending 30 June 2024. The Annual Plan 2023-24 and its reporting takes its structure from the Corporate Strategic Plan 2014 to 2024: 2019 Review, therefore progress against the Annual Plan 2023-24 is reported in terms of the plan's contribution to the achievement of the strategic priorities.

### Outcomes

Action Status	No. of Actions	%	
Not Progressing	1	2%	
Not Started	0	0%	
In Progress	13	32%	
Complete	27	66%	
<b>Total Number of Actions</b>	<b>41</b>	<b>100%</b>	

### Performance and Progress Report

The following pages provide a summary of the status of each action from the Annual Plan as at the end of the 2023-24 year.

The full Progress Report including the expanded status of each action will be tabled for adoption at a Council meeting to be held in September 2024. The minutes of this meeting will be publicly available and accessible through the City of Launceston website or upon request through our Customer Service Centre.

# City of Launceston Annual Plan 2023-24

The Annual Plan sets out the high-level actions for the financial year ahead that City of Launceston officers will undertake to achieve the goals and strategies set out in the Corporate Strategic Plan 2014-2024: 2019 Review. These high-level actions are considered to be of greatest significance and interest to the community and our stakeholders, and are based on the seven strategic priorities, 10-year goals and focus areas presented in the Corporate Strategic Plan 2014-2024: 2019 Review.

Progress on the 41 action items stated in the Annual Plan 2023-2024 is reported to Council every quarter throughout the financial year, and is summarised in the corresponding Annual Report.

**Figure 1: lists the Strategic Priorities as set out in the Corporate Strategic Plan 2014 - 2024: 2019 Review.**

<b>Strategic Priority 1</b>	We <b>Connect with our Community and our Region</b> through meaningful engagement, cooperation and representation.
<b>Strategic Priority 2</b>	We <b>Facilitate Prosperity</b> by seeking out and responding to opportunities for growth and renewal of our regional economy.
<b>Strategic Priority 3</b>	We are a <b>Progressive Leader</b> that is accountable to our governance obligations and responsive to our community.
<b>Strategic Priority 4</b>	We value our <b>City's Unique Identity</b> by celebrating our special heritage and culture and building on our competitive advantages to be a place where people choose to live, work and visit
<b>Strategic Priority 5</b>	We <b>Serve and Care</b> for our community by providing equitable and efficient services that reflects needs and expectations of our community.
<b>Strategic Priority 6</b>	We <b>Protect our Environment</b> by caring for our unique natural assets and amenity and sensitively managing future development opportunities.
<b>Strategic Priority 7</b>	We are <b>a City Planning for our Future</b> by ensuring our approach to strategic land-use, development and infrastructure investment is coordinated, progressive, and sustainable.

## Strategic Priority 1

We **Connect with our Community and our Region** through meaningful engagement, cooperation and representation.

Our interactions with our community are authentic, timely, accurate and open. We want to build strong and productive relationships with our community and regional partners.

### 10-Year Goal:

To seek out and champion positive engagement and collaboration to capitalise on the major opportunities, and address the future challenges facing our community and region.

### Focus Areas:

1. To develop and consistently utilise contemporary and effective community engagement processes.
2. To lead the implementation of the Greater Launceston Plan via collaborative and constructive relationships with our regional partners.
3. To advocate and collaborate to enhance regionally significant services and infrastructure for the benefit of our communities.

### Focus Area 1

To develop and consistently utilise contemporary and effective community engagement processes

#### Action

Continue to engage with our community on:

- Aboriginal Partnership Plan
- Tomorrow Together themes
- Key infrastructure projects
- Key projects and initiatives of community impact

#### Network

Organisational  
Services



100%

### Comment

The City of Launceston continues to engage with its community on topics that may impact its residents/ ratepayers (community) in a way that affects their lifestyle and amenity. The following engagement initiatives have taken place during the fourth quarter:

#### Aboriginal Partnership Plan:

- Aboriginal cultural awareness training program (action item 10) prepared and the first training delivered to Council and the Executive Leadership Team in May 2024. The program will continue to be rolled out across the organisation.
- Invited to join the Tasmanian Aboriginal Centre's holiday program held at the Punchbowl Reserve to seek input into the playground upgrade and how Aboriginal culture can be recognised with the play spaces/parks.

**Tomorrow Together theme:**

- A Resilient City included seven topics; Trails and Networks, Dog Management, Community Emissions Reduction, Emergency Preparedness, Events, Future Planning for Carr Villa, Waste Management. The engagement period spanned 21 February to 3 April 2024 and resulted in 723 responses. The engagement overview is published and available online via our Tomorrow Together website.
- The data and insights captured is being reviewed and analysed. A summary highlighting what we have heard will be available to the community and stakeholders in August 2024.

Project specific engagement included the Urban Greening Implementation and Low Carbon Launceston: Engage for Change program.

**Key infrastructure projects:**

- Urban Greening Implementation - as a part of the Urban Greening Strategy, precinct plans are being developed for priority suburbs and Mayfield has been selected as the first of the precinct plans. During April and May 2024, the Mayfield community were invited to share their ideas during a number of engagement activities, these included the Youth Festival held in Torrens Street Park, drop-in information session held at the Muylatina Child and Family Learning Centre, sessions with the East Tamar Primary School and online. Each engagement provided an opportunity for the Mayfield community to have their say on the future of street trees and planting within their neighbourhood.

**Key projects and initiatives of community impact:**

- Low Carbon Launceston: Engage for Change - following the initial engagement using surveys, three focus group sessions were held in late April/early May 2024 with interested community members to review the survey findings and assist in developing a set of guiding principles for decision making and prioritising potential initiatives, projects and programs to reduce community carbon emissions. The findings from all engagement activities are being analysed and a report summarising the findings will be available in late quarter one 2024.

**Focus Area 3**

To advocate and collaborate to enhance regionally significant services and infrastructure for the benefit of our communities

**Action**

Develop a City of Launceston Regional Sports Facility four-year implementation program and where possible, commence addressing identified areas of need.

**Network**

Infrastructure and Assets



100%

**Comment**

The Regional Sports Facility Management Plan was completed in August 2023. Recreation and Parks officers have developed an implementation action plan and are working through the identified actions. Prioritised actions include progressing the Northern Tasmania Cricket Association (NTCA) masterplan, commencing the St Leonards Sports Complex masterplan, resurfacing netball courts at the Hoblers Bridge Netball Centre and creating opportunities to use local parks such as West Launceston Community Park as informal training grounds to ease pressure on other venues.



## Strategic Priority 2

We **Facilitate Prosperity** by seeking out and responding to opportunities for growth and renewal of our regional economy.

We use our influence and resources to deliver the foundations for ongoing economic development. We want Launceston to be the heart of a thriving regional economy.

### 10-Year Goal:

To have realised opportunities that grow and sustain our economy, and foster creative and innovative people and industries.

### Focus Areas:

1. To actively market the City and Region and pursue investment.
2. To facilitate direct investment in the local economy to support its growth.
3. To provide an environment that is supportive to business and development within the municipality.
4. To promote tourism, and the development of a quality tourism offering for Launceston.
5. To understand and support the establishment and growth of new and creative industries and businesses in Launceston.

### Focus Area 1

To actively market the City and Region and pursue investment

#### Action

Finalise and progress Smart Cities Strategy.

#### Network

Organisational  
Services



100%

#### Comment

The City Innovation Strategy was developed in place of a Smart City Strategy, encompassing Smart City themes yet also allowing scope for projects that are not necessarily technology focused. Taking a people first approach was identified throughout community engagement rather than a 'tech for the sake of tech' approach.

The Strategy was completed in 2023 and endorsed by Council with a 5 year life span. It is publicly available via the City of Launceston webpage. The implementation plan is also nearing completion and is expected to be reviewed and endorsed by the Executive Leadership Team by the end of June. The implementation plan will include an action plan, a framework for measuring success and a decision making framework to assess the desirability, viability and feasibility of potential projects.

Council officers continue to engage in identification and implementation of projects that align with the opportunities detailed in the City Innovation Strategy. Extension of the Council public Wi-Fi network, enhancing the flood intelligence system and assessing the future direction of Council's electric vehicle charger network are all current examples.

## Focus Area 2

To facilitate direct investment in the local economy to support its growth

### Action

Implement Economic Development Strategy including Business Friendly Council and night-time economy initiatives.

### Network

Organisational Services



100%

### Comment

We achieved a significant milestone by securing a major food court investment by coordinating and assisting an interstate investor. This not only injected substantial investment into our local economy but also promises to enhance our night-time scene with exciting new activities. Our collaboration with Launceston Central has been crucial in improving our economic development initiatives. Together, we're getting ready for an upcoming business workshop aimed at empowering local businesses. Furthermore, our joint work to enhance the Business Activity Survey provides detailed insights into vacancy rates, sector-specific trends like retail and hospitality, and overall night-time economy trends. This tool is proving crucial for guiding investment decisions and urban planning efforts in City. Additionally, our partnership with Future Isles successfully ended with a well-attended job fair. This event highlights our commitment to supporting workforce development in Launceston, working with other organisations and candidates from Workforce Australia to improve job opportunities and community involvement.

## Focus Area 3

To provide an environment that is supportive to business and development within the municipality

### Action

Work with Stadiums Tasmania to finalise the transfer of UTAS Stadium and to embed key agreements with respect to content and events.

### Network

Chief Executive Officer



100%

### Comment

In December 2022 Council made a decision to commence a process to transfer UTAS Stadium to the newly formed State Government owned Stadiums Tasmania. This process consists of these key components:

- The Stadium is on what is defined as public land, under the *Local Government Act 1993* for Council to transfer the Stadium it needs to go through a public process to allow the community to identify their concerns prior to Council making a decision. The public call for comments occurred in November and December 2023 with 3 objections received. The objections were considered and Council made a decision to transfer the land as required by the *Local Government Act 1993*. The transition is still dependent on the successful completion of the following two points:
  - The Stadium requires a subdivision to create an individual title to transfer to Stadiums Tasmania.
  - A contract for the transfer is required to document transitional and ongoing support arrangements, Council expectations of Stadiums Tasmania and the detail mechanisms of the transfer. This has commenced and expected to be considered by Council in the last quarter of 2023-2024.

The Council and Tasmanian State Government have signed a Memorandum of Understanding which documents the future commitments and expectations of AFL content at the Stadium with the establishment of a Tasmania's AFL men's and women's team. The minimum requirement is to maintain the current content of 4 roster games and one pre-season game.

The Federal and Tasmanian State Government have made a \$130m investment in the future of the Stadium to improve accessibility and improve user experiences. This will be delivered by Infrastructure Tasmania with oversight from Stadiums Tasmania.

Councillors and Council Officers are working with Stadiums Tasmania and the State to progress the transition by December 2024.

The key decisions required by Council to complete the transition are:

1. Provide consent to the Transfer Notice as required by the Stadiums Tasmania Act 2022.
2. Consideration of the detailed survey plan for the land to be transferred.
3. Engagement in an agreement which specifies the details of the transition to Stadiums Tasmania and any support arrangements.

Action	Network	
Work with Northern Tasmania Development Corporation (NTDC) to implement the Northern Economic Development Strategy.	Chief Executive Officer	 <b>100%</b>

**Comment**

NTDC operate with three key focusses - economic development, regional collaborations and organisation strength. The key tasks the NTDC and the City of Launceston have worked in partnership on are:

1. Residential Demand and Supply Study completed
2. Advocating for funding a pilot for freight aggregation
3. Review of the Greater Launceston Plan
4. Facilitation of the Regional Sports facility Plan
5. Advocacy on State budget, Federal Immigration Policy and State Sustainability Strategy
6. Identification of regional priority projects through the Regional Collaboration Framework

It is expected a review of the Population Strategy will be commenced in the third quarter by NTDC as well as finalisation of the Greater Launceston Plan Review and alignment of regional priorities. NTDC will provide an update to Councillors at Workshop on their program of work in May 2024.

Councillors received a presentation on the supply and demand for housing in the region.

**Focus Area 4**

To promote tourism, and the development of a quality tourism offering for Launceston

Action	Network	
Partner with the State Government’s International Engagement Program where there are clear benefits to the City of Launceston which are aligned with our Sister City relationships.	Chief Executive Officer	 <b>100%</b>

**Comment**

There have been no opportunities identified in this quarter to partner with the State Government’s International Engagement Program. Council Officers will continue to engage with the relevant Government Departments to identify opportunities.

In terms of our Sister City relationships it was fantastic for the Mayor to meet tourists (Carol and Derek) from Napa California who personally know Napa City Mayor Scott Sedgley. In the lead up to them arriving, Mayor Sedgley advised City of Launceston that two of his constituents were coming to Town Hall to visit.

The City of Launceston arranged a visit through Town Hall to showcase the gifts shared between the cities and a meeting with Mayor Garwood.

Launceston locals have requested advice on what and when events will be entertained in Launceston and in Ikeda in regard to the Sister City Ikeda and the relationship anniversary of 60 years in 2025.

Wayne the Wombat, a Guinness World Record holder, has created its own media which again comes back to the Sister Cities and our warm relationship we have with Ikeda.

Arrangements were made to support a local Launceston family to visit Ikeda City Hall and meet with their own Civic Affairs officer to have lunch and a meet and greet. In 2025 a Launceston College language teacher is taking his Japanese class to Japan and we have provided contact details in Ikeda. Civic Affairs are having a student/teacher visit Launceston in July 2024 from Ikeda and an Ikeda teacher will also be visiting Launceston Schools in August 2024.

## Action

## Network

Update Launceston Strategic Tourism Plan.

Community and Place



## Comment

Now referred to as the Visitor Strategy, this continues to be developed by the Tourism and Events team. A presentation is scheduled for council workshop in July 2024 before being released for consultation. The Strategy has a strong focus on visitation and data gathering to help the council make strategic and informed decisions about how to increase visitation to Launceston. The Strategy will be underpinned by the Launceston Place Brand to help market the city with the aim of enhancing the economic benefit of visitation to Launceston.

To support the strategy's development the team has completed a strengths, weaknesses, opportunities and threats analysis and will present this to Councillors in July, along with a new vision and focus areas for improving visitation to Launceston.

Progress against this action will be reported on under the Annual Plan 2024-25 against the Action Item ID 2.2.



## Strategic Priority 3

We are a **Progressive Leader** that is accountable to our governance obligations and responsive to our community.

Our decision-making and actions are evidence-based, strategic, transparent and considered. We are ethical, fair and impartial in complying with and enforcing the law.

### 10-Year Goal:

To ensure decisions are made in a transparent and accountable way, that effectively meet our statutory obligations, support quality services and underpin the long-term sustainability of our organisation.

### Focus Areas:

1. To provide for the health, safety and welfare of the community.
2. To fairly and equitably discharge our statutory and governance obligations.
3. To ensure decisions are made on the basis of accurate and relevant information.
4. To continually improve our service delivery via a continuous improvement mindset, pursuing efficiency gains, and adopting technological and other process innovations.
5. To maintain a financially sustainable organisation.

### Focus Area 1

To provide for the health, safety and welfare of the community

#### Action

Develop and implement a flood resilient community program.

#### Network

Community and Place



100%

#### Comment

The development of a flood resilience community program is now at a stage where the City of Launceston is able to introduce a number of initiatives publicly.

The City of Launceston 'CoL Emergency Management Hub' was launched in late December 2023. The hub provides a single location where the public can access all information in regard to emergency management including flood, fire and storm. There is no other website in Tasmania that currently provides this function. The Hub was promoted through a media campaign in March 2024 via the Examiner and was supported by the newly developed City of Launceston Guide to Emergency Preparedness brochure. The Hub also has a physical presence in the Customer Service area for those members of the public wanting physical resources. Further promotion of the Hub will continue.

In June 2024, the City of Launceston, in conjunction with the Resilience Canopy, ran Resilience Canopy Practitioner Training. This aims at providing community leaders with the tools to help guide their community develop resilience. This will be the second program run in Tasmania since its inception and the first for the north of the state. There were 22 participants in the workshop in June.

Work continues on Councils Recovery Planning. This Council led initiative in conjunction with Resilience and Recovery Tasmania (DPAC), aims to support the community by comprehensively outlining recovery actions prior to a large flood event. The objectives of the project are to ensure a planned, coordinated and adaptable recovery approach between recovery partners and cohesion between recovery partners including all levels of Government, business and industry, and the community. Recruitment for a Project Officer is in its final stages.

Council officers are on the advisory committee for the Person Centre Emergency Preparedness project being run by TFS and SES. This project works with people with disabilities to make a preparedness plan for emergencies. The council is in the initial stages of engaging community around this project.

## Focus Area 2

To fairly and equitably discharge our statutory and governance obligations

### Action

Commence a review of the Corporate Strategic Plan.

### Network

Organisational Services



50%

### Comment

The project team presented to Councillors at workshop on 3 April 2024 and outlined the approach to the development of the Plan. Resourcing challenges were experienced in the latter part of the quarter resulting in some delays. These resourcing issues have been addressed and resolved, enabling the project team to get back on track to progressing the works, including a review of the current timeline.

The project to review our current Corporate Strategic Plan 2014-2024 and revision of the new Strategic Plan for the 2025-2034 period will continue as planned into the new 2024-2025 financial year with an action item allocated in the new Annual Plan (Action Item ID 3.6).

## Focus Area 3

To ensure decisions are made on the basis of accurate and relevant information

### Action

Continue the level of service project.

Organisational Services



20%

### Comment

Another phase of the trial was completed in late 2023 with internal stakeholders and a draft Framework was developed. Trials have now been completed with our Geographic Information System (GIS) team and with the Visitor Information Centre.

Recruitment for the vacant Level of Service Officer role has now been successful after a considerable delay. The successful applicant has commenced and is building understanding of trials conducted to date and data sets available. Officers will continue to look at the opportunities presented through our Corporate Applications Replacement Program for better data around of levels of services.

The level of service project will be considered as a component of Council's business as usual work from 2024-2025 and will no longer be represented as an annual plan action.

## Focus Area 4

To continually improve our service delivery via a continuous improvement mindset, pursuing efficiency gains and adopting technological and other process innovations

### Action

### Network

Update the Cultural Roadmap based on findings and insights from our Organisation Cultural Inventory Survey.

Organisational Services



### Comment

Culture Survey Action Planning has been completed by Team Managers. A process is in place to check in on progress of the Team Action Plans and outcomes being achieved will be shared via leadership meetings, on Viva Engage and in Chatter and Frontline Newsletters.

The Cultural Roadmap has been cross-referenced with the action plans and is being updated with a Briefing Paper to the Executive Leadership Team following consultation with the Values Champions, Senior Leadership Team, the Joint Consultative Committee (JCC), and the People and Culture Team.

Work continues on implementing our Employee Development Program with the leadership team and employees.

The Values Champions have prepared their 2024 Plan and Our Value of “Our People Matter” is their current focus across the organisation.

Progress against this action will be reported on under the Annual Plan 2024-25 against the Action Item ID 3.4.

### Action

### Network

Undertake the Corporate Application Replacement Program.

Organisational Services



### Comment

The Corporate Application Replacement Program (CARP) project has progressed with 80% of Phase 1 of the project now complete. Three critical-path risks have been identified that impact the successful delivery of the project. This includes payroll integrations, reporting and assets/finance module integrations. To address these delays additional resources have been provided by the vendor and the Council to finalise integrations and to reload data to resolve issues identified during User Acceptance Testing.

Progress against this action will continue through to the Annual Plan 2024-25 under Action Item ID 3.5.

## Focus Area 5

To maintain a financially sustainable organisation

### Action

### Network

Implement recommendations of the QVMAG Futures Plan.

Chief Executive Officer



### Comment

Key deliverables identified for the reporting period were met. The development, endorsement and implementation of the QVMAG Strategic Plan and supporting operational frameworks which combined encompass the Organisational Strategic Development Program reached 100% completion. Key Directions 3 and 4 are ongoing annual recommendations and were successfully delivered to 100% completion in this period.

## Strategic Priority 4

We value our City's **Unique Identity** by celebrating our special heritage and culture, and building on our competitive advantages to be a place where people choose to live, work and visit.

We facilitate our community's sense of place by enhancing local identity. We want people to be proud to say that Launceston is "my city".

### 10-Year Goal:

To sustain and promote Launceston as a unique place to live, work, learn and play.

### Focus Areas:

1. To promote and enhance Launceston's rich heritage, culture and natural environment.
2. To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston.
3. To promote and attract national and international events and support the sector to ensure a diverse annual events calendar.
4. To support the central business district (CBD) and commercial areas as activity places during day and night.
5. To support sustainable growth in the Northern Region.

### Focus Area 1

To promote and enhance Launceston's rich heritage, culture and natural environment

#### Action

Launceston Heritage List Review and Precincts - continue the review of the City of Launceston's local heritage list.

#### Network

Community and Place



80%

#### Comment

Council is due to consider initiating an Amendment PSA-LLP0012 to the Launceston Local Provisions Schedule of the Tasmanian Planning Scheme. This amendment seeks to add 38 new properties to council's local heritage listings as well as supply new information to support new and existing listings. Progress continues in the new Annual Plan with reporting for 2024-25 under Action Item ID 4.3. This is a long term project that will take multiple reporting periods to complete.



Action	Network
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Implement the first year of the four year action plan from the Cultural Strategy.

Community and Place



**Comment**

The Cultural Advisory Committee resumed meeting in June and provided strategic advice to the council about upcoming public art opportunities, including the Northern Gateway, murals in Criterion Place and the establishment of a creative hub.

The recruitment for the Cultural Development Officer was ultimately unsuccessful with the position to be re-advertised in the new financial year.

Work has commenced on providing interpretation for public art in the city, with this project to be rolled out in more detail in the 2024-2025 financial year.

Action	Network
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Implement the Public Art Strategy.

Community and Place



**Comment**

Criterion Lane toilet block mural artists have been selected and the public art project will commence in July. The artists were selected with guidance and advice from the council’s Cultural Advisory Committee. Following the success of the Paterson St murals, a private business in the Criterion Place laneway has agreed to install an additional mural in proximity to the toilet block to contribute to the transformation of the often graffitied space.

The final sculpture of artist Dan Kershaw has been installed in Civic Square. It is located on the garden bed wall facing Charles St adjacent to the former Macquarie House fountain.

**Focus Area 2**  
To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston

Action	Network
--------	---------

Undertake a review of the City of Launceston Open Space Strategy.

Infrastructure and Assets



**Comment**

Population growth coupled with urban expansion, increased urban densities, changing demographics, community needs, and outdated Open Space and Play Space strategies, are some of the triggers for the City of Launceston’s review and update of the Recreation and Open Space Strategy (ROSS). The ROSS will provide a 20-year vision and a list of initiatives that can be implemented by the City.

Stages 3-5 of the project were completed during Quarter 4. The project team engaged with the Councillors on the Strategy to provide an overview and update on the project. The draft ROSS is nearing completion; it is anticipated to be delivered in July 2024.

All activities planned for 2023-24 are complete. The project is on track to be completed by the end of 2024.

Action	Network	
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Develop and commence staged implementation of an improvement plan for the Princess Theatre and Earl Arts Centre upgrade.

Infrastructure and Assets



100%

**Comment**

A Project Working Group has been established to guide the multi-year project to refresh the Princess Theatre and Earl Arts Centre to improve accessibility, building compliance and user experience. The Group comprises of Theatre North and City of Launceston officers and receives expert advice as required. The Group has overseen:

1. The appointment of architects Lovell Chen to undertake design.
2. Review of recent upgrades to the Regent Theatre to better understand the challenges and opportunities of working in heritage theatres.
3. Working with key stakeholders on the conceptual design.
4. To improve access to seating in the Earl Arts Centre a hand rail has been installed.

To improve accessibility to the theatre, stage works have commenced in preparation for installation of a lift.

Engagement with Councillors and key stakeholders was undertaken in May. Part of the engagement was showing a project timeline and draft concept plans.

Council will be shown conceptual plans for the Princess Theatre and Earl Arts Centre, with the intent to submit a Development Application in August 2024.

**Focus Area 3**

To promote and attract national and international events and support the sector to ensure a diverse annual events calendar

Action	Network	
--------	---------	--

Undertake a review of the City of Launceston Events Strategy.

Community and Place



80%

**Comment**

Councillors were presented to twice on the outline and intent of the new Events Strategy. The draft strategy includes three pillars - economic, social and brand. These pillars align with the Tasmania Government’s Events Strategy 2023-2027. Further work is being done on the economic benefit of events to Launceston post-COVID.

Actions that support the activations in the Events Strategy will be reported on under Action Item ID 2.2 from the Annual Plan 2024-25.

## Focus Area 4

To support the central business district (CBD) and commercial areas as activity places during day and night

### Action

### Network

Develop and commence implementation of Stage 2 Launceston City Heart Project which includes the following key areas of investment:

- Greening of our City
- Improved public transport infrastructure
- Creating greater opportunities for pedestrianisation of the CBD

Community and Place



100%

### Comment

The first phase of City Heart included a refresh of key civic spaces in the Central Business District (CBD) including the Brisbane Street Mall, The Quadrant, Civic Square, and improvements in community amenities including wayfinding and public Wi-Fi. These projects were successfully completed in the 2018 financial year.

The original focus of City Heart 2 was to renew streetscapes in selected areas of the CBD including removal of buses from St. John Street, turning one-way traffic into two-way on Paterson Street, greening and realigning footpaths. The initiation of phase 2 of the project relied upon the availability of a new location for buses and the availability of Tasmanian and Australian Government funding. These preconditions have met with some challenges including availability of a suitable location for the bus depot and changes in Australian Government funding sources.

Staff have been working with WSP Australia on a revised approach to the implementation of City Heart 2 that includes the development of:

1. An urban design manual that will establish key guidelines for streetscapes and civic spaces that will apply not only in the CBD but to the broader urban footprint; and
2. A pilot Place Plan for the City Heart activity centre. The Place Plan will include approximately six character management areas that identify the unique features of the area and identify those elements that should be protected and those that should be changed. The Place Plan will include an action plan to support implementation as funding is available.

The planning process incorporates feedback from the extensive community engagement activities that have occurred to date, a review of all previous planning documents and evaluation of new information since the previous planning was undertaken.

In the past quarter, WSP Australia has finalised input from planning workshops in the six character management areas including identification of opportunities to leverage existing investments (i.e. refurbishment of the Princess Theatre), identification of physical constraints (i.e. underground infrastructure), and availability of resources to support implementation. An initial draft of the City Heart Place Plan has been prepared and circulated for technical review within the Council. The aim is to have a final draft available for a workshop with Councillors in September with final Place Plan adoption in October 2024.

Concurrent with the final phase of planning, Council staff are completing some preliminary investigations on early stage implementation options so on-ground works can begin quickly.

Target completion of the place planning project is October 2024, with on ground implementation beginning as early as mid-Financial Year 2024-25.

## Strategic Priority 5

We **Serve and Care** for our community by providing equitable and efficient services that reflects needs and expectations of our community.

We are invested in our community’s long-term health, well-being, safety and resilience. We want to be trusted and respected by our community.

### 10-Year Goal:

To offer access to services and spaces for all community members, and to work in partnership with stakeholders to address the needs of vulnerable communities.

### Focus Areas:

1. To plan for and provide services and facilities that recognise the changing demographics and needs of our community.
2. To define and communicate our role in promoting social inclusion and equity.
3. To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community.
4. To support the delivery of programs and events for people to connect with each other through participation in community activities and civic life.
5. To promote and support active and healthy lifestyles of our community.
6. To enhance community awareness of the impacts of uncertain weather patterns, natural and other disasters, and build community resilience.
7. To develop and manage infrastructure and resources to protect our community from natural and other hazards.

### Focus Area 1

To plan for and provide services and facilities that recognise the changing demographics and needs of our community

#### Action

Implement Council commitments from the My Place My Future Plan, and support State and Federal Governments on implementation of their actions.

#### Network

Community and Place



100%

#### Comment

##### Programs and Events:

- A 10-week Multicultural Start-up Program took place with three participants from the Afghan community completing the program.
- City of Launceston and Beacon Foundation held a Career Day in City Park for 20 Lilydale Year 10 students.
- The Refugee Week launch took place at Town Hall together with an art exhibition and digital storytelling at the library (partners included Libraries Tasmania, Migrant Resource Centre North and Migrant Resource Centre Tasmania).


- A Road Safety workshop was held for the community in the northern suburbs, followed by a workshop with stakeholders, service providers and government agencies, with a further meeting to follow to put solutions into action.
- Digital Inclusion meeting with Department of Premier and Cabinet, showcasing learnings and successes from My Place My Future Digital Inclusion Wi-Fi Project.

**Network of Community Action Groups:**

Community action groups in Rocherlea and Newnham/Mowbray continue with monthly meetings. Waverley/Ravenswood group started in April with approximately 15 participants and was also attended by parliamentarians Bridget Archer and Nick Duigan.

**Food Security in the northern suburbs:**

The Food and Resilience Movement (FaRM) lease has been signed by the Northern Suburbs Community Centre. New funding has been sourced which will enable the project to progress fencing and water connections. The FaRM will also consult with the council’s planning team to discuss their plans and requirements.


Action	Network	
Finalise and commence implementing a master plan for Northern Tasmanian Cricket Association (NTCA) precinct and associated action plan.	Infrastructure and Assets	 <b>100%</b>

**Comment**

The NTCA Concept Masterplan was released to clubs for broader consultation, and constructive feedback received. Club feedback has been collated to inform the next stage of design. In the coming year, the masterplan will be reviewed and progress to detailed design, staging and costing.

The State Government has committed funding to completing some stages of the masterplan centered on the Elphin Sport Centre, including improved access and parking, three additional basketball courts, shared function centre between Elphin Sport Centre and Launceston Tennis Centre and improved change facilities. Discussions have progressed with the State regarding this project.

**Focus Area 3**  
To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community

Action	Network	
Implement the action plan for the Access Framework.	Community and Place	 <b>60%</b>

**Comment**

The Access widget used by the council is being investigated to see whether additional languages can be added. The Access widget will also be reviewed at contract renewal as we currently do not have affordable and cost effective options available for five of the top ten additional languages spoken in Launceston.

Across May and June we conducted two community consultation sessions in the northern suburbs regarding access to safe and accessible transport and roads. A report on the outcomes of these sessions is being drafted by City of Launceston and Project North (City Mission).

We have established a collaborative relationship with Northern Occupational Support Services (NOSS) who will be key co-designers in the equity and inclusion framework and the youth framework.


We have commenced attending regular participant sessions to hear the challenges and opportunities for people living with disabilities in Launceston.

The notice of motion presented by Cr Dawkins in June regarding establishing an Inclusion Action Plan and Community Consultation was endorsed by council. The Access framework, which was due for review in 2024-25, will now be considered in a broader sense as an equity and inclusion strategy. This action will continue in the Annual Plan 2024-25 Action Item ID 5.2.

Action	Network	
Continue to roll out the ABCDE Learning Sites community development program, including the conclusion of the Invermay Learning Site in December 2023.	Community and Place	 <b>100%</b>

**Comment**

The social impact research project is underway and the consultant has visited Launceston to interview participants. Interview summaries of findings for testing and sense making will occur in July 2024. The Community Connector is leading the strategic review and has undertaken the internal business analysis review and the community partnerships review. Recommendations are now in draft stage to be presented to leadership for endorsement before being presented to council in late 2024.

Action	Network	
Develop and implement the Homelessness Action Plan through collaboration with the Homelessness Advisory Committee.	Community and Place	 <b>100%</b>

**Comment**

The Homelessness: Statement of Commitment (HSoC) was adopted formally by council in June 2024. The HSoC outlines the approach the council will take to address and respond to homelessness, including advocacy, community education and linking those experiencing homelessness to outreach workers.

Over the last quarter, City of Launceston officers have successfully worked with service providers to find a transition home for one of our homeless community. Officers have also worked with the council's cleansing crews to undertake regular cleaning of areas where homeless people camp, including at the Silos and at the Roundhouse. The Council also continues to provide portable toilets in certain locations in the city where a lack of facilities has been identified.

Council signed a Memorandum of Understanding (MoU) with St Vincent de Paul to operate the former YMCA site in Kings Meadows. This will see the availability of the showers for homeless people continue in addition to provision of other services.

## Strategic Priority 6

We **Protect our Environment** by caring for our unique natural assets and amenity and sensitively managing future development opportunities.

We strive to minimise the impact of our actions on the environment, while planning for, adapting to and managing the impact of climate change. We want to protect the special character and values of our city for future generations.

### 10-Year Goal:

To enhance the unique natural character, values, and amenity of our city by minimising the impacts of our organisations and our community's activities in the environment.

### Focus Areas:

1. To reduce our and the community's impact on the natural environment.
2. To contribute to air and river quality improvements in Launceston.
3. To manage the risks of climate related events, particularly in the area of stormwater management and riverine flooding.

### Focus Area 1

To reduce our and the community's impact on the natural environment

#### Action

Implement the City of Launceston Urban Greening Action Plan.

#### Network

Infrastructure and Assets



100%

### Comment

The Urban Greening Action Plan has been translated into a four-year delivery plan, and implementation has commenced. The first of the tree order for 2024 has arrived at the City of Launceston's nursery, ready to be prepared for planting in the coming years. Council officers have participated in community engagement activities, including a week of focused engagement in Mayfield, and a wrap for The Examiner newspaper. The city's first Precinct Plan, for the suburb of Mowbray, is complete, and will form the template for other suburbs. This has been translated to a planting plan, and implementation commenced in June 2024. Work has progressed on the development of a Significant Tree Register for the City, focussed on Council-owned trees. Significant trees may be of outstanding aesthetic significance, very large or very old (venerable), commemorative, a significant component within the landscape, a variety that is rare or of horticultural or genetic value, and/or important to the ecological community.

Quantitative risk assessments have been completed for the trees within Royal Park.

Council officers have worked through design options for Central Business District planters and urban micro greening options. Urban greening elements will also be delivered through the Launceston City Heart Project. Refurbished planter boxes with the Launceston Place Brand began rolling out in the CBD in June.

City of Launceston officers participated in an organisational capacity assessment to set a framework for improved delivery and management of Launceston's urban forest to achieve the canopy cover targets within the Strategy.

Action	Network
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Implement the City of Launceston Urban Greening Action Plan.

Infrastructure and Assets



**Comment**

The Sustainability team continue to deliver ongoing and new projects outlined in the Sustainability Action Plan 2022-2030 (SAP). The recent biennial review of the SAP provides a snapshot of progress towards the 139 actions identified in the plan. To date, 43 actions have been achieved, 60 are in progress, 35 are yet to commence and one has been discontinued. Key actions completed include increased gas capture capacity from the landfill, expansion of kerbside FOGO to cover the entire municipality, completion of the Urban Greening Strategy and a water audit across Council assets. Targets achieved include 25% of community organic waste diverted from landfill and disaster guidance for high climate risks has been developed and made available to the public.

Highlights for this financial year include:

- Emissions profile completed.
- Major methane gas capture infrastructure installed at the Launceston landfill site at Cavalry Road which has doubled landfill gas capture capacity.
- Landfill diversion facility audit and feasibility report has commenced with draft report received for review.
- Water efficiency project implemented with significant leaks detected leading to water and financial savings.
- The reusable nappy and sanitary products rebate project has commenced.
- Launceston’s first repair cafe commenced in April. The initiative will continue monthly for six months and then its future will be assessed.
- Low Carbon Launceston presentation series has delivered community engagement workshops targeting business, youth and general community.
- Low Carbon Launceston presentation series delivered six weekly presentations. Presentations ranged from electric vehicles, resource recovery, low carbon investing, circular economy and health implications of climate change. The sessions were well attended and all were professionally filmed so that the information can continue to be shared with the community.

Action	Network
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Implement Urban Waterway Health Management Program.

Infrastructure and Assets



**Comment**

The Urban Waterway Health Management Program was finalised in March 2023. The program was written to document threats to waterways from urbanisation, highlight the natural values of urban waterways and identify strategies around implementation actions. Implementation of this program is an ongoing action.

Key activities undertaken over the past few months include:

- Completion of rehabilitation and revegetation work on urban waterways for Financial Year 2023-24, sites completed include Newnham Creek at the University and a small tributary to Jinglers Creek within the Jinglers Drive Reserve.
- Ongoing weed management works, including willow removal.
- Identification of revegetation works to be completed during Financial Year 2024-25, including some preliminary weed management works at these locations.



## Focus Area 2

To contribute to air and river quality improvements in Launceston

### Action

Support the Tamar Estuary Management Taskforce including supporting the implementation of the 10-year vision for the kanamaluka/Tamar Estuary.

### Network

Chief Executive Officer



100%

### Comment

In August 2023, the Tasmanian Government adopted the Vision and Implementation Plan for the kanamaluka/Tamar Estuary as recommended by the Tamar Estuary Management Taskforce. The Taskforce is made up of the five northern councils in the catchment, state government (Infrastructure Tasmania and the Department of Natural Resources and Environment Tasmania), Hydro Tasmania, TasWater, Launceston Chamber of Commerce and NRM North.

The Vision is designed to reframe Launceston's relationship to the estuary, recognising and embracing its transformation from an industrial landscape to a focal point for community events and recreation. Based on feedback from the community, the vision is underpinned by three values which help to guide the future direction of the kanamaluka/Tamar Estuary:

1. Creating community spaces to bring people together
2. Enhancing recreational connections around the estuary
3. Preserving natural values for future generations.

The vision focuses on two priorities to develop the estuary as a focal point for community events and recreation, while supporting its natural ecology to better manage sediment and water quality.

- Priority 1 focuses on creating a cultural and recreational precinct.
- Priority 2 focuses on the long-term sustainable management of sediment.

In August 2023, the Tasmanian State Government adopted a four-year Implementation Plan (2023-2027) and has committed seed funding of \$2.4m to scope immediate priority actions including:

1. Improving connectivity and amenity of the foreshore through:
  - b. development of a masterplan to connect people with the estuary - including infrastructure and revegetation plans;
  - c. identifying priorities and implement improvements; and
  - d. clean-up of disused infrastructure, weeds, and rubbish
2. Trial wetland and water's edge vegetation restoration projects on the North Esk River.

City of Launceston representatives are collaborating with other members of the Tamar Estuary Management Taskforce (TEMT) on initial planning of the priority actions.

In the first half of this financial year, Council staff participated in the scoping of a project, and preparation of tender documents, to secure a qualified consultant to prepare a masterplan for both sides of the estuary from the Tailrace/Ti Tree Bend to the Charles Street Bridge. The aim of the masterplan is to revitalise the waterfront and activate the space by bringing people to the water's edge, creating new and enhance existing cultural and recreational precincts, connecting key areas of the city, educating users and visitors about the environmental importance of the estuary, and enhancing visual amenity by restoring natural values to the foreshore.

TEMT staff sent the tender documents for advertising in the first half of July.

In the October - December quarter, the Tasmanian State Government established a project Steering Committee and a project Working Group, including representatives from the City of Launceston, to plan and oversee the trial wetland and water's edge vegetation restoration projects on the North Esk River.

The project aims to restore wetlands in the North Esk River to reduce sediment in the kanamaluka/Tamar Estuary and improve water quality and aquatic habitat to benefit native species and provide community access to nature and urban green space. Activities will increase community access to the estuary by increasing the tidal prism and in turn, decrease the extent of sediment/mudflats.

The Tasmanian State Government is finalising procurement of services to:

- conduct site surveying of the trial wetland to develop baseline ecosystem inventory, biological and water monitoring, soil sampling and conducting LiDAR and aerial surveying; and
- prepare a plan for trial revegetation work between the Charles Street and Tamar Street bridges and conduct a vegetation assessment for the foreshore of the upper estuary.

Representatives from the City of Launceston participated in TEMT project planning and engagement planning workshops in the recent quarter.

The next phase of work will include mapping, communications and public engagement activities, revegetation trial planning and permitting, and the preparation of a project management plan and budget for works.

The Tasmanian State Government has negotiated with the Australian Government on a Federation Funding Agreement securing \$8m from the Urban Rivers and Catchments Program to progress the wetland restoration priority project.

No Tamar Estuary Management Taskforce meetings were held in the last quarter.

Action	Network
Support TasWater and NRM North with the implementation of the \$129.2M River Health Action Plan to improve catchment management and reduce overflows from the combined system.	Infrastructure and Assets  <b>100%</b>

### Comment

The City of Launceston continues to support TasWater to deliver their component of the River Health Action Plan. This project is to improve the operation of Launceston’s combined system which manages the flow of both sewage and stormwater. The projects will help to divert sewage and stormwater flows away from kanamaluka/Tamar estuary, reducing the frequency and volume of overflow events. There are three main components:

- Upgrades of existing and construction of new pump stations to increase pumping capacities,
- Constructing new network storages to reduce overflows, and
- Building additional pipelines to transfer greater flow volumes.

Project updates:

- Successful completion of the second river crossing between Margaret Street and West Tamar Silt Ponds - 1.1 km of the new pipeline was pulled through the drilled tunnel, depth of up to 45 m. The Kings Park reinstatement works will be undertaken following completion of construction in this area.
- Substantial completion of the trenched (West Tamar) pipeline section.
- Continued installation of electrical switchboards, electrical cabling and pipework at Margaret Street Pump Station. Commencement of installation of screens at this pump station.
- Continued ground improvement earthworks at Ti Tree Bend in preparation for the Storage Tank construction. Installation of site storage undertaken during May to replace infrastructure removed to enable the storage tank construction.

Action	Network	
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Develop a Clean Air Strategy and a supporting implementation plan.

Community and Place



**Comment**

The opportunity for a Clean Air Strategy has been discussed with relevant State Government agencies. Resourcing for development of the Strategy and implementation plan needs to be identified prior to any substantial commencement of this project.

This action will continue in the Annual Plan 2024-25 - Action Item ID 6.5.

**Focus Area 3**  
To manage the risks of climate-related events, particularly in the area of stormwater management and riverine flooding

Action	Network	
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Review Stormwater System Management Plan.

Infrastructure and Assets



**Comment**

The Stormwater System Management Plan is the overarching document for management of the stormwater system within the urban areas of Launceston. The focus for this year has been to update the hydraulic modelling that underpins the Stormwater System Management Plan. This update was required due to significant changes in industry standards and will incorporate climate change predictions that were previously not considered within the Stormwater System Management Plan.

The update to the hydraulic modelling is now complete and will be incorporated into the reviewed document.

Progress against this action will continue through to the Annual Plan 2024-25 under Action Item ID 6.8.

Action	Network	
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Integrate development policy and assessment to facilitate best practice stormwater management, including consideration of water quality.

Infrastructure and Assets



**Comment**

The policy has been drafted. Resourcing constraints delayed the development of the implementation plan however this work has recommenced and will be actioned in 2024-2025.

Progress against this action will continue through to the Annual Plan 2024-25 under Action Item ID 6.8.

## Strategic Priority 7

We are a **City Planning for our Future** by ensuring our approach to strategic land-use, development and infrastructure investment is coordinated, progressive and sustainable.

We play a leading role in balancing the enviable amenity of our municipality with the needs of future development and growth. We want to influence the delivery of the right investment for our city and region.

### 10-Year Goal:

To facilitate appropriate development via integrated land-use planning, infrastructure investment, and transport solutions within our municipality and region.

### Focus Areas:

1. To ensure that our application of the land-use planning system at a local and regional level is effective and efficient.
2. To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment.
3. To improve and maintain accessibility, transport options, and infrastructure within the Launceston area, including its rural areas.
4. To ensure our suite of strategic planning initiatives are coordinated, and representative of our community's needs and aspirations.

### Focus Area 1

To ensure that our application of the land use planning system at a local and regional level is effective and efficient.

#### Action

Participate in the Northern Regional Land Use Strategy Review.

#### Network

Community and Place



100%

#### Comment

The Northern Regional Land Use Strategy review process is ongoing and the council continues to participate as required. A key outcome this year was the completion of the Residential Land Demand and Supply study by REMPLAN which was presented to council at Workshop in April. Participation of council officers will be ongoing beyond this year as the process remains underway.

## Focus Area 2

To take a strategic approach to development sites and infrastructure investment within the municipality to maximise public benefit and encourage development and investment

### Action

Continue work on St Leonards Residential Growth Strategy and Masterplan.

### Network

Chief Executive Officer  
Community and Place



### Comment

After being put on hold due to resourcing constraints, project planning has re-commenced with the intent of delivering this project over the coming two years.

The Council successfully applied for Federal Government funding under the Housing Support Program.

St Leonards is identified in Local and State Planning Policy as a location for growth, with up to 3,500 new homes proposed. The project is required to ensure:

- Launceston can address its critical land supply shortage.
- The growth is coordinated and contributes high amenity neighbourhoods for Launceston.
- Infrastructure funding and delivery is considered from the outset of the project.

The project will:

- Prepare a structure plan for the St Leonards growth corridor; and
- Prepare an infrastructure funding framework.

The project will be led by a consultant and involve internal collaboration and engagement with stakeholders and the community. The Executive Leadership Team and Council workshops will be scheduled throughout the project.

Progress will continue in the Annual Plan 2024-25 under Action Item ID 7.2.

### Action

Continue work on "South Prospect" Residential Growth Strategy and Masterplan and initiate planning scheme amendments to facilitate development with the South Prospect Growth Corridor.

### Network

Community and Place



### Comment


Land south of Prospect, located between the Midlands Highway and the Bass Highway, adjacent to the Kate Reed Nature Recreation Area was included in the Greater Launceston Plan and the Northern Tasmania Regional Land Use Strategy as a priority investigation area to determine suitability for residential and non-residential development.

Between 2017 and mid-2024, the Chief Executive Officer and council officers worked with landowners, key infrastructure and service providers, consultants, and several agencies of the Tasmanian State Government on feasibility studies with the aim of preparing a Framework Plan and narrative for land south of Prospect. The purpose of the Framework Plan and narrative (including feasibility studies) was to provide the strategic justification to support potential rezoning of the land to accommodate housing and neighbourhood serving non-residential uses. The total private land area is approximately 335 hectares, with approximately 200 hectares of development potential.

In late 2023, the private landholders advised Council they would like to pursue rezoning applications on their own land.

In late February 2024 council officers sought direction from Council on next steps for the project and subsequently paused work on the draft joint framework plan.

The project returned to the Community and Place Network in June 2024 when Council received an application for a Planning Scheme Amendment from one landowner. The application is for a rezoning only, with any development and subdivision subject to a future development application if the rezoning is approved. The application will be assessed under the statutory process required by the *Land Use Planning and Approvals Act 1993*.

Action	Network	
Finalise Building Bulk and Massing Report (Building Heights).	Community and Place	 <b>30%</b>

### Comment

A request for quotation was released in January 2024. Urbis was successful and the project was awarded in May 2024. The project commenced in June 2024 with the lead consultant commencing the background analysis phase of the project.

A project reference group has been established, comprised of individuals across the City of Launceston Networks. Executive Leadership Team and Council workshops are scheduled over the coming months. Stakeholder and community engagement is forecast for Quarter two of the 2024-25 financial year.

### Focus Area 3

To improve and maintain accessibility, transport options and infrastructure within the Launceston area, including its rural areas

Action	Network	
Action the 2022-2025 Launceston Transport Strategy Implementation Plan.	Infrastructure and Assets	 <b>100%</b>

### Comment

The Launceston Transport Strategy Implementation Plan was developed to achieve progress towards Launceston’s transport vision; Our community will have access to diverse transport choices that connect them to places. Our focus on partnerships and innovation will promote our community’s wellbeing and improve Launceston’s livability.

Several of the initiatives identified within the Launceston Transport Strategy have been achieved, including the micro-mobility trial, the review and implementation of Central Business District speed limits and the development of the network operating plan. Significant initiatives within the transport strategy are linked to the work being undertaken within the City Heart Stage 2 Project, reported on elsewhere in the annual plan. Progress against focus areas for the past months included:

- Delivery of bicycle infrastructure along Forster Street (Kings Wharf to Invermay Road) - the tender for this project has closed and is currently under evaluation.
- Design of Traffic Signals at Invermay Road / Lindsay Street is ongoing.
- The updated Residential Parking Policy has been drafted and booked for Council Workshop. The On-Street Dining Policy is in the final stages of drafting and internal review prior to presentation to Council Workshop.

## Focus Area 4

To ensure our suite of strategic planning initiatives are coordinated and representative of our community's needs and aspirations

### Action

### Network

#### City Deal Agreement:

Continue to work with the Commonwealth and State Governments to successfully implement commitments and projects under the City Deal program that deliver a range of economic and social benefits to the City.

Chief Executive Officer



100%

#### Comment

Work on existing Launceston City Deal commitments is continuing in collaboration with the Commonwealth and State Governments.

The UTAS library at Inveresk was named the winner of the academic library category at The Australian Library and Information Association Library Design Awards in Adelaide during May. The award acknowledged the new UTAS library's contribution as an academic library for the community.

The Shed (Willis Street) is progressing. Levee wall maintenance work continued on a small section of walkway alongside Boland Street, impacting footpath access. Work commenced Monday 3 June and is expected to conclude Friday 19 July 2024.

Progress on the \$43.6 million Northern Suburbs Community Recreation Hub continues. The tender for the Main Works Package Stage 2 was awarded and works commenced in June 2024. It is envisaged the Main Works Package Stage 2 will support 230 local jobs, including up to 10 apprenticeships, with the use of local goods and services to be prioritised.

The entire project is expected to be completed in late 2025. More information is available on the Infrastructure Tasmania website under the Northern Suburbs Community Recreation Hub (the Hub).

The Albert Hall redevelopment is continuing to progress well. All footing and blockwork to the underside of the northern foyer slab is nearing completion. The site electrical mains relocation and rectification has now been completed. Commercial Project Delivery have the need for some discussions with the contractor regarding the contingency and budget scope.

Detailing of the facade cladding system is progressing well with the final design details being worked through ready to commence show drawings. The project heritage consultant and Heritage Tas are both supportive of the final design outcome and a Planning minor amendment will be submitted if required by the Town Planning Department.

### Action

### Network

#### Implementation Review:

A review of each City Deal is scheduled every three years.  
Plan and deliver the Review from Council's perspective.

Chief Executive Officer



Not Progressing

#### Comment

The Australian Government advised that following the three year review of the Launceston City Deal, published in November 2021, there will be no further implementation reviews.

## Public Health Statement and Activities

Section 72(1)(ab) of the *Local Government Act 1993 (Tas)* requires us to provide a statement of goals and objectives in relation to public health for the preceding financial year.

The City of Launceston protects and promotes the health of its residents and visitors. The Council's Health and Compliance department has statutory responsibilities under the *Public Health Act 1997 (Tas)*, *Environmental Management and Pollution Control Act 1994 (Tas)*, *Food Act 2003 (Tas)*, *Dog Control Act 2000 (Tas)* and *Local Government Act 1993 (Tas)*.

As part of the City of Launceston's public health goals and objectives, in 2023-24 the Health and Compliance department will seek to:

- Continue to improve public awareness of responsible dog ownership and our Dog Management policy.
- Help residents reduce their wood smoke impacts by providing information and education on correct wood heater operation.
- Protect public health by regulating Launceston's food businesses to make sure they are handling food safely. As part of this, we will consider establishing education forums for food businesses on best practice food handling and food safety.
- Reduce the incidence of preventable illnesses by providing immunisations to our community and by regulating public health risk businesses, such as tattooists and body piercers.
- Provide planning conditions on developments within the city that will maintain and improve the local amenity for residents.
- Provide advice to the community on the water quality of our recreational waterways, including the Cataract Gorge, by undertaking regular monitoring of water quality.

Annual Plan Strategic Priority #6 focus area: To contribute to air and river quality improvements in Launceston.





Section 72(1A)(a) Section 72(1)(ab) of the *Local Government Act 1993 (Tas)* requires us to state the extent to which the Council has carried out its functions under the *Public Health Act 1997* and the *Food Act 2003*.

The Environmental Health Team carried out all of its required functions under the Public Health Act and Food Act. The extent of activities undertaken is shown in Table 1.

**Table 1: Activities undertaken by the Environmental Health Team**

Public Health Act 1997 (Tas)	Comments
<p><b>Place of assembly assessments (POA)</b> Registration of public events which have a duration of longer than two hours with more than 1,000 people attending</p>	<p><b>9</b> POA licences issued including:</p> <ul style="list-style-type: none"> <li>• Junction Arts Festival</li> <li>• Festivale</li> <li>• MONA FOMA Gorge Concert</li> <li>• Launceston Cup</li> <li>• Beerfest</li> <li>• A Festival called Panama</li> <li>• Fire &amp; Fog</li> <li>• The Corrs</li> <li>• Lighting of the Tree</li> </ul>
<p><b>Public health risk activities</b> Inspection of health risk activities including tattooing and body piercing. All premises where these activities occur, as well as the operators who carry out the health risk activity, are inspected annually</p>	<p>Inspections carried out: <b>27</b> premises <b>57</b> operators</p>
<p><b>Smoke-free areas</b> Patrols of smoke-free areas. Areas patrolled are those declared by council and under the <i>Public Health Act 1997 (Tas)</i></p>	<p><b>4</b> patrols undertaken</p>
<p><b>Regulated systems</b> Registration of cooling towers and warm water systems to reduce the risk of illnesses like legionnaires disease</p>	<p>Systems registered: <b>5</b> cooling towers <b>0</b> warm water system</p>
<p><b>Private water suppliers</b> Those providing drinking water through a private supply (i.e. not using TasWater’s reticulated drinking water network). This includes Council’s Myrtle Park</p>	<p><b>5</b> private water suppliers registered and inspected</p>
<p><b>Unhealthy housing</b> Inspection of private residences following complaints of mould or unhealthy living conditions</p>	<p><b>23</b> unhealthy housing investigations</p>
<p><b>Recreational waters – natural</b> Recreational swimming sites tested during the summer months (December–March)</p>	<p>Sites sampled:</p> <ul style="list-style-type: none"> <li>• Corra Linn</li> <li>• Waverley Lake</li> <li>• St Leonards picnic ground</li> <li>• First Basin</li> </ul> <p><b>68</b> samples taken</p>
<p><b>Recreational waters – council owned pools and spas</b> Monthly testing of the Launceston Aquatic Centre’s indoor pools Summer (December–March) testing of the aquatic centre’s outdoor pools, along with the Basin Pool and Lilydale Pool</p>	<p><b>91</b> samples taken</p>
<p><b>Immunisations</b> Provision of immunisations through our schools program and through our weekly clinics which align with the national immunisation schedule</p>	<p><b>4211</b> number of vaccine doses provided</p>
<p><b>Infringements</b> Penalties issued to businesses that fail to register a premises where a public health risk activity occurs</p>	<p><b>1</b> infringements issued</p>

<b>Food Act 2003 (Tas)</b>	<b>Comments</b>
<p><b>Registered food businesses</b> Registration of food businesses that occupy a fixed premises such as restaurants and cafes</p>	<b>803</b> food businesses registered
<p><b>Registration of temporary food business</b> Registration of temporary food providers including school fairs, sporting events, festivals and markets</p>	<b>165</b> temporary registrations granted
<p><b>Registration of temporary food notifications</b> Registration of temporary non-potentially hazardous food/drinks notifications including school fairs, sporting events, festivals and markets</p>	<b>57</b> temporary notifications granted
<p><b>Registration of state wide food businesses</b> Registration of mobile food businesses such as food vans, trailers and stalls</p>	<b>142</b> businesses registered
<p><b>Food complaint inspections</b> Investigations of complaints made by customers about food quality or food premises hygiene which may or may not be justified</p>	<b>74</b> complaints investigated
<p><b>Registered food business inspections</b> Inspections of new food businesses, as well as unannounced and routine inspections of existing food businesses</p>	<b>627</b> inspections undertaken
<p><b>Improvement notices</b> Notices issued to food businesses to rectify food safety issues</p>	<b>34</b> notices issued
<p><b>Prosecutions</b> Court action against food businesses who have been found to be in serious breach of food safety standards</p>	<b>0</b> prosecutions undertaken
<p><b>Prohibition orders</b> Orders issued to food businesses to mitigate an identified and immediate risk to public health</p>	<b>5</b> orders issued
<p><b>Infringement notices</b> Penalties issued to food businesses for failure to comply with the <i>Food Act 2003 (Tas)</i> and/or the Food Standards Code</p>	<b>7</b> infringements issued

<b>Environment</b>	<b>Comments</b>
<p><b>Environmental pollution investigations (excluding noise)</b> Investigations of complaints received about odour, wood smoke and dust</p>	<b>144</b> Investigations undertaken
<p><b>Noise pollution investigations</b> Investigation of noise pollution from commercial, industrial and residential sources</p>	<b>124</b> Investigations undertaken
<p><b>Infringements</b> Penalties issued to people or businesses under the <i>Environmental Management and Pollution Control Act 1994 (Tas)</i> for:</p> <ul style="list-style-type: none"> <li>contravening the requirements of a notice issued under the Act</li> <li>causing an environmental nuisance</li> </ul>	<b>0</b> Infringements issued

Environment	Comments
<p><b>Environment protection notices and abatements</b>  <i>Environmental Management and Pollution Control Act 1994</i> (Tas) environment protection notices (EPNs) and <i>Local Government Act 1993</i> (Tas) abatements issued to people or businesses found to be causing an environmental nuisance</p>	<p>Notices served:  <b>3</b> EPNs  <b>3</b> Amended EPNs</p> <p>Abatements:  <b>1</b> Litter Act  <b>2</b> Local Government Act  <b>1</b> Dog Control Act            NB: <b>72</b> litter complaints were received</p>

**Section 72(1A)(b) of the *Local Government Act 1993* (Tas) requires us to state the resources allocated to public health.**

The Environmental Health Team comprises 3 full time Environmental Health Officers (EHOs), 2 part time EHOs, 1 part time EO and a team leader. The team is supported by three technical/administration officers who assist with tasks including food registrations and water sampling. Currently there is 1 full time EHO position vacant.

During the 2023–24 financial year the team was under resourced as team members resigned from their roles for career progression or career changes, we were also unsuccessful in recruiting for the vacant EHO position.

An external consultant was hired to undertake food inspections for council. The external consultant completed 176 food inspections for Council in 2023–2024.

**Section 72(1A)(c) of the *Local Government Act 1993* (Tas) requires us to state the extent to which its goals, objectives, policies and programs in relation to public health met the needs of persons within the municipality.**

The Environmental Health Team largely met the needs of people in the municipality by carrying out the tasks shown in Table 1. The team was least able to achieve its goals related to undertaking smoke-free patrols due to staff resourcing constraints.

In addition to the items in Table 1, the team undertook the following:

- 54 requests for immunisation records/services
- 72 public health related investigations
- 155 general enquiries

**Section 72(1A)(d) of the *Local Government Act 1993* (Tas) requires us to include any details of the completion of any strategies (in relation to public health).**

The team is undertaking a strategic review of the complaints handling process related mould.

## Grants, assistance and benefits provided

Section 77(2) of the *Local Government Act 1993 (Tas)* requires us to include the details of any grant, assistance or benefit that is not a legal entitlement to any person during the preceding financial year.

### Community Grants

In 2023-24, the City of Launceston funded \$65,757.00 of community grants to support the community groups and our local young people to participate in state, national and international competitions and events. Fifteen organisations and 47 individuals and teams were assisted.

Community Grants - Organisations		\$
Clifford Craig Foundation - LGH Historical, Visual and Performing Arts Committee	The Role and Power of Live Music in the Healing Process at the LGH	\$5,000.00
Engender Equality	Mentors in Violence Prevention (MVP) Workshops	\$3,735.00
GroWaverley	Growing our neighbourhood impact	\$5,000.00
Just Cats Inc	Community Desexing Project	\$5,000.00
Just Cats Inc	Last Litters Program	\$3,000.00
Launceston Life Saving Club Inc	Inflatable Rescue Boat motor replacement for Launceston Life Saving Club	\$3,714.00
Mainly Music Australia Limited	Launceston Salvation Army Mainly Music Group	\$3,750.00
Northern Suburbs Community Centre	Capturing Smiles	\$2,335.00
Pets In The Park Launceston	Pets of The Homeless	\$3,750.00
Reclink Australia	Reclink Australia	\$4,970.00
RSPCA Tasmania	Safe Beds Program	\$2,625.00
Sawtooth ARI Inc	SAW: Sawtooth Artist Workshops	\$5,000.00
Soroptimist International of Launceston Inc	Connection, Community, Empowerment: Pamper project for women with an intellectual disability	\$1,710.00
The ReDress Hub	ReDress: ReGift - Sharing the skills to keep clothing in use for longer	\$3,450.00
The Salvation Army	Street Teams Rest & Recovery Tent	\$4,518.00
		<b>\$57,557.00</b>

<b>Community Grants - Teams/Groups/Individuals</b>		<b>\$</b>
31 X \$100 or under Individual Grants		\$2,875.00
Futsal Under 12 Team		\$150.00
Kanamaluka Ranger Girl Guides		\$600.00
Launceston Christian School - Science and Engineering Nationals		\$450.00
Northern Tasmania Junior Soccer Association Boys Under 11 Team		\$450.00
Northern Tasmania Junior Soccer Association Boys Under 11 Team		\$450.00
Queechy High School - F1 in Schools National Final		\$375.00
State Soccer Under 16 Team		\$150.00
Stompin Youth Dance		\$150.00
Tasmanian Judo Team		\$150.00
The Tasmanian Showcase team		\$450.00
Touch Football Boys Under 12 Team		\$300.00
Touch Football Boys Under 14 Team		\$300.00
Touch Football Girls Under 14 Team		\$375.00
Touch Football Under 12 Team		\$300.00
Touch Football Under 16 Team		\$450.00
Touch Football Under 18 Team		\$225.00
		<b>\$8,200.00</b>

## Events Sponsorship

Events play a vital role in creating communities that are engaged, vibrant and have a strong sense of pride and community connectivity. Events deliver a range of positive impacts including economic and tourism benefits, promotion of the City's image as a destination and they provide an opportunity to raise the city profile as a great place to live and invest in. A total of 62 events received sponsorship through the Event Sponsorship Programs in the 2023-24 financial year and one conference event received funding through the Conference, Convention and Championship Incentives Program.

Signature Small Event Sponsorship	Payee	\$
Interweave Arts Association Inc	Remade	\$5,000.00
Launceston City Mission	Launceston City Community Christmas	\$5,000.00
Migrant Resource Centre Northern Tas Inc	Launceston Community Harmony Day 2024	\$5,000.00
Rotary Club of Youngtown	Soggy Bottom Regatta	\$5,000.00
		<b>\$20,000.00</b>

Signature Major Event Sponsorship	Payee	\$
Australian Musical Theatre Festival Inc	Australian Musical Theatre Festival 2024	\$20,000.00
DanceSport Australia Limited	Tasmanian Open Dancesport Championships	\$18,200.00
Encore Theatre Company Inc	Encore Theatre Company - two shows per annum	\$30,000.00
Epic Events and Marketing	McGrath Launceston Running Festival	\$17,250.00
Junction Arts Festival Inc	Junction Arts Festival	\$45,000.00
Launceston Festivale Committee Inc	Festivale	\$60,000.00
Motorsport Australia	Rally Launceston	\$3,000.00
Panama Productions	A Festival Called Panama	\$12,500.00
		<b>\$205,950.00</b>

Small Event Sponsorship	Payee	\$
Backyard Projections	Dinner and a Movie	\$3,000.00
Cancer Council Tasmania	Women's 5K Walk/Run	\$3,750.00
Cancer Council Tasmania	Relay For Life	\$5,000.00
Community of St Patricks River District (Tas) Inc	St Patricks River District Day	\$4,750.00
Dobson Guitar Services	Riverbend Blues	\$750.00
IO Performance	Launceston Summer Series	\$5,000.00
Launceston Carols by Candlelight Inc	Launceston Carols by Candlelight	\$5,000.00
Launceston and Henley Regatta Association	The Launceston and Henley Regatta	\$3,750.00

Small Event Sponsorship	Payee	\$
Launceston Festival of Dance Inc	Launceston Festival of Dance	\$750.00
Lilydale RSL Sub-Branch	Vietnam Veterans Day	\$1,500.00
Migrant Resource Centre Northern Tas Inc	Launceston Community Harmony Day 2023	\$1,000.00
Mudlark Theatre Inc	One Day 2023	\$3,750.00
Northern Tasmanian Croquet Centre Inc	Northern Tasmanian Croquet Easter Tournament	\$1,000.00
RSPCA Tasmania	RSPCA Tasmania Million Paws Walk	\$3,000.00
St. Cecilia Productions (Tas) Inc	St Cecilia Performance Challenge	\$3,750.00
St.Giles Society	St. Giles Balfour Burn	\$3,750.00
Story Locker	Tasmanian Storytelling Festival 2023	\$750.00
Tasmanian Brick Enthusiasts Inc.	Brixhibition Launceston	\$3,750.00
Tasmanian Fashion Festival Inc	Tasmanian Fashion Festival	\$2,042.00
Tasmanian Poetry Festival Inc	Tasmanian Poetry Festival	\$3,750.00
Tasmanian Rock Challenge	Riverbend Rock Challenge	\$5,000.00
The Launceston Players Society Inc	A Clockwork Orange	\$3,062.00
The ReDress Hub	ReDressed: A Slow Fashion Parade	\$2,042.00
Three River Theatre Inc.	Things I Know To Be True	\$3,062.00
		<b>\$72,958.00</b>

Major Event Sponsorship	Payee	\$
AusCycling	Tour of Tasmania (Level 1)	\$4,603.00
Australian Musical Theatre Festival Inc	Australian Musical Theatre Festival 2024	\$4,000.00
City of Launceston Lions Club	City of Launceston Lions Club, Skoda Buckby Christmas Parade (Level 1)	\$8,000.00
Encore Theatre Company Inc	Priscilla Queen of the Desert	\$3,000.00
Golf Australia	2024 Men's and Women's Tasmanian Open (Golf) and 2024 Tasmanian Inclusive Championship (Level 2)	\$15,000.00
Jacqueline Anifandis	Launceston Ukulele Jamboree (Level 2)	\$11,250.00
Launceston City Cycling Club	Launceston City Cycling Club Two Day Classic (Level 1)	\$5,753.00
Launceston Competitions Association	Launceston Competitions (Level 1)	\$20,000.00
Multicultural Council of Tasmania	Celebrating Harmony (Level 1)	\$9,000.00

Major Event Sponsorship Cont.	Payee	\$
Northern Tasmanian Athletics Inc	Australian 10/11/12 years Track and Field Championships (Level 2)	\$6,137.00
Northern Tasmanian Natural Resource Management Association Inc	Small Farm Living Field Day (Level 1)	\$5,630.00
Rotary Club of Central Launceston	Tamar Valley Cycling Challenge (featuring Sally's Ride) (Level 1)	\$5,753.00
Smash Attack Studios Pty Ltd	Fighting Island State Tasmania (F.I.S.T) (Level 1)	\$9,375.00
Tamar Community Peace Trust	Tamar Valley Peace Festival (Level 1)	\$5,753.00
Tasmanian Agrifood Network Ltd	agriCULTURED (Level 2)	\$15,000.00
Tasmanian Breath of Fresh Air Film Festival (BOFA Ltd)	Tasmanian Breath of Fresh Air Film Festival (Level 2)	\$6,137.00
Tasmanian Marching Association Inc	2024 Australian DrillDance Championships (Level 2)	\$15,000.00
Tasmanian Turf Club Inc.	Ladbrokes Launceston Cup & Carnival (Level 2)	\$20,000.00
Thai Association of Tasmania Inc	Thai Food and Cultural Festival (Level 1)	\$5,753.00
Trevallyn Bowls & Community Club	Launceston International Bowls Classic (Level 2)	\$5,481.00
		<b>\$180,625.00</b>

Special Event Sponsorship	Payee	\$
Rooke Productions Ltd	DEKOOR + community workshops (adjacent to Tendrils)	\$11,854.00
TasDance	Launnie Can Dance	\$4,500.00
Vandemonian Touring Pty Ltd	The Corrs Down Under (Launceston)	\$50,000.00
		<b>\$66,354.00</b>

New Years Eve Event Sponsorship	Payee	\$
Beerfest No1 Pty Ltd	Beerfest Launceston NYE	\$46,000.00
		<b>\$46,000.00</b>

Conference and Business Incentives	Payee	\$
Women's Legal Service	Family Violence Conference	\$3,020.00
		<b>\$3,020.00</b>



Contribution Partnership Agreements 2023-24		Payee	\$
Ten Days on the Island	Ten Days on the Island		\$25,000
Moorilla Estate	Mona Foma		\$100,000
			<b>\$125,000.00</b>

### Other Grants, Benefits and Remissions

Remissions - Rates (Charitable and Hardship Concessions) Section 129 Local Government Act 1993 (Tas)		\$
Central Business District		-
Fire		\$8,619.78
Fire Aged Care		-
General		\$416,804.31
General Aged Care		-
Interest		\$2,256.35
Legal		\$490.50
Penalty		\$570.92
Waste		\$1,357.20
		<b>\$430,099.06</b>

Waste Concessions		\$
Pensioner Concessions		\$63,307.83
Residents Free Vouchers		\$320,103.99
Charitable Concessions		\$34,241.85
		<b>\$417,653.67</b>

Parking Concessions		\$
Parking		\$119,502.36
		<b>\$119,502.36</b>

<b>Charitable Concessions Were Provided to the Following Organisations</b>	<b>\$</b>
Citizen Advocacy Launceston Region Inc	\$103.45
Community Care Tasmania	\$396.25
Community Housing (TAS) Limited	\$7,346.95
Connections Op Shop Inc	\$349.78
Door of Hope Christian Church Inc	\$885.45
Friends of the Library	\$171.28
Gro Waverley	\$127.56
Just Cats Tasmania	\$31.21
Karinya Young Womens Service Inc	\$566.91
Launceston Benevolent Society Inc	\$291.68
Launceston Bowls Club Inc	\$31.40
Launceston City Mission Inc	\$22,308.12
Launceston Players	\$74.04
Launceston Vfc Services Inc	\$330.95
Lions Club Of Kings Meadows Inc	\$76.72
Litter Free Launnie	\$158.67
New Horizons Club Inc	\$28.37
Police & Citizens Youth Club Launceston Inc	\$159.85
Rotary Punchbowl Community Garden	\$119.91
Self Help Workshop Inc	\$4,147.65
St Michaels Association Inc	\$352.88
Starting Point Neighbourhood House Inc	\$125.24
Teen Challenge Tasmania Inc	\$65.30
The Salvation Army	\$1,053.86
Veterans & Community Wood Centre Inc	\$194.10
Worldview Centre for Intercultural Studies	\$162.84
Zion Hill Community Care Inc	\$94.16
	<b>\$39,754.58</b>

Other Contributions	\$
Business Events Tasmania	\$51,051.00
Cityprom Ltd	\$563,861.50
Dogs Home of Tasmania *	\$165,000.00
Just Cats Inc *	\$30,000.00
Launceston Flood Authority	\$181,805.00
Local Government Association of Tasmania	\$77,883.46
Northern Tasmanian Cricket Association	\$200,000.00
Northern Tasmanian Development Corp Ltd	\$206,492.88
NRM North	\$70,063.88
Tamar Region NRM	\$142,219.00
Ten Days on the Island	\$125,000.00
Theatre North	\$126,411.46
Tourism Northern Tasmania Inc	\$169,750.00
West Tamar Council	\$26,725.00
	<b>\$2,136,263.18</b>

\* Disclosed in Financial Statements as Community Assistance Grants



## Tenders and contracts

### Contracts valued at or exceeding \$250,000 excluding GST

Regulation 29(1) of the Local Government (General) Regulations 2015 requires us to report on contracts for the supply or provision of goods or services valued at or exceeding \$250,000 excluding GST, entered into or extended in the 2023-24 financial year:

Contract description	Contract period	Extension option	Tender (T) or contract (C) value excluding extension option and GST	Successful contractor and business address
CD025/2022 Albert Hall Renewal Project	November 2023 - March 2025	No	\$13,255,996 (T)	Shape Australia Level 1, 121 Marcus Clarke Street CANBERRA ACT 2601
CD033/2021 Northern Regional Tennis Centre Club House and Community Events Centre	May - December 2024	No	\$2,323,730 (T)	Fairbrother Pty Ltd 12 Stoney Rise Road DEVONPORT TAS 7310
CD038/2023 Road Safety Centre - Stage 3	March - November 2024	No	\$1,401,191 (T)	Zanetto Civil 3 Killafaddy Road ST LEONARDSTAS 7250
CD040/2023 LWC Borrow Pitt Rehabilitation	December 2023 - April 2024	No	\$1,261,769 (T)	Gradco Pty Ltd 79-81 St Leonards Road ST LEONARDS TAS 7250
Petrol and Diesel Fuel Supply	July 2023 - June 2024	Extended Annually	\$1,036,784 (T)	Ampol Australia GPO Box 3998 SYDNEY NSW 2001
CD022/2023 Princess Theatre Redevelopment	May 2024 - November 2025	No	\$900,000(T)	Lovell Chen Level 5, 176 Wellington Parade EAST MELBOURNE VIC 3002
Northern Hockey Centre Upgrade	July 2023 - June 2024	No	\$750,000 (C)	HOCKEY TASMANIA INC PO Box 96 NEW TOWN TAS 7008
Technology One Licence Fees	June 2023 - July 2024	Extended Annually	\$685,737 (C)	Technology One PO Box 96 FORTITUDE VALLEY QLD 4006
Revaluation for Municipality	2023/2024	No	\$655,000 (C)	LG Valuation Services PO Box 378 KYABRAM VIC 3620
CD017/2023 Invermay Levee Reinstatement	July 2023 - April 2024	No	\$594,056 (T)	GRADCO PTY LTD (PC CONTRACT) 79-81 St Leonards Road ST LEONARDS TAS 7250
East Launceston Levee Floodgates	June 2024	No	\$533,288 (C)	Tasrail PO Box 335 KINGS MEADOWS TAS 7249

Contract description	Contract period	Extension option	Tender (T) or contract (C) value excluding extension option and GST	Successful contractor and business address
CD043/2023 Launceston Pump Track	March - September 2024	No	\$467,012 (T)	World Trail Pty PO Box 6108 CAIRNS QLD 4870
CD029/2023 Edinburgh Street Pavement Rehabilitation	February - April 2024	No	\$463,819 (T)	Pro Kerb Tasmania 89 St Leonards Road ST LEONARDS TAS 7250
Microsoft EA Licencing	August 2024		\$434,748 (C)	Crayon Australia Level 17, 100 Arthur Street NORTH SYDNEY NSW 2060
CD029/2023 Edinburgh Street Pavement Rehabilitation	February - April 2024	No	\$408,563 (T)	The Baker Group 9 Hudson Fysh Drive WESTERN JUNCTION TAS 7212
Volvo Truck	November 2023	No	\$378,800 (T)	Webster Trucks & Motors PO Box 412 LAUNCESTON TAS 7250
Sweeper Truck	September 2023	No	\$358,980 (T)	Tassie Trucks PO Box 212 KINGS MEADOWS TAS 7249
CD033/2023 Brooklyn Road Asset Upgrade	October 2023	No	\$331,600 (T)	Crossroad Civil Contracting 73-79 Lilydale Road ROCHERLEA TAS 7248
CD009/2023 Launceston Aquatic Centre AHU Upgrade	November 2023	No	\$315,351 (T)	Superheat Pty Ltd Suite 14A, 113 Main Road MOONAH TAS 7009
CD020/2023 Home Point Pontoon Refurbishment and Sea Scout Pontoon Repair Works	March 2024	No	\$264,316 (T)	Sub41 Pty Ltd 118 Auld Kirk Road SIDMOUTH TAS 7270
CD020/2023 Home Point Pontoon Refurbishment and Sea Scout Pontoon Repair Works	March 2024	No	\$256,272 (T)	Sub41 Pty Ltd 118 Auld Kirk Road SIDMOUTH TAS 7270
Isuzu Truck	December 2023	No	\$256,272 (T)	Webster Trucks & Motors PO Box 412 LAUNCESTON TAS 7250

Section 333A of the *Local Government Act 1993* (Tas) provides for instances when the requirement to tender for goods or services valued at or above \$250,000 excluding GST does not apply. These instances are detailed at regulation 27 of the *Local Government (General) Regulations 2015*.

Regulation 29(2) requires us to report on some of these instances - specifically, when tenders have not been sought because of an emergency pursuant to regulation 27(a), and when a decision of Council has been made pursuant to regulation 27(i).

Reason for not inviting public tenders	Description of goods or services acquired	Value excluding GST	Name of supplier
Regulation 27(a) of the <i>Local Government (General) Regulations 2015</i> - insufficient time to invite tenders for goods or services required in an emergency	South Esk Emergency Works	\$606,202	Andrew Walter Constructions (PC Contract) PO Box 5 CLAREMONT TAS 7011

### Contracts valued at or exceeding \$100,000 excluding GST but less than \$250,000

Regulation 29(3) of the *Local Government (General) Regulations 2015* requires us to report on contracts for the supply or provision of goods or services valued at or exceeding \$100,000 excluding GST but less than \$250,000, entered into or extended in the 2023/2024 financial year:

Contract description	Contract period	Extension option	Tender (T) or contract (C) value excluding extension option and GST	Successful contractor and business address
By-Election	October 2023	No	\$240,807	Tasmanian Electoral Commission GPO Box 300 HOBART TAS 7001
CD016/2022 Spray and Seal	May 2023	No	\$236,039	Crossroad Civil Contracting 73-79 Lilydale Road ROCHERLEA TAS 7248
Cataract Gorge Remediation of Retaining Walls	November 2023	No	\$231,410	Invision Developments PO Box 549 KINGS MEADOWS TAS 7249
City of Launceston Urban Design Framework	April 2024	No	\$220,694	WSP Australia Level 27, 680 George Street SYDNEY NSW 2034
CD039/2023 Reid Street Road Upgrade	November 2023 - January 2024	No	\$205,197	Crossroads Civil 73-79 Lilydale Road ROCHERLEA TAS 7248
CD064/2017 Compost Screening	July 2023 - June 2024	Yes	\$200,000	Fieldwick Crushing and Screening PO Box 131E EAST DEVONPORT TAS 7310

Contract description	Contract period	Extension option	Tender (T) or contract (C) value excluding extension option and GST	Successful contractor and business address
CD030/2023 Emita Parade Pavement Rehabilitation	October - November 2023	No	\$189,980	Stabilised Pavements of Australia 234 Wisemans Ferry Road SOMERSBY NSW 2250
CD012/2023 City Park Playspace - Landscape Architecture and Play Equipment Design	August 2023 - November 2023	No	\$188,150	SBLA Studio Pty Ltd 334 Victoria Street BRUNSWICK VIC 3056
Annual Travel	July 2023 - June 2024	No	\$175,000	RACT Travelworld Pty Ltd Cnr Murray & Patrick Streets HOBART TAS 7000
Development Work	June 2023 - July 2024	No	\$175,000	SER Family Trust 75 Mulgrave Street SOUTH LAUNCESTON TAS 7250
Prefabricated Exeloo	January 2024	No	\$171,225	WC Convenience Management 13 Horscroft Place MOORABBIN VIC 3189
Urban Design Framework	July 2024	No	\$166,721	WSP Australia Level 27, 680 George Street SYDNEY NSW 2034
CD045/2023 Gatehouse Operations	May 2024 - May 2026	Yes	\$163,636	Justwaste PO Box 499 PROSPECT TAS 7250
Reconstruction Retaining Walls Ockerby Gardens	July 2023	No	\$163,120	Invision Developments PO Box 549 KINGS MEADOWS TAS 7249
CD015/2022 Reseal Denison Road	August 2023	No	\$155,000	Venarchie PO Box 395 MOWBRAY TAS 7248
CD073/2020 Albert Hall Renewal Project	March 2024	No	\$150,000	Terroir Pty Ltd 181 Elizabeth Street HOBART TAS 7000
CD027/2023 Bridge Maintenance Program	2023-2024	No	\$148,480	Tasspan Pty Ltd PO Box 225 LATROBE TAS 7307
Hino Truck	December 2024	No	\$139,098	Tassie Trucks PO Box 212 KINGS MEADOWS TAS 7249
CD049/2022 Electronic Document and Records Management System	June 2024	No	\$138,915	Konica Minolta 4 Drake Avenue MACQUARIE PARK NSW 2113
Duck Reach stair Replacement	February 2024	No	\$137,666	Invision Developments PO Box 549 KINGS MEADOWS TAS 7249

Contract description	Contract period	Extension option	Tender (T) or contract (C) value excluding extension option and GST	Successful contractor and business address
MRF Gate	December 2023	No	\$135,326	JJ's Waste & Recycling PO Box 400 MOWBRAY TAS 7248
OFP Pad Replacement	May 2024	No	\$133,840	Paul Zanetto 3 Killafaddy Road ST LEONARDS TAS 7250
Telstra	July 2023 - June 2024	Ongoing	\$133,102	Telstra Level 41/242 Exhibition Street MELBOURNE VIC 3000
Art Racking	March 2024	No	\$130,000	Australian Storage Solutions 6 Annesley Avenue TRINITY GARDENS SA 5068
CD009/2023 Launceston Aquatic Centre AHU Upgrade	November 2023	No	\$127,717	Superheat Pty Ltd Suite 14A, 113 Main Road MOONAH TAS 7009
CD026/2023 Recreation and Open Space Mapping	2023-2024	No	\$124,180	Realmstudios Pty Ltd 2 / 216 Albion Street BRUNSWICK VIC 3056
Burn Plan Preparation & Planned Burning	March 2024	No	\$121,050	Ground Proof Mapping PO Box 1027 LAUNCESTON TAS 7250
Replace Roof on Ravenswood Neighbourhood House	April 2024	No	\$120,347	Invision Developments PO Box 549 KINGS MEADOWS TAS 7249
CD017/2023 Invermay Levee Reinstatement	May 2024	No	\$119,181	Gradco 79-81 St Leonards Road ST LEONARDS TAS 7250
Australian Parking & Revenue	2023-2024	Yes	\$117,540	Australian Revenue and Parking Control 37 Parramatta Road HABERFIELD NSW 2045
Remount Road Repairs & Maintenance	June 2024	No	\$115,052	Fairbrother Pty Ltd 12 Stoney Rise Road DEVONPORT TAS 7310
Access Hatches for QVMAG Royal Park	March 2024	No	\$113,216	Zanetto Builders 1-3 Killafaddy Road ST LEONARDS TAS 7250
CD011/2022 Fire & Electrical Compliance	July - December 2023	Yes	\$111,631	IFE PO Box 41 RIVERSIDE TAS 7250
CD049/2022 Electronic Document and Records Management System			\$107,736	Konica Minolta 4 Drake Avenue MACQUARIE PARK NSW 2113



<b>Contract description</b>	<b>Contract period</b>	<b>Extension option</b>	<b>Tender (T) or contract (C) value excluding extension option and GST</b>	<b>Successful contractor and business address</b>
Supply and Installation of Omnigrip	May 2024	No	\$104,779	Omnigrip Direct PO Box 298 THOMASTOWN VIC 3074
Transport Planning and Traffic engineering	November 2023	No	\$104,000	Complete Streets Pty Ltd 103 Donnelleys Road GEEVESTON TAS 7116
Amy Road Stormwater Upgrade	March 2024	No	\$100,000	Zanetto Builders 3 Killafaddy Road ST LEONARDS TAS 7250

## Enterprise Powers Statement

Section 72(1)(ca) of the *Local Government Act 1993 (Tas)* requires us to make a statement of the activities and performance of Council in relation to any activity undertaken pursuant to section 21 as compared with its objectives for the preceding financial year. Section 21 relates to the exercise of enterprise powers.

### Enterprize Tasmania Ltd

We are an initial member of Enterprize Tasmania Ltd. Enterprize Tasmania Ltd is a not-for-profit public company limited by guarantee.

The primary objectives of Enterprize Tasmania Ltd are to:

- foster and build a start-up ecosystem and entrepreneurial community within Tasmania
- promote innovation and entrepreneurship in Tasmania by assisting innovators to develop, test and commercialise their ideas
- create an entrepreneurial community in Tasmania through the provision of innovation hubs/business workspaces and networking opportunities, including facilitated events and workshops to collaborate and share knowledge, experience and insights
- provide access for all members of the Tasmanian community to events, training and education that encourage and support innovation, entrepreneurship and commercialisation activities
- improve access for all Tasmanians to, and participation by Tasmanians in, an entrepreneurial environment that supports and fosters positive social change through innovation and collaboration; and
- doing such things as are incidental or conducive to the attainment of any or all of those purposes.

Council was represented on the board of Enterprize Tasmania Ltd by Chief Executive Officer, Michael Stretton and was replaced on the board by Acting Chief Executive Officer, Shane Eberhardt after his resignation from the City of Launceston. An outline of Enterprize Tasmania Ltd projects can be found at <https://enterprize.space/> and information about their activities and performance over the past 12 months is available at <https://www.acnc.gov.au/charity/charities/4b4ea194-3aaf-e811-a961-000d3ad24182/documents/>.

### TasWater

The *Water and Sewerage Corporation Act 2012 (Tas)* requires the Council to form, or participate in the formation of, a proprietary company limited by shares and incorporated under the *Corporations Act 2001 (Cth)*. This corporation is TasWater.

The *Water and Sewerage Corporation Act 2012 (Tas)* also defines the principal objectives of TasWater. These are:

- a. to efficiently provide water and sewerage functions in Tasmania
- b. to encourage water conservation, the demand management of water and the re-use of water on an economic and commercial basis
- c. to be a successful business and, to this end -
  - i. to operate its activities in accordance with good commercial practice; and
  - ii. to deliver sustainable returns to its members; and
  - iii. to deliver water and sewerage services to customers in the most cost-efficient manner.

The Council is represented on TasWater's Owners Representatives Group by the City of Launceston Mayor. Detailed performance information is available at <https://www.taswater.com.au/about-us/annual-reports>.

## Northern Tasmanian Development Corporation Ltd

Council is an initial member and shareholder of Northern Tasmanian Development Corporation Ltd (NTDC).

NTDC is the Regional Development Body for Northern Tasmania tasked with growing Northern Tasmanian prosperity through: Economic development, Regional Collaboration, Advocacy and Communications. They are funded by seven northern councils: City of Launceston, Dorset, Northern Midlands, Meander Valley, West Tamar, George Town and Break O'Day.

NTDC is a not-for-profit public company limited by guarantee. The purpose of NTDC is to:

- Lead regional collaboration
- Achieve regional outcomes and strategic goals
- Advocate for Northern Tasmania
- Implement their Regional Economic Development Strategy
- Champion regional leadership and local governance
- Create an enabling environment for communities and industry development
- Understand that the community benefits from sustainable regional development.

NTDC is tasked with validating and actioning the valuable strategic planning work that has been undertaken in recent years to underpin effective and sustainable economic transition in Northern and North-East Tasmania, whilst continuing to place the importance of education and health in our communities. This means finding ways to continually boost economic output, increase investment, create more jobs, and to raise average wage levels.

As a member council, the City of Launceston pays an annual subscription fee to NTDC. Information about NTDC's activities and performance over the past 12 months is available at [www.ntdc.org.au](http://www.ntdc.org.au).

## Australia Pacific Airports (Launceston) Pty Ltd

The City of Launceston holds a 10% share in Australia Pacific Airports (Launceston) Pty Ltd in the form of capital notes.

The fair value of Council's investment is \$3.895m as at 30 June 2024 based on 10% of the Net Assets of the Airport at the end of the reporting period.

These notes entitle Council to a share in the operating results of the company, on an equivalent basis to the shareholders. Councillor Hugh McKenzie is a Director and current Chairman of the Board.

Council decided to invest in this essential local infrastructure as part of its strategy to support local economic development.

In 2023-2024, Council received distributions of \$486,489 for its ownership stake.

## Strata Scheme No. 175691, CH Smith Centre, Launceston

Council is a member of Strata Scheme No. 175691. This entity acts as the body corporate for the CH Smith Centre.

The primary objectives of Strata Scheme No. 175691 are to:

- administer, manage and improve the common property reasonably and for the benefit of the owners and occupiers of the lots; and
- maintain the service infrastructure in good and serviceable order and condition; and
- prepare and maintain a fire prevention, detection and evacuation plan; and
- prepare and maintain a building security protocol plan over the site;
- exercise its powers under the Act; and
- to enforce the by-laws; and
- to take out and maintain a policy of insurance as required under the Act and any further insurance that may be required by resolution of the lot owners; and
- to carry out other functions for the benefit of the lot owners.

Council is represented on the board of Strata Scheme No. 175691 by Team Leader Governance, Kelsey Hartland. As a member, Council pays its share of the costs incurred by Strata Scheme No. 175691. In 2019-20, the members of the body corporate appointed a body corporate manager to ensure the ongoing alignment of activities and performance with objectives. The members of the body corporate review this appointment annually and the arrangement was continued in 2023-24.

## Code of Conduct complaints

Section 72(1)(ba) of the *Local Government Act 1993 (Tas)* requires City of Launceston to state the number of code of conduct complaints that were received and the number that were upheld either wholly or in part during the preceding financial year.

For the 2023-24 financial year, City of Launceston received three code of conduct complaint. One was dismissed, one withdrawn and one was not determined as at 30 June 2024.

Section 72(1)(bb) of the *Local Government Act 1993 (Tas)* requires City of Launceston to declare the total costs met by the council during the preceding financial year in respect of all code of conduct complaints dealt with under Division 3A of Part 3 during the preceding financial year.

The total costs met by the council during the 2023-24 financial year in respect of all code of conduct complaints dealt with under Division 3A of Part 3 was \$18,204.

For the 2021-22 financial year, City of Launceston received one code of conduct complaint which was upheld wholly. The total cost of \$3,845 met by the council last financial year was unknown as at 30 June 2023 and is reported here to meet our statutory reporting requirement.

## Public Interest Disclosures

Pursuant to section 86 of the *Public Interest Disclosures Act 2002 (Tas)*, City of Launceston makes the following report in relation to each of the matters prescribed by that Act:

Matter	Report
(a) information as to how persons may obtain or access copies of the current procedures established by the public body under Part 7	Copies of the City of Launceston's Public Interest Disclosure Policy are freely available via <a href="http://www.launceston.tas.gov.au">www.launceston.tas.gov.au</a> or by request to <a href="mailto:contactus@launceston.tas.gov.au">contactus@launceston.tas.gov.au</a> .
(b) the number and types of disclosures made to the public body during the year and the number of those disclosures that the public body determines to be public interest disclosures	0
(c) the number of disclosures determined by the public body to be public interest disclosures that it investigated during the year	0
(d) the number and types of disclosed matters referred to the public body during the year by the Ombudsman	0
(e) the number and types of disclosed matters referred during the year by the public body to the Ombudsman to investigate	0
(f) the number and types of investigations of disclosed matters taken over by the Ombudsman from the public body during the year	0
(g) the number and types of disclosed matters that the public body has decided not to investigate during the year	0
(h) the number and types of disclosed matters that were substantiated on investigation and the action taken on completion of the investigation	0
(i) any recommendations of the Ombudsman under this Act that relate to the public body	0

## Donation of Land Statement

Section 72(1)(da) of the *Local Government Act 1993* (Tas) requires the City of Launceston to report on any land donated by the Council during the year.

The Council made two donations of land for 2023-24:

Where	To whom	Reason	Value
18A High Street, East Launceston	TasNetworks	Electricity infrastructure easement	\$24,594.52
26 Beverley Hills Road, Newstead	The Park at Invermay Pty Ltd	Reduction in width of drainage easement - for subdivision	\$15,000.00

The Council may also transfer easements to infrastructure providers from time to time for nominal consideration in relation to proposals to connect services in the City of Launceston.



# PART THREE **FINANCIAL REPORT**

For the Year Ended 30 June 2024

## Statement of Comprehensive Income For the Year Ended 30 June 2024

	Note	Budget 2024 \$'000	Actual 2024 \$'000	Actual 2023 \$'000
<b>Income from continuing operations</b>				
<b>Recurrent income</b>				
Rates and Charges	2.1	83,545	84,180	79,210
Statutory Fees and Fines	2.2	5,440	5,712	5,673
User Fees	2.3	25,404	26,238	24,943
Grants	2.4	8,290	8,278	10,944
Contributions	2.5	61	122	321
Interest	2.6	4,946	5,100	3,452
Other Income	2.7	1,376	4,122	3,596
Investment Revenue	2.9	3,269	3,756	3,269
		<b>132,331</b>	<b>137,508</b>	<b>131,408</b>
<b>Capital income</b>				
Capital grants received specifically for new, upgraded or renewed assets	2.4	5,168	5,168	7,834
Contributions Capital Cash	2.5	753	910	251
Contributions Capital Non Monetary Assets	2.5	-	7,042	3,295
Net gain/(loss) on disposal of property, infrastructure, plant and equipment	2.8	(695)	(2,637)	(3,765)
		<b>5,226</b>	<b>10,482</b>	<b>7,615</b>
<b>Total income from continuing operations</b>		<b>137,557</b>	<b>147,990</b>	<b>139,023</b>
<b>Expenses from continuing operations</b>				
Employee Benefits	3.1	53,551	48,124	46,276
Materials and Services	3.2	45,025	51,463	48,164
Impairment of Receivables	3.3	16	72	1
Depreciation and Amortisation	3.4	27,182	25,678	26,978
Finance Costs	3.5	330	289	614
Other Expenses	3.6	11,456	12,814	12,887
<b>Total expenses from continuing operations</b>		<b>137,560</b>	<b>138,439</b>	<b>134,920</b>
<b>Result from continuing operations</b>		<b>(3)</b>	<b>9,551</b>	<b>4,103</b>
<b>Net result for the year</b>		<b>(3)</b>	<b>9,551</b>	<b>4,103</b>
<b>Other comprehensive income</b>				
<b>Items that will not be reclassified subsequently to net result</b>				
Fair value adjustments on equity investment assets	9.1	-	13,522	8,026
Net asset revaluation increment/(decrement)	9.1	-	311,713	182,569
Actuarial gain/loss on defined benefits plans	6.5	-	1,108	24
<b>Total Other Comprehensive Income</b>		<b>-</b>	<b>326,343</b>	<b>190,619</b>
<b>Total Comprehensive result</b>		<b>(3)</b>	<b>335,893</b>	<b>194,722</b>

The above statement should be read in conjunction with the accompanying notes.

## Statement of Financial Position As at 30 June 2024

	Note	As at 30 June 2024 \$'000	As at 30 June 2023 \$'000
<b>Assets</b>			
<b>Current assets</b>			
Cash and Cash Equivalents	4.1	28,791	39,405
Trade and Other Receivables	4.2	7,839	5,833
Investments	4.3	48,109	55,646
Inventories	4.4	1,148	1,068
Assets Held for Sale	4.5	75,793	7,116
<b>Total current assets</b>		<b>161,681</b>	<b>109,068</b>
<b>Non-current assets</b>			
Equity Investments	5.1	255,835	242,313
Property, Infrastructure, Plant and Equipment	6.1	2,029,978	1,779,978
Intangible Assets	6.2	4,087	3,879
Right-of-Use Assets	6.3	112	194
QVMAG Collection	6.4	204,860	204,600
Superannuation Asset	6.5	2,964	2,279
<b>Total non-current assets</b>		<b>2,497,836</b>	<b>2,233,242</b>
<b>Total assets</b>		<b>2,659,517</b>	<b>2,342,310</b>
<b>Liabilities</b>			
<b>Current liabilities</b>			
Trade and Other Payables	7.1	9,216	6,662
Trust Funds and Deposits	7.2	3,419	3,372
Employee Provisions	7.3	7,097	6,724
Provision for Landfill Restoration	8.2	19	20
Lease Liabilities	7.4	85	80
Contract Liabilities	7.5	1,405	1,890
Interest Bearing Loans and Borrowings	8.1	6,000	20,000
<b>Total current liabilities</b>		<b>27,241</b>	<b>38,748</b>
<b>Non-current liabilities</b>			
Employee Provisions	7.3	919	986
Provision for Landfill Restoration	8.2	19,605	20,632
Lease Liabilities	7.4	32	117
Interest Bearing Loans and Borrowings	8.1	-	6,000
<b>Total non-current liabilities</b>		<b>20,556</b>	<b>27,735</b>
<b>Total liabilities</b>		<b>47,797</b>	<b>66,483</b>
<b>Net Assets</b>		<b>2,611,719</b>	<b>2,275,827</b>
<b>Equity</b>			
Accumulated Surplus		1,228,025	1,217,367
Reserves	9.1	1,383,694	1,058,460
<b>Total Equity</b>		<b>2,611,719</b>	<b>2,275,827</b>

The above statement should be read in conjunction with the accompanying notes.



## Statement of Cash Flows

### For the Year Ended 30 June 2024

		2024	2023
		Inflows/ (Outflows)	Inflows/ (Outflows)
	Note	\$'000	\$'000
<b>Cash flows from operating activities</b>			
<b>Payments</b>			
Provision of Goods and Services (including GST)		(105,089)	(101,276)
Interest Paid		(229)	(278)
State Government Fire Service and Waste Levy		(11,145)	(10,884)
<b>Receipts</b>			
Rates and Charges		83,447	78,683
Fees and Charges (Including GST)		33,495	33,322
Grants and Contributions – Revenue		8,401	11,266
Interest Received		4,990	3,328
Other (including GST)		10,095	6,989
<b>Net Cash from Operating Activities</b>	9.2	<b>23,965</b>	<b>21,150</b>
<b>Cash flows from investing activities</b>			
<b>Payments</b>			
Capital Works (including GST)		(31,617)	(19,856)
Transfers (to) from Investments		7,537	(30,584)
<b>Receipts</b>			
Sale of Assets		226	350
Grants and Contributions – Capital		5,593	8,286
Investment Revenue		3,756	3,269
<b>Net Cash Used In Investing Activities</b>		<b>(14,505)</b>	<b>(38,535)</b>
<b>Cash flows from financing activities</b>			
<b>Payments</b>			
Loan Repayments		(20,000)	-
Lease Repayments		(74)	(49)
<b>Receipts</b>			
Loan Proceeds		-	-
<b>Net Cash From in Financing Activities</b>	9.3	<b>(20,074)</b>	<b>(49)</b>
Net increase (decrease in cash held)		(10,614)	(17,434)
Cash and cash equivalents at 1 July		39,405	56,839
<b>Cash and cash equivalents at 30 June</b>	9.4	<b>28,791</b>	<b>39,405</b>

The above statement should be read in conjunction with the accompanying notes.

## Statement of Changes in Equity For the Year Ended 30 June 2024

	Note	Accumulated Surplus	Asset Revaluation Reserve	Fair Value Reserve	Total Equity
		2024	2024	2024	2024
		\$'000	\$'000	\$'000	\$'000
<b>Balance at beginning of the financial year</b>	<b>2024</b>	1,217,367	1,069,254	(10,795)	2,275,827
Net result for the year		9,550	-	-	9,550
Other Comprehensive Income:					
Fair value adjustment on equity investment assets	5	-	-	13,522	13,522
Net asset revaluation increment/(decrement)	9.1	-	311,713	-	311,713
Actuarial gain/loss on defined benefits plans	6.5	1,108	-	-	1,108
Total comprehensive income		10,658	311,713	13,522	335,893
Transfers between reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>1,228,025</b>	<b>1,380,967</b>	<b>2,728</b>	<b>2,611,719</b>
		2023	2023	2023	2023
		\$'000	\$'000	\$'000	\$'000
<b>Balance at beginning of the financial year</b>	<b>2023</b>	1,213,240	886,685	(18,820)	2,081,105
Net result for the year		4,103	-	-	4,103
Other Comprehensive Income:					
Fair value adjustment on equity investment assets	5	-	-	8,026	8,026
Net asset revaluation increment/(decrement)	9.1	-	182,569	-	182,569
Actuarial gain/loss on defined benefits plans	6.5	24	-	-	24
Total comprehensive income		4,127	182,569	8,026	194,722
Transfers between reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>1,217,367</b>	<b>1,069,254</b>	<b>(10,795)</b>	<b>2,275,827</b>

The above statement should be read with the accompanying notes.

# City of Launceston Financial Report

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# Notes to the Financial Report

## For the Year Ended 30 June 2024

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### Note 1 Overview

#### 1.1 Reporting Entity

(a) The Launceston City Council was established on 30 October 1852 and is a body corporate with perpetual succession and a common seal.

Council's main office is located at 18 St John St, Launceston

(b) The function of the Council is to:

- provide for health, safety and welfare of the community;
- to represent and promote the interests of the community;
- provide for the peace, order and good government in the municipality.

#### 1.2 Basis of Accounting

These financial statements are a general purpose financial report that consists of a Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows, and notes accompanying these financial statements.

The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, and the *Local Government Act 1993 (LGA1993) (as amended)*. Council has determined that it does not have profit generation as a prime objective.

Consequently, where appropriate, Council has elected to apply options and exemptions within accounting standards that are applicable to not-for-profit entities.

This financial report has been prepared on the accrual and going concern basis.

All amounts are presented in Australian dollars and unless stated, have been rounded to the nearest thousand dollars.

This financial report has been prepared under the historical cost convention, except where specifically stated in notes 4.5, 5.1, 6.1, 6.3, 6.4, 6.5, 7.3, 7.4 and 8.2.

Unless otherwise stated, all material accounting policy information is consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Management, have been included in this financial report. All transactions between these entities and Council have been eliminated in full.

#### 1.3 Use of Judgements and Estimates

##### *Judgements and Assumptions*

In the application of Australian Accounting Standards, Council is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

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### Note 1 Overview Cont.

#### 1.3 Use of Judgements and Estimates Cont.

Council has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Judgements made by Council that have significant effects on the financial report are disclosed in the relevant notes as follows:

##### *Employee entitlements*

Assumptions are utilised in the determination of Council's employee entitlement provisions. These assumptions are discussed in note 7.3.

##### *Defined benefit superannuation fund obligations*

Actuarial assumptions are utilised in the determination of Council's defined benefit superannuation fund obligations. These assumptions are discussed in note 6.5.

##### *Fair value of property, infrastructure, plant & equipment*

Assumptions and judgements are utilised in determining the fair value of Council's property, plant and equipment including useful lives and depreciation rates. These assumptions are discussed in note 6.1.

##### *Equity Investments*

Assumptions utilised in the determination of Council's valuation of its equity investments are discussed in note 5.

##### *Landfill Restoration Obligations*

Assumptions and judgements are utilised in determining the value of Councils obligations to rehabilitate the landfill and clay quarry at the Launceston Waste Centre. These are discussed in note 8.2.

#### 1.4 Change in Accounting Policy

Council has an ownership interest in the Launceston Airport by way of Notes.

Prior to the reporting date Council disclosed this asset as a deferred receivable at face value.

At the reporting date Council made an irrevocable election under *AASB 9 Financial Instruments* to disclose this asset at fair value through other comprehensive income.

This asset is now disclosed in Note 5 and prior year values have been adjusted.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 1.5 Material Budget Variations

	Budget \$'000	Actual \$'000	Variance \$'000	Variance % (positive is favourable)
<b>Revenue</b>				
<b>Rates and Charges</b>	83,545	84,180	635	0.8%
Growth in rating base higher than budget due to supplementary valuations received.				
<b>Statutory Fees and Fines</b>	5,440	5,712	272	5.0%
Fees from Building Surveying and Road & Facilities Occupation above budget. Off Street parking infringements above budget while On Street and Late Penalties below budget.				
<b>User Fees</b>	25,404	26,238	834	3.3%
User fees from Launceston Aquatic Centre, On Street Parking, Carr Villa, QVMAG Bookshop sales and gas extraction royalties from Launceston Waste Centre all above budget.				
<b>Grants - Operational</b>	8,290	8,278	(12)	-0.1%
Variance not material.				
<b>Contributions - Cash</b>	61	122	61	100.5%
Contributions received for Museum and infrastructure projects above budget.				
<b>Interest</b>	4,946	5,100	154	3.1%
Interest earned on cash and investments higher than budgeted.				
<b>Other Income</b>	1,376	4,122	2,746	199.6%
Income from insurance recoveries due to damage to Council Property and adjustments to insurance premiums above budget. Delays in transfer of York Park to Stadiums Tasmania resulted income and expenses that were not budgeted.				
<b>Investment Revenue</b>	3,269	3,756	487	14.9%
Distribution received from Australian Pacific Airports (Launceston) which was not budgeted.				
<b>Capital Income</b>				
<b>Capital Grants</b>	5,168	5,168	(0)	0.0%
Variance not material				
<b>Net Gain/ (Loss) on Disposal</b>	(695)	(2,637)	(1,942)	100.0%
A number of assets have experienced early failure and have resulted in the assets being disposed prior to the end of their effective lives, these projects include Emita Parade Renewal, Sandown Road Rehabilitation, Hillside Crescent Pavement Rehabilitation and Flood Levee Defect Rectification. Other losses on disposal have been incurred due to an insurance settlement for a building on Russells Plains Road destroyed by fire, and a small number of land assets which the Office of the Valuer General have removed from the valuation rating roll and therefore are no longer valued.				
<b>Contributions Non-Monetary</b>	-	7,042	7,042	100.0%
Recognition of assets received by Council throughout the year, these are not budgeted for.				
<b>Contributions Capital Cash</b>	753	910	157	100.0%
Variance not material.				

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 1.5 Material Budget Variations Cont.

	Budget \$'000	Actual \$'000	Variance \$'000	Variance % (positive is favourable)
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#### Expenses

<b>Employee Benefits</b>	53,551	48,124	5,427	10.1%
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Favourable variance in Employee Benefits caused by vacancies across the organisation. While some vacancies are included within the budget, the continuing challenging labour market led to higher level of vacancies. Full Time Equivalent positions increased from 452 in 2023 to 473 in 2024.

<b>Materials and Services</b>	45,025	51,463	(6,438)	-14.3%
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A delay in the Transfer of York Park Stadium to Stadiums Tasmania has resulted in \$3.8 million worth of expenditure that was not budgeted, this is partially offset by income described above that was also not budgeted. Due to staff vacancies contract labour expenses were \$340,000 over budget but offset by labour savings.

Cost escalations resulting from higher inflation than budgeted have created a variance in materials and service for various projects including;

- Kerbside recycling materials recycling facility costs
- Bridge and Road Maintenance
- Building Maintenance
- Parks Maintenance

<b>Impairment of Receivables</b>	16	72	(56)	-352%
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Doubtful parking and sundry debtors have increased higher than anticipated for budget.

<b>Depreciation</b>	27,182	25,678	1,504	5.5%
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Favourable variance largely due to changes in useful lives within Roads asset class.

<b>Finance Costs</b>	330	289	41	12.4%
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Variance not material.

<b>Other Expenses</b>	11,456	12,814	(1,358)	-11.9%
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Remissions of Rates above budget due to charitable remission requests. Volunteer expenses and changes in landfill restoration obligations also higher than budget.



# Notes to the Financial Report For the Year Ended 30 June 2024

## 1.6 Functions and Activities of the Council

(a) Revenue and Expenses for the reporting year have been directly attributed to the following functions and activities.

	GENERAL PUBLIC SERVICES	PUBLIC ORDER & SAFETY	HEALTH	WELFARE	HOUSING & COMMUNITY AMENITIES	RECREATION & CULTURE	ROADS & TRAFFIC	OTHER	TOTAL 2024	BUDGET (unaudited)
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>REVENUES</b>										
Rates and Charges	67,201	9,105	-	-	7,580	-	-	295	84,180	83,545
Statutory Fees and Fines	657	323	276	-	2,363	-	2,093	-	5,712	5,440
User Fees	359	1	30	-	12,359	7,102	6,287	100	26,238	25,404
Grants	2,099	-	-	3	647	1,885	3,525	120	8,278	8,290
Contributions - Cash	-	-	-	-	6	117	-	-	122	61
Interest	4,988	13	-	-	-	99	-	-	5,100	4,946
Other Income	333	13	2	-	627	3,074	54	20	4,122	1,376
Investment Revenue	3,756	-	-	-	-	-	-	-	3,756	3,269
	<b>79,392</b>	<b>9,454</b>	<b>308</b>	<b>3</b>	<b>23,581</b>	<b>12,277</b>	<b>11,958</b>	<b>535</b>	<b>137,508</b>	<b>132,331</b>
<b>EXPENSES</b>										
Employee Costs (net of capitalised)	14,429	377	1,113	985	8,544	15,834	3,872	2,971	48,124	53,551
Materials and Services	2,992	341	105	365	21,700	16,912	6,225	2,824	51,463	45,025
Impairment of Debts	-	6	6	-	7	-	53	-	73	16
Depreciation and Amortisation	3,133	18	1	-	5,547	6,693	10,219	66	25,678	27,182
Finance Costs	229	-	-	-	58	-	-	1	289	330
Other Expenses	1,455	8,986	-	-	2,276	85	12	-	12,814	11,456
	<b>22,238</b>	<b>9,728</b>	<b>1,225</b>	<b>1,350</b>	<b>38,132</b>	<b>39,524</b>	<b>20,382</b>	<b>5,861</b>	<b>138,440</b>	<b>137,560</b>
Full Cost Attribution	(2,101)	91	159	77	(396)	1,168	806	196	-	-
Competitive Neutrality	(588)	-	-	-	82	351	156	-	-	-
	<b>19,548</b>	<b>9,819</b>	<b>1,384</b>	<b>1,428</b>	<b>37,817</b>	<b>41,043</b>	<b>21,344</b>	<b>6,057</b>	<b>138,440</b>	<b>137,560</b>
	<b>59,844</b>	<b>(365)</b>	<b>(1,076)</b>	<b>(1,425)</b>	<b>(14,236)</b>	<b>(28,766)</b>	<b>(9,386)</b>	<b>(5,522)</b>	<b>(932)</b>	<b>(5,229)</b>
<b>Surplus (Deficit) from Operations</b>										
Capital Grants and Infrastructure Adjustments	-	-	-	-	100	2,889	2,179	-	5,168	5,168
Renewed Assets	117	-	-	-	41	752	-	-	910	753
Non Government Capital Cash	-	-	-	-	2,236	145	4,662	-	7,042	-
Contributions - Non-Monetary Assets	-	-	-	-	-	-	-	-	-	-
Net Gain/(Loss) on Disposal of Property, Infrastructure, Plant and Equipment	57	-	-	-	(747)	(685)	(1,263)	-	(2,637)	(695)
	<b>60,017</b>	<b>(365)</b>	<b>(1,076)</b>	<b>(1,425)</b>	<b>(12,606)</b>	<b>(25,665)</b>	<b>(3,808)</b>	<b>(5,522)</b>	<b>9,550</b>	<b>(3)</b>
<b>Net Surplus (Deficit) Before Other Comprehensive Income</b>										
Infrastructure Assets	49,608	1,503	-	1,696	375,384	365,510	1,236,277	-	2,029,978	-
Other Assets	424,679	-	-	-	-	204,860	-	-	629,539	-
<b>Total Assets</b>	<b>474,287</b>	<b>1,503</b>	<b>-</b>	<b>1,696</b>	<b>375,384</b>	<b>570,370</b>	<b>1,236,277</b>	<b>-</b>	<b>2,659,517</b>	<b>-</b>

# Notes to the Financial Report For the Year Ended 30 June 2024

## 1.6 Functions and Activities of the Council Cont.

(b) Comparative figures for prior year (2023)

	GENERAL PUBLIC SERVICES	PUBLIC ORDER & SAFETY	HEALTH	WELFARE	HOUSING & COMMUNITY AMENITIES	RECREATION & CULTURE	ROADS & TRAFFIC	OTHER	TOTAL 2023	BUDGET (unaudited)
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
<b>REVENUES</b>										
Rates and Charges	63,298	8,879	-	-	6,610	-	-	423	79,210	78,933
Statutory Fees and Fines	623	253	261	-	2,485	-	2,051	-	5,673	4,736
User Fees	351	-	34	-	10,769	7,297	6,399	93	24,943	23,302
Grants	2,785	-	-	100	1,048	1,911	4,980	120	10,944	8,431
Contributions - Cash	-	-	-	5	295	21	-	-	321	-
Interest	3,369	11	-	-	4	62	6	-	3,452	1,668
Other Income	252	13	-	-	746	2,453	39	93	3,596	1,299
Investment Revenue	3,269	-	-	-	-	-	-	-	3,269	3,569
	73,947	9,156	295	105	21,957	11,744	13,475	729	131,408	121,938
<b>EXPENSES</b>										
Employee Costs (net of capitalised)	15,077	403	1,084	914	8,185	14,121	3,615	2,877	46,276	50,521
Materials and Services	2,732	349	90	1,137	18,754	15,641	7,031	2,431	48,165	43,942
Impairment of Debts	-	-	-	-	1	-	-	-	1	16
Depreciation and Amortisation	3,191	17	1	-	4,483	6,839	12,396	51	26,978	25,043
Finance Costs	278	-	-	-	332	-	1	3	614	334
Other Expenses	636	8,786	-	-	889	990	1,586	-	12,887	11,172
	21,914	9,555	1,175	2,051	32,644	37,591	24,629	5,362	134,921	131,028
Full Cost Attribution	(2,078)	88	154	75	(329)	1,130	770	189	-	-
Competitive Neutrality	(574)	-	-	-	79	343	151	-	-	-
	19,262	9,643	1,329	2,126	32,394	39,064	25,550	5,551	134,921	131,028
	54,685	(487)	(1,034)	(2,021)	(10,437)	(27,320)	(12,075)	(4,822)	(3,513)	(9,090)
<b>Surplus (Deficit) from Operations</b>										
<b>Capital Grants and Infrastructure Adjustments</b>										
Capital Grants Received Specifically for New, Upgraded or Renewed Assets	-	-	-	-	10	6,986	838	-	7,834	7,834
Non Government Capital Cash	-	-	-	-	-	251	-	-	251	127
Contributions - Non-Monetary Assets	-	-	-	-	1,115	651	1,529	-	3,295	-
Net Gain/(Loss) on Disposal of Property, Infrastructure, Plant and Equipment	66	-	-	-	(1,276)	(980)	(1,575)	-	(3,765)	-
	54,751	(487)	(1,034)	(2,021)	(10,588)	(20,412)	(11,283)	(4,822)	4,102	(1,129)
<b>Net Surplus (Deficit) Before Other Comprehensive Income</b>										
Infrastructure Assets	53,344	1,452	-	1,620	372,405	408,568	942,589	-	1,779,978	-
Other Assets	357,732	-	-	-	-	204,599	-	-	562,331	-
<b>Total Assets</b>	411,076	1,452	-	1,620	372,405	613,167	942,589	-	2,342,309	-

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 1.6 Functions/Activities of the Council Cont.

(a) Revenue, expenditure and assets attributable to each function as categorised in (c) below:

(b) Reconciliation of Assets above with the Statement of Financial Position at 30 June:

	2024 '000	2023 '000
Current assets	161,681	109,068
Non-current assets	2,497,836	2,233,242
	<b>2,659,517</b>	<b>2,342,310</b>

(c) *General Public Service*

Management of the administrative and financial operation of the Council organisation including elected representatives.

#### *Public Order and Safety*

Supervision of various by-laws, animal control and public nuisances. The collection of the fire levy on behalf of and paid to the State Fire Commission.

#### *Health*

Administration of health legislation on behalf of the State Government including food handling control and public health issues. Provision of immunisation services.

#### *Welfare*

Assistance, education and consultation activities connected with community support, care and development.

#### *Housing and Community amenities*

Provision of building and development approvals services including the maintenance of the planning scheme. Solid waste services including garbage collection and disposal. The provision of street lighting. Maintenance of a range of public buildings and facilities including cemeteries. Maintenance of the stormwater drainage network including flood mitigation works. Provision of street cleaning services.

#### *Recreation and Culture*

Maintenance of parks and reserves, sports grounds, playgrounds, swimming pools, halls and related recreational facilities. Funding of Queen Victoria Museum and Art Gallery, University of Tasmania Stadium and the Princess Theatre.

#### *Roads and Traffic*

Construction and maintenance of roads, footpaths and bridges. Operation of parking facilities including off street car parks and on street metered spaces.

#### *Other*

A range of services and facilities including the provision of economic development and promotional services.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

	2024 '000	2023 '000
<b>Note 2 Revenue</b>		
<b>2.1 Rates and Charges</b>		
Council uses Assessed Annual Value as the basis of valuation of all properties within the municipality. The assessed annual value of a property is its assessed rental value.		
<b>Valuation and Rating</b>		
Gross Assessed Annual Value of the City	910,146	892,589
<b>Rates</b>	<b>Cents /\$AAV</b>	<b>Cents /\$AAV</b>
General Rate - Residential	6.1721	5.8975
General Rate - Commercial	7.3587	7.0265
General Rate - CBD Variation	8.0842	8.0647
General Rate - Industrial	6.8145	6.5288
General Rate - Public Purpose	7.3572	7.0315
General Rate - Primary Production	5.8539	5.5864
General Rate - Sporting and Recreation	7.3832	7.0497
General Rate - Quarrying and Mining	5.3303	5.0871
General Rate - Vacant Land	5.7790	5.4642
<b>Service Rates</b>		
Fire Protection - Urban	1.1795	1.1670
Fire Protection - Rural	0.0300	0.2987
Fire Protection - Lilydale District	0.3100	0.3261
	\$	\$
General Charge (Fixed Amount)	326.80	312.80
<b>Minimum Rates apply:-</b>		
Fire Levy	48.00	44.00
<b>Service Charges</b>	<b>\$ Range</b>	<b>\$ Range</b>
Waste Management - on bin size	170.00 - 368.00	148.30 - 317.40
	\$	\$
Waste Levy	10.50	9.60
<b>Rating Revenue</b>		
<b>General Rates</b>	<b>\$'000</b>	<b>\$'000</b>
General Charge	11,918	11,379
General Rate - CBD Variation	295	423
General Rate - Residential	34,159	32,267
General Rate - Commercial	11,852	11,223
General Rate - Industrial	3,631	3,323
General Rate - Public Purpose	3,626	3,183
General Rate - Primary Production	1,119	1,050
General Rate - Quarrying and Mining	8	7
General Rate - Sporting and Recreation	290	276
General Rate - Vacant Land	598	590
	67,495	63,721
Fire Protection	9,105	8,879
Waste Management	7,580	6,610
<b>Total rates and charges</b>	<b>84,180</b>	<b>79,210</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 2.1 Rates and Charges Cont.

The date of the latest general revaluation of land for rating purposes within the municipality was July 2016, and the valuation was first applied in the rating year commencing 1 July 2017.

A general revaluation was completed in 2023-2024 and will be applied in the rating year commencing 1 July 2024.

#### Accounting policy

Council recognises revenue from rates and annual charges for the amount it is expected to be entitled to at the beginning of the rating period to which they relate, or when the charge has been applied. Rates and charges in advance are recognised as a financial liability until the beginning of the rating period to which they relate.

### 2.2 Statutory Fees and Fines

	2024	2023
	\$'000	\$'000
Infringements and Costs	1,825	2,074
Regulatory Fees	2,983	3,054
Regulatory Services	496	494
Permits and Registrations	408	51
<b>Total statutory fees and fines</b>	<b>5,712</b>	<b>5,673</b>

#### Accounting policy

Fees and fines (including parking fees and fines) are recognised when or as the performance obligation is completed, or when the taxable event has been applied and Council has an unconditional right to receive payment.

### 2.3 User Fees

Sport and Leisure Facilities	4,940	4,863
Parking Fees and Charges	6,619	6,718
Waste Charges	10,634	8,998
Health Fees	30	34
Cemetery Fees and Charges	1,537	1,592
Trading Revenue	1,812	2,097
Venue Hire	10	15
Commissions	656	626
<b>Total user fees</b>	<b>26,238</b>	<b>24,943</b>

#### Accounting policy

Council recognises revenue from user fees and charges when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

Licences granted by Council are all either short-term or low value and all revenue is recognised at the time that the licence is granted rather than the term of the licence.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 2.4 Grants

	2024 \$'000	2023 \$'000
Grants were received in respect of the following:		
<b>Summary of grants</b>		
Federally funded grants	9,075	10,422
State funded grants	4,372	8,356
<b>Total</b>	<b>13,446</b>	<b>18,778</b>

#### Grants - Recurrent

##### Commonwealth Grants

Financial Assistance Grants - General Purpose	1,597	2,318
Financial Assistance Grants - Roads	3,153	4,547
Roads	209	233
Parks	14	-
Drainage and Flood Mitigation	-	307
Other	74	272

##### State Grants

Roads	358	327
Parks	-	51
Drainage and Flood Mitigation	643	613
Museum	1,820	1,758
Other	412	518

#### **Total recurrent grants**

<b>8,278</b>	<b>10,944</b>
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In the 2024 reporting year the Commonwealth paid 85% of the 2025 Financial Assistance Grant in advance. In 2023 reporting year the Commonwealth paid the 2024 Financial Assistance Grant in advance in full.

#### Capital grants received specifically for new, upgraded and renewed assets

	2024 \$'000	2023 \$'000
<b>Commonwealth Grants</b>		
Roads	2,157	838
Sporting Facilities	80	289
Parks	792	554
Other	1,000	1,064
<b>State Grants</b>		
Roads	22	-
Sporting Facilities	867	4,309
Parks	150	770
Drainage and Flood Mitigation	100	-
Other	-	10
<b>Total capital grants</b>	<b>5,168</b>	<b>7,834</b>
<b>Unspent Grants and Contributions</b>		
Balance of unspent funds at 1 July	1,890	1,690
Add funds not recognised as revenue in the current year	605	811
Less funds received in prior years but recognised as revenue in the current year	(1,090)	(611)
<b>Balance of unspent funds at 30 June</b>	<b>1,405</b>	<b>1,890</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 2.4 Grants Cont.

#### Accounting policy

Council recognises untied grant revenue and those without performance obligations when received. In cases where there is an enforceable agreement which contains sufficiently specific performance obligations, revenue is recognised as or when control of each performance obligations is satisfied. (i.e. when it transfers control of a product or provides a service.) A contract liability is recognised for unspent funds received in advance and then recognised as income as obligations are fulfilled.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control. Within grant agreements there may be some performance obligations where control transfers at a point in time and others which have a continuous transfer of control over the life of the contract. Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

If the transaction is a transfer of a financial asset to enable Council to acquire or construct a recognisable non-financial asset to be controlled by Council (i.e. an in-substance acquisition of a non-financial asset), a contract liability is recognised for the excess of the fair value of the transfer over any related amounts recognised and revenue as the unspent funds are expended at the point in time at which required performance obligations are completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred, since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin. For the acquisitions of assets, revenue is recognised when the asset is acquired and controlled by the Council.

Financial Assistance Grants are general grants and do not have sufficient specific performance obligations. As a result, they are recognised as income when received.

### 2.5 Contributions

#### Contributions Recurrent

(a) Cash	2024 \$'000	2023 \$'000
Drainage and Flood Mitigation	-	295
Museum	71	21
Other	51	5
<b>Total</b>	<b>122</b>	<b>321</b>
<b>Contributions Capital</b>		
(a) Cash		
Sporting Facilities	727	26
Parks	131	98
Drainage and Flood Mitigation	41	-
Museum	11	127
<b>Total</b>	<b>910</b>	<b>251</b>
(b) Non-monetary assets		
Roads	4,662	1,529
Parks	30	75
Drainage and Flood Mitigation	2,236	1,115
Museum	115	576
<b>Total</b>	<b>7,042</b>	<b>3,295</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 2.5 Contributions Cont.

#### Accounting policy

Council recognises contributions without performance obligations when received. In cases where the contributions are for a specific purpose to acquire or construct a recognisable non-financial asset, a liability is recognised for funds received in advance and income recognised as obligations are fulfilled.

### 2.6 Interest

	2024	2023
	\$'000	\$'000
Interest on financial assets	2,930	1,868
Interest on rates	373	327
Interest on cash and cash equivalents	1,688	1,123
Net Interest on Defined Benefit Asset	110	124
Interest Other	-	10
<b>Total</b>	<b>5,100</b>	<b>3,452</b>

#### Accounting policy

Interest is recognised progressively as it is earned.

### 2.7 Other Income

Rental income	1,174	1,077
Sponsorship	394	462
Donations	39	32
Recycling	125	145
Volunteer services	92	248
Bequests	155	141
Insurance settlements	1,109	518
Utilities recovery	179	174
Cost recoveries	355	344
Other	500	455
<b>Total other income</b>	<b>4,122</b>	<b>3,596</b>

#### Accounting policy

**Rental income** - Rents are recognised as revenue when the payment is due. Rental payments received in advance are recognised as a payable until they are due.

**Sponsorship income** - Sponsorship income is recognised upon issue of an invoice.

**Donations** - Donations revenue is recognised as received.

**Recycling income** - Recycling Income is recognised upon issue of an invoice.

**Volunteer services** - Council recognises the inflow of resources in the form of volunteer services where the fair value of those services can be reliably measured and Council would have purchased those services if they had not been donated.

**Bequests** - Bequest revenue is recognised as received.



# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 2.7 Other Income Cont.

**Other** - Other income is recognised either as received or on the issue of an invoice.

**Operating leases as lessor** - Council is a lessor and enters into agreements with a number of lessees. These include commercial and non-commercial agreements.

Where leases are non-commercial agreements, these are generally with not for profit, such as sporting organisations. In these cases subsidised or peppercorn rents are charged because Council recognises part of its role is community service and community support. In these situations, Where relevant Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at depreciated replacement cost.

Where leases are commercial agreements, the properties are held for the dominant purpose of enhancing council's operating programs and facilities, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at depreciated replacement cost.

### 2.8 Net Gain/(Loss) on Disposal of Property, Infrastructure, Plant and Equipment.

	2024	2023
	\$'000	\$'000
Proceeds of sale	226	350
Less Carrying Amounts	(2,864)	(4,115)
<b>Net Gain (Loss)</b>	<b>(2,637)</b>	<b>(3,765)</b>
<b>Gain (Loss) on Disposal</b>		
Gain on disposal	79	113
Scheduled Loss on Disposal	(1,499)	(1,136)
Unscheduled Loss on Disposal	(1,218)	(2,742)
<b>Total Loss on Disposal</b>	<b>(2,717)</b>	<b>(3,877)</b>
<b>Net Gain (Loss)</b>	<b>(2,637)</b>	<b>(3,765)</b>

#### Accounting policy

##### Gains and losses on asset disposals

The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

### 2.9 Investment Revenue

#### Investment revenue from equity investments

Dividend revenue received from water corporation	3,269	3,269
Distribution revenue received from Launceston Airport	487	-
<b>Total Investment Revenue</b>	<b>3,756</b>	<b>3,269</b>

Launceston Airport did not pay a distribution in the 2023 reporting year.

#### Accounting policy

Dividend and distribution revenue is recognised when Council's right to receive payment is established and it can be reliably measured.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

Note 3 Expenses	2024	2023
	'000	'000
<b>3.1 Employee Benefits</b>		
Wages and Salaries	39,727	36,866
Workers Compensation Insurance	228	553
Payroll Tax	2,570	2,572
Superannuation and Retiring Allowance	6,205	6,115
Fringe Benefits Tax	83	82
Other Costs	1,026	907
	<u>49,839</u>	<u>47,095</u>
Less amounts capitalised	(1,715)	(819)
<b>Total employee benefits</b>	<b><u>48,124</u></b>	<b><u>46,276</u></b>

### Accounting policy

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Employee benefits include, where applicable, entitlements to wages and salaries, annual leave, sick leave, long service leave, superannuation and any other post-employment benefits.

	2024	2023
	'000	'000
<b>3.2 Materials and Services</b>		
Contract payments	24,693	25,527
Utilities		
Street Lighting	1,165	1,016
Gas	143	168
Electricity	1,197	1,205
Water Fixed - Charges	938	840
Water - Volumetric Charges	427	351
Combined Service Charge (TasWater including TERHAP Contribution)	6,211	3,150
Kerbside Collection	8,046	6,979
Rent External	-	11
Land Tax	837	722
Contributions		
LGAT	78	76
CBD Promotional	564	564
Regional cooperation	615	1,282
Community Assistance Grants	264	329
Events Funding	717	485
Provision of Services	377	532
Administrative		
Administration	839	877
Advertising and Promotion	163	206
Computers and Communication	525	407
Expert Advice	851	705
Insurance (Exc. Workers Compensation)	1,311	1,100
Maintenance	234	237
Payment and Debt collection	516	649
Postage Printing and Stationery	315	306
Motor Vehicle Expenses	436	440
<b>Total materials and services</b>	<b><u>51,463</u></b>	<b><u>48,164</u></b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 3.2 Materials and Services Cont.

#### Accounting policy

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably. Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

<b>3.3 Impairment of Receivables</b>	<b>2024</b>	<b>2023</b>
	<b>'000</b>	<b>'000</b>
Parking fine debtors	53	-
Other debtors	19	1
<b>Total impairment of receivables</b>	<b>72</b>	<b>1</b>

#### Accounting policy

Expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. Council's policy and events giving rise to impairment losses are disclosed in note 4.2.

<b>3.4 Depreciation and Amortisation</b>	<b>2024</b>	<b>2023</b>
	<b>\$'000</b>	<b>\$'000</b>
<b>Property</b>		
Buildings	4,411	4,322
<b>Plant and Equipment</b>		
Plant, machinery and equipment	3,751	3,778
<b>Infrastructure</b>		
Roads	10,826	13,144
Drainage	2,230	1,884
Flood Protection	552	516
Recreational, leisure and community facilities	1,459	1,511
Refuse Disposal	940	615
Landfill Restoration Obligation	1,011	651
<b>Intangible assets</b>		
Intangible assets	415	491
<b>Right-of-use of assets</b>		
Right-of-use of assets	82	66
<b>Total depreciation and amortisation</b>	<b>25,678</b>	<b>26,978</b>

#### Accounting policy

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Buildings, land improvements, plant and equipment, infrastructure and other assets having limited useful lives are systematically depreciated over their useful lives to Council in a manner which reflects consumption of the service potential embodied in those assets.

Right-of-use assets are amortised over the lease term.

# Notes to the Financial Report For the Year Ended 30 June 2024

## Note 3.4 Depreciation and Amortisation Cont.

### Accounting policy cont.

Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually.

Depreciation and amortisation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and remaining values and a separate depreciation rate is determined for each component.

Land and road earthwork assets are not depreciated on the basis that they are assessed as not having a limited useful life.

The museum collection is not depreciated - see note 6.4.

Straight line depreciation is charged based on the residual useful life as determined each year.

Major depreciation and amortisation periods used are listed below and are consistent with the prior year unless stated:

	2024 Period	2023 Period
Buildings		
freehold buildings	30 - 250 years	30 - 250 years
leasehold buildings	30 - 250 years	30 - 250 years
structures	30 - 250 years	30 - 250 years
Plant and Equipment		
buildings plant	5- 40 years	5- 40 years
light vehicles	4 - 5 years	4 - 5 years
major plant	5 - 30 years	5 - 30 years
minor plant	3 - 20 years	3 - 20 years
computer equipment	3 - 10 years	3 - 10 years
furniture and equipment	4 - 50 years	4 - 50 years
Stormwater and Drainage	80 - 150 years	80 - 150 years
Stormwater and drainage pump stations	10 - 50 years	10 - 50 years
Roads		
local road pavements	150 years	150 years
arterial road pavements	125 years	125 years
roads sealed surfaces	20 - 40 years	20 - 40 years
roads unsealed surfaces	10 years	10 years
road substructure	300 years	300 years
roads infrastructure	30 - 100 years	30 - 100 years
road kerb and channel	150 years	150 years
Bridges	25 - 100 years	25 - 100 years
Other Infrastructure		
footpaths and cycleways	40 - 80 years	40 - 80 years
Refuse Disposal		
Waste Centre Clay Liner	60 - 100 years	60 - 100 years
Future Landfill Restoration Costs	3 - 30 years	3 - 59 years
Waste Centre Other	10 - 30 years	10 - 30 years

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 3.4 Depreciation and Amortisation Cont.

Accounting policy cont.	2024 Period	2023 Period
Parks, open space and streetscapes		
Parks, open space and streetscapes	10 - 150 years	10 - 150 years
Infrastructure	100 - 200 years	100 - 200 years
Plant	20 years	20 years
Intangible assets		
Data Systems	3 - 10 years	3 - 10 years
Plans and Strategies	10 - 15 years	10 - 15 years
Municipal Valuations	6 years	6 years
Right-of-use of assets	Lease Term	Lease Term

3.5 Finance Costs	2024 \$'000	2023 \$'000
Interest - borrowings	229	278
Unwinding of landfill restoration liability	58	332
Interest - lease liabilities	2	4
<b>Total</b>	<b>289</b>	<b>614</b>
Less capitalised borrowing costs on qualifying assets	-	-
<b>Total finance costs</b>	<b>289</b>	<b>614</b>

#### Accounting policy

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably. Finance costs are recognised as an expense in the period in which they are incurred, except where they are capitalised as part of a qualifying asset constructed by Council. Where specific borrowings are obtained for the purpose of specific asset acquisition, the weighted average interest rate applicable to borrowings at balance date, excluding borrowings associated with superannuation, is used to determine the borrowing costs to be capitalised. No borrowing costs were capitalised during the period.

Finance costs include interest on borrowings, leases and unwinding of discounts.

3.6 Other Expenses	2024 \$'000	2023 \$'000
External Auditors' Remuneration (Tasmanian Audit Office)		
Auditing of the Financial Statements	78	61
Other Audit Services	14	15
Internal auditors' remuneration (internal audit services - Crowe Horwath)	33	32
Audit Panel Sitting Fees	13	13
Councillors' Allowances	640	593
Election Expenses	271	517
Volunteer services	92	248
Fire Levy Paid to State Fire Service	8,977	8,785
Waste Disposal Levy Paid to State Government	2,167	2,099
Remissions and Abatements	430	384
Change in Landfill Restoration Provision	98	140
<b>Total</b>	<b>12,814</b>	<b>12,887</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 3.6 Other Expenses Cont.

#### Accounting policy

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in an asset, or an increase of a liability has arisen that can be measured reliably.

### Note 4 Current Assets

#### 4.1 Cash and Cash Equivalents

	2024 \$'000	2023 \$'000
Cash on hand	29	31
Cash at bank trading	3,917	515
At Call Investments	24,820	38,834
Special Committees	26	25
<b>Total cash and cash equivalents</b>	<b>28,791</b>	<b>39,405</b>

Council's cash and cash equivalents are subject to a number of internal and external restrictions that limit amounts available for discretionary or future use. These include:

	2024 \$'000	2023 \$'000
<b>Restricted funds</b>		
Trust Funds and Bequests	3,419	3,372
Equity Trusts and Bequests	2,913	2,734
Contract Liabilities - Grants in Advance	1,405	1,890
	<b>7,738</b>	<b>7,996</b>
<b>Internal Committed Funds</b>		
Landfill Restoration Provision	19,624	20,652
Employee Provisions	8,016	7,710
	<b>27,640</b>	<b>28,362</b>
<b>Committed Funds</b>	<b>35,378</b>	<b>36,358</b>
<b>Total Uncommitted Cash and Cash Equivalents</b>	<b>(6,586)</b>	<b>3,047</b>
Total Investments (Note 4.3)	48,109	55,646
<b>Total Uncommitted Funds</b>	<b>41,523</b>	<b>58,693</b>

#### Accounting policy

##### Cash and cash equivalents

For the purposes of the Statement of Cash Flows, cash and cash equivalents include cash on hand, deposits at call, and other highly liquid investments with original maturities of three months or less.

##### Restricted funds

##### Trusts and bequests

Trusts and bequests represent amounts bequeathed to Council for expenditure on specific purposes.

##### Landfill Restoration Liability

Council's landfill restoration liability is significant with most of the liability to be realised within the next ten years. See Note 8.2.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 4.2 Trade and Other Receivables

	2024	2023
	\$'000	\$'000
<b>Current</b>		
Rates debtors	1,699	1,396
Parking infringement debtors	1,464	1,498
Provision for expected credit loss - parking infringements	(621)	(628)
Other debtors	4,411	2,947
Provision for expected credit loss - other debtors	(151)	(154)
Net GST receivable	1,038	774
<b>Total Current</b>	<b>7,839</b>	<b>5,833</b>
<b>Reconciliation of movement in expected credit loss</b>		
<b>Carrying amount at 1 July</b>	782	836
Amounts written off during the year	(81)	(50)
Movement in Provision	72	(4)
<b>Carrying amount at 30 June</b>	<b>773</b>	<b>782</b>

For ageing analysis of the financial assets, refer to note 9.7

#### Accounting policy

##### Trade and other receivables

Trade receivables that do not contain a significant financing component are measured at cost, which represents their transaction value.

##### Impairment

Impairment is recognised on an expected credit loss (ECL) basis. When determining whether the credit risk has increased significantly since initial recognition, and when estimating the ECL, Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience, an informed credit assessment and forward-looking information. Council has established a provision matrix to facilitate the impairment assessment.

##### Rate Debtors

For rate debtors, Council takes the view that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold.

##### Sundry debtors

Sundry debtors are assessed for impairment on an individual basis.

##### Infringement and statutory charges debtors

Infringement and statutory charges debtors are impaired using an aging matrix.

##### Write off of debts

Council writes off receivables when there is information indicating that there is no realistic prospect of recovery.

### 4.3 Investments

	2024	2023
	\$'000	\$'000
<b>Current</b>		
Term deposits - more than 3 months	48,109	55,646
	<b>48,109</b>	<b>55,646</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 4.3 Investments Cont.

#### Accounting policy

##### Investments

Term deposits with maturities beyond 90 days at the time of investment are measured at principal and interest on an accrual basis.

### 4.4 Inventories

	2024 \$'000	2023 \$'000
Inventories held for distribution	901	839
Inventories held for sale	247	229
<b>Total inventories</b>	<b>1,148</b>	<b>1,068</b>

#### Accounting policy

##### Inventories

Inventories held for distribution are measured at cost adjusted when applicable for any loss of service potential.

Inventories held for sale are measured at the lower of cost and net realisable value.

Where inventories are acquired at no cost, or for nominal consideration, the cost shall be the current replacement cost as at the date of acquisition.

### 4.5 Assets Held for Sale

	2024 \$'000	2023 \$'000
Carrying Value	75,793	9,208
Revaluation adjustment	-	(2,092)
<b>Total</b>	<b>75,793</b>	<b>7,116</b>

#### York Park Stadium

Council endorsed the transfer of York Park and associated land and assets at 2 Invermay Road at its meeting on 8 February 2024, subject to a term sheet being negotiated with Stadiums Tasmania. These assets include both the stadium and areas associated with York Park, and some surrounding facilities to be transferred to Stadiums Tasmania. The relevant assets have been transferred to held for sale at their current written down value of \$68,676,648. The transfer is expected to be finalised within the 2024/2025 financial year.

#### Brisbane Street Property

Council continues to own property and land at 118-122 and 124 Brisbane Street, with all associated assets still being classified as held for sale assets. The development process regarding the site is ongoing, with a contract for the sale of the site being terminated in May 2024. However, Council has not made any alteration to the formal Council decision on 1 June 2023 to dispose of both properties. The Held for Sale value of these assets is \$6,000,000.



# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 4.5 Assets Held for Sale Cont.

#### Road Assets

Council also continues to report assets held for sale associated with an exchange of road assets with the Department of State Growth. The continued delay in gazetting of these roads has caused this process to not be complete. The Held for Sale value of these assets is \$1,116,284.

#### Accounting policy

##### Assets held for sale

A non-current asset held for sale (including disposal groups) is measured at the lower of its carrying amount or fair value less costs to sell, and is not subject to depreciation.

Non-current assets, disposal groups and related liabilities are treated as current and classified as held for sale if their carrying amount will be recovered through a sale transaction rather than through continuing use.

This condition is regarded as met only when the sale is highly probable and the asset's sale (or disposal group sale) is expected to be completed within 12 months from the date of classification.

### Note 5 Equity Investments

	2024	2023
	\$'000	\$'000
<b>5.1a Investment in Water Corporation</b>		
Opening balance	239,333	232,052
Change in fair value of investment	12,606	7,281
<b>Total investment in Water Corporation</b>	<b>251,939</b>	<b>239,333</b>
<b>5.1b Investment in Launceston Airport</b>		
Opening balance	2,980	2,234
Change in fair value of investment	916	746
<b>Total investment in Launceston Airport</b>	<b>3,895</b>	<b>2,980</b>
<b>Total Equity Investments</b>	<b>255,835</b>	<b>242,313</b>

Returns derived from equity investments are disclosed in Note 2.9

#### Accounting policy

##### Equity Investments

##### TasWater

Council's investment in TasWater is defined by statute under the *Water and Sewerage Corporations Act (Tas) 2012*.

Council has elected under *AASB 9 Financial Instruments* to irrevocably classify this equity investment as designated at fair value through other comprehensive income.

Subsequent changes in fair value on designated investments in equity instruments are recognised in other comprehensive income (for fair value reserve, refer note 9.1) and not reclassified through comprehensive income when derecognised.

Fair value was determined by using Council's ownership interest against the water corporation's net asset value at balance date. At 30 June 2024, Council holds 13.32% (2023 13.66%) ownership interest in TasWater which is based on Schedule 2 of the Corporation's Constitution.

# Notes to the Financial Report For the Year Ended 30 June 2024

## Note 5 Equity Investments Cont.

### Accounting policy cont.

#### Launceston Airport

In 1998 council received treasury approval to invest in the Launceston Airport.

Council has elected under *AASB 9 Financial Instruments* to irrevocably classify this equity investment as designated at fair value through other comprehensive income.

Subsequent changes in fair value on designated investments in equity instruments are recognised in other comprehensive income (for fair value reserve, refer note 9.1) and not reclassified through comprehensive income when derecognised.

Distribution and other revenues associated with the equity investments are recognised in comprehensive income when the right of payment has been established and it can be reliably measured.

## Note 6 Non-Current Assets

### 6.1 Property, Infrastructure and Plant and Equipment

	2024 \$'000	2023 \$'000
<b>Summary</b>		
at cost	82,944	78,571
Less accumulated depreciation	(39,951)	(39,449)
	<u>42,993</u>	<u>39,122</u>
at fair value as at 30 June	2,757,021	2,488,059
Less accumulated depreciation	(770,035)	(747,203)
	<u>1,986,985</u>	<u>1,740,856</u>
<b>Total</b>	<u>2,029,978</u>	<u>1,779,978</u>
<b>Property</b>		
<b>Land</b>		
at fair value as at 30 June	202,721	209,297
	<u>202,721</u>	<u>209,297</u>
<b>Land under roads</b>		
at fair value as at 30 June	416,243	146,462
	<u>416,243</u>	<u>146,462</u>
<b>Total Land</b>	<u>618,964</u>	<u>355,759</u>
<b>Buildings</b>		
at fair value as at 30 June	336,375	376,986
Less accumulated depreciation	(152,943)	(156,237)
	<u>183,432</u>	<u>220,749</u>
<b>Total Property</b>	<u>802,396</u>	<u>576,508</u>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 6.1 Property, Infrastructure and Plant and Equipment Cont.

	2024 \$'000	2023 \$'000
<b>Plant and Equipment</b>		
Plant and equipment at cost	47,861	50,746
Less accumulated depreciation	(25,767)	(25,778)
<b>Total Plant and Equipment</b>	<b>22,094</b>	<b>24,968</b>
<b>Infrastructure</b>		
<b>Roads</b>		
at fair value as at 30 June	1,297,502	1,254,533
Less accumulated depreciation	(469,261)	(448,951)
	<b>828,241</b>	<b>805,582</b>
<b>Drainage</b>		
at fair value as at 30 June	304,146	293,405
Less accumulated depreciation	(101,600)	(96,382)
	<b>202,546</b>	<b>197,023</b>
<b>Parks and Recreation</b>		
at fair value as at 30 June	59,037	71,942
Less accumulated depreciation	(16,178)	(17,958)
	<b>42,859</b>	<b>53,984</b>
<b>Flood Protection</b>		
at fair value as at 30 June	69,142	66,342
Less accumulated depreciation	(13,461)	(12,522)
	<b>55,681</b>	<b>53,820</b>
<b>Refuse Disposal</b>		
at fair value as at 30 June	71,855	69,092
Less accumulated depreciation	(16,592)	(15,153)
	<b>55,263</b>	<b>53,939</b>
<b>Landfill Restoration Obligation</b>		
at cost	18,588	18,683
Less accumulated depreciation	(14,184)	(13,671)
	<b>4,404</b>	<b>5,012</b>
<b>Total Infrastructure</b>	<b>1,188,994</b>	<b>1,169,360</b>
<b>Works in progress</b>		
At cost	16,494	9,142
<b>Total Works in progress</b>	<b>16,494</b>	<b>9,142</b>
<b>Total property, infrastructure, plant and equipment</b>	<b>2,029,978</b>	<b>1,779,978</b>

## Notes to the Financial Report For the Year Ended 30 June 2024

### Note 6.1 Property, Infrastructure and Plant and Equipment Cont.

#### Reconciliation of property, infrastructure, plant and equipment

2024	Balance at beginning of financial year	Acquisition of assets	Revaluation increments (decrements)	Depreciation and amortisation Note 3.4	Written down value of disposals	Impairment losses recognised in comprehensive income	Transfers	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>								
Land	209,297	-	397	-	(417)	-	(6,556)	202,721
Land Under Roads	146,462	456	269,388	-	(87)	-	24	416,243
Total land	355,759	456	269,786	-	(505)	-	(6,532)	618,964
Buildings	220,749	-	9,041	(4,411)	(135)	-	(41,811)	183,432
Total buildings	220,749	-	9,041	(4,411)	(135)	-	(41,811)	183,432
Total property	576,508	456	278,827	(4,411)	(640)	-	(48,344)	802,396
<b>Plant and Equipment</b>								
Plant and Equipment	24,968	-	-	(3,751)	(213)	-	1,091	22,094
<b>Total plant and equipment</b>	<b>24,968</b>	<b>-</b>	<b>-</b>	<b>(3,751)</b>	<b>(213)</b>	<b>-</b>	<b>1,091</b>	<b>22,094</b>
<b>Infrastructure</b>								
Roads	805,582	4,206	23,498	(10,826)	(1,260)	-	7,043	828,241
Drainage	197,023	2,236	5,268	(2,230)	(60)	-	310	202,546
Flood Protection	53,820	-	1,637	(552)	(620)	-	1,396	55,681
Refuse Disposal	53,939	-	1,643	(940)	-	-	621	55,263
Landfill Restoration								
Obligation	5,012	403	-	(1,011)	-	-	-	4,404
Parks and Recreation	53,984	-	841	(1,459)	(70)	-	(10,437)	42,859
<b>Total infrastructure</b>	<b>1,169,360</b>	<b>6,845</b>	<b>32,886</b>	<b>(17,018)</b>	<b>(2,010)</b>	<b>-</b>	<b>(1,068)</b>	<b>1,188,994</b>
<b>Works in progress</b>								
Total works in progress	9,142	27,708	-	-	-	-	(20,356)	16,494
<b>Total Property, Infrastructure, Plant and Equipment</b>	<b>1,779,978</b>	<b>35,009</b>	<b>311,713</b>	<b>(25,181)</b>	<b>(2,864)</b>	<b>-</b>	<b>(68,677)</b>	<b>2,029,978</b>

# Notes to the Financial Report For the Year Ended 30 June 2024

## Note 6.1 Property, Infrastructure and Plant and Equipment Cont.

### Reconciliation of property, infrastructure, plant and equipment

2023	Balance at beginning of financial year	Acquisition of assets	Revaluation increments (decrements)	Depreciation and amortisation Note 3.4	Written down value of disposals	Impairment losses recognised in comprehensive income	Transfers	Balance at end of financial year
<b>Property</b>								
Land	143,397	74	71,306	-	(1,100)	-	(4,380)	209,297
Land Under Roads	146,455	63	-	-	(56)	-	-	146,462
Total land	289,852	137	71,306	-	(1,156)	-	(4,380)	355,759
Buildings	210,410	-	14,612	(4,322)	(412)	-	461	220,749
Total buildings	210,410	-	14,612	(4,322)	(412)	-	461	220,749
Total property	500,262	137	85,918	(4,322)	(1,568)	-	(3,919)	576,508
<b>Plant and Equipment</b>								
Plant and Equipment	25,910	-	-	(3,778)	(405)	-	3,241	24,968
Total plant and equipment	25,910	-	-	(3,778)	(405)	-	3,241	24,968
<b>Infrastructure</b>								
Roads	757,410	1,470	50,654	(13,142)	(1,940)	-	11,130	805,582
Drainage	184,240	1,116	12,596	(1,884)	(151)	-	1,106	197,023
Flood Protection	50,492	-	3,794	(516)	(15)	-	65	53,820
Refuse Disposal	27,954	-	26,609	(615)	(9)	-	-	53,939
Landfill Restoration	3,403	2,260	-	(651)	-	-	-	5,012
Obligation								
Parks and Recreation	50,763	-	3,000	(1,511)	(27)	-	1,759	53,984
Total infrastructure	1,074,262	4,846	96,653	(18,319)	(2,142)	-	14,060	1,169,360
<b>Works in progress</b>								
Work in Progress	10,924	17,600	-	-	-	-	(19,382)	9,142
Total works in progress	10,924	17,600	-	-	-	-	(19,382)	9,142
<b>Total Property, Infrastructure, Plant and Equipment</b>	<b>1,611,358</b>	<b>22,583</b>	<b>182,571</b>	<b>(26,419)</b>	<b>(4,115)</b>	<b>-</b>	<b>(6,000)</b>	<b>1,779,978</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 6.1 Property, Infrastructure and Plant and Equipment Cont.

#### Accounting policy

##### Recognition and measurement of assets

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Property, plant and equipment and infrastructure received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where that value exceeds the recognition thresholds for the respective asset class. Fair value is the price that would be received to sell the asset in an orderly transaction between market participants at the measurement date.

Where assets are constructed by Council, cost includes all materials used in construction and direct labour incurred during construction, and an appropriate share of directly attributable variable and fixed overheads.

The following classes of assets have been recognised. In accordance with Council's policy, the thresholds detailed below are minimum thresholds and not all assets are recognised at these limits. Recognition of assets within an applicable asset class, unless otherwise stated, are consistent with the prior year:

	Threshold \$'000
Land	
Land	5
Land under roads	0
Buildings	
Buildings	0
Plant and Equipment	
Plant, machinery and equipment	0
Roads	
Road pavements and seals	5
Road substructure	5
Road kerb, channel and minor culverts	5
Bridges deck	10
Bridges substructure	5
Drainage	10
Refuse Disposal	10
Landfill Restoration Obligation	10
Flood Protection	1
Parks and Recreation	5
Museum collection	5

##### Revaluation

Council has adopted the following valuation bases for its non-current assets:

Land	fair value
Land under roads	fair value
Buildings	fair value
Plant and equipment	cost
Roads	fair value
Drainage	fair value
Refuse Disposal	fair value
Landfill Restoration Obligation	cost
Flood Protection	fair value
Parks and Recreation	fair value

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 6.1 Property, Infrastructure and Plant and Equipment Cont.

#### **Accounting policy cont.**

Subsequent to the initial recognition of assets, non-current physical assets, other than plant and equipment, are measured at their fair value in accordance with *AASB 116 Property, Plant & Equipment* and *AASB 13 Fair Value Measurement*.

At balance date, Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset class materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date the class of asset was revalued.

In addition, Council undertakes a formal revaluation of land, land under roads, buildings, and infrastructure assets on a regular basis to ensure valuations represent fair value.

The valuation is performed either by experienced Council officers or independent experts.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use on an asset result in changes to the permissible or practical highest and best use of the asset.

Where the assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense.

Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation surplus for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

#### **Impairment of assets**

Impairment losses are recognised in the statement of comprehensive income under other expenses.

Reversals of impairment losses are recognised in the statement of comprehensive income under other revenue.

#### **Land Under Roads**

Council recognises land under roads at fair value.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 6.2 Intangible Assets

	2024 \$'000	2023 \$'000
Data Systems	2,865	2,117
Plans and Strategies	914	1,013
Municipal Valuation	-	44
Work in Progress	308	705
<b>Total intangible assets</b>	<b>4,087</b>	<b>3,879</b>

Reconciliation of intangible assets	Data Systems \$'000	Plans and Strategies \$'000	Municipal Valuations \$'000	WIP \$'000	Total \$'000
Balance as at 1 July 2022	7,079	2,028	614	625	10,346
Additions	-	-	-	228	228
Transfers out of WIP	148	-	-	(148)	-
Disposals	(3)	-	-	-	(3)
Balance as at 1 July 2023	7,224	2,028	614	705	10,572
Additions	-	-	-	623	623
Transfers out of WIP	1,020	-	-	(1,020)	-
Disposals	-	-	-	-	-
Balance as at 30 June 2024	<b>8,244</b>	<b>2,028</b>	<b>614</b>	<b>308</b>	<b>11,194</b>

#### Accumulated amortisation and impairment

Balance as at 1 July 2022	4,780	912	512	-	6,204
Amortisation expense	330	103	59	-	491
Disposals	(3)	-	-	-	(3)
Transfers	-	-	-	-	-
Balance as at 1 July 2023	5,107	1,015	570	-	6,693
Amortisation expense	272	99	44	-	415
Disposals	-	-	-	-	-
Transfers	-	-	-	-	-
Balance as at 30 June 2024	<b>5,379</b>	<b>1,114</b>	<b>614</b>	<b>-</b>	<b>7,108</b>
Net book value as at 30 June 2023	2,117	1,013	44	705	3,879
Net book value as at 30 June 2024	<b>2,865</b>	<b>914</b>	<b>-</b>	<b>308</b>	<b>4,087</b>

#### Accounting policy

##### Intangible assets

Intangible assets with finite lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses.

Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

In accordance with Council's policy, the threshold limits applied when recognising intangible assets is \$1,000 to \$10,000 and is consistent with the prior year.

The estimated useful lives for current and comparative periods are as follows:

Data Systems	3 - 10 years
Plans and Strategies	10 - 15 years
Municipal Valuations	6 years



# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 6.3 Right-of-Use Assets

	Property \$'000
<b>Gross carrying amount</b>	
Balance as at 1 July 2023	246
Additions	-
Disposals / derecognition	-
Balance as at 30 June 2024	246
<b>Accumulated amortisation and impairment</b>	
Balance as at 1 July 2023	51
Disposals / derecognition	-
Amortisation expense	82
Balance as at 30 June 2024	133
Net book value at 30 June 2024	112
	Property \$'000
<b>Gross carrying amount</b>	
Balance at 1 July 2022	294
Additions	111
Disposals / derecognition	(159)
Balance at 30 June 2023	246
<b>Accumulated amortisation and impairment</b>	
Balance at 1 July 2022	106
Disposals / derecognition	(121)
Amortisation expense	66
Balance at 30 June 2023	51
Net book value at 30 June 2023	194

#### Accounting policy

##### Leases - Council as Lessee

In contracts where Council is a lessee, Council recognises a right-of-use asset and a lease liability at the commencement date of the lease, unless the short-term or low-value exemption is applied. Refer to note 7.4 for details on accounting policy of lease liability.

A right-of-use asset is initially measured at cost comprising the initial measurement of the lease liability adjusted for any lease payments made before the commencement date (reduced by lease incentives received), plus initial direct costs incurred in obtaining the lease and an estimate of costs to be incurred in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

All right-of-use assets are measured as described in the accounting policy for property, infrastructure, plant and equipment in Note 6.1. Also, Council applies *AASB 136 Impairment of Assets* to determine whether a right-of-use asset is impaired and accounts for any identified impairment loss as described in the aforesaid Right-of-use assets are depreciated over the shorter period of lease term and useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Council expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset. The depreciation starts at the commencement date of the lease.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 6.4 Queen Victoria Museum and Art Gallery

	2024	2023
	\$'000	\$'000
<b>Museum Collection</b>		
Opening Balance	204,570	203,804
Additions	145	190
Contributions Non Monetary Assets	115	576
<b>Collection Value 30 June</b>	<b>204,830</b>	<b>204,570</b>
Work in Progress	30	30
<b>Closing Balance</b>	<b>204,860</b>	<b>204,600</b>

The independent valuation of the Queen Victoria Museum and Art Gallery collection, by Simon Storey FAVAA of Simon Storey Valuations was completed during the financial year to 30 June 2021.

This amount has been disclosed as a separate asset class in the Statement of Financial Position.

#### Accounting policy

##### Museum Collection

The Museum collection assets have been assessed to have indefinite lives. These heritage and cultural assets are stored, managed, displayed, repaired and restored in ways that will maintain their cultural or heritage value over time.

Where conservation, restoration and preservation activities demonstrate that an asset will be maintained for an indefinite period, these items are considered to have indefinite useful lives and therefore not subject to depreciation. Revaluations will be made with sufficient regularity to maintain the collection at fair value.

Significant additions to the collection between revaluations are brought to account at curators valuation. Significance is defined at a threshold value of \$5,000. Additions below this amount are brought to account on revaluation of the whole collection.

	2024	2023
	\$'000	\$'000
<b>Results from Museum Operations</b>		
<b>Revenue</b>		
Fees and Charges	605	830
State Government Operations Grant	1,820	1,677
Other Grants	-	80
Bequests and Donations	194	173
Interest	92	58
Other Income	167	275
	<b>2,878</b>	<b>3,093</b>
<b>Expenses</b>		
Provision of Services	7,487	7,408
Bequest Expenditure	-	7
Depreciation	1,135	1,011
Full Cost Attribution	388	375
	<b>9,010</b>	<b>8,801</b>
<b>Operating Surplus / (Deficit)</b>	<b>(6,132)</b>	<b>(5,708)</b>
Add Collection Contributions	115	576
Add Capital Grants and Contributions	11	127
Add Gain (Loss) on Disposal	-	35
<b>Surplus / (Deficit)</b>	<b>(6,006)</b>	<b>(4,970)</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 6.5 Superannuation

#### City of Launceston Defined Benefits - Sub Fund of Spirit Super

The members of the City of Launceston defined benefits fund and related assets are a division of Spirit Super on a "successor fund" basis.

	2024	2023
	\$'000	\$'000
The Council has taken up an Asset /(Liability) of :	2,964	2,279

#### Accounting Policy

##### Superannuation Liability

During the year the Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the *Superannuation Guarantee (Administration) Act 1992*.

##### Accumulation Funds

New employees are able to join an accumulation fund of their choice. Employees who are members of the defined benefits fund are able to transfer to a complying accumulation fund. The default offering for Council employees is provided by Spirit Super.

##### Defined Benefit Funds

The Council contributes, in respect of its eligible employees, to the City of Launceston Defined Benefits Division which was established for employees of the Council. It includes a small number of former employees of the Council that transferred to TasWater. The fund is closed to new entrants.

The details of the actuarial review are:

In respect of the excess of benefit liabilities over assets in the Fund, the Council does not have any immediate requirement to fund the shortfall and continues to fund at the level of contributions assessed by the Scheme's actuary as being required to meet the long term requirements of the Fund.

The calculation of the liability is based on an actuarial review for the purpose of AASB 119 *Employee Benefits* performed by Michael Berg FIAA on behalf of Deloitte, as at 30 June 2024.

	2024	2023
	\$'000	\$'000

The amount taken up as an employee benefit obligation is made up as follows:

#### Balance Sheet Calculation

Fair value of plan assets	45,243	46,057
Less present value of defined benefit obligation	(42,279)	(43,778)
Asset / (Liability) Recognised	2,964	2,279

#### Defined Benefit Obligation

##### Reconciliation of Obligation

Present value of defined benefit obligation - 1 July	43,778	46,576
Current service cost	1,381	1,591
Interest cost	1,644	1,610
Member contributions and transfers from other funds	519	894
Actuarial (gains)/ losses due to changes in financial assumptions	(51)	1,442
Actuarial (gains)/losses due to changes in experience	1,786	826
Benefits and tax paid	(6,778)	(9,161)
Present value of defined benefit obligation - 30 June	42,279	43,778

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 6.5 Superannuation Cont.

	2024	2023
	\$'000	\$'000
<b>Assets</b>		
<b>Reconciliation of Assets</b>		
Fair value of plan - 1 July	46,057	49,440
Expected return on plan assets	1,754	1,735
Actuarial gains/ (losses)	2,507	1,741
Employer contributions	721	858
Member contributions and transfers from other funds	981	1,444
Benefits and tax paid	(6,777)	(9,161)
Fair value of defined benefit obligation - 30 June	<u>45,243</u>	<u>46,057</u>
<b>Expense recognised in Operating Surplus</b>		
Current service cost	1,381	1,591
Interest cost	1,644	1,610
Expected return on plan assets	(1,754)	(1,735)
Superannuation expense	<u>1,271</u>	<u>1,466</u>
<b>Expense recognised in Other Comprehensive Income</b>		
Actuarial gains/(losses)	<u>1,108</u>	<u>24</u>

#### General Plan Information

The Plan is a division of the "profit for members" superannuation scheme known as Spirit Super ("the Scheme") and the Trustee of the Scheme is Motor Trades Association of Australia Superannuation Fund Pty. Ltd.

The Scheme and the Plan are subject to the requirements of the *Superannuation Industry (Supervision) Act 1992* and related regulations. Under this legislation, the Trustee is required to measure the value of the assets of the Plan against the total members' vested entitlements and to take action if a shortfall in the value of the assets emerges. Such action could include actuarial management of the Plan, including an increase to the amount of employer contributions.

Members of the Fund are entitled to receive lump sum benefits on leaving service due to retirement, death, total and permanent disablement and resignation.

The most recent actuarial investigation into the Fund in accordance with the Superannuation Industry (Supervision) Act was carried out by Michael Berg of Deloitte as at 30 June 2023.

The actuary recommended that the Employer contribute at the rate of 11% of salaries. The funding method used to make the contribution recommendation was the "aggregate funding method".

The economic assumptions used in the investigation were:

Rate of investment return:	4.50%	4.75%
Rate of inflationary salary increases:	3.50%	2.75%

#### Method of determining Expected Return on plan assets

The expected return on assets assumption is determined by weighting the expected long-term return for each asset class by the expected long term allocation of assets to each asset class. Returns are net of investment tax and investment fees.

# Notes to the Financial Report For the Year Ended 30 June 2024

## Note 6.5 Superannuation Cont.

	2024 \$'000	2023 \$'000
<b>Actual Return on Plan Assets</b>		
Present value of defined benefit obligation at end of year	42,279	43,778
Fair value of Plan assets at end of year	(45,243)	(46,057)
(Surplus)/Deficit in Plan	<u>(2,964)</u>	<u>(2,279)</u>
Experience adjustments - Plan liabilities	(1,786)	(826)
Experience adjustments - Plan assets	2,507	1,741
Actual return on Fund assets	4,261	3,476
<b>Principal Assumptions</b>	<b>2024</b>	<b>2023</b>
Discount Rate p.a.	4.31%	4.03%
Salary Increases	3.50%	3.50%

### Expected Contributions

If the Council follows the recommendations in the actuarial report, the expected contributions to the Fund for the year ending 30 June 2025 are as follows:

	2025 \$'000	2024 \$'000
Expected member contributions (for defined benefits only)	721	858
Expected member contributions (incl. deemed member contributions)	471	509

### Sensitivity Analysis

The table below shows how the net liability on the Statement of Financial Position would have been affected by changes in the key actuarial assumptions.

Assumption	Change in Assumption	Movement in Net Liability \$'000
Discount Rate	Increase by: 1% p.a.	Decrease by: 52
Discount Rate	Decrease by: 1% p.a.	Increase by: 266
Salary Growth Rate	Increase by: 1% p.a.	Increase by: 246
Salary Growth Rate	Decrease by: 1% p.a.	Decrease by: 51

## Note 7 Current Liabilities

### 7.1 Trade and Other Payables

Trade payables	2,591	1,103
Accrued expenses	6,625	5,559
<b>Total trade and other payables</b>	<u><b>9,216</b></u>	<u><b>6,662</b></u>

#### Accounting policy

##### Trade and other payables

Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date. General Creditors are unsecured, not subject to interest charges and are normally settled on invoice terms.

For ageing analysis of trade and other payables, refer to note 9.7.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 7.2 Trust Funds and Deposits

	2024	2023
	\$'000	\$'000
Refundable deposits	832	586
Pre Paid Income	554	585
Rates Paid in Advance	2,025	2,150
Conditional Museum Funding	8	51
<b>Total trust funds and deposits</b>	<b>3,419</b>	<b>3,372</b>

#### **Accounting policy**

##### Refundable Deposits

Amounts received as refundable deposits controlled by Council are recognised as Trust funds until they are returned or forfeited.

##### Rates Paid in Advance

Rates paid in advance represents amounts received by Council prior to the commencement of the rating period. Revenue is recognised by council at the beginning of the rating period to which the advance payment relates.

##### Pre Paid Income

Pre paid income represents amounts received by Council prior to the commencement of the charging period. Revenue is recognised by council at the beginning of the charging period to which the advance payment relates, or when the service has been provided.

## Notes to the Financial Report For the Year Ended 30 June 2024

### 7.3 Employee Provisions

	Annual leave	Long service leave	Accrued time	Retiring Allowance	Total
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
<b>2024</b>					
Balance at beginning of the financial year	2,763	4,861	86	-	7,710
Additional provisions	3,416	775	182	-	4,373
Amounts Used	(3,131)	(763)	(173)	-	(4,067)
Balance at the end of the financial year	<b>3,048</b>	<b>4,873</b>	<b>95</b>	-	<b>8,016</b>
<b>Current</b>	<b>3,048</b>	<b>3,954</b>	<b>95</b>	-	<b>7,097</b>
<b>Non-current</b>	-	<b>919</b>	-	-	<b>919</b>
<b>Total</b>	<b>3,048</b>	<b>4,873</b>	<b>95</b>	-	<b>8,016</b>
<b>2023</b>					
Balance at beginning of the financial year	2,963	5,145	84	192	8,384
Additional provisions	3,029	636	175	-	3,840
Amounts Used	(3,230)	(920)	(173)	(192)	(4,515)
Balance at the end of the financial year	<b>2,763</b>	<b>4,861</b>	<b>86</b>	-	<b>7,710</b>
<b>Current</b>	<b>2,763</b>	<b>3,875</b>	<b>86</b>	-	<b>6,724</b>
<b>Non-current</b>	-	<b>986</b>	-	-	<b>986</b>
<b>Total</b>	<b>2,763</b>	<b>4,861</b>	<b>86</b>	-	<b>7,710</b>

#### (a) Employee benefits

The following assumptions were adopted in measuring the present value of employee benefits:

Increase in employee costs

Discount rates

	2024	2023
Increase in employee costs	3.50%	3.50%
Discount rates	4.18%	4.01%
<b>Employee Numbers - Full time equivalents</b>	<b>473</b>	<b>452</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 7.3 Employee Provisions Cont.

#### Accounting policy

##### Employee benefits

###### *i) Short term obligations*

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accrued time expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accrued time are recognised in the provision for employee benefits.

###### *ii) Long term employee benefit obligations*

The liability for long service leave which is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method.

Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the statement of financial position if the entity does not have an unconditional right to defer settlement for at least twelve months after the reporting date, regardless of when the actual settlement is expected to occur.

###### *iii) On costs*

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

###### *iv) Personal Leave*

No accrual is made for personal leave as Council experience indicates that, on average, personal leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken personal leave.

##### Superannuation

###### *iv) Defined benefit plans*

See note 6.5

###### *v) Defined contribution plans*

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.



# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 7.4 Lease Liabilities

	2024 \$'000	2023 \$'000
Lease liabilities	117	197
	<u>117</u>	<u>197</u>
Current	85	80
Non-Current	32	117
	<u>117</u>	<u>197</u>

Lease liabilities are secured by the related underlying assets. Future minimum lease payments were as follows:

As at 30 June 2024	Minimum lease payments due						Total \$ '000
	Within 1 Year \$ '000	1-2 Years \$ '000	2-3 Years \$ '000	3-4 Years \$ '000	4-5 Years \$ '000	After 5 Years \$ '000	
Lease payments	86	32	-	-	-	-	118
Finance charges	(1)	(0)	-	-	-	-	(1)
Net present value	<u>85</u>	<u>32</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>117</u>
As at 30 June 2023							
Lease payments	82	86	32	-	-	-	200
Finance charges	(2)	(1)	-	-	-	-	(3)
Net present value	<u>80</u>	<u>85</u>	<u>32</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>197</u>

#### Accounting policy

##### Leases - Council as Lessee

The lease liability is measured at the present value of outstanding payments that are not paid at balance date, discounted by using the rate implicit in the lease. Where this cannot be readily determined then Council's incremental borrowing rate for a similar term with similar security is used.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

Council has elected not to recognise right-of-use assets and lease liabilities for short-term leases i.e. leases with a lease term of 12 months or less and leases of low-value assets i.e., when the value of the leased asset when new is \$10,000 or less. Council recognises the lease payments associated with these leases as expense on a straight-line basis over the lease term.

# Notes to the Financial Report For the Year Ended 30 June 2024

## 7.5 Contract Liabilities

	2024 \$'000	2023 \$'000
<b>Current</b>		
Grants received in advance	1,405	1,890
	<u>1,405</u>	<u>1,890</u>

### Accounting policy

Council recognised the following contract liabilities with customers:

Grants received in advance

These amounts are grants for roads and community infrastructure which are yet to be completed.

Upfront Payments

Upfront payments of funding are recognised as a contract liability until performance obligations in accordance with AASB 15 *Revenue from Contracts With Customers* are satisfied and recognition criteria are met.

Revenue recognised that was included in the contract liability balance at the beginning of the reporting period

	2024 \$'000	2023 \$'000
Local Roads and Community Infrastructure	1,080	611
Private Contribution	10	-
	<u>1,090</u>	<u>611</u>

## Note 8. Non Current Liabilities

### 8.1 Interest Bearing Loans and Borrowings

	2024 \$'000	2023 \$'000
<b>Current</b>		
Borrowings - secured	6,000	20,000
	<u>6,000</u>	<u>20,000</u>
<b>Non-current</b>		
Borrowings - secured	-	6,000
	<u>-</u>	<u>6,000</u>
<b>Total</b>	<u>6,000</u>	<u>26,000</u>
<b>Borrowings</b>		
The maturity profile for Council's borrowings is:		
Not later than one year	6,000	20,000
Later than one year and not later than five years	-	6,000
<b>Total</b>	<u>6,000</u>	<u>26,000</u>

### Accounting policy

#### Interest bearing liabilities

The borrowing capacity of Council is limited by the *Local Government Act 1993*.

Interest bearing liabilities are initially recognised at fair value, net of transaction costs incurred. Subsequent to initial recognition these liabilities are measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the

# Notes to the Financial Report For the Year Ended 30 June 2024

## 8.1 Interest Bearing Loans and Borrowings Cont.

### Accounting policy cont.

Statement of Comprehensive Income over the period of the liability using the effective interest method.

Borrowings are secured by way of mortgages over the general rates of the Council. Interest is expensed as it accrues and no interest has been capitalised during the current or comparative reporting period. There have been no defaults or breaches of the loan agreement during the period.

## 8.2 Provision for Landfill Restoration

	Note	2024 \$'000	2023 \$'000
<b>Provision for Rehabilitation and Aftercare</b>			
Balance at beginning of year		20,652	17,928
Unwinding of discount	3.5	58	332
Repricing of rehabilitation asset	3.6	98	141
Repriced liability adjusted to other income		(96)	-
Repriced liability adjusted against asset		403	2,259
Rehabilitation works carried out		(1,492)	(8)
<b>Balance at end of year</b>		<b>19,624</b>	<b>20,652</b>
		2024 \$'000	2023 \$'000
Current Liability		19	20
Non Current Liability		19,605	20,632
<b>Total Liability</b>		<b>19,624</b>	<b>20,652</b>

### Accounting policy

#### Landfill Restoration Obligation

The Council operates a refuse disposal area (Launceston Waste Centre) which imposes obligations for rehabilitation in the future.

Provision is made for rehabilitation costs to be incurred in future years by estimating the future costs based on current legislative requirements. This future cost is discounted back to present value at balance date. At each balance date the discounting is unwound as a finance cost.

Each year at the balance date the liability is reassessed to ensure the provision represents an accurate reflection of the future costs. Where there is an asset value available an adjustment is made against the asset, otherwise the adjustment is expensed.

Council does not expect to receive reimbursement from a third party.

### Key Assumptions

Key assumptions used to calculate the rehabilitation liability are:

	2024	2023
Expected Lives - Years	1 to 56	2 to 57
Discount Rate	4.06% to 4.67%	3.95% to 4.34%
Inflation Rate	4.06%	3.86%

# Notes to the Financial Report For the Year Ended 30 June 2024

## Note 9 Other Financial Information

### 9.1 Reserves

	Balance at beginning of reporting year	Net Surplus	Comprehensive Income	Transfer	Balance at end of reporting year
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>(a) Asset revaluation reserve</b>					
2024					
Property & Infrastructure	1,069,254	-	311,713	-	1,380,967
<b>Total asset revaluation reserve</b>	<b>1,069,254</b>	<b>-</b>	<b>311,713</b>	<b>-</b>	<b>1,380,967</b>
2023					
Property & Infrastructure	886,685	-	182,569	-	1,069,254
<b>Total asset revaluation reserve</b>	<b>886,685</b>	<b>-</b>	<b>182,569</b>	<b>-</b>	<b>1,069,254</b>

The asset revaluation reserve was established to capture the movements in asset valuations upon the periodic revaluation of Council's assets.

### (b) Fair value reserve

2024					
<b>Equity Investment assets</b>					
Investment in Water Corporation	(13,774)	-	12,606	-	(1,168)
Investment in Launceston Airport	2,980	-	916	-	3,895
<b>Total fair value reserve</b>	<b>(10,795)</b>	<b>-</b>	<b>13,522</b>	<b>-</b>	<b>2,728</b>
2023					
<b>Equity Investment assets</b>					
Investment in water corporation	(21,054)	-	7,280	-	(13,774)
Investment in Launceston Airport	2,234	-	746	-	2,980
<b>Total fair value reserve</b>	<b>(18,820)</b>	<b>-</b>	<b>8,026</b>	<b>-</b>	<b>(10,795)</b>

Council has to designate its investment in TasWater and Launceston Airport as equity investments at fair value through other comprehensive income. Subsequent changes in fair value are reflected in the reserve and will not be reclassified through comprehensive income when derecognised.

## Notes to the Financial Report For the Year Ended 30 June 2024

### 9.1 Reserves Cont.

#### (c) Accumulated Surplus

	Balance at beginning of reporting year	Net Surplus	Comprehensive Income	Transfer	Balance at end of reporting year
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>2024</b>					
Capital Reserve Government Grants	210,026	5,168	-	-	215,194
Capital Reserve Other Contributions	42,898	7,952	-	-	50,850
General Reserve	924,367	(3,110)	-	-	921,257
CBD Reserve	(343)	(269)	-	-	(612)
Investment in Water Corporation	2,724	-	-	-	2,724
Public Open Space	609	90	-	-	699
Self Insurance	3,995	196	-	-	4,191
Special Committees	32	1	-	-	33
Waste Centre Rehabilitation	20,653	(1,028)	-	-	19,625
Employee Benefits	9,672	373	1,108	-	11,152
Trusts and Bequests - Parks	33	1	-	-	34
Trusts and Bequests - Museum	2,701	178	-	-	2,879
<b>Total Accumulated Surplus</b>	<b>1,217,367</b>	<b>9,550</b>	<b>1,108</b>	<b>-</b>	<b>1,228,025</b>
<b>2023</b>					
Capital Reserve Government Grants	202,192	7,834	-	-	210,026
Capital Reserve Other Contributions	39,603	3,295	-	-	42,898
General Reserve	934,462	(10,095)	-	-	924,367
CBD Reserve	(202)	(141)	-	-	(343)
Investment in Water Corporation	2,724	-	-	-	2,724
Public Open Space	511	98	-	-	609
Self Insurance	3,795	200	-	-	3,995
Special Committees	32	-	-	-	32
Waste Centre Rehabilitation	17,928	2,725	-	-	20,653
Employee Benefits	9,648	-	24	-	9,672
Trusts and Bequests - Parks	32	1	-	-	33
Trusts and Bequests - Museum	2,515	186	-	-	2,701
<b>Total Accumulated Surplus</b>	<b>1,213,240</b>	<b>4,103</b>	<b>24</b>	<b>-</b>	<b>1,217,367</b>
			<b>2024</b>		<b>2023</b>
			\$'000		\$'000
<b>Total Reserves</b>			<b>2,611,719</b>		<b>2,275,827</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 9.2 Reconciliation of Cash Flows from Operating Activities to Surplus (Deficit)

	2024	2023
	\$'000	\$'000
<b>Result from Continued Operations</b>	<b>9,551</b>	<b>4,103</b>
<b>Non-Cash Charges</b>		
Depreciation	25,678	26,978
Employee Provisions	728	(65)
Provision for Rehabilitation Movements	(1,028)	473
Allowance for Impaired Debts	(9)	1
Loss (Gain) on Sale of Non-current Assets	2,637	3,765
<b>Changes in Assets and Liabilities</b>		
Rate and Sundry Receivables	769	94
Inventories	(81)	(43)
Sundry Creditors	2,036	435
<b>Non-Cash Income</b>		
Asset and Infrastructure Contributions	(7,042)	(3,295)
<b>Investing Activities</b>		
Investment Revenue	(3,756)	(3,269)
Lease Movements	74	4
Lease Interest	2	4
Grants and Contributions Capital	(5,593)	(8,035)
<b>Net Cash from Operating Activities</b>	<b>23,965</b>	<b>21,150</b>

### 9.3 Reconciliation of Liabilities Arising from Financing Activities

	Interest Bearing Loans and Borrowings	Lease Liabilities	Total
<b>Balance as at 1 July 2022</b>	26,000	235	26,235
Changes from Financing Cash Flows			
Cash Received	-	-	-
Non Cash Movements in Liability	-	11	11
Cash Repayments	-	(49)	(49)
<b>Balance as at 30 June 2023</b>	26,000	197	26,197
Changes from Financing Cash Flows			
Cash Received	-	-	-
Non Cash Movements in Liability	-	(6)	(6)
Cash Repayments	(20,000)	(74)	(20,074)
<b>Balance as at 30 June 2024</b>	<b>6,000</b>	<b>117</b>	<b>6,117</b>

### 9.4 Reconciliation of Cash and Cash Equivalents

	2024	2023
	\$'000	\$'000
Cash	3,972	571
Short Term Investments	24,820	38,834
	<b>28,791</b>	<b>39,405</b>

Excludes any cash held in Term Deposits with an investment period of 3 months or greater, detailed in Note 4.3

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 9.5 Commitments

	2024	2023
	\$'000	\$'000
<b>Capital Expenditure Commitments</b>		
Buildings	12,328	1,114
Plant and equipment	1,876	820
Roads	202	1,607
Drainage	101	355
Refuse	184	62
Flood	-	28
Parks	2,867	2,550
Intangible assets	360	622
<b>Total Capital expenditure commitments</b>	<b>17,918</b>	<b>7,158</b>
<b>Operational Commitments</b>		
Buildings	604	236
Plant and equipment	96	29
Roads	397	408
Drainage	4	17
Refuse	35	252
Flood	50	2
Parks	358	323
Other	589	1,182
<b>Total Operational Commitments</b>	<b>2,134</b>	<b>2,449</b>
<b>Total Commitments</b>	<b>20,052</b>	<b>9,607</b>

All capital and operational commitments at the reporting date are expected to be settled within the next 12 months.

Amounts disclosed for both capital and operational commitments are exclusive of GST.

### 9.6 Contingent Liabilities and Contingent Assets

At the reporting date of 30 June 2024 council had no contingent liabilities or assets that would materially affect any of the amounts or disclosure in these accounts.

## Notes to the Financial Report For the Year Ended 30 June 2024

### 9.7 Financial Instruments

#### (a) Interest Rate Risk

The exposure to interest rate risk and the effective interest rates of financial assets and non-lease financial liabilities, both recognised and unrecognised, at balance date are as follows. For lease liabilities refer to Note 7.4.

2024	Weighted average interest rate	Floating interest rate	Fixed interest maturing in:				Total
			1 year or less	Over 1 to 5 years	More than 5 years	Non-interest bearing	
		\$,000	\$,000	\$,000	\$,000	\$,000	\$,000
<b>Financial assets</b>							
Cash and cash equivalents	4.02%	28,791	-	-	-	-	28,791
Investments	4.84%	-	48,109	-	-	-	48,109
Trade and other receivables		-	-	-	-	7,839	7,839
Equity Investments		-	-	-	-	255,835	255,835
<b>Total financial assets</b>		<b>28,791</b>	<b>48,109</b>	<b>-</b>	<b>-</b>	<b>263,674</b>	<b>340,574</b>
<b>Financial liabilities</b>							
Trade and other payables		-	-	-	-	9,216	9,216
Trust funds and deposits		-	-	-	-	3,419	3,419
Interest-bearing loans and borrowings	1.57%	-	6,000	-	-	-	6,000
<b>Total financial liabilities</b>		<b>-</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>12,634</b>	<b>18,634</b>
<b>Net financial assets (liabilities)</b>		<b>28,791</b>	<b>42,109</b>	<b>-</b>	<b>-</b>	<b>251,039</b>	<b>321,940</b>



# Notes to the Financial Report For the Year Ended 30 June 2024

## Note 9.7 Financial Instruments Cont.

2023

	Weighted average interest rate	Floating interest rate	Fixed interest maturing in:				Total
			1 year or less	Over 1 to 5 years	More than 5 years	Non-interest bearing	
<b>Financial assets</b>							
Cash and cash equivalents	2.58%	39,405	-	-	-	-	39,405
Investments	3.47%	-	55,646	-	-	-	55,646
Trade and other receivables	-	-	-	-	-	5,833	5,833
Equity Investments	-	-	-	-	-	242,313	242,313
<b>Total financial assets</b>		<b>39,405</b>	<b>55,646</b>	<b>-</b>	<b>-</b>	<b>248,146</b>	<b>343,197</b>
<b>Financial liabilities</b>							
Trade and other payables	-	-	-	-	-	6,662	6,662
Trust funds and deposits	-	-	-	-	-	3,372	3,372
Interest-bearing loans and borrowings	1.07%	-	20,000	6,000	-	-	26,000
<b>Total financial liabilities</b>		<b>-</b>	<b>20,000</b>	<b>6,000</b>	<b>-</b>	<b>10,034</b>	<b>36,034</b>
<b>Net financial assets (liabilities)</b>		<b>39,405</b>	<b>35,646</b>	<b>(6,000)</b>	<b>-</b>	<b>238,112</b>	<b>307,163</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.7 Financial Instruments Cont.

#### (b) Fair Value

The aggregate net fair values of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Financial Instruments	Total carrying amount as per Statement of Financial Position		Aggregate net fair value	
	2024	2023	2024	2023
	\$'000	\$'000	\$'000	\$'000
<i>Financial assets</i>				
Cash and cash equivalents	28,791	39,405	28,791	39,405
Other financial assets	48,109	55,646	48,109	55,646
Trade and other receivables	7,839	5,833	7,839	5,833
Equity Investments	255,835	242,313	255,835	242,313
<b>Total financial assets</b>	<b>340,574</b>	<b>343,197</b>	<b>340,574</b>	<b>343,197</b>
<i>Financial liabilities</i>				
Trade and other payables	9,216	6,662	9,216	6,662
Trust funds and deposits	3,419	3,372	3,419	3,372
Interest-bearing loans and borrowings	6,000	26,000	5,815	25,072
<b>Total financial liabilities</b>	<b>18,634</b>	<b>36,034</b>	<b>18,450</b>	<b>35,106</b>

#### (c) Credit Risk

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets as indicated in the Statement of Financial Position.

#### (d) Risks and mitigation

The risks associated with our main financial instruments and our policies for minimising these risks are detailed below.

##### Market risk

Market risk is the risk that the fair value or future cash flows of our financial instruments will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which we are exposed are discussed below.

##### Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Our interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes us to fair value interest rate risk.

Our loan borrowings are sourced from TASCORP in accordance with State Government requirements. Finance leases with the property owner. We manage interest rate risk on our net debt portfolio by:

- ensuring access to diverse sources of funding;
- reducing risks of refinancing by managing in accordance with target maturity profiles; and
- setting prudential limits on interest repayments as a percentage of rate revenue.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Treasury and Finance each year.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.7 Financial Instruments Cont.

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 1993*. We manage interest rate risk by adopting an investment policy that ensures:

- conformity with State and Federal regulations and standards,
- appropriate liquidity,
- diversification by financial institution,
- monitoring of return on investment,
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

#### **Credit risk**

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss.

Council has no material exposure to credit risk. All investments are first ranked deposits with Australian banks rated S&P A or higher. To help manage this risk:

- we have a policy for establishing credit limits for the entities we deal with;
- we may require collateral where appropriate; and
- we only invest surplus funds with financial institutions which have a recognised credit rating specified in our Investment Policy.

Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments.

Exposure at balance date is addressed in each applicable policy note.

Council generally trades with recognised, creditworthy third parties, and as such collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables.

It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation.

In addition, receivable balances are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant.

#### **Credit quality of contractual financial assets that are neither past due nor impaired**

	Financial Institutions (minimum A credit rating)	Government agencies (AA credit rating)	Other Unrated	Total
<b>2024</b>				
Cash and cash equivalents	28,791	-	-	28,791
Trade and other receivables	-	-	7,839	7,839
Investments and other financial assets	48,109	251,939	3,895	303,943
<b>Total contractual financial assets</b>	<b>76,900</b>	<b>251,939</b>	<b>11,735</b>	<b>340,574</b>
<b>2023</b>				
Cash and cash equivalents	39,405	-	-	39,405
Trade and other receivables	-	-	5,833	5,833
Investments and other financial assets	55,646	239,333	2,980	297,959
<b>Total contractual financial assets</b>	<b>95,051</b>	<b>239,333</b>	<b>8,813</b>	<b>343,197</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.7 Financial Instruments Cont.

#### Ageing of Trade and Other Receivables

At balance date other debtors representing financial assets were past due but not impaired. The ageing of the Council's Trade and Other Receivables was:

	2024	2023
	\$'000	\$'000
Current (not yet due)	4,337	2,527
Past due by up to 30 days	503	283
Past due between 31 and 90 days	288	145
Past due more than 90 days	3,484	3,660
Total Trade & Other Receivables	<b>8,612</b>	<b>6,615</b>

#### Ageing of Individually Impaired Trade and Other Receivables

At balance date, other debtors representing financial assets with a nominal value of \$151,182 (2022-23: \$153,577) were impaired. The amount of the provision raised against these debtors was \$151,182 (2022-23: \$153,577). The individually impaired debtors relate to general and sundry debtors and have been impaired as a result of their doubtful collection. Many of the long outstanding past due amounts have been lodged with Council's debt collectors or are on payment arrangements.

The ageing of Trade and Other Receivables that have been individually determined as impaired at reporting date was:

	2024	2023
	\$'000	\$'000
Post due over 90 days	773	782
Total Trade & Other Receivables	<b>773</b>	<b>782</b>

#### Liquidity risk

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- we will not have sufficient funds to settle a transaction on the date;
- we will be forced to sell financial assets at a value which is less than what they are worth; or
- we may be unable to settle or recover a financial asset at all.

To help reduce these risks we:

- have an investment policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have a liquidity portfolio structure that requires surplus funds to be invested within various durations;
- monitor budget to actual performance on a regular basis; and

The Council's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.7 Financial Instruments Cont.

The table below lists the contractual maturities for Non-Lease Financial Liabilities. For lease liabilities refer to Note 7.4.

These amounts represent the discounted cash flow payments (i.e. principal only).

2024	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	9,216	-	-	-	-	-	9,216
Trust funds and deposits	-	-	-	-	-	3,419	3,419
Interest-bearing loans and borrowings		6,000	-	-	-	-	6,000
<b>Total financial liabilities</b>	<b>9,216</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,419</b>	<b>18,634</b>
2023	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	6,662	-	-	-	-	-	6,662
Trust funds and deposits	-	-	-	-	-	3,091	3,091
Interest-bearing loans and borrowings	-	20,000	6,000	-	-	-	26,000
<b>Total financial liabilities</b>	<b>6,662</b>	<b>20,000</b>	<b>6,000</b>	<b>-</b>	<b>-</b>	<b>3,091</b>	<b>35,753</b>

#### (e) Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, the Council believes the following movements are 'reasonably possible' over the next 12 months.

The table below discloses the impact on net operating result and equity for each category of financial instruments held by Council at year-end, if the above movements were to occur.

Cash investments and loans payable are fixed interest.

	\$'000	Interest rate risk			
		-1.00% -100 basis points		1.00% +100 basis points	
2024	\$'000	Revenue \$'000	Equity \$'000	Revenue \$'000	Equity \$'000
<b>Financial assets:</b>					
Cash and cash equivalents	28,791	(288)	-	288	-
Investments	48,109	(481)	-	481	-
<b>Financial liabilities:</b>					
Interest-bearing loans and borrowings	6,000	60	-	(60)	-

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.7 Financial Instruments Cont.

2023	\$'000	Interest rate risk			
		-1.00% -100 basis points		1.00% +100 basis points	
		Revenue \$'000	Equity \$'000	Revenue \$'000	Equity \$'000
<b>Financial assets:</b>					
Cash and cash equivalents	39,405	(394)	-	394	-
Investments	55,646	(556)	-	556	-
<b>Financial liabilities:</b>					
Interest-bearing loans and borrowings	26,000	260	-	(260)	-

### 9.8 Fair Value Measurements

Council measures and recognises the following assets at fair value on a recurring basis:

- Equity Investments
- Property, infrastructure plant and equipment
  - Land
  - Land Under Roads
  - Buildings
  - Roads, including footpaths and cycleways
  - Drainage
  - Parks and Recreation
  - Flood Protection
  - Refuse Disposal
  - QVMAG Collection

Council also has assets measured at fair value on a non-recurring basis as a result of being reclassified as assets held for sale. These are disclosed in note 4.5.

#### a) Fair Value Hierarchy

AASB 13 *Fair Value Measurement* requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

- |         |  |
|---------|--|
| Level 1 | Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.     |
| Level 2 | Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. |
| Level 3 | Unobservable inputs for the asset or liability.  |

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.8 Fair Value Measurements Cont.

#### (a) Fair Value Hierarchy Cont.

The table below shows the assigned level for each asset and liability held at fair value by the Council. The table presents the Council's assets and liabilities measured and recognised at fair value at 30 June 2024.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific estimates.

If one or more of the significant inputs is not based on observable market data, the asset is included in level 3.

This is the case for Council infrastructure assets, which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

Assets held for sale disclosed in Note 4.5 includes \$1,546,216 of plant and equipment held at cost. This amount is not disclosed in the tables below.

#### As at 30 June 2024

	Note	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Recurring Fair Value Measurements</b>					
Equity Investments	5	-	-	255,835	255,835
Land	6.1	-	202,721	-	202,721
Land Under Roads	6.1	-	416,243	-	416,243
Buildings	6.1	-	183,432	-	183,432
Roads, Including Footpaths	6.1	-	-	828,241	828,241
Drainage	6.1	-	-	202,546	202,546
Parks and Recreation	6.1	-	-	42,859	42,859
Flood Protection	6.1	-	-	55,681	55,681
Refuse Disposal	6.1	-	-	55,263	55,263
QVMAG Collection	6.4	-	204,830	-	204,830
		-	<b>1,007,226</b>	<b>1,440,424</b>	<b>2,447,650</b>
<b>Non-Recurring Fair Value Measurements</b>					
Assets Held for Sale	4.5	7,116	52,949	14,181	74,246
		<b>7,116</b>	<b>52,949</b>	<b>14,181</b>	<b>74,246</b>

#### As at 30 June 2023

	Note	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Recurring Fair Value Measurements</b>					
Equity Investments	5	-	-	242,313	242,313
Land	6.1	-	209,297	-	209,297
Land Under Roads	6.1	-	146,462	-	146,462
Buildings	6.1	-	220,749	-	220,749
Roads, Including Footpaths	6.1	-	-	805,582	805,582
Drainage	6.1	-	-	197,023	197,023
Parks and Recreation	6.1	-	-	53,984	53,984
Flood Protection	6.1	-	-	53,820	53,820
Refuse Disposal	6.1	-	-	53,939	53,939
QVMAG Collection	6.4	-	204,570	-	204,570
		-	<b>781,078</b>	<b>1,406,661</b>	<b>2,187,739</b>
<b>Non-recurring fair value measurements</b>					
Assets held for sale	4.5	7,116	-	-	7,116
		<b>7,116</b>	-	-	<b>7,116</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.8 Fair Value Measurements Cont.

#### (a) Fair Value Hierarchy Cont.

##### *Transfers between levels of the hierarchy*

Council's policy is to recognise transfers in and out of the fair value hierarchy levels as at the end of the reporting period.

There were no transfers between hierarchies in the reporting year.

#### (b) Highest and best use

AASB 13 *Fair Value Measurement*, requires the fair value of non-financial assets to be calculated based on their "highest and best use". At the reporting date all assets at fair value are utilised at their highest and best use as public assets.

#### (c) Valuation techniques and significant inputs used to derive fair values

##### Level 2 Measurements (recurring and non-recurring)

Level 2 assets are measured at independent valuation.

##### Level 3 Measurements (recurring and non-recurring)

Level 3 assets are measured at their replacement cost. Inputs used are cost of materials, cost of labour and other intangible costs.

#### Equity Investments

Refer to Note 5 for details of valuation techniques used to derive fair values.

#### Land

Land fair values are measured at the Valuer General's valuation effective 1 July 2023. The next full valuation is planned for 2029/30 with an effective date of 1st July 2029.

In addition, there are four (4) land assets which Council owns that sit within the West Tamar Municipality. These assets have been revalued in line with adjustment factors provided by the Office of the Valuer General for 2023/24.

The indexation rates used are detailed in the following table.

<b>Launceston</b>				
<b>Class</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
Residential	35%	60%	100%	full reval
Commercial	30%	60%	85%	full reval
Industrial	30%	60%	85%	full reval
Primary Production	25%	60%	100%	full reval
Community Services	30%	60%	85%	full reval
Other	30%	60%	85%	full reval
<b>West Tamar</b>				
<b>Class</b>	<b>2020/21</b>	<b>2021/22</b>	<b>2022/23</b>	<b>2023/24</b>
Residential	50%	full reval	25%	30%
Commercial	40%	full reval	10%	10%
Industrial	40%	full reval	10%	10%
Production	75%	full reval	35%	35%
Services	40%	full reval	10%	10%
Other	40%	full reval	10%	10%



# Notes to the Financial Report

## For the Year Ended 30 June 2024

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### Note 9.8 Fair Value Measurements Cont.

#### (c) Valuation techniques and significant inputs used to derive fair values cont.

##### Land Under Roads

The value of the Land Under Road network at 30 June 2024 is based on valuation data determined by the Valuer-General. The valuation approach uses adjusted land values and areas for all properties within the municipality depending upon its classification and then applying a discount appropriate to the respective classification. This adjustment is an unobservable input in the valuation. The market value of land varies significantly depending on the location of the land and the current market conditions. Currently land values range between \$0.44 and \$260.73 per square metre.

##### Buildings

The fair value of buildings were determined by qualified independent valuers from LG Valuation Services Pty Ltd effective 30 June 2022. Since that date to ensure the current values represent fair value, Council have applied an index of 8.28% as at 1st May 2023 using the Rawlinson's Building Price Index for the period 1st July 2022 to 31st March 2023, and an index of 5.55% as at 1st May 2024 using the Rawlinson's Building Price Index for the period 1st April 2023 to 31st March 2024. The next full valuation is planned for the 2027/28 financial year. Where there is a market for Council building assets, fair value has been derived from the sales prices of comparable properties after adjusting for differences in key attributes such as property size.

Where Council buildings are of a specialist nature and there is no active market for the assets, fair value has been determined on the basis of replacement with a new asset having similar service potential. The gross current values have been derived by our appointed valuers from appropriate costing guides. The overall replacement cost is considered to be a "Greenfield" assessment.

In determining the level of accumulated depreciation the asset has been disaggregated into significant components which exhibit useful lives. Allowance has been made for the typical asset life cycle and renewal treatments of each component, residual value at the time the asset is considered to be no longer available for use.

##### Museum Collection

The museum collection is independently valued at replacement cost. The independent valuation of the Queen Victoria Museum and Art Gallery collection, by Simon Storey FAVAA of Simon Storey Valuations was completed during the financial year to 30 June 2021. The next full valuation is planned for the 2025/26 financial year.

##### Infrastructure Assets

All Council infrastructure assets were fair valued using written down current replacement cost. This valuation comprises the asset's current replacement cost (CRC) less accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Council first determined the gross cost of replacing the full service potential of the asset and then adjusted this amount to take account of the expired service potential of the asset.

CRC was measured by reference to the lowest cost at which the gross future economic benefits of the asset could currently be obtained in the normal course of business. The resulting valuation reflects the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

The unit rates (labour and materials) and quantities applied to determine the CRC of an asset or asset component were based on a "Greenfield" assumption meaning that the CRC was determined as the full cost of replacement with a new asset including components that may not need to be replaced, such as earthworks.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

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### Note 9.8 Fair Value Measurements Cont.

#### (c) Valuation techniques and significant inputs used to derive fair values cont.

The level of accumulated depreciation for infrastructure assets was determined based on the age of the asset and the useful life adopted by Council for the asset type. Estimated useful lives and residual values are disclosed in Note 3.4.

The calculation of CRC involves a number of inputs that require judgement and are therefore classed as unobservable. While these judgements are made by qualified and experienced staff, different judgements could result in a different valuation. The table at (d) summarises the effect that changes in the most significant unobservable inputs would have on the valuation.

The methods for calculating CRC are described under individual asset categories below.

#### Roads and Bridges (including footpaths)

Council categorises its road infrastructure into urban and rural roads, then further sub-categorises these into sealed and unsealed roads and then into road function of arterial, industrial, collector, local, and minor. All road segments are then componentised into compacted sub-grade, pavement, sub-pavement and seal (where applicable). Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment. Council also assumes a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials.

Council categorises its bridges based on construction material. Bridge assets are componentised into abutment and pier, deck and superstructure, sub structure and safety barriers. The valuation is based on the material type used for construction and the deck and sub-structure area.

A full revaluation of Road & Bridge assets was undertaken by internal council experts effective 1 May 2022. Since that date to ensure the current values represent fair value, Council have applied an index of 6.9% as at 1st May 2023 using the Annual Hobart CPI for the March 2023 quarter, and an index of 3.1% as at 1st May 2024 using the Annual Hobart CPI for the March 2024 quarter. The next full valuation is planned for the 2024/2025 financial year.

CRC of roads is based on the road area multiplied by a unit price; the unit price being an estimate of labour and material inputs, services costs, and overhead allocations. All valuations are based on construction being outsourced, with most unit rates for the calculation of CRC being based on the average of current periodic supply contract rates.

Residual values are disclosed in Note 3.4.

#### Drainage

A full revaluation of drainage assets was undertaken by internal council experts effective 1 May 2022. Since that date to ensure the current values represent fair value, Council have applied an index of 6.9% as at 1st May 2023 using the Annual Hobart CPI for the March 2023 quarter, and an index of 3.1% as at 1st May 2024 using the Annual Hobart CPI for the March 2024 quarter. The next full valuation is planned for the 2024/2025 financial year.

Consistent with roads, Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment and that a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials. CRC is based on the unit price for the component type. For pipes, the unit price is multiplied by the asset's length. The unit price for pipes is based on the asset location and construction material as well as the depth the pipe is laid.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.8 Fair Value Measurements Cont.

#### (c) Valuation techniques and significant inputs used to derive fair values Cont.

##### Flood Protection

A full revaluation of flood protections assets was undertaken by internal council experts effective 1 May 2021. Since that date to ensure the current values represent fair value, Council have applied an index of 5.8% as at 30th June 2022 using the Annual Hobart CPI for the March 2022 quarter, an index of 6.9% as at 30th June 2023 using the Annual Hobart CPI for the March 2023 quarter, and an index of 3.1% as at 1st May 2024 using the Annual Hobart CPI for the March 2024 quarter. The next full valuation was planned for the 2023/24 financial year however due to resourcing issues and current capital works which can be used to inform future valuation rates, approval was given to extend the full valuation out to the 2024/25 financial year.

CRC of flood protection assets is based on assets type and construction material. For levee assets, the unit price is multiplied by the asset's length. The unit rates for levee assets are based on the construction material and height.

##### Refuse Disposal

A full revaluation of refuse assets was undertaken by internal council experts effective 1 May 2023. Since that date to ensure the current values represent fair value, Council have applied an index of 3.1% as at 1st May 2024 using the Annual Hobart CPI for the March 2024 quarter. The next full valuation is planned for the 2025/26 financial year.

##### Parks

A full revaluation of parks assets was undertaken by internal council experts effective 1 May 2022. Since that date to ensure the current values represent fair value, Council have applied an index of 6.9% as at 1st May 2023 using the Annual Hobart CPI for the March 2023 quarter, and an index of 3.1% as at 1st May 2024 using the Annual Hobart CPI for the March 2024 quarter. The next full valuation is planned for the 2024/2025 financial year.

#### (d) Unobservable inputs and sensitivities

Fair Value	\$,000	Valuation Technique	Key Unobservable Input	Effect of Change on Fair Value
Equity Investments	255,835	% of net assets	Value of net assets	Value will increase or decrease as the value of the invested companies moves.
Buildings	183,432	Market Valuation	Movements in market value	Value will increase or decrease with movements in market values
Roads	828,241	Input costs per m2	Input Costs	Value will increase or decrease with movements in input costs
Drainage	202,546	Replacement cost	Individual costs of replacement	Value will increase or decrease with movements in replacement cost
Parks and Recreation	42,859	Replacement cost	Individual costs of replacement	Value will increase or decrease with movements in replacement cost
Flood Protection	55,681	Replacement cost	Individual costs of replacement	Value will increase or decrease with movements in replacement cost
Refuse Disposal	55,263	Replacement cost	Individual costs of replacement	Value will increase or decrease with movements in replacement cost

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 9.8 Fair Value Measurements Cont.

#### (e) Changes in recurring level 3 fair value measurements

	2024 \$'000	2023 \$'000
<i>Balance at beginning of reporting period</i>	1,406,660	1,302,911
Gain/loss recognised in comprehensive income	(16,007)	(17,668)
Gain/loss recognised in other comprehensive income- Equity Investments	46,408	106,917
Acquisitions	6,441	2,581
Disposals	(2,010)	(2,141)
Transfers into level 3	13,113	14,060
Transfers out of level 3	(14,181)	-
<b>Closing balance</b>	<b>1,440,424</b>	<b>1,406,660</b>

#### (f) Valuation processes

Council's current policy for the valuation of property, infrastructure, plant and equipment, equity investments and investment property (recurring fair value measurements) is set out in notes 5.1 and 6.1 respectively.

Non-recurring fair value measurements are made at the point of reclassification by a registered valuer.

The asset valuation is based on the asset replacement cost at the end of its useful life. The asset replacement cost is defined as the total project cost of the asset, which includes design, project management and construction costs including supply of all materials.

Valuations have been prepared with consideration of the current cost of delivering infrastructure projects, contractor rates, modern renewal / rehabilitation practice, asset componentisation and benchmarked rates. Except where stated below all valuations are performed utilising the Council's staff. The method of valuation is reviewed annually.

Asset Group	Basis of Valuation
<b>Drainage</b>	<ul style="list-style-type: none"> <li>- Rates per metre for various diameters of pipelines and include house connections and fittings allowance</li> <li>- Rates vary depending on whether beneath private or public land.</li> <li>- Manholes. identify number and allow for an average size</li> <li>- "Chamber Manholes". identify number and allow for an average size</li> <li>- Gully pits. identify number and allow for connections</li> <li>No allowance for kerb adaptors or connections to kerbs</li> </ul>
<b>Roads</b>	<ul style="list-style-type: none"> <li>- Pavement (road sub base and base) m2</li> <li>- Kerb and Channel in metres left and right</li> <li>- Road surface m2</li> <li>- Footpath m2 left and right</li> <li>- Verge (includes guide posts, table drains, bollards as a count and guardrails in linear metres).</li> <li>- Street Light Poles valued individually (LCC's poles – those with only a light, as distinct from Aurora's – those with wires and a light).</li> </ul>
<b>Bridges</b>	<ul style="list-style-type: none"> <li>- Bridge – type includes timber, concrete and steel – for vehicles and or pedestrians in m2.</li> <li>- Culvert – includes box culverts in m2 or reinforced concrete pipe in diameter size and location.</li> </ul>

# Notes to the Financial Report For the Year Ended 30 June 2024

## Note 9.8 Fair Value Measurements Cont.

### (f) Valuation processes cont.

<b>Buildings</b>	- Independent market valuation.
<b>Parks and Recreation</b>	- Improved grounds m <sup>2</sup> - Trees are based on a standard unit price - Fencing is valued based on a linear metre on material type - Furniture and fittings are based total number across facilities - Under surface based on m <sup>2</sup> - Playgrounds based on components and type of system
<b>Museum Collection</b>	- Independent expert valuation.

### (g) Assets and liabilities not measured at fair value but for which fair value is disclosed

Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in other notes.

Council borrowings are measured at amortised cost with interest recognised in comprehensive income when incurred. The fair value of borrowings disclosed in this note is provided by Tascorp (level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (Level 2).

### 9.9 Events occurring after balance date

There were no events after the balance date that would materially affect any of the disclosed amounts.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 10 Other Matters

#### 10.1 Related Party Transactions

##### Accounting Standards Disclosures

###### *AASB 124 Related Party Disclosures*

AASB 124 requires the disclosure of related party relationships, transactions and outstanding balances, including commitments.

###### **Related Parties**

The Council's Related Parties are those that it controls or can exert significant influence over.

For the reporting year Council has no Related Parties that it controls or can exert significant influence over.

###### **Key Management Personnel**

Key Management Personnel are those who, directly or indirectly, have authority for planning, directing and controlling the activities of the Council.

The Council has interpreted the definition of Key Management Personnel to include the Mayor, Deputy Mayor, Councillors, General Manager (CEO) and the Executive Leadership Team.

###### **Local Government Act Disclosures**

###### **Councillor's Disclosure**

###### **Pecuniary Interests**

Councillors are required to disclose pecuniary interests in matters which come before the Council. In addition, under section 84(2) of the *Local Government Act 1993*, the Council is required to "specify any interests as notified to the General Manager of any Councillor in respect of any body or organisation with which the Council has major financial dealings."

###### **Allowances**

Section 72(1)(cb) of the *Local Government Act 1993* requires a statement of the total allowances and expenses paid to the Mayor, Deputy Mayor and Councillors.

###### **Remuneration of Senior Officers**

Section 72(1)(cd) of the *Local Government Act 1993*, requires the Council to report the total annual remuneration paid to employees who hold positions designated by the Council as senior positions. The Council has determined that senior positions comprise General Manager and Executive positions.

##### Key Management Personnel Compensation

	2024	2023
	\$'000	\$'000
<b>Councillors</b>		
Short Term Benefits (Allowances)	640	593
Short Term Benefits (Expenses)	16	19
	<hr/>	<hr/>
	657	612
Long Term Benefits	-	-
	<hr/>	<hr/>
	657	612

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 10.1 Related Party Transactions Cont.

Senior Officers	2024		2023	
	Number of Employees	Number of Employees	Number of Employees	Number of Employees
Remuneration	Actual	Annualised	Actual	Annualised
\$0 - \$20,000	1	-	1	-
\$20,001 - \$40,000	2	-	-	-
\$40,001 - \$60,000	-	-	1	-
\$60,001 - \$80,000	1	-	-	-
\$100,001 - \$120,000	1	-	-	-
\$120,001 - \$140,000	1	-	-	-
\$140,001 - \$160,000	1	-	-	-
\$160,001 - \$180,000	-	-	-	1
\$180,001 - \$200,000	1	2	1	1
\$200,001 - \$220,000	1	1	-	-
\$220,001 - \$240,000	1	2	1	2
\$240,001 - \$260,000	1	-	3	3
\$260,001 - \$280,000	-	1	-	-
\$300,001 - \$320,000	-	1	-	1
\$320,001 - \$340,000	-	-	1	-
	11	7	8	8

During the reporting year some executive roles were filled in an acting capacity which has resulted in a variance between the actual staff and the annualised amounts.

Also during the reporting year the role of Chief Infrastructure Officer was added to the Executive Leadership Team.

Senior Officers	2024	2023
	\$'000	\$'000
Short Term Benefits	1,449	1,373
Long Term Benefits	15	(3)
Post Employment Benefits	210	191
Termination Benefits	28	-
	1,702	1,561

#### Related Party Transactions

##### Transactions

Sales of Goods and Services	14	7
Purchase of Goods and Services	512	731
Contributed Assets	-	369
	526	1,107

Loans to Key Management Personnel

Outstanding Balances owed by Key Management Personnel

#### Sales of Goods and Services

The Council provided goods and services to organisations that Key Management Personnel or their close associates have significant influence or control over during the reporting year. Sales totalled \$14,243 (2022/23 \$7,208). These transactions were at arms length and on normal commercial terms.

# Notes to the Financial Report For the Year Ended 30 June 2024

## 10.1 Related Party Transactions Cont.

### Purchase of Goods and Services

The Council purchased goods and services from organisations that Key Management Personnel or their close associates have significant influence or control over during the reporting year.

Purchases totalled \$511,708, (2022/23 \$731,042). These transactions were at arms length and on normal commercial terms or through open tender.

### Contributed Assets

Key Management Personnel contributed assets to the value of \$0 (2022/23 \$369,000)

### Ordinary Citizen Transactions

The City of Launceston enters into transactions with Key Management Personnel and their Related Parties within a normal customer relationship i.e. payments of rates, dog registration and the use of facilities such as car parks. These transactions are at arms length on terms and conditions no more favourable than those available to the broader community.

These transactions are not included in these disclosures.

## 10.2 Special Committees

Committee Name	2024 \$'000	2023 \$'000
Dilston Hall	8	8
Lebrina Progress Association	18	17
Balance - 30 June	26	25
<b>Summary of Special Committees</b>		
Balance 1 July	25	19
Receipts	2	6
Expenses	(2)	-
Balance 30 June	26	25

## 10.3 Interest in Other Entities

### Launceston Flood Authority

This is a Single Authority set up under section 30 of the Local Government Act 1993.

This Authority was formed by Council resolution on 1 September 2008 and was established by gazettal on 10 September 2008. The authority was established to "...perform all tasks necessary for the construction and maintenance of flood levees, to initiate and manage effective emergency management procedures and to take all necessary measures, so as to address the flood risk to the 'flood risk area'".

The Authority is 100% owned by Council and holds no assets in its own name.



## Notes to the Financial Report For the Year Ended 30 June 2024

### 10.3 Interest in Other Entities Cont.

	2024	2023
	\$'000	\$'000
<b>Revenue and Expenses</b>		
<b>Revenue</b>		
State Government Grants	643	613
Launceston City Council	182	182
Other Income	45	17
<b>Total Revenue</b>	<u>871</u>	<u>812</u>
<b>Expenses</b>		
Operations Costs	364	309
Depreciation	622	594
<b>Total Expenses</b>	<u>986</u>	<u>903</u>
<b>Operating Surplus / (Deficit)</b>	<u>(115)</u>	<u>(91)</u>
Loss on disposal of fixed assets	675	21
<b>Surplus / (Deficit)</b>	<u>(790)</u>	<u>(112)</u>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

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### 10.4 Other Significant Accounting Policies and Pending Accounting Standards

#### (a) Taxation

Council is exempt from all forms of taxation except Fringe Benefits Tax, Payroll Tax, Land Tax and the Goods and Services Tax.

##### *Goods and services tax (GST)*

Revenue, expenses and assets are recognised net of goods and services tax (GST) except for the case of receivables and payables which are recognised inclusive of GST. Cash flows are presented in the Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

#### (b) Impairment of non-financial assets

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired.

If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value.

Any excess of the assets carrying value over its recoverable amount is expensed to the Statement of Other Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the depreciated value of the asset approximated by its written down replacement cost.

#### (c) Allocation between current and non-current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled.

The asset or liability is classified as current if it is expected to be settled within the next twelve months, being Council's operational cycle, or if Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

#### (d) Financial guarantees

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued.

The liability is initially measured at fair value, and if there is material increase in the likelihood that the guarantee may have to be exercised, at the higher of the amount determined in accordance with AASB 137 Provisions, Contingent Liabilities and Contingent Assets and the amount initially recognised less cumulative amortisation, where appropriate. In the determination of fair value, consideration is given to factors including the probability of default by the guaranteed party and the likely loss to Council in the event of default.

At the reporting date Council had no financial guarantee contracts.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

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### 10.4 Other Significant Accounting Policies and Pending Accounting Standards Cont.

#### (e) Contingent assets, contingent liabilities and commitments

Contingent assets and contingent liabilities are not recognised in the Statement of Financial Position, but are disclosed by way of a note and, if quantifiable, are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively.

Commitments are not recognised in the Statement of Financial Position. Commitments are disclosed at their nominal value inclusive of the GST payable.

At the reporting date Council had no contingent assets or liabilities.

#### (f) Budget

The estimated revenue and expense amounts in the Statement of Other Comprehensive Income represent revised budget amounts and are not audited.

#### (g) Adoption of new and amended accounting standards

In the current year, Council has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board that are relevant to its operations and effective for the current annual reporting period.

#### (h) Pending Accounting Standards

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2024 reporting periods. Council's assessment of the impact of the relevant new standards and interpretations is set out below.

##### **Accounting Standard AASB 18**

##### **Presentation and Disclosure of Financial Statements (Appendix D)**

This Standard sets out general and specific requirements for the presentation of information in the statement(s) of financial performance, the statement of financial position and the statement of changes in equity. This Standard also sets out requirements for the disclosure of information in the notes. AASB 107 Statement of Cash Flows sets out requirements for the presentation and disclosure of cash flow information. However, the general requirements for financial statements in paragraphs 9–43 and 113–114 apply to the statement of cash flows.

There are no material effects expected from the adoption of this standard.

##### **Accounting Standard AASB 2022-5**

##### **Amendments to Australian Accounting Standards – Lease Liability in a Sale and Leaseback**

This Standard amends AASB 16 to add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in AASB 15 Revenue from Contracts with Customers to be accounted for as a sale.

Council does not now or expect to have any sale and leaseback arrangements.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

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### 10.4 Other Significant Accounting Policies and Pending Accounting Standards Cont.

#### (h) Pending Accounting Standards Cont.

##### **Accounting Standard AASB 2022-10**

##### **Amendments to Australian Accounting Standards – Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities**

This Standard amends AASB 13, including adding authoritative implementation guidance and providing related illustrative examples, for fair value measurements of non-financial assets of not-for-profit public sector entities not held primarily for their ability to generate net cash inflows.

There are no material effects expected from the adoption of this standard.

##### **Accounting Standard AASB 2023-1**

##### **Amendments to Australian Accounting Standards – Supplier Finance**

This Standard amends AASB 107 and AASB 7 to require an entity to provide additional disclosures about its supplier finance arrangements. The additional information will enable users of financial statements to assess how supplier finance arrangements affect an entity's liabilities, cash flows and exposure to liquidity risk.

Council does not now or expect to have any supplier finance arrangements.

# Notes to the Financial Report For the Year Ended 30 June 2024

## 10.5 Significant Business Activities

The operating capital and competitive neutrality costs of the Council's significant business activities:

	Off Street Parking		Launceston Aquatic		LA fit		Building Surveying and Certification	
	2024 \$'000	2023 \$'000	2024 \$'000	2023 \$'000	2024 \$'000	2023 \$'000	2024 \$'000	2023 \$'000
<b>Revenue</b>								
Rates	-	-	-	-	-	-	-	-
User Charges	3,590	3,526	3,632	3,776	1,517	1,604	582	616
Grants	-	-	-	-	-	-	-	-
Total Revenue	3,590	3,526	3,632	3,776	1,517	1,604	582	616
<b>Expenditure</b>								
<b>Direct</b>								
Employee Costs	175	171	2,470	2,136	507	435	427	301
Materials and Contacts	187	196	904	713	101	84	27	13
Interest	-	-	-	-	-	-	-	-
Utilities	47	59	467	460	24	14	-	-
<b>Indirect</b>								
Engineering and Administration	604	526	382	297	58	75	-	-
Total Expenses	1,013	952	4,223	3,606	690	608	454	314

# Notes to the Financial Report For the Year Ended 30 June 2024

## 10.5 Significant Business Activities Cont.

	Off Street Parking		Launceston Aquatic		LA fit		Building Surveying and Certification	
	2024 \$'000	2023 \$'000	2024 \$'000	2023 \$'000	2024 \$'000	2023 \$'000	2024 \$'000	2023 \$'000
<i>Notional cost of free services received</i>								
<b>Capital Costs</b>								
Depreciation and amortisation	480	452	1,075	1,004	7	40	7	6
Opportunity cost of capital	2,701	2,159	1,985	1,760	3	6	3	3
Total Capital Costs	3,181	2,611	3,060	2,764	10	46	10	9
<b>Competitive neutrality adjustments</b>								
Rates and land tax	156	151	91	88	7	7	-	-
Full Cost Attribution	212	204	81	78	84	81	84	79
	368	355	172	166	91	88	84	79
<b>Calculated Surplus/(Deficit)</b>	(972)	(392)	(3,823)	(2,760)	726	862	34	214
Tax Equivalent rate	30%	30%	30%	30%	30%	30%	30%	30%
Taxation equivalent	519	530	-	-	219	260	11	64
<b>Competitive neutrality costs</b>	887	885	172	166	310	348	95	143
<b>Net Result Surplus / (Deficit)</b>	<b>(1,491)</b>	<b>(922)</b>	<b>(3,823)</b>	<b>(2,760)</b>	<b>507</b>	<b>602</b>	<b>23</b>	<b>150</b>

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 10.5 Significant Business Activities Cont.

#### Accounting policy

##### Significant Business Activities

##### Competition Policy Compliance

Section 84(2)(da) of the *Local Government Act 1993* requires the Council's financial statements to contain a statement of the "operating, capital and competitive neutrality costs" in respect of each significant business activity.

The Act also requires specific disclosure of 'significant business activities'.

The Tasmanian Government guidelines for Significant Business identifies a Business Activity as one that operates in a competitive market.

Determining factors on whether the Council activity is significant include, but are not limited to:

- The relevant market
- The size of the local government activity compared to the whole market
- The competitive impact of the Council's activity in the market.

##### Significant Business Activities

The Council conducted a review during the year to identify any significant business activities. The activities disclosed below have been identified as Significant Business Activities.

The following items have been disclosed:

##### Labour Costs

Labour costs have been discounted by a factor of 20.58% for the variance between private and public sector average weekly ordinary time earnings.

Superannuation costs have been adjusted to the 11% Superannuation Guarantee Levy.

##### Full Cost Attribution

Service costs applied to all the Council's operations in respect of internal services provided (e.g. accounting and computer support).

##### Competitive Neutrality Costs

Notional charges for expenses not normally incurred by Councils (e.g. council rates). As these costs are not actually incurred, the Council's "General Public Services" function has been credited with collection of these notional items.

##### Notional Income Tax

Notional income tax has been applied at the rate of 30% against accounting profit (excluding abnormal asset valuation adjustments) for significant business activities. The amounts are notional only as the entity is exempt from income tax.

##### Capital Costs

Depreciation has been allocated to functional areas within the operating statement. The notional opportunity cost of capital employed in respect of the function has been noted at the foot of the statement for significant business activities. It has been calculated by applying a rate of 5% to net assets employed.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 10.6 Management Indicators

	2024	2023	2022	2021
	\$'000	\$'000	\$'000	\$'000
<b>(a) Underlying surplus or (deficit)</b>				
Net result for the year	9,551	4,103	17,186	(36,803)
Less non-operating income				
FAG in Advance - Current Year	(4,534)	(5,283)	(3,485)	(2,353)
FAG in Advance - Prior Year	5,283	3,485	2,353	2,235
Grants for New or Upgraded Assets	(8,753)	(8,522)	(17,260)	(3,687)
Grants for Renewal of Assets	(4,367)	(2,859)	(2,261)	(2,258)
Bequests	(155)	(141)	(121)	(115)
Add non-operational expenses				
Unscheduled Loss on Disposal of Fixed Assets	1,218	2,742	2,352	2,466
Organisational Restructure Redundancies	-	-	-	60
Covid 19 Pandemic Costs	-	120	283	2,823
Flood Recovery	-	1,411	-	-
Tamar Estuary River Health Action Plan	4,500	1,500	-	-
Contribution				
Impairment Loss	72	-	-	-
Emergency Repairs of Private Infrastructure	937	-	-	-
Museum revaluation adjustment	-	-	-	34,523
<b>Underlying surplus/(deficit)</b>	<b>3,752</b>	<b>(3,444)</b>	<b>(953)</b>	<b>(3,109)</b>
<b>Benchmark</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

The intent of the underlying result is to show the outcome of a council's normal or usual day to day operations.

#### Comment

Council returned an underlying surplus of \$3.752m, against an initial unamended budgeted underlying deficit approved by Council in June 2023 of \$0.681m.

Council's contribution to the Tamar Estuary River Health Action Plan of \$4.500m, has been excluded from this result along with a number of other variations, as outlined above.

Stronger than budgeted growth in Rates, Statutory Fees and Fees, User Fees and Investment Revenue along with favourable budget variances in Employee Benefits (due to staff vacancies) and Depreciation were the key drivers behind the favourable result when compared with the initial budget. Materials & Services showed a significant unfavourable variance to budget though, as Council deals with ongoing inflationary pressures and unexpected costs which arise during the course of the year. A detailed analysis of material budget variations can be found at Note 1.5.

#### **(b) Underlying surplus ratio**

Underlying surplus (Deficit)	3,752	(3,444)	(953)	(3,109)
Recurrent Income	138,102	129,468	118,168	111,000
Underlying surplus (Deficit)				
Underlying surplus ratio %	3%	-3%	-1%	-3%
<b>Benchmark</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>



# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 10.6 Management Indicators Cont.

This ratio serves as an overall measure of financial operating effectiveness.

#### Comment

Recurrent income growth is strong, however many items of Council expenditure have increased in cost as outlined throughout this report. Council has a benchmark of greater than 0% in its Long Term Financial Plan, with an ideal Underlying Surplus annually of \$1m.

(c) Net financial liabilities	2024 \$'000	2023 \$'000	2022 \$'000	2021 \$'000
Liquid assets less	84,740	100,884	86,293	90,005
Total liabilities	47,797	66,483	64,038	75,658
Net financial liabilities	36,942	34,401	22,255	14,347
<b>Benchmark</b>	0	0	0	0

This measure shows whether Council's total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all liabilities fell due at once, additional revenue would be needed to fund the shortfall.

#### Comment

Council retains a strong balance sheet and liquidity position. Council remains in position to be able to meet ongoing liabilities as they fall due, through recurrent operational income. However, Council has significant obligations for future asset renewals that need to be provided for. During the year, Council paid back \$20m in loans. The only loan owed by Council (\$6m) is due for repayment in 2024/2025.

d) Net financial liabilities ratio	2024 \$'000	2023 \$'000	2022 \$'000	2021 \$'000
Net financial liabilities	36,942	34,401	22,255	14,347
Recurrent income	138,102	129,468	118,168	111,000
<b>Benchmark</b>	0% - (50%)	0% - (50%)	0% - (50%)	0% - (50%)
Net financial liabilities ratio %	27%	27%	19%	13%

This ratio indicates the net financial obligations of Council compared to its recurrent income.

#### Comment

Council retains a strong balance sheet and liquidity position. Council remains in position to be able to meet ongoing liabilities as they fall due, through recurrent operational income. However, Council has significant obligations for future asset renewals that need to be provided for.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### Note 10.6 Management Indicators Cont.

#### (e) Asset consumption ratio

An asset consumption ratio has been calculated in relation to each asset class required to be included in the long-term strategic asset management plan of Council.

	2024 \$'000	2023 \$'000	2022 \$'000	2021 \$'000
<b>Transport Infrastructure</b>				
<u>Fair value (Carrying Amount)</u>	828,241	805,582	757,410	650,457
Current replacement cost (Gross)	1,297,502	1,254,533	1,167,957	1,002,735
<b>Benchmark</b>	>60%	>60%	>60%	>60%
Asset consumption ratio %	64%	64%	65%	65%
<b>Buildings</b>				
<u>Fair value (Carrying Amount)</u>	183,432	220,749	210,410	185,892
Current replacement cost (Gross)	336,375	376,986	350,987	302,777
<b>Benchmark</b>	>60%	>60%	>60%	>60%
Asset consumption ratio %	55%	59%	60%	61%
<b>Drainage</b>				
<u>Fair value (Carrying Amount)</u>	202,546	197,023	184,240	179,838
Current replacement cost (Gross)	304,146	293,405	272,406	264,181
<b>Benchmark</b>	>60%	>60%	>60%	>60%
Asset consumption ratio %	67%	67%	68%	68%

This ratio indicates the level of service potential available in Council's existing asset base.

#### Comment

Given the age profile of Launceston as a city and many of Council's assets, it is expected that Council will be near the stipulated benchmark for this ratio. An increase in funding for Council's Buildings assets is noted in the Asset Funding Renewal ratio from 2022/2023 and 2023/2024, this highlights the emphasis placed on ensuring this asset class is fit for purpose. Council is constantly reviewing asset data and ensuring levels of service are in line with the adopted Strategic Asset Management Plan.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 10.6 Management Indicators Cont.

#### (f) Asset renewal funding ratio

An asset renewal funding ratio has been calculated in relation to each asset class required to be included in the long-term strategic asset management plan of Council.

	2024	2023	2022	2021
	\$'000	\$'000	\$'000	\$'000
<b>Transport Infrastructure</b>				
<u>Projected capital funding outlays**</u>	85,380	72,855	75,180	82,158
Projected capital expenditure funding***	85,380	72,855	75,180	82,158
<b>Benchmark</b>	<b>90-100%</b>	<b>90-100%</b>	<b>90-100%</b>	<b>90-100%</b>
Asset renewal funding ratio %	100%	100%	100%	100%
<b>Buildings</b>				
<u>Projected capital funding outlays**</u>	34,002	19,672	10,257	10,662
Projected capital expenditure funding***	34,002	19,672	10,257	10,662
<b>Benchmark</b>	<b>90-100%</b>	<b>90-100%</b>	<b>90-100%</b>	<b>90-100%</b>
Asset renewal funding ratio %	100%	100%	100%	100%
<b>Drainage</b>				
<u>Projected capital funding outlays**</u>	1,500	1,625	1,525	3,410
Projected capital expenditure funding***	1,500	1,625	1,525	3,410
<b>Benchmark</b>	<b>90-100%</b>	<b>90-100%</b>	<b>90-100%</b>	<b>90-100%</b>
Asset renewal funding ratio %	100%	100%	100%	100%

\*\* Current value of projected capital funding outlays for an asset identified in Council's long-term financial plan.

\*\*\* Value of projected capital expenditure funding for an asset identified in Council's long-term strategic asset management plan.

This ratio measures Council's capacity to fund future asset replacement requirements.

#### Comment

Council annually reviews both its Long Term Financial Plan and Strategic Asset Management Plan. There is a high degree of coordination between the two, to ensure consistency of information and that the funding requirements as identified in the Strategic Asset Management Plan can be accommodated within the Long Term Financial Plan. Council seeks to fully fund renewal of all assets which are identified for renewal in its Strategic Asset Management Plan.

# Notes to the Financial Report

## For the Year Ended 30 June 2024

### 10.6 Management Indicators Cont.

#### (g) Asset sustainability ratio

Capex on replacement/renewal of existing	18,508	10,668	12,337	16,552
Annual depreciation expense	25,678	26,978	24,940	23,359
<b>Benchmark</b>	100%	100%	100%	100%
Asset sustainability ratio %	72%	40%	49%	71%

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of their existing asset base.

#### Comment

Council seeks to strike a balance between the need to renew and replace its existing infrastructure and assets, while catering for community needs and expectations that new infrastructure and assets be provided as the municipality continues to grow and diversify. Many capital projects undertaken are a hybrid of renewal/replacement and new works.

2024	Capital renewal expenditure	Capital new/ upgrade expenditure	Total Capital Expenditure
	\$'000	\$'000	\$'000
Land	-	37	37
Buildings	3,038	5,060	8,098
Transport Infrastructure	7,167	579	7,746
Stormwater and Drainage	1,182	477	1,659
Plant	624	215	839
Other	6,497	3,601	10,098
<b>Total</b>	<b>18,508</b>	<b>9,969</b>	<b>28,476</b>
<b>2023</b>			
Land	-	23	23
Buildings	1,243	2,916	4,159
Transport Infrastructure	5,833	356	6,189
Stormwater and Drainage	326	1,328	1,654
Plant	1,582	177	1,759
Other	1,684	2,520	4,204
<b>Total</b>	<b>10,668</b>	<b>7,320</b>	<b>17,988</b>

#### Comment

Through the Strategic Asset Management Plan, Council develops its annual capital works program to ensure that decisions are data driven and well informed, but also in line with community expectations. Council saw a significant increase in capital expenditure from the prior year, a testament to the number of projects and works which are ongoing within the City of Launceston. Some significant projects undertaken during the year include; the Albert Hall Upgrade and Refurbishment, the Birch Avenue Facilities Upgrades, Tennis Centre Upgrades, Launceston Aquatic Air Handling Unit Replacement, Newnham Creek Stabilisation, Launceston City Heart design works, Flood Levee upgrades, Road Safety Centre refurbishments and various works at the Launceston Waste Centre.

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## Certification of the Financial Report

The financial report presents fairly the financial position of the City of Launceston as at 30 June 2024 and the results of its operations and cash flows for the year then ended, in accordance with the *Local Government Act 1993* (as amended), Australian Accounting Standards and other authoritative pronouncements issued by the Australian Accounting Standards Board.



**Sam Johnson OAM**  
General Manager

**Date :** 17/09/2024

**Independent Auditor's Report**  
**To the Councillors of Launceston City Council**  
**Report on the Audit of the Financial Report**

**Opinion**

I have audited the financial report of Launceston City Council (Council), which comprises the statement of financial position as at 30 June 2024 and statements of comprehensive income, changes in equity and cash flows for the year then ended, notes to the financial statements, including a summary of material accounting policies, other explanatory notes and the statement of certification signed by the General Manager.

In my opinion, the accompanying financial report:

- (a) presents fairly, in all material respects, Council's financial position as at 30 June 2024 and its financial performance and its cash flows for the year then ended
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

**Basis for Opinion**

I conducted the audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of my report. I am independent of Council in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

The *Audit Act 2008* further promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

My audit responsibility does not extend to the budget figures included in the financial report, the asset renewal funding ratio disclosed in note 10.6f, nor the Significant Business Activities disclosed in note 10.5 to the financial report and accordingly, I express no opinion on them.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

## Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. These matters were addressed in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Why this matter is considered to be one of the most significant matters in the audit	Audit procedures to address the matter included
<p><b>Valuation of property and infrastructure assets</b>  <i>Refer to notes 6.1 and 9.8</i></p>	
<p>At 30 June 2024, Council’s assets including land, land under roads, buildings, and infrastructure assets, such as roads, drainage, parks and recreation, flood protection, and refuse disposal assets were valued at fair value totalling \$1.99 billion. The fair values of these assets are based on market value or current replacement cost.</p> <p>Council undertakes formal revaluations on a regular basis to ensure valuations represent fair value. In between valuations, Council considers the application of indexation to ensure the carrying values reflect fair values.</p> <p>During 2023-24, Council undertook a full revaluation of land and land under roads assets. Indexation was applied to buildings, roads, drainage, parks and recreation, flood protection, and refuse disposal assets. The valuations were determined by experts and are highly dependent upon a range of assumptions and estimated unit rates.</p>	<ul style="list-style-type: none"> <li>• Assessing the scope, expertise and independence of experts involved in the valuations.</li> <li>• Evaluating the appropriateness of the valuation methodology applied to determine fair values.</li> <li>• Critically assessed assumptions and other key inputs into the valuation model.</li> <li>• Testing, on a sample basis, the mathematical accuracy of the valuation model calculations.</li> <li>• Evaluating indexation applied to assets between formal valuations.</li> <li>• Evaluating the adequacy of disclosures made in the financial report, including those regarding key assumptions used.</li> </ul>

## Responsibilities of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993* and for such internal control as determined necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the General Manager is responsible for assessing Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council is to be dissolved by an Act of Parliament or the Councillors intend to cease operations, or have no realistic alternative but to do so.

### **Auditor's Responsibilities for the Audit of the Financial Report**

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager.
- Conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on Council's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represent the underlying transactions and events in a manner that achieves fair presentation.



I communicate with the General Manager regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

From the matters communicated with the General Manager, I determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

A handwritten signature in black ink, appearing to read 'DBond', with a stylized flourish at the end.

David Bond  
**Assistant Auditor-General**  
**Delegate of the Auditor-General**  
Tasmanian Audit Office

18 September 2024  
Hobart

## List of photography

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Tasmanian Tigers in Civic Square  
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University of Tasmania Stadium  
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Mural painting by Melski McVee - Paterson Street East Car Park  
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Aerial Image - Launceston and kanamaluka/Tamar River  
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Peter Frazer OAM, Safer Australian Roads and Highways (SARAH) group and Mayor Matthew Garwood  
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Aerial image - Launceston City Park  
Photo credit: Nick Hanson Visuals



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