

COUNCIL MEETING MONDAY 25 JULY 2016 1.00pm

## **City of Launceston**

#### **COUNCIL AGENDA**

Monday 25 July 2016

Notice is hereby given that the Ordinary Meeting of the City of Launceston Council will be held at the Council Chambers, Town Hall, St John Street, Launceston:

Date: 25 July 2016

Time: 1.00pm

#### **Section 65 Certificate of Qualified Advice**

#### **Background**

Section 65 of the *Local Government Act 1993* requires the General Manager to certify that any advice, information or recommendation given to Council is provided by a person with appropriate qualifications or experience.

#### **Declaration**

I certify that persons with appropriate qualifications and experience have provided the advice, information and recommendations given to Council in the Agenda Items for this Meeting.

Robert Dobrzynski General Manager

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#### 1 OPENING OF MEETING - ATTENDANCE AND APOLOGIES

#### 2 DECLARATIONS OF INTEREST

Local Government Act 1993 - Section 48

(A councillor must declare any interest that the councillor has in a matter before any discussion on that matter commences.)

#### 3 CONFIRMATION OF MINUTES

Local Government (Meeting Procedures) Regulations 2015 - Regulation 35(1)(b)

#### **RECOMMENDATION:**

That the Minutes of the Ordinary Meeting of the City of Launceston Council held on 11 July 2016 be confirmed as a true and correct record.

#### 4 DEPUTATIONS

No Deputations have been identified as part of this Agenda

#### 5 PETITIONS

Local Government Act 1993 - Sections 57 and 58

No Petitions have been identified as part of this Agenda

#### 6 COMMUNITY REPORTS

(Community Reports allow an opportunity for Community Groups to provide Council with a three minute verbal presentation detailing activities of the group. This report is not intended to be used as the time to speak on Agenda Items; that opportunity exists when that Agenda Item is about to be considered. Speakers are not to request funding or ask questions of Council. Printed documentation may be left for Aldermen.)

#### **6.1 Tamar Community Peace Trust**

Ms Jo Archer

Council will be briefed on upcoming plans for the Tamar Valley Peace Festival.

#### 6.2 DanceSport Tasmania

Mrs Jo and Mr Andrew Palmer

A briefing will be provided regarding planned activities for the 2016 Tasmanian Open DanceSport Championships.

#### 7 PUBLIC QUESTION TIME

Local Government (Meeting Procedures) Regulations 2015 - Regulation 31

#### 7.1 Public Questions on Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 31(1)

(Questions on Notice must be in writing and should be received by the General Manager at least seven days before the relevant Council Meeting. Questions on Notice will be researched by Council Officers and both the Question on Notice (as received) and the response will be provided at the Council Meeting and a reply in writing will also be provided.)

#### No Public Questions on Notice have been identified as part of this Agenda

#### 7.2 Public Questions without Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 31(2)(b)

(Members of the public who ask Questions without Notice at a meeting will have both the question and any answer provided recorded in the Minutes. Council Officers will endeavour to answer the question asked at the meeting, however, that is not always possible and more research may be required. If an answer cannot be provided at the Meeting, the question will be treated as a Question on Notice. A response will be provided at the next Council Meeting.)

**Monday 25 July 2016** 

## **8 PLANNING AUTHORITY**

No Development Applications have been registered with Council as part of this Agenda

Monday 25 July 2016

#### 9 ANNOUNCEMENTS BY THE MAYOR

#### 9.1 Mayor's Announcements

**FILE NO: SF2375** 

#### Acting Mayor Alderman Rob Soward Monday 5 July 2016 - Wednesday 20 July 2016

#### Tuesday 12 July 2016

 Attended the Launceston Senior's Branch Christmas in July Lunch at Lums Restaurant

## Thursday 14 July 2016

Officiated at the Local Government Health and Wellbeing Forum at Aurora Stadium

#### **Sunday 17 July 2016**

 Officiated at the Hockey Australia Under 18 Championships Presentations at the Northern Hockey Centre

## Thursday 21 July 2016

 Officiated at a Civic Function at the Town Hall Reception Room to mark the anniversary of the Launceston Legal Centre

#### Friday 22 July 2016

- Attended the White Ribbon Breakfast at the Hotel Grand Chancellor
- Officiated and attended the Buddy Holly Story at the Princess Theatre

#### 10 ALDERMEN'S REPORTS

(This item provides an opportunity for Aldermen to briefly report on the activities that have been undertaken in their capacity as a representative of the Council. It is not necessary to list social functions that have been attended.)

#### 11 QUESTIONS BY ALDERMEN

#### 11.1 Questions on Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 30

(A councillor, at least seven days before an ordinary Council Meeting or a Council Committee Meeting, may give written notice to the General Manager of a question in respect of which the councillor seeks an answer at that Meeting. An answer to a Question on Notice will be in writing.)

No Aldermen's Questions on Notice have been identified as part of this Agenda

#### 11.2 Questions without Notice

Local Government (Meeting Procedures) Regulations 2015 - Regulation 29

(Questions without Notice, and any answers to those questions, are not required to be recorded in the Minutes of the Meeting.)

#### 12 COMMITTEE REPORTS

#### 12.1 Northern Youth Coordinating Committee Meeting - 7 July 2016

**FILE NO:** SF0136

**AUTHOR:** Claudia Garwood (Youth Development Officer)

**DIRECTOR:** Leanne Hurst (Director Development Services)

#### **DECISION STATEMENT:**

To receive and consider a report from the Northern Youth Coordinating Committee's regular meeting held on 7 July 2016.

#### **RECOMMENDATION:**

That Council receives the report from the Northern Youth Coordinating Committee Meeting held on 7 July 2016.

#### **REPORT:**

The Northern Youth Coordinating Committee (NYCC) met on Thursday, 7 July 2016 and the following business was conducted:

- A presentation of the Headspace School Support Program; including youth suicide statistics, postvention, exposure and contagion as well as exploring some myths and facts in relation to suicide and young people.
- An update by the peak body, the Youth Network of Tasmania (YNOT) was received on:
  - Child Protection Action Plan: The Strong Families Safe Kids Implementation Plan
  - DHHS Youth at Risk strategy
  - Federal and state government Family Violence strategies
- The Committee awarded funding for the remaining balance of NYCC funding (\$500) to Migrant Resource Centre for an intergenerational film project called "Snapshot: Older person in your life". The project involves young people interviewing and filming an older person in their life. The video includes something from their country of origin or refuge, or something they have experienced whilst living in their new home of Launceston. Through collaboration with Council of the Ageing, the video is planned to be shown in aged care facilities and at Breath of Fresh Air Film Festival. NYCC funding will be used for software, editing and the production of film.

#### 12.1 Northern Youth Coordinating Committee Meeting - 7 July 2016 ... (Cont'd)

#### **ECONOMIC IMPACT:**

Not considered relevant to this report.

#### **ENVIRONMENTAL IMPACT:**

Not considered relevant to this report.

#### **SOCIAL IMPACT:**

Not considered relevant to this report.

#### STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024

Priority Area 4 - A diverse and welcoming City of Launceston

Ten-year goal - To offer access to services and spaces for all community members and to work in partnership with others to address the needs of vulnerable and diverse communities

**Key Direction -**

 To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community

Greater Launceston Plan Direction:

To develop a socially inclusive Launceston where people feel valued, their differences are respected, and their basic needs are met so they can live with dignity.

#### **BUDGET & FINANCIAL ASPECTS:**

Not considered relevant to this report.

#### **DISCLOSURE OF INTERESTS:**

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Leanne Hurst: Director Development Services

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#### 13 COUNCIL WORKSHOPS

Council Workshops conducted on 18 July 2016 were:

- Tasmanian Symphony Orchestra Opportunity Briefing
- Northern Tasmania Development Priorities

#### 14 NOTICES OF MOTION

Local Government (Meeting Procedures) Regulations 2015 - Regulation 16(5)

No Notices of Motion have been identified as part of this Agenda

#### 15 DEVELOPMENT SERVICES DIRECTORATE ITEMS

#### 15.1 304-308 Penguite Road, Norwood - Petition to Amend a Sealed Plan

**FILE NO:** DA0148/2014

**AUTHOR:** Cherie Holmes (Planning and Statutory Officer)

**DIRECTOR:** Leanne Hurst(Director Development Services)

#### **DECISION STATEMENT:**

To consider appointing a Committee to conduct a hearing in relation to a Petition to Amend Sealed Plans

#### RECOMMENDATION:

That Council appoints a Council Committee of four Aldermen under Section 104(2) of the Local Government (Building and Miscellaneous Provisions) Act 1993 and Section 23 of the Local Government Act 1993 to conduct a hearing in relation to a Petition to Amend a Sealed Plan (3769074) for 304-308 Penquite Road, Norwood.

#### **REPORT:**

Council has received a request from Sproal and Associates on behalf of Brian Robert Overton, Alistair James Knight, Philip Andrew Rose, John Ernest Tchappat and Peter Geoffrey Woolston being the Trustees for the Tamar Properties Gospel Trust for a Petition to Amend Sealed Plans 16325 and 19533 under Section 110 of the *Local Government* (Building & Miscellaneous Provisions) Act 1993.

The petition seeks to delete covenants including those that may prevent the construction of multiple dwellings (more than one main building) on the property at 304-308 Penquite Road. The petitioners have planning approval (DA0148/2014) to build 24 units on the property.

Fourteen representations asking to be heard have been received against the petition to remove the covenants.

Persons together with the petitioners have the right to be heard in front of a Council Committee. After all issues have been heard the Committee makes a decision to support the petition, provide conditioned approval or refuse the petition.

Further information regarding dates and the process will be provided to the Committee.

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## 15.1 304-308 Penquite Road, Norwood - Petition to Amend a Sealed Plan ...(Cont'd)

#### **ECONOMIC IMPACT:**

Not considered relevant to this report.

#### **ENVIRONMENTAL IMPACT:**

Not considered relevant to this report.

#### **SOCIAL IMPACT:**

Not considered relevant to this report.

#### STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024

Priority Area 6 - A city building its future

Ten-year goal - To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions

Key Direction -

2. To develop and take a strategic approach to development sites to maximise public benefits of development

#### **BUDGET & FINANCIAL ASPECTS:**

Not considered relevant to this report.

#### **DISCLOSURE OF INTERESTS:**

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Leanne Hurst: Director Development Services

#### ATTACHMENTS:

- 1. Petition to Amend Sealed Plans16325 and 19533 (distributed separately)
- 2. Planning Permit DA0148/2014 (distributed separately)
- 3. Sections 103,104 and 105 of the *Local Government (Building & Miscellaneous Provisions) Act 1993* (distributed separately)

**Monday 25 July 2016** 

#### 16 FACILITIES MANAGEMENT DIRECTORATE ITEMS

No Items have been identified as part of this Agenda

## 17 QUEEN VICTORIA MUSEUM AND ART GALLERY DIRECTORATE ITEMS

No Items have been identified as part of this Agenda

#### 18 INFRASTRUCTURE SERVICES DIRECTORATE ITEMS

18.1 Lease - Karoola Memorial Hall

**FILE NO: SF0389** 

**AUTHOR:** Tricia De Leon-Hillier (Parks Lease Management Officer)

**DIRECTOR:** Harry Galea (Director Infrastructure Services)

#### **DECISION STATEMENT:**

To consider a proposal from the Lilydale District Pony Club to lease the Karoola Memorial Hall and Recreation Ground situated at 1126 Pipers River Road (PID 6722258).

This decision requires an absolute majority of the Council.

#### **RECOMMENDATION:**

That Council, in respect to a proposal received seeking the leasing of public land situated at 1126 Pipers River Road (PID 6722258), known as the Karoola Recreation Ground and Memorial Hall (<u>Attachment 2</u>), resolves to enter into a lease with the Lilydale District Pony Club Incorporation for five years subject to the following terms:

- the term shall be five (5) years commencing on 1 October 2016,
- the lease amount shall be \$1 per annum if demanded,
- tenant to be responsible for:
  - energy costs
  - volumetric and connection charges for water
  - other service charges (if any)
- tenant shall continuously maintain:
  - building in good and reasonable order
  - the cleaning of and provision of supplies for the toilets and kitchen
  - public liability insurance of at least \$10 million
  - general maintenance of the recreation ground and hall
- other regular hirer/s having continued access to the hall for their normal time slots,
- user fees for both regular and casual users not to exceed Council's Community
   Hall, fees and charges unless otherwise agreed to by the hirer,
- user fees for both regular and casual hirers to be paid to Lilydale District Pony Club Incorporation, and
- user shall provide usage reports in a form and as approved by the Parks & Recreation Manager.

#### 18.1 Lease - Karoola Memorial Hall ...(Cont'd)

#### **REPORT:**

The Council has hired the Karoola Recreation Ground and Memorial Hall to various individuals or groups within the community for many years. Its management of bookings has been maintained by the Karoola Hall Committee group for over fifty years. The Council has received a proposal from the Lilydale District Pony Club (LDPC) for a five year lease and has discussed their ideas with the Parks and Recreation Manager.

The Karoola Hall Committee has been consulted and they are supportive of the change in management.

Their proposal is to enter into a lease agreement includes the responsibility to pay for all outgoing costs such as electricity, water services, cleaning of the hall and toilet, provision of toilet and kitchen materials as well as general maintenance of the recreation ground and building.

The LDPC has been a primary user group for about twenty years and use the hall for their monthly rally days, committee meetings and camp workshops. There are regular half games days, training sessions, competition days and events held throughout the year. They are committed to developing and maintaining the site for the use of the club and the general community. Over the years they have invested into the site and additional assets which they have spent, for example a new water tank, all weather surface arena and an enclosed riding area. A lease agreement would allow for further development opportunities for the LDPC and apply for funding in the near future.

Whilst the Karoola Memorial Hall and Recreation Ground is public land, under the *Local Government Act 1993*, Council may lease public land for five years or less without the need to advertise.

It is also recommended that under the terms and conditions of a new lease, the Council requires the lessee to provide a quarterly written report in September, December, March and June of each year, consisting of participation data.

Because the property is Public Land and the lease is for a period of not more than five years, it is not necessary to provide valuation advice to the Council.

#### **ECONOMIC IMPACT:**

Not considered relevant to this report.

#### **ENVIRONMENTAL IMPACT:**

Not considered relevant to this report.

#### 18.1 Lease - Karoola Memorial Hall ... (Cont'd)

#### **SOCIAL IMPACT:**

There is a positive social impact with this proposal by allowing a successful user group to continue to provide an important recreational opportunity for Launceston.

#### STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024

Priority Area 1 - A creative and innovative city

Ten-year goal - To foster creative and innovative people and industries Key Directions -

- 3. To optimise the use and usability of our assets for different types of activities
- 4. To support and promote alternative uses of underutilised buildings

Priority Area 2 - A city where people choose to live

Ten-year goal - To promote Launceston as a unique place to live, work, study and play Key Direction -

1. To continue to offer and attractive network of parks, open spaces and facilities throughout Launceston and to promote active and healthy lifestyles

#### **BUDGET & FINANCIAL ASPECTS:**

Not considered relevant to this report.

#### **DISCLOSURE OF INTERESTS:**

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Harry Galea: Director Infrastructure Services

#### **ATTACHMENTS:**

- Proposal of lease from the Lilydale District Pony Club (electronically distributed)
- 2. Map of leased area (electronically distributed)

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#### 19 CORPORATE SERVICES DIRECTORATE ITEMS

#### 19.1 Budget Amendments 2015/2016

**FILE NO: SF6183** 

**AUTHOR:** Paul Gimpl (Manager Finance)

**DIRECTOR:** Michael Tidey (Director Corporate Services)

#### **DECISION STATEMENT:**

To consider changes to the Council's 2015/2016 Statutory Estimates.

This decision, pursuant to Section 82(4) of the Local Government Act 1993, must be adopted by an absolute majority.

#### **RECOMMENDATION:**

- 1. That, pursuant to Section 82(4) of the *Local Government Act 1993*, Council approves the following amendments to the Statutory Estimates:
  - a) Operating Expenditure
    - i. The net decrease in expenses from transfers to Capital of \$992,955.
    - ii. The net increase in expenses from transfers from Capital of \$764,936.
  - b) Revenue
    - The increase in external funds granted of \$710,300.
    - ii. The decrease in external funds budgeted but not received in 2015/2016 of \$10.327m.
  - c) Capital Works Expenditure
    - i. The net decrease in expenditure from transfers to Operations of \$764,936.
    - ii. The net increase in expenditure from transfers from Operations to Capital of \$992,955.
    - iii. The net increase in external grant funds of \$707,100.
    - iv. The net decrease in external grant funds of \$10.327m.
- 2. That Council notes the amendments from Point 1 result in:
  - the operating surplus (including \$4.787m in capital grants) being amended to \$4.852m; and
  - b) the capital budget being increased to \$24.303m.

#### **REPORT:**

The recommended final budget changes for the year ending 30 June 2016 have been made as part of the preparation of the financial statements to resolve anomalies in the timing of grants and the classification of expenses and capital items.

The budget amendments are changes to budget estimates that require a Council decision. The changes relate to external grant revenue, transfers from Operations to Capital and Capital to Operations and due to the timing of the receipt of grants.

These amendments result in a \$4.852m surplus which includes Capital Grant funds of \$4.787m. Excluding capital grants, this leaves an Underlying Operating Budget surplus of \$65,000.

	Operations \$'000	Capital \$'000
Statutory Budget	6,249	24,650
Adjustments approved by Council	7,992	9,045
Balance previously approved 14 June 2016 Council Meeting	14,241	33,695
Capital to Operations	(765)	(765)
External Funds	710	707
External Funds not received, carry forward to 2016/2017	(10,327)	(10,327)
Operations to Capital	993	993
Balance - 30 June 2016	4,852	24,303
Deduct Capital Grants and Contributions Underlying Operating Budget Surplus	(4,787) <b>65</b>	

The table summarises all the other budget agenda items and includes reconciliations of the budgeted operating result and capital expenditure.

Details of the amendments are as follows:

#### 1 a) The following items need to be reallocated from Operations to Capital.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
MOP 22330	Goderich St / Forster St Black Spot	43,000	43,000	1	-
CP 23467	University Shared Trail Path	225,000	1	43,000	268,000
	TOTAL	268,000	43,000	43,000	268,000

### The project scope of works:

Transfer of external funds from operational grants to capital grants.

Construction work has commenced at Goderich St / Forster St intersection and involves work funded under two separate programs:

- The re-alignment of the right turn lanes, central traffic island work and traffic control box re-installation is in accordance with funding under the Black Spot program (refer page 2/2 of Design Drawing 9648-DR).
- The re-alignment of access ramps and traffic islands on the Northern side is related to bikeway funding under the Trails & Bikeways Program (refer page 1/2 of Design Drawing 9648-DR).

All funds are to be transferred into the Capital Project and managed accordingly.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23575	Westbury Rd/Stanley St/ Oakden Rd Black Spot	-	-	170,000	170,000
OP 22329	Westbury Rd/Stanley St/ Oakden Rd Black Spot	170,000	170,000	-	-
	TOTAL	170,000	170,000	170,000	170,000

#### The project scope of works:

This project was originally created as a Major Operational project. Design has shown that the scope of works is to totally upgrade the roundabout at this intersection. The roundabout asset will need to be capitalised to capture the new alignment of the roundabout and kerbs.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
OP 45955	Rural Roads Operations	329,288	296,955	-	32,333
CP 23583	Road Resheeting Program 2015/16	-	1	296,955	296,955
	TOTAL	329,288	296,955	296,955	329,288

#### The project scope of works:

The above expenditure requires a change in Accounting Treatment from Operations to Capital.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23520	Expanded Polystyrene Recycling Machine	27,500	1	25,000	52,500
OP 41124	LWC Recycling	37,500	25,000	-	12,500
	TOTAL	65,000	25,000	25,000	65,000

The new Launceston Waste Centre Expanded Polystyrene Recycling Machine has been installed at the Waste Centre. Northern Tasmanian Waste Group has contributed \$27,500 and the remainder of the funding has been provided by Operations from Project 41124 LWC Recycling. This is a transfer of expenditure from Operations to Capital.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23523	Town Hall Roof Replacement	1	-	88,000	88,000
OPM 22311	Town Hall Roof Replacement	88,000	88,000	1	-
	TOTAL	88,000	88,000	88,000	88,000

Transfer of Budget from Major Operations to Capital due to change in accounting treatment. Council is moving towards a more appropriate approach for buildings where we componentise the value of buildings and depreciate them in line with differing useful lives. Splitting out the value of the roof will occur as part of this approach.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23598	Safety Cameras	-	-	20,000	20,000
OP 21213	RSPCA Project Funding	20,000	20,000	-	-
	TOTAL	20,000	20,000	20,000	20,000

#### The project scope of works:

Unspent funding within the Regulations section is requested to be made available for the purchase of safety cameras to be used by Parking and Regulatory Officers. This is a transfer of expenditure from the Operations budget to the Capital budget.

#### 19.1 Budget Amendments 2015/2016 ... (Cont'd)

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
OP 22312	Town Hall Staff Accommodation Upgrade	180,000	125,000	-	55,000
CP 23178	Fixed Plant replacement Program	60,000	1	125,000	185,000
	TOTAL	240,000	125,000	125,000	240,000

#### The project scope of works:

Transfer of budget required for works associated with the installation of new air conditioning plant associated with office upgrade works. Components of this project have been determined to be capital in nature, requiring a transfer from the Major Operations Project budget to the Capital budget.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
G 14315. 61366	QVMAG Ralph Bequest Expenditure Transfer	175,000	175,000	1	-
CP 23597	QVMAG Museum Collection 2016	1	1	175,000	175,000
	TOTAL	175,000	175,000	175,000	175,000

#### The project scope of works:

End of year adjustment for the capitalisation of the 2015/16 Museum Collection purchases. Purchases for the year have totalled \$310,874, with a corresponding budget available of \$175,000 from the Ralph Bequest. This is a transfer of expenditure from the Operations budget to the Capital budget.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
OPM 22308	Planning Scheme Scenic Protection Code	25,000	25,000	1	-
OPM 22310	Launceston Planning Scheme	25,000	25,000	1	-
CP 23600	Planning Scheme Scenic Protection Code	1	1	25,000	25,000
CP 23599	Launceston Planning Scheme	1	1	25,000	25,000
	TOTALS	50,000	50,000	50,000	50,000

### The project scope of works:

Change being made to reflect the true nature of the project as creation of an asset which is a change in accounting treatment. This is a transfer of expenditure from the Operations budget to the Capital budget.

#### **Summary Table**

Operations to Capital	Operations	Capital
University Shared Trail Path	(43,000)	43,000
Westbury Rd/Stanley St/Oakden Rd	(170,000)	170,000
Road Resheeting Program	(296,955)	296,955
Expanded Polystyrene Recycling Machine	(25,000)	25,000
Town Hall Roof Replacement	(88,000)	88,000
Safety Cameras	(20,000)	20,000
Fixed Plant Replacement Program	(125,000)	125,000
Museum Collection	(175,000)	175,000
Planning Scheme Scenic Protection Code	(25,000)	25,000
Launceston Planning Scheme	(25,000)	25,000
TOTAL	(992,955)	992,955

#### 1 b) The following items need to be reallocated from Capital to Operations.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 21817	Carr Villa Road Works	70,000	27,338	1	42,662
OP 49946	Carr Villa Cemetery Maintenance	149,590	1	27,338	176,928
	TOTAL	219,590	27,338	27,338	219,590

#### The project scope of works:

The above project requires a change of Accounting Treatment. This is a transfer of expenditure from the Capital budget to the Operations budget.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23432	City Wide Playground Program	25,000	4,500	-	20,500
OP 22372	P&R Transfers from Capital Projects	3,496	1	4,500	7,996
	TOTAL	28,496	4,500	4,500	28,496

### The project scope of works:

The above capital expenditure does not meet the threshold required under the Capitalisation Framework Document. As these costs cannot be capitalised these actuals have been moved to operations and require the matching budget amount to be transferred to the applicable operations projects. This is a transfer of expenditure from the Capital budget to the Operations budget.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 21332	Trail Rocherlea Old Rail Track	80,000	71,495	1	8,505
CP 21552	St Leonards Picnic Ground Toilet	4,000	3,303	1	697
CP 23295	Open Space Strategy	50,000	48,628	-	1,372
CP 23394	Reimagining the Gorge	450,000	357,312	1	92,688
OPM 22372	P&R Transfer from Capital	7,996	1	480,738	488,734
	TOTAL	591,996	480,738	480,738	591,996

#### The project scope of works:

The above capital expenditure does not meet the threshold required under the Capitalisation Framework Document. As these costs cannot be capitalised these actuals have been moved to operations and requires the matching budget amount to be transferred to the applicable operations project. This is a transfer of expenditure from the Capital budget to the Operations budget.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23504	Aplico Rd - North Esk River Bridge 602	265,000	265,000	-	1
CP 23505	Glenford Rd - Pipers River Bridge 628	85,000	85,000	-	1
CP 23457	Mowbray Street New Footpath	20,000	20,000	-	-
CP 21400	Westbury Rd (Normanstone-Bertha)	42,710	42,710	-	1
CP 23120	Hill St (York - Hillside) Kerb Upgrade	373,969	106,431	-	267,538
CP 23454	Home St Kerb Upgrade	92,000	15,020	-	76,980

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23456	Thomas St Regrade, Kerb and Reseal	120,000	56,355	1	63,645
CP 23503	Karoola Rd - Pipers River Bridge 637	250,000	130,000	-	120,000
CP 23455	Pedder Service Road Retaining Wall	73,986	73,891	1	95
CP 23439	Urban Road Reseal Program 2015/16	1,100,000	200,000	1	900,000
CP 23060	John Lees Drive - Shared Pathway	106,540	-	99,035	205,575
CP 23411	Lindsay St Bike Path	15,865	-	6,055	21,920
CP 21410	Talbot Rd (Lawrence Vale/Wentworth)	45,000	1	8,295	53,295
CP 23567	Trevallyn Rd Retaining Wall	1	1	200,000	200,000
CP 23577	Hillside Cr Retaining Wall	-	-	200,000	200,000
CP 23576	Windermere Rd Drainage Improvements	-	-	120,000	120,000
CP 23442	Burnside Creek Bridge	15,200	-	4,371	19,571
CP 23452	Frankland Street Service Road	90,000	1	55,445	145,445
CP 23574	Bald Hill Road Rehabilitation	-	1	200,000	200,000
OP 22403	Pedestrian Bridge Inveresk to Willis St	-	-	86,630	86,630
OP 22369	Ridge Gr (Osborne - Floreat) Subsoil Drain	21,400	-	14,576	35,976
	TOTAL	2,716,670	994,407	994,407	2,716,670

Additional funding has been made available by Roads to Recovery this financial year. This has been directed to projects 23504 Aplico Rd North Esk River Bridge 602 and 23505 Glenford Rd Pipers River Bridge 628.

The Council allocated budget will be transferred to other projects that have been deemed as requiring immediate work this financial year.

This requires a transfer of expenditure from the Capital budget to the Operations budget.

#### These projects are:

23576 Windermere Rd Drainage Improvements - this road is deteriorating rapidly and, with winter approaching, maintenance repairs are offering a "Band-Aid" solution to keep the road safe but these do not address the cause.

23567 Trevallyn Rd Retaining Wall - the retaining wall at 12 Trevallyn Rd is failing and requires replacement to be made safe.

23577 Hillside Cr Retaining Wall - the retaining wall is unsafe and requires an immediate upgrade to make safe.

23574 Bald Hill Road Rehabilitation - During the January 2016 rainfall events, a section of Bald Hill Road was damaged due to surcharging of the stormwater system at this location. Aging manholes failed to rise to enable the relief of pressure from within the pipeline due to corrosion in the metal surrounds. Subsequently, stormwater was forced from the stormwater mains through displaced joints and damaged the nearby pavement and kerbing and caused further degradation to the existing pipework.

23457 Mowbray St New Footpath - repair works were carried out by operations. 21400 Westbury Rd (Normanstone - Bertha) - this was originally nominated for joint funding from Council and DSG (Black Spot). DSG funding was not approved. The project has since been nominated as a Roads to Recovery Project (23445 Westbury Rd Traffic Calming) and the scope of work has been expanded.

23455 Pedder Service Road Retaining Wall - repair works were carried out by operations. 23452 Frankland St Service Rd - further investigation revealed that the retaining wall required replacement and the budget from project 23455 be directed to this project.

These projects have been completed at less than the design estimate. The unspent budget will be transferred to other projects that have been deemed as requiring immediate work this financial year.

23120 Hill St (York - Hillside) Kerb Upgrade

23454 Home St Kerb Upgrade

23456 Thomas St Regrade, Kerb and Reseal

23503 Karoola Rd Pipers River Bridge 637

23439 Urban Road Reseal Program 2015/16

Additional funding is required to make up for the over spend on these projects.

23060 John Lees Drive Shared Pathway

23411 Lindsay St Bike Path

21410 Talbot Rd (Lawrence Vale/Wentworth)

23442 Burnside Creek Bridge

22369 Ridge Gr (Osborne - Floreat) Subsoil Drain

22403 Pedestrian Bridge Inveresk to Willis St - this was created as an unfunded project to capture costs for the design, survey etc. for this concept.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23129	Rose Lane Detention Dam	78,003	72,695	1	5,308
OP 22373	Roads Transfers from Capital	1	1	72,695	72,695
CP 21901	High St/Howick St Traffic Signals	150,000	8,915	1	141,085
OP 22373	Roads Transfers from Capital	1	1	8,915	8,915
CP 23455	Pedder Street Service Road Retaining Wall	95	95	1	1
OP 22373	Roads Transfers from Capital	1	1	95	95
CP 20865	Lwr Charles (Esplanade-Charles)	95,000	35,060	1	59,940
OP 22373	Roads Transfers from Capital	-	-	35,060	35,060
	TOTAL	323,098	116,765	116,765	323,098

#### The project scope of works:

The above Capital expenditure does not meet the threshold required under the Capitalisation Framework Document or requires a change of Accounting Treatment. As these costs cannot be capitalised these actuals have been moved to operations and require the matching budget amount to be transferred to the applicable operations project. This is a transfer of expenditure from the Capital budget to the Operations budget.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23192	QVM Security Upgrade	52,130	34,389	-	17,741
OP 22235	Operational Costs QVMAG	41,270	1	34 389	75,659
	TOTAL	93,400	34,389	34,389	93,400

#### The project scope of works:

The above capital expenditure has been reviewed and it has determined that it is operational in nature. These actuals have been moved to operations and requires the matching budget amount to be transferred to the applicable operations project. This is a transfer of expenditure from the Capital budget to the Operations budget.

#### **Summary Table**

Capital to Operations	Operations	Capital
Carr Villa Roadworks	27,338	(27,338)
Citywide Playground Program	4,500	(4,500)
Trail Rocherlea Old Rail Track	71,495	(71,495)
St Leonards Picnic Ground Toilet	3,303	(3,303)
Open Space Strategy	48,628	(48,628)
Reimagining the Gorge	357,312	(357,312)
Pedestrian Bridge Inveresk to Willis	86,630	(86,630
Ridge Grove Subsoil Drain	14,576	(14,576)
Rose Lane Detention Basin	72,695	(72,695
High/Howick Traffic Signals	9,010	(9,010)
Lower Charles	35,060	(35,060)
QVM Security Upgrade	34,389	(34,389)
TOTAL	764,936	764,936

## 1 c) The following items have been affected by external funding changes and affect both the Capital and Operations budgets.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
	Black Spot - External Funds Received	20,000	20,000	\$0	\$0
CP 23574	Bald Hill Road Rehabilitation	200,000	\$0	20,000	220,000
	TOTAL	220,000	20,000	20,000	220,000

## The project scope of works:

The above Operations project requires a change of Accounting Treatment.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
G10066. 12160	External Funds Received	80,000	80,000	1	-
CP23578	St Leonards Athletics Running Track	1	1	80,000	80,000
	TOTAL	80,000	80,000	80,000	80,000

#### The project scope of works:

The St Leonards Athletic Running Track is a capital project that has been bid for and approved to take place in the 2016/2017FY. This project has an external fund contribution in the form of a grant from the Department of Premier and Cabinet which the City of Launceston has taken receipt of in 2015/2016.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
CP 23504	Aplico Rd - North Esk River Bridge 602	1	288,500	1	288,500
CP 23500	Collins Rd Bridge 620	210,000	-	32,000	178,000
CP 23505	Glenford Rd - Pipers River Bridge 628	1	85,000	1	85,000
CP 23443	Laura Street Kerb Improvements	258,200	151,800	1	410,000
CP 23501	Roses Tier Rd - Ford River Bridge 656	125,000	11,000	-	136,000
	External Funds Received	ı	ı	504,300	1
	TOTAL	593,200	536,300	536,300	1,097,500

#### The project scope of works:

These changes are a result of additional Roads to Recovery funding allocations for 2015/2016 and they increase both the Operations and Capital budgets.

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
G10066. 12160	External Funds Received	8,000	8,000	1	-
CP 23582	NTCA Seating and Shade Shelter	1	1	8,000	8,000
	TOTAL	8,000	8,000	8,000	8,000

Grant funds have been received from the Department of Infrastructure & Regional Development and increase both the Operations and Capital budgets

Project	Description	Current Approved Amount	Transfer From	Transfer To	New Budget
G10059. 12160	External Funds Received	ı	97,300	ı	1
CP 23511	Gallery of the First Tasmanians	206,300	1	97,300	303,600
	TOTAL	206,300	97,300	97,300	303,600

Grant funds have been received from the Tasmanian Community Fund for the second payment on the grant agreement, these funds were not previously included in the Council Budget and are an increase in both the Operations and Capital budgets.

#### **Summary Table**

External Funding	Operations	Capital
Gorge/Bald Hill Road Blackspot	(20,000)	20,000
St Leonards Athletics Track	(80,000)	80,000
Aplico Road Bridge	(288,500)	288,500
Collins Road Bridge	32,000	(32,000)
Glenford Road Bridge	(85,000)	85,000
Laura Street Kerb Improvements	(151,800)	151,800
Roses Tier Road Bridge	(11,000)	11,000
NTCA Seating & Shade Shelter	(8,000)	8,000
Gallery of the First Tasmanians	(97,300)	97,300
Warring Street Pavement Stabilisation Adjustment	(3,200)	
Expanded Polystyrene Recycling Machine Adjustment	2,500	(2,500)
TOTAL	(710,300)	707,100

## 1 d) The following items have been affected by external funding not yet received in 2015/2016 that are now expected to be received in 2016/2017.

Project	Description	External Funds
CP 23318	KM High School Detention Basin	200,000
CP 23319	Hobart Road Drainage Upgrade	1,605,000
CP 23321	Flood Monitoring System	195,000
CP 21502	Macquarie House Catalyst Project Redevelopment	3,000,000
CP 20884	North Bank Master Plan	5,025,000
CP 23438	Campbell/Douglas Blackspot	65,000
CP 23574	Bald Hill Road Rehabilitation Blackspot	20,000

Project	Description	External Funds
CP 23575	Westbury Rd/Stanley St/Oakden Rd Blackspot	85,000
CP 23443	Laura Street Kerb Improvements R2R	71,810
CP 23467	University Trail Shared Path	43,000
CP 23506	Kings Park Peace Garden	17,000
	CAPITAL TOTALS	10,326,810

These budgeted External Funds were not received in 2015/2016 and are being amended but will be reintroduced in the 2016/2017 budget to better align budgets and actuals. These items decrease both the Operations and Capital budgets for 2015/2016 and will be reinstated in the 2016/2017 budget.

#### **ECONOMIC IMPACT:**

Not considered relevant to this report.

#### **ENVIRONMENTAL IMPACT:**

Not considered relevant to this report.

#### SOCIAL IMPACT:

Not considered relevant to this report.

#### STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014 - 2024

Priority Area 8 - A secure, accountable and responsive Organisation

Ten-year goal - To continue to ensure the long-term sustainability of our Organisation Key Direction -

6. To maintain a financially sustainable organisation

#### **BUDGET & FINANCIAL ASPECTS:**

Dealt with in the body of the report.

Monday 25 July 2016

## 19.1 Budget Amendments 2015/2016 ... (Cont'd)

#### **DISCLOSURE OF INTERESTS:**

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Michael Tidey: Director Corporate Services

Monday 25 July 2016

#### 19.2 Budget Amendments 2016/2017

**FILE NO:** SF6329

**AUTHOR:** Paul Gimpl (Manager Finance)

**DIRECTOR:** Michael Tidey (Director Corporate Services)

#### **DECISION STATEMENT:**

To consider changes to the 2016/2017 Statutory Estimates.

This decision, pursuant to Section 82(4) of the *Local Government Act 1993*, must be adopted by an absolute majority.

#### **RECOMMENDATION:**

- 1. Pursuant to Section 82(4) of the *Local Government Act 1993*, Council approves the following amendments to the Statutory Estimates:
  - a) Revenue increase from external grant funds not yet received of \$10.327m.
  - b) Capital Works expenditure net increase in external grant funds of \$10.327m.
- 2. That Council notes the amendments from Point 1 result in:
  - a) the operating surplus (including \$16.402m in capital grants) being amended to \$18.353m; and
  - b) the capital budget being increased to \$34.813m.

#### **REPORT:**

Agenda Item 19.1 - Budget Amendments 2015/2016 (Council Meeting 25 July 2016) removed expected, but not received, external grant funding from the 2015/2016 budget to better align budgets and actuals. This Agenda Item reintroduces external grant funding that is now expected to be received in 2016/2017.

	Operations \$'000	Capital \$'000
Statutory Budget	8,026	24,486
External Funds	10,327	10,327
Balance as at 12 July 2016	18,353	34,813
Deduct Capital Grants and Contributions Underlying Operating Budget Surplus	(16,402) <b>1,951</b>	

This table summarises all the other budget agenda items and includes reconciliations of the budgeted operating result and capital expenditure.

Details of the amendments are as follows:

Project	Description	External Funds
CP 23318	KM High School Detention Basin	200,000
CP 23319	Hobart Road Drainage Upgrade	1,605,000
CP 23321	Flood Monitoring System	195,000
CP 21502	Macquarie House Catalyst Project Redevelopment	3,000,000
CP 20884	North Bank Master Plan	5,025,000
CP 23438	Campbell/Douglas Blackspot	65,000
CP 23574	Bald Hill Road Rehabilitation Blackspot	20,000
CP 23575	Westbury Rd/Stanley St/Oakden Rd Blackspot	85,000
CP 23443	Laura Street Kerb Improvements R2R	71,810
CP 23467	University Trail Shared Path	43,000
CP 23506	Kings Park Peace Garden	17,000
	CAPITAL TOTALS	10,326,810

#### **ECONOMIC IMPACT:**

Not considered relevant to this report.

#### **ENVIRONMENTAL IMPACT:**

Not considered relevant to this report.

#### **SOCIAL IMPACT:**

Not considered relevant to this report.

#### STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014 - 2024

Priority Area 8 - A secure, accountable and responsive Organisation

Ten-year goal - To continue to ensure the long-term sustainability of our Organisation Key Direction -

6. To maintain a financially sustainable organisation

#### **BUDGET & FINANCIAL ASPECTS:**

Dealt with in the body of the report.

Monday 25 July 2016

# 19.2 Budget Amendments 2016/2017 ... (Cont'd)

## **DISCLOSURE OF INTERESTS:**

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Michael Tidey: Director Corporate Services

Monday 25 July 2016

# 19.3 Final Progress Against 2015-2016 Annual Plan Actions for Period Ending 30 June 2016

**FILE NO:** SF6177/SF5652

**AUTHOR:** Leisa Hilkmann (Corporate Planning Administration Officer)

**DIRECTOR:** Michael Tidey (Director Corporate Services)

### **DECISION STATEMENT:**

To consider the final report on progress against Council's 2015/2016 Annual Plan Actions for the period ending 30 June 2016.

### PREVIOUS COUNCIL CONSIDERATION:

SPPC - 18 July 2016 - Item 4.3 - Final Progress Against 2015 - 2016 Annual Plan Actions for Period Ending 30 June 2016.

#### **RECOMMENDATION:**

That Council:

- 1. Notes the progress against 2015/2016 Annual Plan Actions for the period ending 30 June 2016;
- 2. Notes the deferral of action 8.4.1.112 Food Safety and Public Health eServices due to competing priorities; and
- 3. Notes the reduction in Annual Plan Actions from 34 to 33 due to the change in status for action 2.1.1.2 Leisure & Aquatic Perimeter Fence Installation.

## **REPORT:**

## **Background**

Progress against the 2015/2016 Annual Plan is reported in terms of the plan's contribution to the achievement of strategic goals. Reporting takes its structure from a framework that is taken directly from the Strategic Plan 2014-2024.

Attachment 1 - Strategic Plan Report is included to remind Aldermen of the content of the framework within which the 2015/2016 Annual Plan was developed.

# 19.3 Final Progress Against 2015-2016 Annual Plan Actions for Period Ending 30 June 2016...(Cont'd)

The framework is based on the eight sections from the Strategic Plan. Each section from the Strategic Plan is shown as a Priority Area within the strategic framework. Each Priority Area has at least one 10-Year Goal. Each 10-Year Goal has at least one Key Direction. Each Action included in the 2015-2016 Annual Plan is linked to a Key Direction, contributing to the achievement of the 10-year goals that sits within each Priority Area. The 2015/2016 Annual Plan addressed seven of the eight Priority Areas, the exception being Priority Area 3 - A city in touch with its region.

Additionally, nine 10-year goals from the Strategic Plan 2014-2024 are represented and 23 of the 44 Key Directions were addressed, noting that all Key Directions from the Strategic Plan 2014-2024 will be covered over the life of the Strategic Plan.

## **Progress Report**

Progress on 2015/2016 Annual Plan Actions to 30 June 2016 is summarised in the following table:

Action Status	No. of Actions	%
Completed	15	46
On target (on track) - at least 80% of target achieved	10	30
In progress - between 60 and 79% of target achieved	4	12
Off target (off track)* - less than 60% of target achieved	1	3
Deferred*	3	9
Total number of actions	33	100

<sup>\*</sup> details are supplied below

This is the final progress report on 2015/2016 Annual Plan Actions. Attachment 2 shows that some 2015/2016 Annual Plan Actions have not progressed as planned due to, for example, changing priorities and dependencies.

For the purpose of transparency, progress comments in Attachment 2 provide explanation where some Actions are considered complete in their current form but will continue in a new Action for 2016/2017.

Progress against targets set for each Action is indicated with one of the following icons:

# 19.3 Final Progress Against 2015-2016 Annual Plan Actions for Period Ending 30 June 2016...(Cont'd)

## Off-track 2015/2016 Annual Plan Actions

The following Action is off-track:

### Action: 5.1.2.5 - Infrastructure Services

Undertake hydraulic modelling and understand urban flood risk

## **Responsible Director:**

Harry Galea, Infrastructure Services

### **Comments:**

Currently, four of the 10 identified catchments are in the model build phase and nearing completion. This modelling project will provide us with an overall understanding of our stormwater network and provide an estimate of the number and magnitude of our stormwater issues. This will enable us to rank and prioritise future capital works.

Due to significant urban flooding in February 2016, and a current vacancy for the Senior Hydraulics Engineer, the project has been delayed by two months.

## **Deferred 2015/2016 Annual Plan Actions**

The following three Actions are deferred as of 30 June 2016:

#### 1. Action: 1.1.6.12 - QVMAG

Review signage and wayfinding with a view to bringing this to an appropriate national / international standard, integrated with the City Heart Project.

## **Responsible Director:**

Richard Mulvaney, Queen Victoria Museum and Art Gallery

### Comments:

This action, while recognised as important, has been underestimated in terms of scope of works and resources required. While ideas to improve wayfinding signage continue to develop, it is likely the project will not be completed until additional funds and resources are sourced. This action is linked to City Heart and the overall signage strategy for Launceston CBD. This work will be undertaken in conjunction with the City Heart Project.

## 2. Action: 2.1.1.9 - Infrastructure Services

Public Open Space (POS) Strategy -

Review the 2007 Public Open Space Strategy to encompass POS recommendations from the Greater Launceston Plan and establish a new and up to date vision for Launceston's Public Open Space.

# 19.3 Final Progress Against 2015-2016 Annual Plan Actions for Period Ending 30 June 2016...(Cont'd)

## **Responsible Director:**

Harry Galea, Infrastructure Services

#### **Comments:**

The Public Open Space Strategy was deferred due to priority projects, City Heart and Gorge Reimagining a requiring greater involvement from the Parks & Recreation team than expected, and the unknown expectations of the Statewide Planning Scheme. The Strategy work will continue once the Statewide Planning Scheme is adopted and expectations are clear.

While a report has been completed, it will not be adopted with consideration of a further review of the open space strategy based on changes to the planning scheme.

## 3. Action: 8.4.1.114 - Development Services

Food Safety and Public Health eServices - Implement eServices through the Department to improve efficiency and effectiveness for Food Safety and Public Health Services.

# **Responsible Director:**

Leanne Hurst, Development Services

## Comments:

The Information Technology Department has completed their review. Priorities for IT resources have resulted in this project being deferred until the 2018 financial year. The existing food safety and public health systems will be maintained in the interim period.

# Leisure & Aquatic Centre (LAC) Perimeter Fence Installation

This Action was been converted from an Annual Plan Action to a Directorate Action. While this Action remains an important priority, progress reporting will continue at the Directorate level.

Due to this change, progress for the period ending 30 June will be against 33 Annual Plan Actions.

## **ECONOMIC IMPACT:**

Not considered relevant to this report.

#### **ENVIRONMENTAL IMPACT:**

Not considered relevant to this report.

Monday 25 July 2016

# 19.3 Final Progress Against 2015-2016 Annual Plan Actions for Period Ending 30 June 2016 ...(Cont'd)

### **SOCIAL IMPACT:**

Consideration contained within this report.

## STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024.

## **BUDGET & FINANCIAL ASPECTS:**

Where relevant, budgetary implications are considered in the City of Launceston's 2015-2016 Budget.

## **DISCLOSURE OF INTERESTS:**

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Michael Tidey: Director Corporate Services

## **ATTACHMENTS:**

- 1. Strategic Plan Report
- 2. Final progress on 2015/2016 Annual Plan Actions for period ending 30 June 2016

Attachment 1

# Strategic Plan 2014-2024

Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions

Priority Area	1	A creative and innovative city
10-Year Goal	1.1	To foster creative and innovative people and industries
Key Direction	1.1.1	To establish appropriate mechanisms to support the retail sector
	1.1.2	To understand and support the establishment and growth of creative industries in Launceston
	1.1.3	To optimise the use and usability of our assets for different types of activities
	1.1.4	To support and promote alternative uses of underutilised buildings
	1.1.5	To promote the wide variety of learning opportunities within Launceston
	1.1.6	To contribute towards artistic, cultural and heritage outcomes

Priority Area	2	A city where people choose to live
10-Year Goal	2.1	To promote Launceston as a unique place to live, work, study and play
Key Direction	2.1.1	To continue to offer an attractive network of parks, open spaces and facilities throughout Launceston
	2.1.2	To support the CBD and commercial areas as activity places during day and night
	2.1.3	To contribute to enhanced public health and amenity to promote a safe and secure environment
	2.1.4	To promote Launceston's rich heritage and natural environment
	2.1.5	To plan for better connections between the river and Launceston
	2.1.6	To promote active and healthy lifestyles



Strategic Plan 2014-2024 Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions - Page 2 of 4

Priority Area	3	A city in touch with its region
10-Year Goal	3.1	To ensure Launceston is accessible and connected through efficient transport and digital networks
Key Direction	3.1.1	To engage with neighbouring Councils, as well as infrastructure and transport providers, to improve access to greater Launceston for all modes of transport through planning and advocacy
	3.1.2	To improve and maintain accessibility within the City of Launceston area, including its rural areas
	3.1.3	To regularly review our strategic approach to parking in Launceston
	3.1.4	To promote digital connectivity for industry sectors, households and the community

Priority Area	4	A diverse and welcoming city			
10-Year Goal	4.1	To offer access to services and spaces for all community members and to work in partnership with others to address the needs of vulnerable and diverse communities			
Key Direction	4.1.1	To understand the needs and requirements of the key community service providers and stakeholders			
	4.1.2	To plan services and facilities that recognise the changing demographics of our community			
	4.1.3	To define and communicate our role in promoting soci inclusion and equity			
	4.1.4	To work in partnership with community organisations and other levels of government to maximise participation opportunities for vulnerable and diverse members of the community			
	4.1.5	To offer equitable access to services and facilities, including the design of public spaces that are accessible and suited to all abilities			
	4.1.6	To support the delivery of programs and events for people to connect with each other through participation in community activities and civic life			



Strategic Plan 2014-2024 Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions - Page 3 of 4

Priority Area	5	A city that values its environment
		To reduce the impacts on our natural environment and build resilience to the changing intensity of natural hazards
Key Direction 5.1.1		To contribute to air and river quality in Launceston by liaising with the community, business and other stakeholders
	5.1.2	To manage the risks of climate-related events particularly in the area of stormwater management
	5.1.3	To enhance community awareness and resilience to uncertain weather patterns
	5.1.4	To implement floodplain management plans in the Invermay area
	5.1.5	To reduce our and the community's impact on the natural environment

Priority Area	6	A city building its future
10-Year Goal	6.1	To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions
Key Direction	6.1.1	To advocate and collaborate to address regionally significant infrastructure and transport solutions
	6.1.2	To develop and take a strategic approach to development sites to maximise public benefits of development
	6.1.3	To ensure that the planning system at a local and regional level is effective and efficient
	6.1.4	To explore opportunities to minimise heavy freight movements through residential areas and the central area



Strategic Plan 2014-2024

Strategic Plan Report - Priority Areas, 10-Year Goals, and Key Directions - Page 4 of 4

Priority Area	7	A city that stimulates economic activity and vibrancy
10-Year Goal	7.1	To develop a strategic and dedicated approach to
		securing economic investment in Launceston
Key Direction	7.1.1	To actively market the City and Region and pursue
Key Direction	7.1.1	investment
	7.1.2	To provide an environment that is conducive to business
	7.1.2	and development
	7.1.3	To promote tourism and a quality Launceston tourism
7.1.3		offering
		To promote and attract national and international events
	7.1.4	and support the sector to ensure a diverse annual events
		calendar
	7.1.5	To support sustainable population growth in Launceston
	7.1.6	To facilitate direct investment in the local economy to support its growth

Priority Area	8	A secure, accountable and responsive Organisation		
10-Year Goal	8.1	To communicate and engage consistently and effectively with our community and stakeholders		
Key Direction	8.1.1	To develop and consistently use community engagement processes		
10-Year Goal	8.2	To seek and champion collaboration to address major issues for Northern Tasmania		
Key Direction	8.2.1	To lead the implementation of the Greater Launceston Plan by collaborating on relevant initiatives		
10-Year Goal	8.3	To ensure decisions are made in a transparent and accountable way		
Key Direction	8.3.1	To ensure decisions are made on the basis of accurate and relevant information		
10-Year Goal	8.4	To continue to meet our statutory obligations and deliver quality services		
Key Direction	8.4.1	To continually improve our service delivery and supporting processes		
10-Year Goal	8.5	To continue to ensure the long term sustainability of our Organisation		
Key Direction	8.5.1	To strategically manage our assets, facilities and services		
	8.5.2	To maintain a financially sustainable organisation		
	8.5.3	To strengthen our workforce capabilities		



### Attachment 2

# 2015-2016 Annual Plan Actions

Final Progress Report - 30 June 2016



City of Launceston Progress to 30 June 2016

### **Annual Plan Actions**



At least 80% of target achieved



Between 60% and 79% of target achieved



Less than 60% of target achieved

#### Priority Area 1 - A creative and innovative city

10-Year Goal: To foster creative and innovative people and industries

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS		
Key Direction: To support an promote alternative uses of underutilised buildings							
Macquarie House - Manage the redevelopment of Macquarie House to accommodate the Macquarie House Innovation Hub  MEASURES OF SUCCESS - Completed Detailed Design and Documentation process - Secure approvals and permits - Manage construction project - Manage Lease agreements - Complete Capital Work Project	In Progress	The Innovation Hub Committee has provided a presentation to Council regarding a proposed revision to the Operational Business Case for the Innovation Hub, involving additional operational funding support from the State Government.  Documentation for the revised project has now been completed, and a revised Development Application has been prepared for submission.  Council are awaiting receipt of a revised operational business case to complete our submission to the Australian Government for assessment of the second stage of funding (for construction).	Facilities Management	60	脚		

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# **COUNCIL AGENDA**

# Monday 25 July 2016

City of Launceston Progress to 30 June 2016

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS
Key Direction: To contribute towards artistic, cultural and heritage of	outcomes				
Continue to plan the Gallery of the First Tasmanians with the main theme being Tasmania before European settlement  MEASURES OF SUCCESS - Consultation with all relevant parties completed - Employ Project Manager and Education Consultant - Objects and stories identified - Research for the year completed	Completed	The QVMAG research team has completed their research and consultation around the Gallery of the First Tasmanians exhibitions' major theme, Tasmania before European settlement.  With the fabrication phase of the exhibition now underway it is anticipated that the opening of the Gallery of the First Tasmanian's Exhibition will occur in July 2017.	Queen Victoria Museum & Art Gallery	100	
Complete the Digital strategy to improve access to the QVMAG collection and create a relevant policy  MEASURES OF SUCCESS  - Policy developed  - Policy presented to MGAB and QVMAG Staff	Completed	The strategy has been presented to Neil McKinnon who sits on Governance Advisory Board. A Digital Strategy committee has been set up including James and Neil. The first meeting will be held in July to discuss the strategy and the implementation process.  Input from different areas continues into the strategy with Graphics updating final document. With the creation of the strategy committee the presentation to QV staff will be delayed until next year. Many elements of the strategy are already a part of processes with the staff.	Queen Victoria Museum & Art Gallery	100	
Develop strategy for supporting the Innovation Circle, to increase research and Education Programs with technology and Computer Science  MEASURES OF SUCCESS - MOU reflects new arrangements	Completed	A strategy has now been developed with this group which will be implemented over the next twelve months. The research and education potential has grown and will continue to grow as the program evolves. To date the program has been very successful and has enormous potential for the future.	Queen Victoria Museum & Art Gallery	100	

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City of Launceston Progress to 30 June 2016

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS
Review signage and wayfinding with a view to bringing this to an appropriate national/international standard, integrated with the City Heart Project  MEASURES OF SUCCESS  - New promotional signage methods trialed - Improved wayfinding signage installed	Deferred	This action, while recognised as important, has been underestimated in terms of scope of works and resources required. While ideas to improve wayfinding signage continue to develop, it's likely the project will not be completed until additional funds and resources are sourced. This action is linked to City Heart and the overall signage strategy for Launceston CBD. This work in conjunction with the City Heart Project.	Queen Victoria Museum & Art Gallery		
Define the relationship between the QVMAG and the future governance model  MEASURES OF SUCCESS - Improved connections between QVMAG and MGAB established with better relationships identified and governance model confirmed	Completed	The QVMAG Review was endorsed by Council on 27 August 2015. The cultural audit commenced in January 2016, with external consultant expected to commence cultural review of Launceston, including QVMAG, in April/May 2016.	Queen Victoria Museum & Art Gallery	100	图
Secure long-term financial sustainability from the State Government MEASURES OF SUCCESS - State Government Funding confirmed	Completed	Representations were made to the Tasmanian State Government and they have confirmed that they will continue to provide annual funding to QVMAG at the current level indexed to CPI. In 2015/16 that was \$1,366,200.  The Tasmanian State Government have confirmed that the funding contribution has been a long term commitment which they will continue to meet and that there is no requirement for renewing the rolling 5-year Agreement which expired in 2014/15.	Queen Victoria Museum & Art Gallery	100	ES.

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# **COUNCIL AGENDA**

# Monday 25 July 2016

City of Launceston Progress to 30 June 2016

#### Priority Area 2 - A city where people choose to live

10-Year Goal: To promote Launceston as a unique place to live, work, study and play

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS
Key Direction: To continue to offer an attractive network of parks, of	pen spaces ar	nd facilities throughout Launceston			
North Bank - Implement Stage 1 of the North Bank project plan  MEASURES OF SUCCESS - Delivery of projects as identified in the 3-year project plan	In Progress	Council is awaiting delivery of the Grant Deed documentation from The Australian Government. Following the finalisation of these components, subsequent tenders will be released for associated landscaping and civil works, including car parking, utilities and site access infrastructure.	Major Projects	45	
Public Open Space (POS) Strategy - Review the 2007 Public Open Space Strategy to encompass POS recommendations from the Greater Launceston Plan and establish a new and up to date vision for Launceston's Public Open Space MEASURES OF SUCCESS - POS Strategy planned for completion by 30 December 2015 - Public Open Space Strategy adopted by Council by the third quarter 2015/16	Deferred	The Public Open Space Strategy was deferred due to priority projects, City Heart and Gorge Reimagining requiring greater involvement from the Parks & Recreation team than expected, and the unknown expectations of the Statewide Planning Scheme.  The Strategy work will continue once the Statewide Planning Scheme is adopted and expectations are clear.  The report has been completed; however it will not be adopted with consideration of a further review of the open space strategy based on changes to the planning scheme.	Infrastructure Services		-
Reimagining Cataract Gorge Project - Preparation of a strategy that determines appropriate infrastructure, activities and promotion of the Cataract Gorge  MEASURES OF SUCCESS - Council adopts the strategy and implementation plan	Completed	Both the Green and White papers have been completed and the strategy and plan implemented.	Infrastructure Services	100	

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City of Launceston Progress to 30 June 2016

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS
Key Direction: To support the CBD and commercial areas as activity	places during	day and night			20
Promote Inner City Living in the City of Launceston - Develop resources to assist investors to access information about the development of residential accommodation in the Launceston CBD  MEASURES OF SUCCESS - Guidelines published	In Progress	Consultation with stakeholders is complete and finalisation of pamphlet is currently with Council's Communications department. This project will be completed by September 2016.	Development Services	90	
City Heart Project - Strategically manage the implementation of projects associated with the re-creation of Launceston's central business district  MEASURES OF SUCCESS - Federal Government funding is secured for key projects - Projects are identified, prioritised and implemented	Completed	The Round Two submission to the National Stronger Regions Fund was unsuccessful. Nevertheless, part of the project applied for - Quadrant Mall - will proceed in February 2016 as this component is funded from Council funds.  Preparations have commenced for a \$15million submission for Round Three of the Stronger Regions Fund (March 2016), for implementation of the Brisbane Street Mall, Civic Square and upgrades to bus stops, wifi and signage connectivity in the CBD.  An application for Round 3 National Stronger Regions Funding was submitted mid- March, now pending assessment.  Due to an upcoming election in July 2016, the funding announcement has not yet been determined.	Major Projects	100	觀

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# **COUNCIL AGENDA**

# Monday 25 July 2016

City of Launceston Progress to 30 June 2016

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS
Implement the Launceston City Heart Project - Implementation of priority projects identified within the Launceston City Heart Project Masterplan once adopted  MEASURES OF SUCCESS - Successful application for Stronger Regions Funding Round 2 - Quadrant Mall and The Avenue - Dec 2015 - Council to adopt Stage 1 of the Masterplan - Dec 2015 - Commencement of identified key major public spaces (detailed design process early 2016) - Completion of 1st dig ground project in 2016 (Quadrant Mall)	Completed	The Launceston City Heart Masterplan Stage 1 (Major Public Spaces) was adopted by Council on 14 December 2015. In February 2016 the Quadrant Mall was the first major public space to commence redevelopment.  As of mid-June 2016, the Quadrant Mall's redevelopment and the underground services for Stage 2 (between the fountain and St John Street) is nearing completion. Claytons Lane is now complete. If all going well, anticipated completion for the Quadrant Mall will be towards the end of July 2016.	Major Projects	100	题
Launceston City Heart Project Consultation and Master Plan - Undertake consultation, complete design work and commence implementation of the City Heart Project  MEASURES OF SUCCESS - Community consultation completed - Detailed designs completed - Master Plan Document completed and adopted	Completed	Stage One of the Master Plan and the Way finding Strategy was endorsed by Council on 14 December 2015.	Major Projects	100	題

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS					
Key Direction: To contribute to enhanced public health and amenity to promote a safe and secure environment										
To review the Municipal Emergency Management Plan and submit for accreditation  MEASURES OF SUCCESS - Statement regarding vulnerable people in plan - Endorsement by MEM Committee - Council endorsement for forwarding to SES	Completed	The City of Launceston Municipal Emergency Plan has been approved by the Municipal Emergency Management Committee and received Council endorsement at the meeting of 23rd November.  It has now been forwarded to the State Emergency Management Controller for approval.	Facilities Management	100						

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City of Launceston Progress to 30 June 2016

### Priority Area 4 - A diverse and welcoming city

10-Year Goal: To offer access to services and spaces for all community members and to work in partnership with others to address the needs of vulnerable and diverse communities

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS				
Key Direction: To offer equitable access to services and facilities, including the design of public spaces that are accessible and suitable to all abilities									
Accessible documents - Define Council's document accessibility goals and standards, and develop tools to help document creators deliver to these standards  MEASURES OF SUCCESS - Over time, documents will be routinely created to our minimum accessible standards - The benefits of document accessibility are communicated across Council - Council can demonstrate a commitment towards achieving accessibility	Completed	council's new website is being developed to WCAG 2.0 AAA standards, which is the highest level of accessibility. Although policy is yet to be developed, it's understood that where possible, information on the website will be displayed in html. There will be some need for PDFs (e.g. forms or documents intended to be printed) but our reliance on PDFs should be reduced. The delivery date for the new website is yet to be confirmed.  In the meantime, a reference document has been prepared to inform Council's document controllers about use of the built-in accessibility checkers that are available in Word and Adobe Pro - noting that while these automated tools have limitations, their use helps establish good habits around accessibility. The same reference document provides Council's document controllers with information on how to check for appropriate colour contrast in documents and presentations. The reference document prepared for document controllers will become more prescriptive when policy around publication of information via the new website is implemented and the reformatting of public-facing documents begins.	Corporate Services	100					

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# **COUNCIL AGENDA**

# Monday 25 July 2016

City of Launceston Progress to 30 June 2016

#### Priority Area 5 - A city that values its environment

10-Year Goal: To reduce the impacts on our natural environment and build resilience to the changing intensity of natural hazards

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS			
Key Direction: To manage the risks of climate-related events particularly in the area of stormwater management								
Undertake hydraulic modelling and understand urban flood risk  MEASURES OF SUCCESS  - 40% of the urban catchments have been modelled	In Progress	Currently, 4 of the 10 identified catchments are in the model build phase and nearing completion. This modelling project will provide us with an overall understanding of our stormwater network and provide an estimate of the number and magnitude of our stormwater issues. This will enable us to rank and prioritise future capital works.	Infrastructure Services	50	S			
		Due to significant urban flooding in February 2016 and a current vacancy for the Senior Hydraulics Engineer the project has been delayed by 2 months.						

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS					
Key Direction: To reduce our and the community's impact on the natural environment										
Kerbside organic collection and regional composting service - Organics recovery is a priority in the interim waste strategy & action plan (ISAP). A business case outlining the cost of a commercial food & green organics composting facility at Launceston landfill & the cost of introducing a third green & food organics bin for residents is to be prepared  MEASURES OF SUCCESS Year 1 of 2: - Second draft of business plan to SPPC in Sept 2015 - Decision by Council on implementation in Mar 2016	In Progress	The detailed business case was work-shopped with Council in November with community consultation to occur in March and April through Your Voice Your Launceston. Final Council decision expected in May 2016. Your Voice Your Launceston survey is out and available for completion. Will finish on 6 April 2016 and data prepared for an SPPC meeting in May. YVYL very favourable for the service with a 90% approval rate. Paper to be workshopped in June 2016 for discussion.	Infrastructure Services	95						

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City of Launceston Progress to 30 June 2016

### Priority Area 6 - A city building its future

 $10 \hbox{-Year Goal: To drive appropriate development opportunities as well as infrastructure, land use planning and transport solutions}$ 

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS				
Key Direction: To develop and take a strategic approach to development sites to maximise public health benefits of development									
Relocation of the University of Tasmania's Launceston campus - Represent the City of Launceston's interests in negotiations around the relocation of the University of Tasmania's Launceston campus to an inner city location  MEASURES OF SUCCESS - Active participation in the reference group	In Progress	Council resolution at Council Meeting 9 November 2015 indicated in-principle agreement to transfer land parcels at Inveresk and Willis Street to the University of Tasmania subject to stated conditions communicated to the University to facilitate submissions for funding of the Inner City Campus proposal to the Federal Government.	General Manager	60					

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS					
Key Direction: To ensure that the planning system at a local level and regional level is effective and efficient										
Northern Suburbs Strategy Stage One - Undertake the development of an integrated strategy for the City of Launceston Northern Suburbs (GLP Project G.Z). A comprehensive broadly based strategy encompassing social and physical planning with economic and housing initiatives noting the changes that may happen with the relation of the University  MEASURES OF SUCCESS - Stage 1 scoping completed and endorsed	In Progress	The Engagement Framework has been completed. A briefing paper will be prepared for SPPC before implementation commences in 2016/2017.	Development Services	90	State of the state					

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# **COUNCIL AGENDA**

# Monday 25 July 2016

City of Launceston Progress to 30 June 2016

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS
Heritage List Review - Stage One Review the Launceston Heritage List to ensure its currency and consistency with the State Heritage List  MEASURES OF SUCCESS - Creation of a local heritage database for the City of Launceston - Accessibility of accurate information on the city of Launceston's heritage listed properties	Completed	The Local Heritage Places Database including properties currently listed only by the City of Launceston has been established in TechOne and is functional. Data entry from existing Council records is complete.  The project brief and an Invitation for Quotation for Stage 1 where sent to 3 consultants on 17 February 2016. Two quotations were received and assessed and Austral Tasmania were the successful consultants. Their work programme began on 1 April 2016 and a final draft is to be completed within 12 weeks. The final report is required by 30 June.  The local listing criteria have been developed based on the THC criteria and thresholds and the Heritage Code included in the Draft Tasmanian Planning Scheme and an audit of the existing database and the associated scoping of work for Stage 2 have been carried out. A draft report has been received. This is to be reviewed and the final report is to be delivered in early July.	Development Services	100	
Scenic Protection Code Review - Review the Scenic Protection Code within the Launceston Interim Planning Scheme 2015 to ensure its currency and effectiveness in guiding future development within the City of Launceston  MEASURES OF SUCCESS - Presenting a draft scenic management code to the Aldermen	In Progress	The consultation period is complete and a capstone report is currently in preparation. A presentation will be held at the 4 July 2016 SPPC meeting where Aldermen will be briefed on the findings and key considerations of the consultation period. The final report to Council will be prepared in due course.	Development Services	90	
St Leonards Area Plan - Stage One Stage One of the St Leonards Area Plan Project (GLP Project G.3) - to develop an integrated physical development strategy for the longer term consolidation of the St Leonards area and progressive development of a new major growth area in the City of Launceston  MEASURES OF SUCCESS - Completed strategy	In Progress	Stage 1 of the project will not be completed by the target date. A consultation strategy and program of delivery has been decided and will be completed by the end of August. Stage 1 will then be completed with delivery of an issues paper and consultation report. It is expected that Stage 2 of the Leonards project (the settlement strategy) can be delivered on time in June 2017.	Development Services	65	The state of the s

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City of Launceston Progress to 30 June 2016

### Priority Area 7 - A city that stimulates economic activity and vibrancy

 $10\hbox{-Year Goal: To develop a strategic and dedicated approach to securing economic investment in Launceston}$ 

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS				
Key Direction: To actively market the City and Region and pursue investment									
Engagement with Asia - Advocate for increasing engagement with Asia to ensure City of Launceston is positioned to take advantage of emerging opportunities in the Asian marketplace  MEASURES OF SUCCESS - Continue to foster Council's pro-active position in driving our engagement with Asia to ensure that beneficial outcomes are achieved	Completed	City of Launceston's Mayor, General Manager and Economic Development Officer participated in State Government delegation including Hong Kong, Fuzhou and Putian at the Savour Tasmania event in Shanghai and Beijing. An agreement with Friendship City Putian to progress with exchanges in the areas of students, teachers, cultural events and activities and tourism personnel. Putian has indicated their desire to send a delegation to Launceston in September 2016.  A detail report on the delegation was provided to Council on 23 February 2016.  Public engagement in conjunction with the Department of State Growth and AusTrade, to present the opportunities available for engagement and to facilitate outcomes. This process has been completed for the trade missions in 2015.	Development Services	100					
Implement the City of Launceston Asia Engagement Strategy - Actively investigate opportunities and promote business, educational and cultural exchange and engagement opportunities between the City of Launceston and identified markets in Asia, including Indonesia and China  MEASURES OF SUCCESS - Facilitation of business exports or inbound investment; facilitation of outward and inward trade missions; participation with northern and Statewide initiatives to grow relationships with Asia	Completed	Participation in Minister Grooms September 2015 delegation to China has been undertaken. This involved the preparation of three business proposals to take on the delegation and the negotiation, facilitation and follow up with nine local businesses.  The support and participation in NTD Asian engagement opportunities is ongoing. Ongoing facilitation of local businesses to export to Indonesia through the Indonesian Australian Business Council. Documents to establish a Sister City relationship with Putain City have been prepared and sent to Putian City for their consideration and feedback,	Development Services	100					

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# **COUNCIL AGENDA**

# Monday 25 July 2016

City of Launceston Progress to 30 June 2016

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS				
Key Direction: To provide an environment that is conducive to business and development									
Economic Development Strategy - Develop an economic development strategy which positions Launceston within Regional, State and National economic development policies and strategies  MEASURES OF SUCCESS - Economic development strategy developed	In Progress	Meetings have been held with the Economic Development Working Group and preparations on an Economic Development Strategy has commenced. Consultants have been appointed and consultation and desk top review is currently underway. Meetings with Council and external stakeholders are also in progress. The first draft of the strategy is undergoing finalisation with anticipated completion by August 2016.	Development Services	80					

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS		
Key Direction: To promote tourism and a quality Launceston tourism offering							
Tourism Interpretation, Signage and Lighting Project - Implement the project  MEASURES OF SUCCESS - Project completed	In Progress	Installation of banners will commence in January 2016. A Pilot program for Cameron Street has been mapped out and quotations are being sought for interpretation boards. Aspect Studios are finalising design specifications.	Development Services	80			

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS		
Key Direction: To promote and attract national and international events and support the sector to ensure a diverse annual events calendar							
Review Events Strategy - Undertake a comprehensive review of the City of Launceston Events Strategy and associated funding model to ensure that it adequately reflects the strategic direction of the City of Launceston  MEASURES OF SUCCESS - Events Strategy reviewed and endorsed	Completed	The Events Strategy was endorsed by Council on 8 February 2016.	Development Services	100			

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City of Launceston Progress to 30 June 2016

### Priority Area 8 - A secure, accountable and responsive Organisation

 ${\it 10-Year\ Goal: To\ communicate\ and\ engage\ consistently\ and\ effectively\ with\ our\ community\ and\ stakeholders}$ 

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS		
Key Direction: To develop and consistently use community engagement processes							
Community Engagement Framework - Facilitate an integrated Council wide Community Engagement Framework progressively over a three year period  MEASURES OF SUCCESS - The community has more opportunity to have their say - Improvement in the transparency of Council decision-making	In Progress	The community have been consulted on five projects, including: - City Heart (two-way traffic) - Draft Bushfire Management Strategy - Budget - Major Facilities - Introducing a Food Organics and Garden Organics (FOGO) waste collection.  Two further consultations are planned for Financial Year 2016.	General Manager	70	野		

 $10\hbox{-Year Goal: To communicate and engage consistently and effectively with our community and stakeholders}$ 

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS		
Key Direction: To continually improve our services delivery							
Develop a new Sustainability Strategy  MEASURES OF SUCCESS - Sustainability Strategy completed and endorsed	In Progress	Draft strategy has been finalised. A briefing paper will go to SPPC in 2016/2017.	Development Services	90	W.		
Food Safety and Public Health eServices - Implement eServices through the Department to improve efficiency and effectiveness of Food Safety and Public Health Services	Deferred	The Information Technology department has now completed their review and have a number of competing priorities which have superseded this priority. This project has now been postponed to the 2018 financial year.	Development Services	-			

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# **COUNCIL AGENDA**

# Monday 25 July 2016

City of Launceston Progress to 30 June 2016

10-Year Goal: To continue to ensure the long term sustainability of our Organisation

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS		
Key Direction: To strategically manage our assets, facilities and services							
Public halls review - Review usage levels, catchment areas, building condition, leasing and long term capacity  MEASURES OF SUCCESS - The review will identify halls to be sold and halls requiring uggrades - A report adopted by Council on the disposal and upgrade of halls as recommended by the review	In Progress	The report has been prepared and presented at an Alderman workshop (Dec 2015). Community consultation to be undertaken before being presented again at an Alderman workshop. Consultation is currently underway with the user groups of affected halls. Expected to present to Aldermen late May 2016.  Consultation with Tamar Bridge Club to consider a move to Soldiers Hall subject to re-development work at that hall. Ravenswood Hall handed back to Crown with a lease to the Men's Shed. Nunamara Hall to be considered for sale. The Public halls review will be finalised towards the end of July 2016.	Infrastructure Services	80			

ACTION	STATUS	PROGRESS COMMENTS	DIRECTORATE	% COMPLETE	PROGRESS		
Key Direction: To manage a financially sustainable organisation							
Replacement of Multistorey Car Parking Ticketing Equipment  MEASURES OF SUCCESS - Suitable replacement identified - Tender for replacement - Tender awarded - Installation complete - System commissioned and operational	In Progress	All tasks have been completed. The installation of the new system will commence in June 2016 with the objective of being fully operational by September 2016	Facilities Management	85	E.		

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### 20 GENERAL MANAGER'S DIRECTORATE ITEMS

## 20.1 Public Meeting - 7 June and 21 June 2016 - Submissions and Decisions Made

FILE NO: SF0097

**GENERAL MANAGER:** Robert Dobrzynski (General Manager)

## **DECISION STATEMENT:**

To consider a report prepared by the General Manager, dealing with:

- (i) the matters raised in submissions received in respect of the subject matter of the Public Meeting held on Tuesday, 7 June 2016 and Tuesday, 21 June 2016; and
- (ii) the decisions made at the Public Meeting held on Tuesday, 21 June 2016.

### PREVIOUS COUNCIL CONSIDERATION:

Council - 9 November 2015 - Agenda Item 20.1 - Proposed University of Tasmania Inner City Campus

Council - 11 April 2016 - Agenda Item 5.1 - Tabling of Petition Requesting a Public Meeting About the Transfer of Land to the University of Tasmania (UTAS)

Council - 9 May 2016 - Agenda Item 20.1 - Action on Petition Requesting a Public Meeting About the Transfer of Land to the University of Tasmania (UTAS)

Council - 14 June 2016 - Agenda Item 20.1 - Report on Public Meeting Held on Tuesday, 7 June 2016

Council 27 June 2016 - Agenda Item 20.1 - Report on Public Meeting Held on Tuesday, 21 June 2016

## **RECOMMENDATION:**

That Council, having considered:

- the Minutes of the decisions made at the Public Meeting held on Tuesday, 21 June 2016 at 7:00pm (as minuted in accordance with the resolution passed by the Council at its Meeting of Monday, 27 June 2016); and
- ii. the Minutes of the summary of submissions presented by the General Manager in accordance with Section 60A(5)(a) of the *Local Government Act 1993 (Tas)* (as minuted in accordance with the resolution passed by the Council at its Meeting held on Monday, 27 June 2016); and

- iii. the further report to the Council from the General Manager dealing with the matters raised in the submissions received and the decisions made at the Public Meeting held on Tuesday, 7 June 2016 and Tuesday, 21 June 2016 (which was required to be provided by the General Manager in accordance with the resolution passed by the Council at its Meeting of Monday, 27 June 2016); and
- iv. the resolution passed by Council on Monday, 9 November 2015 concerning the proposed University of Tasmania inner city campus (as minuted in the Council Minutes of its Meeting on Monday, 9 November 2015);

determines that it would not be in the best interests of the City of Launceston for it to take any action to overturn, either wholly or partly, the decision it made at the Council Meeting on Monday, 9 November 2015 concerning the proposed University of Tasmania inner city campus.

#### **REPORT:**

## 1. Petition

Pursuant to Section 57 of the *Local Government Act 1993 (Tas)* (the Act) the Council was petitioned to hold a Public Meeting. The petition lodged with the Council complied with the requirements of Section 57 and Section 59 of the Act.

The subject matter of the petition was:

- (1) That the Launceston Council call a Public Meeting for the purpose of discussing the Council's decision to transfer (free gift) land, known as Willis Street Car Park and Old Velodrome.
- (2) Call on Council to rescind the motion passed by the Full Council Meeting 9<sup>th</sup> November 2015 to transfer said land (free gift) to UTAS.
- (3) That the said land be placed for sale on the open market via a public auction with a Reserve Price of \$5million.

### 2. Submissions

As required by Section 60A(1)(c) of the Act, Council displayed and published notice of the Public Meeting and invited written submissions in relation to the subject matter. Written submissions were required to be lodged by 5:00pm Wednesday, 1 June 2016, which was within 21 days (as required by the Act) after the first publication of the notice on Wednesday, 11 May 2016. Submissions were summarised by the General

Manager in a document, copies of which were made available to those who attended the Public Meeting on Tuesday, 7 June 2016 and Tuesday, 21 June 2016, in accordance with Section 60A(4) of the Act.

## 3. Public Meeting Tuesday, 7 June 2016

The Public Meeting was duly held on Tuesday, 7 June 2016 where the following decisions were made:

- (a) That Mr Don Wing is appointed as chairperson for the purposes of the Public Meeting.
- (b) That in view of the flood crises that is threatening Launceston and with respect to the efforts and pleadings by the petitioners and their representative that this Public Meeting to be rescheduled to a later date since yesterday, such a request having been refused by Council's representatives, this Meeting now be adjourned forthwith and resume at the same venue on Tuesday, 21 June 2016 at 7:00pm, so that those people attending can now return home safely.

Council, at its next Council Meeting held on Tuesday, 14 June 2016 and in compliance with the Act, determined as follows:

## That the Council:

- 1. In respect of the Public Meeting held on Tuesday, 7 June 2016 at 7.00pm at the Albert Hall, Launceston:
  - (i) Minutes the Summary of Submissions, as detailed below, presented by the General Manager in accordance with section 60A(5)(a) of the Local Government Act 1993 (Tas).
  - (ii) Minutes the following decisions made at the Public Meeting:
    - (a) That Mr Don Wing AM is appointed as chairperson for the purposes of the Public Meeting.
    - (b) That in view of the flood crises that is threatening Launceston and with respect to the efforts and pleadings by the petitioners and their representative for this Public Meeting to be rescheduled to a later date since yesterday, such a request having been refused by Council's representatives, this Meeting now be adjourned forthwith and resume at this same venue on Tuesday, 21 June 2016 at 7:00pm, so that those people attending can now return home safely.

- 20.1 Public Meeting 7 June and 21 June 2016 Submissions and Decisions Made ...(Cont'd)
  - 2. Determines to hold a Public Meeting on Tuesday, 21 June 2016 at 7:00pm at the Albert Hall, Launceston, chaired by Mr Don Wing AM as appointed at the Public Meeting held on Tuesday, 7 June 2016.
  - 3. Records that the subject matter of the Public Meeting is per the petition tabled at the Council Meeting on 11 April 2016, being:
    - 1. That the Launceston City Council call a Public Meeting for the purpose of discussing the Council's decision to transfer (free gift) land, known as Willis Street Car Park and Old Velodrome.
    - 2. Call on Council to rescind the motion passed by the Full Council Meeting 9<sup>th</sup> November 2015 to transfer said land (free gift) to UTAS.
    - 3. That the said land be placed for sale on the open market via a public auction with a Reserve Price of \$5 million.
  - 4. Provides notice by public advertisement which:
    - (i) States the date on which, and the time and place at which, the public meeting is to be held:
    - (ii) States the details of the subject matter of the Public Meeting;
    - (iii) Notes that written submissions in relation to the subject matter have been summarised by the General Manager and will be available to those attending the Public Meeting and can be viewed at www.launceston.tas.gov.au;
    - (iv) States that the Public Meeting will be chaired by Mr Don Wing AM;
    - (v) Sets out the agenda of the meeting; and
    - (vi) Provides a statement in relation to the procedure for the meeting.
  - 5. Undertakes to record in the minutes of the next ordinary meeting of the Council following the Public Meeting, any decisions made at the Public Meeting.
  - 6. Proposes the agenda of the public meeting shall be as follows:
    - 1. Opening remarks from the Mayor, Alderman A M van Zetten
    - 2. Introductory remarks from the Chair, Mr Don Wing AM
    - 3. Report on submissions by the General Manager under section 60A(4) of the Local Government Act 1993 (Tas)
    - 4. Statements of position (15 minutes each)
      - (a) Council
      - (b) Petitioner
    - 5. Motions on the subject matter
    - 6. Close

- 20.1 Public Meeting 7 June and 21 June 2016 Submissions and Decisions Made ...(Cont'd)
  - 7. Notes the following Summary of Submissions made available at the Public Meeting held on 7 June 2016:

Local Government Act 1993 (Tas)
Summary of submissions to the General Manager

Public meeting - Tuesday 7 June 2016

The Council was petitioned to hold a public meeting, the subject matter of which is -

- 1. That the Launceston City Council call a Public Meeting for the purpose of discussing the Council's decision to transfer (free gift) land, known as Willis Street Car Park and Old Velodrome.
- 2. Call on Council to rescind the motion passed by the Full Council Meeting 9th November 2015 to transfer said land (free gift) to UTAS.
- 3. That the said land be placed for sale on the open market via a public auction with a Reserve Price of \$5 million.

As required by section 60A(1)(c) of the Local Government Act 1993 (Tas) (the Act), Council displayed and published notice of the public meeting and invited written submissions in relation to the subject matter. Written submissions were required to be lodged by 5pm Wednesday 1 June 2016, which was within 21 days (as required by the Act) after the first publication of the notice on 11 May 2016.

The General Manager received 22 written submissions from 14 parties. It should be noted that three (3) parties registered 12 submissions. This summary encapsulates the essence of the issues raised as required by section 60(A)(4) of the Act.

Considered responses to each submission will be provided in due course. Where contact details have been provided, responses to specific submissions will be forwarded.

The summary has been set out under headings of the main themes raised within the submissions received.

Of the 22 submissions received, nine (9) expressed concerns relating to due diligence.

## Due diligence

Another question is why no apparent attempt to canvass other means of disposing of the land that offered greater ratepayer benefits (e.g. tenders or similar) was made.

When Council made this "in principle" decision to gift land to UTAS, had Alderman sighted a copy of the "Deed of Gift" for the transfer of the Inveresk site from the Federal to State Government?

Why would Council gift the old velodrome site that is strategically important to users of York Park?

It is inconceivable as to why Council has agreed "in principle" to gift land as in the petition, treat the ratepayers with such disparagement and with the potential costs to taxpayers running into hundreds of millions of dollars with no credible business plan presented by any associated party.

UTAS claim that they are a business and must operate as one. As a business they should buy the land and not expect handouts. If the Newnham Campus is not viable, this suggests that the business is not being run properly or efficiently and I wonder if the situation would change if relocated to Inveresk. If nothing changes and business practices aren't improved, Launceston would be left with another unviable campus.

What consideration was obtained by the Council in exchange for the gifted land given that, culturally, gift-giving is used to build and maintain relationships, to show respect and express appreciation, or to enhance the image or reputation of the giver?

- ...Thus the questions arising in regard to Council's reportedly unanimous decision to gift valuable public land to UTAS, are
- 1. What expert advice was sought by, and/or offered by, the General Manager in regard to the decision making?
- 2. What was the source/s of any advice offered to aldermen?
- 3. Is the advice documented or recorded anywhere if it was formally/informally offered to the aldermen?
- 4. By extension, what expertise, experience, evidence and/or modelling backed up any such advice offered?
- 5. Did any aldermen seek and/or gain independent advice and if so, from what source/s?
- 6. By extension, was that advice formally acknowledged and/or documented anywhere and available as a public reference.
- ...I have not seen any sound reasons or solid information to support the current intention of gifting of the land to the university or to support any move from the current campus.

...I further submit...that Council (and by association, the State and Federal Governments) request a full independent analysis on the merits and promotion of the Mowbray-Newnham campus, effects on Mowbray village and shopping centre and northern suburbs, and that similar promotional material on the existing campus (complete with glossy publications) be produced as part of the discussion on the Council's transference of land gratis to the university.

The cost of the land and the amount of funding being given for relocation is not a realistic allocation of funds for Launceston and Northern Tasmania. There are projects that could be and should be carried out to provide true sustainable value for our city and region.

Genuine consideration has not been given to all the implications of relocation to the said parcels of land to Inveresk-Tamar St-Lindsay St-Boland St-Esplanade-Lower Charles St or to the volume of traffic over the two bridges across the North Esk River.

...It seems somewhat extraordinary that Council is considering anything to do with UTAS's proposed development, and on this site, until or unless there is a firm/concrete proposition for Council to consider in the regular way...If there were a DA before Council in the regular way there would be a level of openness and transparency that would allow ratepayers, residents, et al to represent their interests and concerns in the same way as they can in respect to any other development before Council. Why hasn't this been considered? I oppose [the gifting of the land to UTAS] because [the scale and intensity of the development] shall -

- disadvantage the suburbs of Mowbray and Newnham because of their loss of activities and existing economic benefits;
- potentially allow for inappropriate developments to occur at the existing Newnham campus as it will become necessary to put available users into that site in order to maintain and protect the area;
- waste valuable carbon storages present in the existing Newnham campus buildings as much of that building infrastructure will be potentially destroyed.

Of the 22 submissions received, seven (7) expressed concerns relating to the financial impact on ratepayers.

## Financial impact on ratepayers

Why did the Council offer to gift millions of dollars of public assets, in the form of land, to a wealthy and successful university when so many ratepayers were struggling financially?

I strongly disagree that the Launceston City Council should give the land at Inveresk and Willis Street to UTAS for free. There is no guarantee that student numbers can be increased to the extent that students will contribute significantly to Launceston's economy and eventually outweigh the value of the land. Students are usually notoriously poor, so there is a limit to the amount they can contribute to the economy, especially if student numbers remain low. Launceston ratepayers should not have to bear the cost.

If Council's proposal to gift valuable land to UTAS is realised it will equate to a gift to the university in the order of \$150 per rateable property in the municipality. Moreover, if UTAS's plans to shift its campus from Newnham to Inveresk it can be expected that there will be enormous infrastructure implications – road provision and maintenance, sewerage and stormwater, parking, recreational facilities, etc. – that will be ongoing – and potentially increasing over time. Likewise, this will impact upon, and heavily upon, ratepayers without a contribution from the university or any other reliable source. Where is the equity in Council's 'gift decision'? What is Council planning to mitigate against adverse outcomes for ratepayers?...Where is the independent and relevant economic modelling related to this land gift decision and its planned flow-on consequent developments?

Can ratepayers actually afford such gifts?

I wish to contest the very notion that Launceston Council should be gifting millions of dollars of community assets to anyone without first testing the market and establishing its real value - fiscal, social, cultural.

- ... I oppose [the gifting of the land to UTAS] because -
- Universities do not pay rates or otherwise compensate the municipality for the provision of other services and infrastructure that is provided at the expense of ratepayers;
- Universities do not adequately pay for services either as levys or useage charges, thereby increasing the cost imposts on other consumers and payers for such public services;
- Even if argued by proponents and the University that a university stimulates and assists economic improvements for nearby commercial operations, there is no mechanism employed for Council and other statutory authorities to charge such alleged business beneficiaries for the alleged business improvements and hence increased municipal rates and other utility and service charges.

Accordingly these adverse factors are not in the interests of ratepayers and citizens of Launceston.

... I oppose [the gifting of the land to UTAS] because -

- this land is presently utilised for income producing purposes for the benefit of effectively defraying the Launceston rate burden. Site 1 is regularly utilised and leased out for Royal Launceston Show, car parking for York Stadium, visiting circuses and other travelling events (car & caravan shows) etc. Site 2 is utilised as a public car park and other events.
- this land has been identified by Council to be offered for private developments. Site 1 has been mooted by YPIPA as being suitable for hotel/retail developments with parking as a support facility for York Park Stadium; as a site for a cinema complex. Site 2 has been promoted by Council as being suitable for a multi-storey retail and apartment complex with parking (Council funded a comprehensive study and development concept plan at ratepayer expense; a large supermarket with car park facilities; in conjunction with the former Launceston Gasworks site significant multi-storey hotel developments have been proposed by private developers; Housing Tasmania has considered the site for public housing development, the adjacent car museum has expressed interest in acquiring part of this land for expansion of the National Automobile Museum.
- This land presently supports major events in City Park (Festivale, TSO Concerts etc.) and Albert Hall Convention and Exhibition Centre (antique and trade fairs, gala ball and concerts, special events) as essential car parking.

By gifting this land for University purposes, not only will all of the above activities be either prevented, restricted or loses valuable car parking facilities etc., the income presently enjoyed by ratepayers will be significantly reduced as well as income to ratepaying operators and businesses adjacent to these sites will be reduced and tourism and tourist accommodation and food and beverage services will be adversely impacted upon.

The loss of revenue has got to be made up from somewhere and who's going to pay for that. The loss of revenue would be about \$800,000 a year.

Of the 22 submissions received, seven (7) expressed concerns relating to the suitability of the site because of e.g. flooding.

## Suitability of the site

Recognising the known limitations with any development on Launceston's flood plains, did Alderman request an independent report of both the known political risks together with the potential cost burden to the ratepayers?

The sale or gifting of land to UTAS by implication puts a legal responsibility on the council in that the land is "fit for purpose" when in fact the council knows that the area is subject to flooding with raw sewerage and the Tasmanian Health Department has warned of disease that can be contracted when such inundation occurs. Thus the Launceston City Council is knowingly disposing of land which is actually "unfit for purpose" and could be subject to future legal action by a person or persons so affected on the said land.

The Inveresk Campus will be on a flood plain...I am sure that flood prevention will always be an issue in Launceston and money will be needed to keep the levies in good condition or replaced. If the land at Inveresk and Willis Street is given away free to UTAS, there will be less money available to ensure that Inveresk is kept safe from floods.

No consideration has been given to the problems of flooding and sewerage at Inveresk. No genuine consideration has been given to the implications of such an over-development on flooding and sewerage.

## It is a well-known flood zone.

I oppose [the gifting of the land to UTAS] because [the scale and intensity of the university development] shall -

- increase the pressure for public funding including ratepayer funding of flood protection measures and liabilities for flood damage to structures and their occupants...
- increase the risk to buildings and occupants due to the relativity of the sites to known geological fault lines...
- increase the demands on public infrastructure such as water, sewerage and stormwater utilities and treatment headworks and outfalls; roads and bridges including foot and bicycle carriageways and bridges
- cause significant increases in traffic and parking congestion and environmental pollution
- place increased economic pressures on existing land and building users in the vicinity, by forcing up values and rents and pricing out of the market
- create a potential ghetto environment and potential social downgrading of the area due to a higher level of low socio-economic residents in this vicinity.

I oppose [the gifting of the land to UTAS] because [the scale and intensity of the development] shall -

- create an over-intensification of development of these two parcels of land and be inconsistent with the level of intensity in the vicinity thereby changing the character of the area and the present level of enjoyment by ratepayers and citizens in the vicinity;
- change the standard of amenity and alter what is presently available giving an unknown style or gentrification to the locality resulting in potential conflicts.

Of the 22 submissions received, five (5) expressed concerns relating to parking.

## **Parking**

If the Velodrome car park is gifted or sold to UTAS where will...Launceston and surrounding municipality ratepayers park or enjoy events [e.g. York Park hosted sporting events, entertainment or functions, Launceston Show] on week days?

If the Willis St car park is gifted or sold to UTAS where will Launceston and surrounding municipality ratepayers park on week days to visit essential non duplicated services in the adjacent Boland Street offices of Centrelink and Medicare...a fair proportion of the clients are elderly, sick or financially disadvantaged. Many cannot walk any distance...Only limited parking has been provided for Centrelink clients and now combined with the recently introduced Medicare office client numbers have increased and the Commonwealth parking is totally inadequate.

Launceston mothers and child carers park in the Willis St car park and visit the City park daily...Throughout the year many exhibitions and functions are held in the Albert Hall Monday to Friday and a large percentage park in Willis Street. The Cimitiere Tamar St car park is usually full during the day time with visitors to the area and reserved parking for LCC vehicles. Can the LCC respond to these questions with definite answers as to plans for parking should be Willis Street land be gifted or sold to UTAS?

...extra parking will make it very difficult for my carers to pick me up for appointments and attend to my daily needs...

...parking in that [Inveresk] area would be inundated by the hundreds of new parking vehicles if we did get extra hundreds, let alone thousands, of new students - in the extra buildings that would mostly replace current parking allotments.

Residents lose out now to the football with nearby parking.

Also the parking issues for the elderly that live in the area and have carers along with meals on wheels.

We need it for parking during the week, plus the football.

Of the 22 submissions received, four (4) expressed concerns relating to community consultation.

## Community consultation

Public concerns are not about whether UTAS should move to the city; they are about Council gifting public assets without ratepayer involvement.

Let the people have a say and it is interesting to note that the two public meetings held on the transfer has been overwhelmingly negative to the UTAS proposal (refer Examiner Feb. 9, 2016, 11:18pm "Public meeting slams UTAS campus deal").

No input was sought from Northern suburbs businesses or residents and no impact study on Mowbray and Newnham businesses has been carried out.

Launceston's population has essentially stagnated, and arguably is currently stagnant, and any prospect of 'substantial growth' seems to be some way away. Indeed, the city seems to be facing the prospect of unsustainability in a changing economic environment. That might be turned around if government - State and Local - were to take its constituency into its confidence.

Of the 22 submissions received, three (3) expressed concerns relating to the conduct of Council officers.

## **Conduct of Council officers**

Council staff and executives could be advantaged with other government groups by dispensing favours that could disadvantage ratepayers financially. Council needs to demonstrate that advantages to Council staff cannot be achieved in this way.

What protections have been provided to ratepayers that some consideration in terms of favours was not obtained by individuals within Council - for example protection against corrupt practices?

The nature and scope of UTAS's proposal is a matter exclusively for UTAS to determine unless of course the City of Launceston is intending to be (or already is?!) a collaborating partner (shareholder?) in the 'enterprise'.

...the lack of a DA suggests that there may be something that is being hidden. If there is, what is it? If there is, why is it being hidden and from whom? Have open and transparent practices been used to assure ratepayers that

corrupt practices are not in play?

Of the 22 submissions received, three (3) expressed concerns relating to the displacement of existing users of the site.

## Displacement of existing users of the site

The Velodrome is the major site for the Launceston Show Society to stage their annual show...No suitable [alternative] show site has been suggested or maybe exists.

This land should be done up with the tramline as was the original plan or kept as is for historical purposes... What about the sportspeople that use the grounds as well as the people accommodating the Esk Markets?...It is not the time to swap now and take away something that is of historical significance and something that is used by thousands of rate payers.

We need it for open spaces for people who use it on the weekend.

Of the 22 submissions received, three (3) expressed concerns relating to traffic.

### **Traffic**

Anecdotal evidence claims that traffic, not just at the Lindsay/Goderich Streets intersection, but also at the Lindsay Street/Invermay Road intersection, has increased since Bunnings, Office Works, JB Hi Fi, etc. opened at Ogilivie Park. Has there been a traffic feasibility study done in that area to see if it can cope with extra traffic generated by a UTAS Campus at Inveresk? If the optimistic vision that eventually there will be 10,000 students at Inveresk is realised, there is going to be a massive traffic problem. Even with the current number of students, there will be traffic problems. How will the Launceston City Council address this? Build another bridge? Build an overpass? Knock down shops, businesses and homes to build a wider road? Turn Launceston into another Melbourne or Sydney and spoil its character and charm which is the very thing that brings visitors to Tasmania?

Traffic congestion would be horrendous.

We don't need the congestion it is going to bring into town.

Of the 22 submissions received, one (1) expressed concerns relating to governance.

## Governance

From when this idea was sown, has the General Manager and Finance Manager created an expenditure line in the budget to identify costs, including employees time. If so what are the hourly charge out rates, including that of the General Manager, also advising total costs to date and budgeted costs for ongoing years. If you are unable to provide adequate detail, why it is that Council have failed to commit to good governance and accountability in the interest of ratepayers.

In 1990 the community sowed the seeds for the redevelopment of the Inveresk site for a cultural, recreational and community which attracted some \$18m of Federal Government funds together with community contributions: will these be safe unlike Rotary International's 75<sup>th</sup> Anniversary Gift that was destroyed by UTAS without any formal apology from the Launceston City Council.

Of the 22 submissions received, one (1) expressed a view that the transfer of land is a great investment for the City of Launceston.

A positive investment in the City of Launceston

This is the only proposal in recent years which could be viewed as an appropriate use for the land. We have seen first hand during our travels overseas, what huge benefits a university close to the central business district of a city, brings to the area and its residents. Kingston in Canada, thrives on its student population. The city is a similar size to Launceston, and its accommodation and retail industries rely on the two universities situated there. Employment is also boosted by these institutions. The city of Prince George in Canada is another good example. Education in the form of its university is a driving force in the economy. What an infusion of life it will bring to our city.

## 4. Public Meeting 21 June 2016

The adjourned Public Meeting was reconvened on Tuesday, 21 June 2016, where the following decisions were made:

- (a) Call on Council to rescind the motion passed by the Full Council Meeting 9<sup>th</sup> November 2015 to transfer said land (free gift) to UTAS.
- (b) That the said land be placed for sale on the open market via a public auction with a Reserve Price of \$5million.

The Council, at its next Council Meeting held on Monday, 27 June 2016 and in compliance with the Act determined as follows:

### That the Council:

- 1. In respect of the Public Meeting held on Tuesday, 21 June 2016 at 7.00pm at the Albert Hall, Launceston:
  - (i) Minutes the Summary of Submissions, as detailed below, presented by the General Manager in accordance with section 60A(5)(a) of the Local Government Act 1993 (Tas).
  - (ii) Minutes the following decisions made at the Public Meeting:
    - (a) Call on Council to rescind the motion passed by the Full Council Meeting 9<sup>th</sup> November 2015 to transfer said land (free gift) to UTAS.
    - (b) That the said land be placed for sale on the open market via a public auction with a Reserve Price of \$5 million.
- 2. Notes the following Summary of Submissions made available at the Public Meeting held on Tuesday, 21 June 2016:

Public Meeting - Tuesday, 21 June 2016

Local Government Act 1993 (Tas) Summary of Submissions to the General Manager

## **Background**

The Council was petitioned to hold a Public Meeting. The Public Meeting was held on Tuesday, 7 June 2016. The subject matter of the meeting was:

- 1. That the Launceston City Council call a Public Meeting for the purpose of discussing the Council's decision to transfer (free gift) land, known as Willis Street Car Park and Old Velodrome.
- 2. Call on Council to rescind the motion passed by the Full Council Meeting 9th November 2015 to transfer said land (free gift) to UTAS.
- That the said land be placed for sale on the open market via a public auction with a Reserve Price of \$5 million.

As required by section 60A(1)(c) of the Local Government Act 1993 (Tas) (the Act), Council displayed and published notice of the Public Meeting and invited written submissions in relation to the subject matter. Written submissions were required to be lodged by 5.00pm Wednesday, 1 June 2016, which was within 21 days (as required by the Act) after the first publication of the notice on 11 May 2016. Submissions were summarised by the General Manager in a document, copies of which were available to those who attended the Public Meeting on Tuesday, 7 June 2016, in accordance with section 60A(4) of the Act.

At the Public Meeting on Tuesday, 7 June 2016, a decision was made to postpone the Public Meeting to Tuesday, 21 June 2016. Minuted decisions taken at the Public Meeting on Tuesday, 7 June 2016 are available at www.launceston.tas.gov.au, in the Minutes of the Council Meeting held on Tuesday, 14 June 2016.

In the notices that Council displayed and published in respect of tonight's Public Meeting it was noted that written submissions in relation to the subject matter have been summarised by the General Manager and will be available to those in attendance, as well as at www.launceston.tas.gov.au. The content of the submissions summary that is included in this document is the same content that was available at the Public Meeting on Tuesday, 7 June 2016.

## Submissions summary

The General Manager received 22 written submissions from 14 parties. It should be noted that three (3) parties registered 11 submissions. This summary

encapsulates the essence of the issues raised as required by section 60(A)(4) of the Act.

Considered responses to each submission will be provided in due course. Where contact details have been provided, responses to specific submissions will be forwarded.

The summary has been set out under headings of the main themes raised within the submissions received.

Of the 22 submissions received, nine (9) expressed concerns relating to due diligence.

## Due diligence

Another question is why no apparent attempt to canvass other means of disposing of the land that offered greater ratepayer benefits (e.g. tenders or similar) was made.

When Council made this "in principle" decision to gift land to UTAS, had Alderman sighted a copy of the "Deed of Gift" for the transfer of the Inveresk site from the Federal to State Government?

Why would Council gift the old velodrome site that is strategically important to users of York Park?

It is inconceivable as to why Council has agreed "in principle" to gift land as in the petition, treat the ratepayers with such disparagement and with the potential costs to taxpayers running into hundreds of millions of dollars with no credible business plan presented by any associated party.

UTAS claim that they are a business and must operate as one. As a business they should buy the land and not expect handouts. If the Newnham Campus is not viable, this suggests that the business is not being run properly or efficiently and I wonder if the situation would change if relocated to Inveresk. If nothing changes and business practices aren't improved, Launceston would be left with another unviable campus.

What consideration was obtained by the Council in exchange for the gifted land given that, culturally, gift-giving is used to build and maintain relationships, to show respect and express appreciation, or to enhance the image or reputation of the giver?

- ...Thus the questions arising in regard to Council's reportedly unanimous decision to gift valuable public land to UTAS, are
- 1. What expert advice was sought by, and/or offered by, the General Manager in regard to the decision making?
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- 4. By extension, what expertise, experience, evidence and/or modelling backed up any such advice offered?
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- ...I have not seen any sound reasons or solid information to support the current intention of gifting of the land to the university or to support any move from the current campus.
- ...I further submit...that Council (and by association, the State and Federal Governments) request a full independent analysis on the merits and promotion of the Mowbray-Newnham campus, effects on Mowbray village and shopping centre and northern suburbs, and that similar promotional material on the existing campus (complete with glossy publications) be produced as part of the discussion on the Council's transference of land gratis to the university.

The cost of the land and the amount of funding being given for relocation is not a realistic allocation of funds for Launceston and Northern Tasmania. There are projects that could be and should be carried out to provide true sustainable value for our city and region.

Genuine consideration has not been given to all the implications of relocation to the said parcels of land to Inveresk-Tamar St-Lindsay St-Boland St-Esplanade-Lower Charles St or to the volume of traffic over the two bridges across the North Esk River.

...It seems somewhat extraordinary that Council is considering anything to do with UTAS's proposed development, and on this site, until or unless there is a firm/concrete proposition for Council to consider in the regular way...If there were a DA before Council in the regular way there would be a level of openness and transparency that would allow ratepayers, residents, et al to represent their interests and concerns in the same way as they can in respect to any other development before Council. Why hasn't this been considered?

I oppose [the gifting of the land to UTAS] because [the scale and intensity of the development] shall -

- disadvantage the suburbs of Mowbray and Newnham because of their loss of activities and existing economic benefits;
- potentially allow for inappropriate developments to occur at the existing Newnham campus as it will become necessary to put available users into that site in order to maintain and protect the area;
- waste valuable carbon storages present in the existing Newnham campus buildings as much of that building infrastructure will be potentially destroyed.

Monday 25 July 2016

20.1 Public Meeting - 7 June and 21 June 2016 - Submissions and Decisions Made ...(Cont'd)

Of the 22 submissions received, seven (7) expressed concerns relating to the financial impact on ratepayers.

## Financial impact on ratepayers

Why did the Council offer to gift millions of dollars of public assets, in the form of land, to a wealthy and successful university when so many ratepayers were struggling financially?

I strongly disagree that the Launceston City Council should give the land at Inveresk and Willis Street to UTAS for free. There is no guarantee that student numbers can be increased to the extent that students will contribute significantly to Launceston's economy and eventually outweigh the value of the land. Students are usually notoriously poor, so there is a limit to the amount they can contribute to the economy, especially if student numbers remain low. Launceston ratepayers should not have to bear the cost.

If Council's proposal to gift valuable land to UTAS is realised it will equate to a gift to the university in the order of \$150 per rateable property in the municipality. Moreover, if UTAS's plans to shift its campus from Newnham to Inveresk it can be expected that there will be enormous infrastructure implications – road provision and maintenance, sewerage and stormwater, parking, recreational facilities, etc. – that will be ongoing – and potentially increasing over time.

Likewise, this will impact upon, and heavily upon, ratepayers without a contribution from the university or any other reliable source. Where is the equity in Council's 'gift decision'? What is Council planning to mitigate against adverse outcomes for ratepayers?...Where is the independent and relevant economic modelling related to this land gift decision and its planned flow-on consequent developments?

## Can ratepayers actually afford such gifts?

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- This land presently supports major events in City Park (Festivale, TSO Concerts etc.) and Albert Hall Convention and Exhibition Centre (antique and trade fairs, gala ball and concerts, special events) as essential car parking.
  - By gifting this land for University purposes, not only will all of the above activities be either prevented, restricted or loses valuable car parking facilities etc., the income presently enjoyed by ratepayers will be significantly reduced as well as income to ratepaying operators and businesses adjacent to these sites will be reduced and tourism and tourist accommodation and food and beverage services will be adversely impacted upon.

The loss of revenue has got to be made up from somewhere and who's going to pay for that. The loss of revenue would be about \$800,000 a year.

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### Suitability of the site

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The sale or gifting of land to UTAS by implication puts a legal responsibility on the council in that the land is "fit for purpose" when in fact the council knows that the area is subject to flooding with raw sewerage and the Tasmanian Health Department has warned of disease that can be contracted when such inundation occurs. Thus the Launceston City Council is knowingly disposing of land which is actually "unfit for purpose" and could be subject to future legal action by a person or persons so affected on the said land.

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- increase the pressure for public funding including ratepayer funding of flood protection measures and liabilities for flood damage to structures and their occupants...
- increase the risk to buildings and occupants due to the relativity of the sites to known geological fault lines...
- increase the demands on public infrastructure such as water, sewerage and stormwater utilities and treatment headworks and outfalls; roads and bridges including foot and bicycle carriageways and bridges
- cause significant increases in traffic and parking congestion and environmental pollution
- place increased economic pressures on existing land and building users in the vicinity, by forcing up values and rents and pricing out of the market
- create a potential ghetto environment and potential social downgrading of the area due to a higher level of low socio-economic residents in this vicinity.

I oppose [the gifting of the land to UTAS] because [the scale and intensity of the development] shall -

- create an over-intensification of development of these two parcels of land and be inconsistent with the level of intensity in the vicinity thereby changing the character of the area and the present level of enjoyment by ratepayers and citizens in the vicinity;
- change the standard of amenity and alter what is presently available giving an unknown style or gentrification to the locality resulting in potential conflicts.

Of the 22 submissions received, five (5) expressed concerns relating to parking.

### **Parking**

If the Velodrome car park is gifted or sold to UTAS where will...Launceston and surrounding municipality ratepayers park or enjoy events [e.g. York Park hosted sporting events, entertainment or functions, Launceston Show] on week days?

If the Willis St car park is gifted or sold to UTAS where will Launceston and surrounding municipality ratepayers park on week days to visit essential non duplicated services in the adjacent Boland Street offices of Centrelink and Medicare...a fair proportion of the clients are elderly, sick or financially disadvantaged. Many cannot walk any distance...Only limited parking has been provided for Centrelink clients and now combined with the recently introduced Medicare office client numbers have increased and the Commonwealth parking is totally inadequate.

Launceston mothers and child carers park in the Willis St car park and visit the City park daily...Throughout the year many exhibitions and functions are held in the Albert Hall Monday to Friday and a large percentage park in Willis Street. The Cimitiere Tamar St car park is usually full during the day time with visitors to the area and reserved parking for LCC vehicles. Can the LCC respond to these questions with definite answers as to plans for parking should be Willis Street land be gifted or sold to UTAS?

...extra parking will make it very difficult for my carers to pick me up for appointments and attend to my daily needs...

...parking in that [Inveresk] area would be inundated by the hundreds of new parking vehicles if we did get extra hundreds, let alone thousands, of new students - in the extra buildings that would mostly replace current parking allotments.

Residents lose out now to the football with nearby parking.

Also the parking issues for the elderly that live in the area and have carers along with meals on wheels.

We need it for parking during the week, plus the football.

Monday 25 July 2016

20.1 Public Meeting - 7 June and 21 June 2016 - Submissions and Decisions Made ...(Cont'd)

Of the 22 submissions received, four (4) expressed concerns relating to community consultation.

### Community consultation

Public concerns are not about whether UTAS should move to the city; they are about Council gifting public assets without ratepayer involvement.

Let the people have a say and it is interesting to note that the two public meetings held on the transfer has been overwhelmingly negative to the UTAS proposal (refer Examiner Feb. 9, 2016, 11:18pm "Public meeting slams UTAS campus deal").

No input was sought from Northern suburbs businesses or residents and no impact study on Mowbray and Newnham businesses has been carried out.

Launceston's population has essentially stagnated, and arguably is currently stagnant, and any prospect of 'substantial growth' seems to be some way away. Indeed, the city seems to be facing the prospect of unsustainability in a changing economic environment. That might be turned around if government - State and Local - were to take its constituency into its confidence.

Of the 22 submissions received, three (3) expressed concerns relating to the conduct of Council officers.

### **Conduct of Council officers**

Council staff and executives could be advantaged with other government groups by dispensing favours that could disadvantage ratepayers financially. Council needs to demonstrate that advantages to Council staff cannot be achieved in this way.

What protections have been provided to ratepayers that some consideration in terms of favours was not obtained by individuals within Council - for example protection against corrupt practices?

The nature and scope of UTAS's proposal is a matter exclusively for UTAS to determine unless of course the City of Launceston is intending to be (or already is?!) a collaborating partner (shareholder?) in the 'enterprise'.

...the lack of a DA suggests that there may be something that is being hidden. If there is, what is it? If there is, why is it being hidden and from whom?

Have open and transparent practices been used to assure ratepayers that corrupt practices are not in play?

Of the 22 submissions received, three (3) expressed concerns relating to the displacement of existing users of the site.

### Displacement of existing users of the site

The Velodrome is the major site for the Launceston Show Society to stage their annual show...No suitable [alternative] show site has been suggested or maybe exists.

This land should be done up with the tramline as was the original plan or kept as is for historical purposes... What about the sportspeople that use the grounds as well as the people accommodating the Esk Markets?...It is not the time to swap now and take away something that is of historical significance and something that is used by thousands of rate payers.

We need it for open spaces for people who use it on the weekend.

Of the 22 submissions received, three (3) expressed concerns relating to traffic.

#### **Traffic**

Anecdotal evidence claims that traffic, not just at the Lindsay/Goderich Streets intersection, but also at the Lindsay Street/Invermay Road intersection, has increased since Bunnings, Office Works, JB Hi Fi, etc. opened at Ogilivie Park. Has there been a traffic feasibility study done in that area to see if it can cope with extra traffic generated by a UTAS Campus at Inveresk? If the optimistic vision that eventually there will be 10,000 students at Inveresk is realised, there is going to be a massive traffic problem. Even with the current number of students, there will be traffic problems. How will the Launceston City Council address this? Build another bridge? Build an overpass? Knock down shops, businesses and homes to build a wider road? Turn Launceston into another Melbourne or Sydney and spoil its character and charm which is the very thing that brings visitors to Tasmania?

Traffic congestion would be horrendous.

We don't need the congestion it is going to bring into town.

Of the 22 submissions received, one (1) expressed concerns relating to governance.

### Governance

From when this idea was sown, has the General Manager and Finance Manager created an expenditure line in the budget to identify costs, including employees time. If so what are the hourly charge out rates, including that of the General Manager, also advising total costs to date and budgeted costs for ongoing years. If you are unable to provide adequate detail, why it is that Council have failed to commit to good governance and accountability in the interest of ratepayers.

In 1990 the community sowed the seeds for the redevelopment of the Inveresk site for a cultural, recreational and community which attracted some \$18m of Federal Government funds together with community contributions: will these be safe unlike Rotary International's 75<sup>th</sup> Anniversary Gift that was destroyed by UTAS without any formal apology from the Launceston City Council.

Of the 22 submissions received, one (1) expressed a view that the transfer of land is a great investment for the City of Launceston.

### A positive investment in the City of Launceston

This is the only proposal in recent years which could be viewed as an appropriate use for the land. We have seen first hand during our travels overseas, what huge benefits a university close to the central business district of a city, brings to the area and its residents. Kingston in Canada, thrives on its student population. The city is a similar size to Launceston, and its accommodation and retail industries rely on the two universities situated there. Employment is also boosted by these institutions. The city of Prince George in Canada is another good example. Education in the form of its university is a driving force in the economy. What an infusion of life it will bring to our city.

- 3. Determines that the General Manager provide a further report to the Council dealing with:
  - (i) the matters raised in the submissions received; and
  - (ii) the decisions made at the Public Meetings held on Tuesday, 7 June 2016 and Tuesday, 21 June 2016.

### 5. Matters Raised in Submissions

As indicated previously, the General Manager received 22 written submissions from 14 parties. It should be noted that three (3) parties registered 11 submissions.

The purpose of the table represented hereunder is to provide considered responses to the matters raised within the submissions. Where contact details have been provided, responses to submissions will be forwarded.

Matters raised within submissions have been set out under headings of the main themes raised within the submission received. Responses have been provided following this format.

As required by the provisions of the Act, the submissions received were summarised by the General Manager in a document, copies of which were made available to those attending the Public Meetings on both Tuesday, 7 June 2016 and Tuesday, 21 June 2016.

As indicated in the foregoing, the minutes of the next ordinary meeting of the council following the Public Meeting (Council Meeting dates Tuesday, 14 June 2016 and Monday, 27 June 2016) recorded the following:

- (a) a summary of any submission received; and
- (b) any decision made at the Public Meeting.

# 6. <u>General Manager's response to submissions received in respect of the subject matter of the Public Meeting held on Tuesday, 7 June 2016 and Tuesday, 21 June 2016</u>

### Of the 22 submissions received, nine (9) expressed concerns relating to due diligence.

Duo diligonoo	Bosnonso
Due diligence	Response
Another question is why no apparent attempt to	The transfer of land is seen as part of the
canvass other means of disposing of the land	Council's commitment to the \$260million project in
that offered greater ratepayer benefits (e.g.	building positive futures for the city and Northern
tenders or similar) was made.	Tasmania. The Council's commitment sits
	alongside the commitments from the University,
	State Government and all three major political
	parties (Labor, Liberal and Greens).
When Council made this "in principle" decision	The location of a University on the Inveresk site is
to gift land to UTAS, had Alderman sighted a	consistent with existing University infrastructure at
copy of the "Deed of Gift" for the transfer of the	Inveresk and entirely consistent with the terms
Inveresk site from the Federal to State	under which the land was transferred from the
Government?	Federal Government to the State Government and
	consequently to the control and management of
	the City of Launceston.
Why would Council gift the old velodrome site	To leverage a \$260million investment in the city's
that is strategically important to users of York	educational infrastructure and consequently
Park?	consolidate the future of the UTAS Northern
	Campus in Launceston. Additionally, the
	economic stimulus created by \$260million
	infrastructure investment will be transformational.
	as will the addition of associate degree and other
	industry focussed courses to build positive futures
	for the labour force in Northern Tasmania.
It is inconceivable as to why Council has agreed	The contribution of the land does not involve any
"in principle" to gift land as in the petition, treat	direct cash outlay by the Council.
the ratepayers with such disparagement and	
with the potential costs to taxpayers running into	
hundreds of millions of dollars with no credible	
business plan presented by any associated	
party.	
party.	

#### **COUNCIL AGENDA**

### 20.1 Public Meeting - 7 June and 21 June 2016 - Submissions and Decisions Made ...(Cont'd)

UTAS claim that they are a business and must operate as one. As a business they should buy the land and not expect handouts. If the Newnham Campus is not viable, this suggests that the business is not being run properly or efficiently and I wonder if the situation would change if relocated to Inveresk. If nothing changes and business practices aren't improved, Launceston would be left with another unviable campus.

What consideration was obtained by the Council

The business model underpinning the UTAS inner city campus proposal has been independently scrutinised by consultants and developed to meet the rigid requirements for funding a capital project of this magnitude established by both the State Government and the Commonwealth.

What consideration was obtained by the Council in exchange for the gifted land given that, culturally, gift-giving is used to build and maintain relationships, to show respect and express appreciation, or to enhance the image or reputation of the giver?

The Council's commitment to the proposed inner city campus through the transfer of land enabled the project to be submitted to the Commonwealth with University, State Government and Local Government strong, tangible support. This provided a compelling rationale for the project's benefit to the community.

At its Council meeting held on Monday, 9

November 2015, the Council determined a

- ...Thus the questions arising in regard to Council's reportedly unanimous decision to gift valuable public land to UTAS, are
- 1. What expert advice was sought by, and/or offered by, the General Manager in regard to the decision making?
- 2. What was the source/s of any advice offered to aldermen?
- 3. Is the advice documented or recorded anywhere if it was formally/informally offered to the aldermen?
- 4. By extension, what expertise, experience, evidence and/or modelling backed up any such advice offered?
- 5. Did any aldermen seek and/or gain independent advice and if so, from what source/s?
- 6. By extension, was that advice formally acknowledged and/or documented anywhere and available as a public reference.
- decision on the General Manager's report in item 20.1 Proposed University of Tasmania Inner City Campus. Pursuant to Section 65 of the Local Government Act 1993 (Tas) a Council or Council Committee is not to decide on any matter which requires the advice of a qualified person without considering such advice unless the General Manager certifies in writing that such advice was obtained and taken into account in providing general advice at a Council or Council Committee. This occurred. Council minutes of the Meeting held on Monday, 9 November 2015 are available on the Council website.
- ...I have not seen any sound reasons or solid information to support the current intention of gifting of the land to the university or to support any move from the current campus.
- Commentary. However further information is contained within this report and the attachments hereto.
- ...I further submit...that Council (and by association, the State and Federal Governments) request a full independent analysis on the merits and promotion of the Mowbray-Newnham campus, effects on Mowbray village and shopping centre and northern suburbs, and that similar promotional material on the existing campus (complete with glossy publications) be produced as part of the discussion on the Council's transference of land gratis to the university.

The Council is undertaking a Northern Suburbs Revitalisation Strategy. The community will be engaged in this process. The State Government and all major Federal political parties, (Labor, Liberal and Greens) have supported the proposed inner city campus project.

North Esk River.

### 20.1 Public Meeting - 7 June and 21 June 2016 - Submissions and Decisions Made ...(Cont'd)

The cost of the land and the amount of funding being given for relocation is not a realistic allocation of funds for Launceston and Northern Tasmania. There are projects that could be and should be carried out to provide true sustainable value for our city and region.

Genuine consideration has not been given to all the implications of a relocation to the said parcels of land to Inveresk-Tamar St-Lindsay St-Boland St-Esplanade-Lower Charles St or to the volume of traffic over the two bridges across the

The transformational effects of the project of \$260million to build infrastructure for education will provide a much needed fillip to the local economy and also develop exciting new education outcomes to raise the comparatively extremely low post-secondary education attainment levels in the State.

The Council is undertaking a comprehensive evaluation of the vehicle, pedestrian and cycle traffic management issues that may be impacted by the relocation project. In addition, the Council is undertaking a comprehensive city wide car parking strategy in order to ensure that demand can be met.

In these matters, the Council is aware that it will be some time before the construction at Inveresk commences. Prior to this time, the University will be required to submit a detailed development application (DA) which will be required to meet all considerations regarding parking, traffic management, stormwater and sewerage disposal. These conditions will arise not only from the deliberations of the Council as a planning authority, but also the additional conditions required of TasWater and the State Government Road Services will need to be met by UTAS as the applicant prior to the development being approved. Public consultation will be part of the development approval process.

...It seems somewhat extraordinary that Council is considering anything to do with UTAS's proposed development, and on this site, until or unless there is a firm/concrete proposition for Council to consider in the regular way...If there were a DA before Council in the regular way there would be a level of openness and transparency that would allow ratepayers, residents, et al to represent their interests and concerns in the same way as they can in respect to any other development before Council. Why hasn't this been considered?

The previous comment refers here. The UTAS inner city campus proposal has now been the subject of two (2) public meetings and comprehensive commentary in the media. The Council's decision of Monday, 9 November 2015 was undertaken in an open public council meeting where there were speakers for and against the proposal as part of the Council's deliberation on the matter. The development approval process adds yet another public process where members of the community may seek to be involved in articulating their view on the specific aspects of the development application submitted by the University.

I oppose [the gifting of the land to UTAS] because [the scale and intensity of the development] shall -

- disadvantage the suburbs of Mowbray and Newnham because of their loss of activities and existing economic benefits;
- potentially allow for inappropriate

Previous comments have referred to some of the matters raised. The University has already indicated that part of its development proposal for the Northern campus involves additional investment into the Australian Maritime College (AMC) which continues to enjoy a high international standard for education outcomes. Much of the existing student accommodation at

developments to occur at the existing Newnham campus as it will become necessary to put available users into that site in order to maintain and protect the area;

 waste valuable carbon storages present in the existing Newnham campus buildings as much of that building infrastructure will be

potentially destroyed.

the Newnham campus is already occupied by AMC students.

# Of the 22 submissions received, seven (7) expressed concerns relating to the financial impact on ratepayers.

Financial impact on ratepayers	Response
Why did the Council offer to gift millions of	The Council's commitment to transfer land to the
dollars of public assets, in the form of land, to a	University is consistent with land already
wealthy and successful university when so	occupied by the University at the Inveresk site
many ratepayers were struggling financially?	and continues the vision established in the
	proposal for the transfer of the Inveresk site from
	the Federal Government to the State Government
	and subsequently under the Council's care,
	control and management to establish University
	facilities at Inveresk.
I strongly disagree that the Launceston City	Previous responses address the matters raised.
Council should give the land at Inveresk and	
Willis Street to UTAS for free. There is no	
guarantee that student numbers can be	
increased to the extent that students will	
contribute significantly to Launceston's	
economy and eventually outweigh the value of	
the land. Students are usually notoriously poor,	
so there is a limit to the amount they can	
contribute to the economy, especially if student	
numbers remain low. Launceston ratepayers	
should not have to bear the cost.	
If Council's proposal to gift valuable land to	This simple arithmetic calculation is based on a
UTAS is realised it will equate to a gift to the	false premise. There is a clear series of strategic
university in the order of \$150 per rateable	objectives for the Inveresk site which include
property in the municipality. Moreover, if	sport, recreation, culture and the arts, education
UTAS's plans to shift its campus from Newnham	and accommodation relating thereto (student
to Inveresk it can be expected that there will be	accommodation). The community return from the
enormous infrastructure implications – road	transfer of land (no cash outlay) is that the future
provision and maintenance, sewerage and	of the UTAS Northern Campus will be
stormwater, parking, recreational facilities, etc. –	consolidated. A re-engineered business plan
that will be ongoing – and potentially increasing	which adds industry based associated degrees
over time. Likewise, this will impact upon, and	and provides a more compelling proposition
heavily upon, ratepayers without a contribution	through course content and student experience
from the university or any other reliable source.	for interstate and international students will be
Where is the equity in Council's 'gift decision'?	created. Additionally, a major infrastructure
What is Council planning to mitigate against	project of \$260million will revitalise economic
adverse outcomes for ratepayers?Where is	activity across the local economy. Lastly, the
the independent and relevant economic	demand created by activity related to an inner city

modelling related to this land gift decision and campus will largely be serviced by the its planned flow-on consequent developments? Launceston CBD, driving private sector investment in the CBD to meet demand created not only by students but by increased spend from the greater number of academic and support staff employed at the inner city campus. Can ratepayers actually afford such gifts? Previous comments refer. I wish to contest the very notion that Launceston Section 177 of the Local Government Act 1993 Council should be gifting millions of dollars of (Tas) indicates under (1) a council may sell, lease, donate, exchange or otherwise dispose community assets to anyone without first testing the market and establishing its real value of land owned by it other than public land in accordance with this section. The land in fiscal, social, cultural. question is not public land. ...I oppose [the gifting of the land to UTAS] Building sustainable futures for Northern because -Tasmania is inevitably bound with improving the number of Tasmanians with post-secondary Universities do not pay rates or otherwise qualifications. As the Northern Tasmanian compensate the municipality for the provision of other services and economy continues to evolve, all levels of Government have an important role to play in infrastructure that is provided at the ensuring education institutions such as UTAS, the expense of ratepayers; sole university in Tasmania, are positioned in a Universities do not adequately pay for manner to provide qualifications and skills to services either as levys or useage charges, equip a labour force to meet the technological thereby increasing the cost imposts on and internationally competitive challenges of the other consumers and payers for such public future economy. services; As indicated in previous responses, the economic Even if argued by proponents and the and social dividends to the community derived University that a university stimulates and through both consolidating the UTAS northern assists economic improvements for nearby campus in Launceston and undertaking a commercial operations, there is no \$260million infrastructure project are massive. All mechanism employed for Council and other citizens will benefit to some degree from this statutory authorities to charge such alleged project. business beneficiaries for the alleged business improvements and hence increased municipal rates and other utility and service charges. Accordingly these adverse factors are not in the interests of ratepayers and citizens of Launceston. ...I oppose [the gifting of the land to UTAS] Sufficient scope exists on the Inveresk site to because manage anticipated demand from the various users. Indeed, the multiple users who gain this land is presently utilised for income benefit from the Inveresk site add to the number producing purposes for the benefit of effectively defraying the Launceston rate of community members who interact with the site burden. Site 1 is regularly utilised and fulfilling its crucial role as a focal point for city leased out for Royal Launceston Show, car residents for a variety of purposes. There are no parking for York Stadium, visiting circuses proposals for private development at the Inveresk and other travelling events (car & caravan or Willis Street sites that are under current shows) etc. Site 2 is utilised as a public car consideration. It is not believed that the establishment of an inner city campus with two (2) park and other events. substantive buildings on the old velodrome site this land has been identified by Council to

be offered for private developments. Site 1

has been mooted by YPIPA as being

and Willis Street site, equipped with understorey

car parking, will compromise the rich variety of

suitable for hotel/retail developments with parking as a support facility for York Park Stadium; as a site for a cinema complex. Site 2 has been promoted by Council as being suitable for a multi-storey retail and apartment complex with parking (Council funded a comprehensive study and development concept plan at ratepayer expense; a large supermarket with car park facilities; in conjunction with the former Launceston Gasworks site significant multistorey hotel developments have been proposed by private developers; Housing Tasmania has considered the site for public housing development, the adjacent car museum has expressed interest in acquiring part of this land for expansion of the National Automobile Museum.

uses accommodated by the Inveresk site. The Council is currently undertaking a city wide car parking strategy to ensure the provision of appropriate car parking services into the future. The strategy will address the provision of car parking on the Inveresk / Willis Street precinct.

 This land presently supports major events in City Park (Festivale, TSO Concerts etc.) and Albert Hall Convention and Exhibition Centre (antique and trade fairs, gala ball and concerts, special events) as essential car parking.
 By gifting this land for University purposes,

By gifting this land for University purposes, not only will all of the above activities be either prevented, restricted or loses valuable car parking facilities etc., the income presently enjoyed by ratepayers will be significantly reduced as well as income to ratepaying operators and businesses adjacent to these sites will be reduced and tourism and tourist accommodation and food and beverage services will be adversely impacted upon.

As indicated in previous responses, the Council is undertaking a comprehensive city wide parking strategy to ensure that future demand for car parking facilities. Uncertain where the figure quoted is derived from.

The loss of revenue has got to be made up from somewhere and who's going to pay for that. The loss of revenue would be about \$800,000 a year.

# Of the 22 submissions received, seven (7) expressed concerns relating to the suitability of the site because of e.g. flooding.

Suitability of the site	Resnonse
	Response The community would be aware that the Council
Recognising the known limitations with any development on Launceston's flood plains, did Alderman request an independent report of both the known political risks together with the potential cost burden to the ratepayers?	The community would be aware that the Council has recently constructed (through the Launceston Flood Authority) a comprehensive flood protection levee system to cater for a flood frequency of one (1) in 200 years. This flood protection system is a \$58million investment to protect areas of Invermay from inundation and to enable the city to continue to develop to reach its potential. It should also be indicated that part of the Development Approval process will include conditions required to be met from TasWater and the State Government Road Services area, in addition to the conditions the Council imposes as a planning authority.
The sale or gifting of land to UTAS by	Previous comments refer. TasWater is the
implication puts a legal responsibility on the council in that the land is "fit for purpose" when in fact the council knows that the area is subject to flooding with raw sewerage and the Tasmanian Health Department has warned of disease that can be contracted when such inundation occurs. Thus the Launceston City Council is knowingly disposing of land which is actually "unfit for purpose" and could be subject to future legal action by a person or persons so affected on the said land.	sewerage authority in the City of Launceston area. Any development undertaken by the University will be required to meet TasWater conditions regarding sewerage and stormwater disposal.
The Inveresk Campus will be on a flood plainI am sure that flood prevention will always be an issue in Launceston and money will be needed to keep the levies in good condition or replaced. If the land at Inveresk and Willis Street is given away free to UTAS, there will be less money available to ensure that Inveresk is kept safe from floods.	Previous responses refer.
No consideration has been given to the problems of flooding and sewerage at Inveresk. No genuine consideration has been given to the implications of such an over-development on flooding and sewerage.	Previous responses refer.
It is a well-known flood zone.	Previous responses refer.
I oppose [the gifting of the land to UTAS] because [the scale and intensity of the university development] shall -  • increase the pressure for public funding including ratepayer funding of flood protection measures and liabilities for flood damage to structures and their occupants  • increase the risk to buildings and occupants	The proposed UTAS inner city campus project would be the subject of a Development Application to the Council in order to obtain approval under the provisions of both the Council's planning scheme and State Planning legislation. As part of the comprehensive information the University will be required to submit in support of the Development Application,

#### **COUNCIL AGENDA**

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due to the relativity of the sites to known geological fault lines...

- increase the demands on public infrastructure such as water, sewerage and stormwater utilities and treatment headworks and outfalls; roads and bridges including foot and bicycle carriageways and bridges
- cause significant increases in traffic and parking congestion and environmental pollution
- place increased economic pressures on existing land and building users in the vicinity, by forcing up values and rents and pricing out of the market
- create a potential ghetto environment and potential social downgrading of the area due to a higher level of low socio-economic residents in this vicinity.

matters relating to building design, stormwater and sewerage disposal, traffic management including motor vehicle, pedestrian and bicycle, and the design characteristics of the proposed development will need to be submitted. The Development Application submitted to the Council will also be provided to referral authorities for the addition of any conditions required to be imposed on the development as part of the approval process. Lastly, the application will be the subject of public consultation as part of the Development Approval process.

I oppose [the gifting of the land to UTAS] because [the scale and intensity of the development] shall -

- create an over-intensification of development of these two parcels of land and be inconsistent with the level of intensity in the vicinity thereby changing the character of the area and the present level of enjoyment by ratepayers and citizens in the vicinity;
- change the standard of amenity and alter what is presently available giving an unknown style or gentrification to the locality resulting in potential conflicts.

Previous responses refer.

### Of the 22 submissions received, five (5) expressed concerns relating to parking.

Parking	Response
If the Velodrome car park is gifted or sold to UTAS where willLaunceston and surrounding municipality ratepayers park or enjoy events [e.g. York Park hosted sporting events, entertainment or functions, Launceston Show] on week days?	As previously indicated, a comprehensive citywide car parking strategy to assess the supply and demand for car parking across the city into the future is underway. It is anticipated that the strategy will be completed and major outcomes implemented well prior to the University of Tasmania inner city campus project being completed.

If the Willis St car park is gifted or sold to UTAS It should be indicated that both the substantive where will Launceston and surrounding constructions on the old velodrome site and on the Willis Street site are proposed to incorporate municipality ratepayers park on week days to visit essential non duplicated services in the under storey car parking to cater for demand adjacent Boland Street offices of Centrelink and generated by the project. It should also be Medicare...a fair proportion of the clients are indicated that student classes at the University elderly, sick or financially disadvantaged. Many are staggered meaning that the number of cannot walk any distance...Only limited parking students on site at any one particular time does has been provided for Centrelink clients and not constitute the number of students studying at now combined with the recently introduced the campus in total. Medicare office client numbers have increased and the Commonwealth parking is totally inadequate. Launceston mothers and child carers park in the Previous comments in regard to the city wide car Willis St car park and visit the City park parking strategy underway to ensure that supply daily...Throughout the year many exhibitions meets demand currently and into the future and functions are held in the Albert Hall Monday refers. to Friday and a large percentage park in Willis Street. The Cimitiere Tamar St car park is usually full during the day time with visitors to the area and reserved parking for LCC vehicles. Can the LCC respond to these questions with definite answers as to plans for parking should be Willis Street land be gifted or sold to UTAS? ...extra parking will make it very difficult for my Previous comments refer. carers to pick me up for appointments and attend to my daily needs... A further consideration is that the park and ride ...parking in that [Inveresk] area would be inundated by the hundreds of new parking area at Inveresk provides scope for additional vehicles if we did get extra hundreds, let alone parking spaces. Further, the car parking space at thousands, of new students - in the extra Inveresk is inefficient and could be remodelled to maximise parking capacity. Both these matters buildings that would mostly replace current would be part of the city wide car parking parking allotments. strategy. Residents lose out now to the football with Previous comments refer. nearby parking. Also the parking issues for the elderly that live Previous comments refer. in the area and have carers along with meals on We need it for parking during the week, plus the Previous comments refer. It should also be football. indicated that augmentation of parking along Lindsay Street by indented parking provision will be part of the considerations in the city wide car parking strategy.

# Of the 22 submissions received, four (4) expressed concerns relating to community consultation.

Community consultation	Response
Public concerns are not about whether UTAS should move to the city; they are about Council gifting public assets without ratepayer involvement.	The Council decision of Monday, 9 November 2015 was conducted in an open council meeting with the media present. Submitters made representations on the matter both in support of the proposal and opposing it. There have been two (2) public meetings held to discuss the UTAS proposal. It is doubtful whether any particular Council initiative in the recent past has enjoyed as much community engagement as this proposal has.
Let the people have a say and it is interesting to note that the two public meetings held on the transfer has been overwhelmingly negative to the UTAS proposal (refer Examiner Feb. 9, 2016, 11:18pm "Public meeting slams UTAS campus deal").	Previous comment refer.
No input was sought from Northern suburbs businesses or residents and no impact study on Mowbray and Newnham businesses has been carried out.	The extensive community engagement in regard to this project provided every opportunity for any interested parties to submit an opinion.
Launceston's population has essentially stagnated, and arguably is currently stagnant, and any prospect of 'substantial growth' seems to be some way away. Indeed, the city seems to be facing the prospect of unsustainability in a changing economic environment. That might be turned around if government - State and Local - were to take its constituency into its confidence.	Part of the solution to provide for sustainable futures for Launceston, its residents and its young people is to provide jobs and provide education opportunities that serve to retain our young people in our community as part of building positive futures. A viable UTAS northern campus with an industry engaged curriculum of associate degrees and flagship degree courses will help to reinvigorate Launceston economically and socially.

### Of the 22 submissions received, three (3) expressed concerns relating to the conduct of Council officers.

Conduct of Council officers	Response
Council staff and executives could be advantaged with other government groups by dispensing favours that could disadvantage ratepayers financially. Council needs to demonstrate that advantages to Council staff cannot be achieved in this way.	Council staff are required to comply with code of conduct provisions relating to conflict of interest.
What protections have been provided to ratepayers that some consideration in terms of favours was not obtained by individuals within Council - for example protection against corrupt practices?	Previous response refers. Council officers are required to conduct themselves within the provisions of legal conduct.

The nature and scope of UTAS's proposal is a matter exclusively for UTAS to determine unless of course the City of Launceston is intending to be (or already is?!) a collaborating partner (shareholder?) in the 'enterprise'.	Commentary.
the lack of a DA suggests that there may be something that is being hidden. If there is, what is it? If there is, why is it being hidden and from whom?	Previous comments refer. Following on from the exhaustive public commentary and media coverage of this matter, the two (2) public meetings and numerous questions at open council meetings, the project will require the university to submit a Development Application. This process will again invite submissions from the community under the provisions of planning legislation.
Have open and transparent practices been used to assure ratepayers that corrupt practices are not in play?	The responses provided to the myriad of questions raised within the submissions clearly evidence that openness and transparency has been available in abundance through the veritable plethora of different opportunities presented.

# Of the 22 submissions received, three (3) expressed concerns relating to the displacement of existing users of the site.

Displacement of existing users of the	Response
site	
The Velodrome is the major site for the Launceston Show Society to stage their annual showNo suitable [alternative] show site has	It is not envisaged that any major users of the site will be disadvantaged.
been suggested or maybe exists.	
This land should be done up with the tramline as was the original plan or kept as is for historical purposes What about the sportspeople that use the grounds as well as the people accommodating the Esk Markets?It is not the time to swap now and take away something that is of historical significance and something that is used by thousands of rate payers.	Commentary.
We need it for open spaces for people who use it on the weekend.	The public would be aware of the Northbank development proposing a state of the art adventure playground and comprehensive open
	space facilities extending from the silos
	development down through to the Inveresk site.  This project will also incorporate a pedestrian /
	bikeway bridge between Northbank and Seaport.

### Of the 22 submissions received, three (3) expressed concerns relating to traffic.

Traffic	Response
Anecdotal evidence claims that traffic, not just at the Lindsay/Goderich Streets intersection, but also at the Lindsay Street/Invermay Road intersection, has increased since Bunnings, Office Works, JB Hi Fi, etc. opened at Ogilivie Park. Has there been a traffic feasibility study done in that area to see if it can cope with extra traffic generated by a UTAS Campus at Inveresk? If the optimistic vision that eventually there will be 10,000 students at Inveresk is realised, there is going to be a massive traffic problem. Even with the current number of students, there will be traffic problems. How will the Launceston City Council address this? Build another bridge? Build an overpass? Knock down shops, businesses and homes to build a wider road? Turn Launceston into another Melbourne or Sydney and spoil its character and charm which is the very thing that brings visitors to Tasmania?	Detailed traffic management planning to cater for anticipated vehicle, pedestrian and bicycle use is part of work currently underway with UTAS, the State Government and Council. It should also be indicated that a high priority will be placed on augmenting public transport to provide options other than motor vehicles for students. Lastly, student class scheduling will mean that the total number of students anticipated to be studying at the university will not be on site on the one occasion.
Traffic congestion would be horrendous.	Previous response refers.
We don't need the congestion it is going to bring	Previous response refers.
into town.	

# Of the 22 submissions received, one (1) expressed concerns relating to governance.

Governance	Response
From when this idea was sown, has the General Manager and Finance Manager created an expenditure line in the budget to identify costs, including employees time. If so what are the hourly charge out rates, including that of the General Manager, also advising total costs to date and budgeted costs for ongoing years. If you are unable to provide adequate detail, why it is that Council have failed to commit to good governance and accountability in the interest of ratepayers.	The Council and Council officers have a responsibility to plan for the sustainable future of the City of Launceston. Major infrastructure projects involving multiple partners required detailed planning and consideration in order to address the various elements to the degree warranted by project impacts. The Council undertakes this degree of analysis on all projects where it has a role to facilitate, approve or enable. In this manner, the Council pursues its due diligence, good governance responsibilities and serves the interests of the ratepayers.
In 1990 the community sowed the seeds for the redevelopment of the Inveresk site for a cultural, recreational and community which attracted some \$18m of Federal Government funds together with community contributions: will these be safe unlike Rotary International's 75 <sup>th</sup> Anniversary Gift that was destroyed by UTAS without any formal apology from the Launceston	The proposed construction of the UTAS inner city campus at Inveresk consolidates and builds upon existing university campus infrastructure that has existed at Inveresk for a number of years. It should also be indicated that the provision of a university campus at Inveresk was foreseen as a key part of the strategic rationale for transfer of the Inveresk site from the Federal Government to

City Council.	the State Government and subsequently under the Council's care, control and management. The Council will continue to manage the Inveresk site in the best interests of its residents, the
	community and Northern Tasmania.

### Of the 22 submissions received, one (1) expressed a view that the transfer of land is a great investment for the City of Launceston.

A positive investment in the City of	Response
Launceston	
This is the only proposal in recent years which could be viewed as an appropriate use for the land. We have seen firsthand during our travels overseas, what huge benefits a university close to the central business district of a city, brings to the area and its residents. Kingston in Canada, thrives on its student population. The city is a similar size to Launceston, and its accommodation and retail industries rely on the two universities situated there. Employment is also boosted by these institutions. The city of Prince George in Canada is another good example. Education in the form of its university is a driving force in the economy. What an infusion of life it will bring to our city.	The comments made within this submission are supported.

### 7. Public Meeting Decisions

The Public Meeting held on Tuesday, 21 June 2016 made the following decisions addressed to the attention of the Council:

- a) Call on Council to rescind the motion passed by the Full Council Meeting 9<sup>th</sup> November 2015 to transfer said land (free gift) to UTAS.
- b) That the said land be placed for sale on the open market via a public auction with the Reserve Price of \$5million.

### 8. Why does the City of Launceston support the University of Tasmania Inner-City Campus Proposal?

- 1. The Council believes the University of Tasmania is vital to Northern Tasmania's future educational, cultural, social and economic prosperity.
- 2. The current University of Tasmania campus at Newnham is unsustainable, losing an estimated \$23m each year.

- 3. The proposal will allow the University to create a new sustainable business model, by expanding its current courses and creating new options, such as associate degrees. The University would be able to create a new platform to offer contemporary subjects and qualifications, provide modern and vibrant buildings, attract expert academic staff, and to increasingly attract prospective students from across the globe.
- 4. The proposal would see a capital investment of \$260m in Launceston. Such investment would be an economic boost for Launceston, where wages and salaries fell by nearly \$100m in the last census period.
- 5. Modelling from the University of Tasmania indicates that the economic impact of a relocation to Inveresk and Willis Street could top \$290m annually.
- 6. The presence of a University of Tasmania inner-city campus adjacent to our CBD would clearly demonstrate the importance of higher education to our city. It would create a new student population on the doorstep of our CBD who will live in Launceston, work in Launceston, and shop in Launceston.
- 7. Improving educational attainment is vital to lifting the productive capacity of the State's workforce. Lack of skilled workers is currently holding back key economic pillars such as food, agriculture and aquaculture.
- 8. To advocate for the status quo does nothing to progress our city, and nothing to secure the future of the University of Tasmania in the north of the State.

### 9. Why did the City of Launceston vote to transfer the land at no cost?

- 1. The Council elected to safeguard the future of Launceston. The Council believes a strong and sustainable UTAS is critical to Launceston's cultural and economic growth. Should the \$250m-300m proposal proceed, the Council believes the relatively modest investment of \$4.5m in land to secure the future of the University in the north and an economic impact of \$290m per year is a sound investment in the future prospects of Launceston and the region.
- 2. The Council believes strongly in the positive transformational economic and social impacts that the injection of \$260m adjacent to the CBD will have on our city and region, and the resultant private sector investment that is likely to flow from the project. The Council believes that it is a high priority for the Council to partner with the University, the State Government and the Federal Government to deliver the intergenerational benefits that will arise from this proposal.
- 3. The Council believes that the expanded course offerings and new associate degree flagship programs will grow participation rates in Northern Tasmania and attract new students to the inner-city campus. This in turn will provide economic and social benefits to the city and region. Socially, it will enable the students at the campus to interact with the city on a far more effective basis as a far more visible part of the community.
- 4. The City of Launceston voted to make an investment of land in the project with a number of conditions. Those conditions include that before any land is transferred, the University must be able to secure funding to allow its development to proceed.

Another condition is that the development shall be undertaken by the University in line with the commitments it has made in writing. Yet another is that should the relocation not be complete within five (5) years of a Development Approval issued by the Council, the land will either transfer back to the Council or the University will have to pay for the land at a price judged by an independent valuer.

- 5. The Council believes a University campus is a high-order use for the two proposed sites that will benefit the city and the entire region for generations to come.
- 6. The City of Launceston, on all the evidence, believes this decision is in the best interests of both Launceston and Northern Tasmania in its actions to progress the University of Tasmania's inner city campus proposal.

### 10. Documented commitments by UTAS

By correspondence dated 4 November 2015 the Vice-Chancellor undertook the following documented commitments on behalf of the University of Tasmania:

The University remains committed to the undertakings in the Memorandum of Understanding (MoU) signed with the City of Launceston (CoL) in May, including the delivery of new courses in the north of the state and pursuing growth for existing offerings to grow student numbers and participation in the region. This commitment also extends to increasing the amount of research undertaken in the region.

I am advised that the Aldermen have requested further information to finalise the CoL's deliverables under the Northern MoU. This letter and associated documents provides the University's response to the information requested:

### 1. Roadworks

The Council is concerned about the extent of any roadworks that may be required as a result of the campus relocation. The University is committed to working with council to ensure the traffic impact on the precinct is in accordance with Council plans, particularly for Invermay road. To that end, the University will commit to ensuring the traffic flow from the new campus will be sensitive to the surrounding areas and will work with the Council and State Government to develop an appropriate traffic management solution.

### 2. Pedestrian Bridge

The construction of a pedestrian bridge between Inveresk and the Willis St site is critical to the University's proposed campus plan. As public infrastructure, the bridge is not owned or the responsibility of the University, but the University has a strong interest and commitment to the development of the bridge in conjunction with Council and other interested parties. Accordingly the University agrees to participate in the design process of the

bridge and to incorporate the proposed pedestrian bridge as part of the funding submission being developed for the campus relocation.

3. Development Process, Water and Sewerage Works and Subdivision Costs As the developer of the site, the University understands that it is responsible for ensuring the development occurs in accordance with planning rules, regulations and processes. This includes working with Council on the design and impact of the development, water and sewerage infrastructure for the site and meeting all costs associated with any subdivision of land requirements.

### 4. Economic Impact

The Council has requested the University's economic analysis previously presented to council and the public at the Town Hall meeting. The summary of the economic impact of the proposal is contained in Attachment 1, which was formulated on the initial business plan. When the business plan is finalised, the University will provide Council any updated impact figures for the inclusion on its Position Statement on the proposal and will provide an overview of the business case.

5. Car Parking at Inveresk and Willis
Substantial car parking will be developed by the University in the proposed
Inveresk campus plan, including Willis St. The car parking will be made
available for public use outside University operational times for major
events in the precinct in agreement with council.

### 6. Newnham Development Options

The University is committed to finding the most suitable solution for the existing Newnham site. Expertise and resources from the University have been made available for the proposed Norther Suburbs revitalisation strategy being developed by Council. Further, the University is committed to ensuring the future success of the Australian Maritime College (AMC) at the site and investment will be made into the AMC for this purpose, including retaining student accommodation for AMC.

### 7. UTAS Commercial

Any University must provide student and staff related commercial services on campus to provide an appropriate student and staff experience. The Inveresk campus proposal envisages the University developing commercial space within the campus footprint.

The University commits to ensuring any commercial space in the development will be operated by the University specifically for the benefit of staff and students and will be limited to the type of services currently

provided at the Newnham campus. The University is supportive of Council's objective to develop Invermay Rd in a village style and any commercial space from the University will be considerate of that aim.

11. Council Resolution - Monday, 9 November 2015

The legal authority under which the City of Launceston can transfer land to the University has not been questioned. However it is appropriate to indicate that Section 177 *Sale and disposal of land* of the Act indicates at sub section (1) as follows:

A council may sell, lease, donate, exchange or otherwise dispose of land owned by it other than public land, in accordance with this section.

Section 177 continues that the council is required to obtain a valuation of the land. The land in question is not public land as defined within the Act.

In light of the documented commitments made by the Vice-Chancellor in the correspondence referred to above, the Council made the following decision at its meeting on Monday, 9 November 2015:

That, in specific reference to the proposal by the University of Tasmania to establish an inner city Northern campus on Council land at Inveresk and Willis Street, the Council agrees in principle to the transfer of title for Council owned land described as:

- A. Old Velodrome, a 11,523.8 square metre portion of the parcel Volume 169278 Folio 200, delineated on the attached map described as "Inveresk 'Bike Track' proposed boundary 12/10/2015"; and
- B. Willis Street Car Park, a 9,473.3 square metre portion of the parcel described as Volume 142013 Folio 1, delineated on the attached map described as "Willis Street car Park"

subject to the following:

- 1. The development shall be undertaken by University of Tasmania in a manner consistent with the commitments and undertakings provided by University of Tasmania in their document signed by the Vice Chancellor dated 4 November 2015, unless subsequently varied with the agreement of the Council.
- 2. Agreement by University of Tasmania that prior to any transfer of title from the Council, University of Tasmania will provide to the Council written confirmation that funding commitments have been made necessary to

enable the relocation of substantially all the University's operations at Newnham, excluding AMC and associated facilities.

3. Agreement by University of Tasmania that if the relocation is not completed on the land by University of Tasmania within five (5) years from the date of the Development Approval issued by the Council as a Planning Authority, or in the event that the land ceases to be used by University of Tasmania for education purposes, University of Tasmania shall be liable to pay to the Council an amount representing the value of the land, as assessed by a suitably qualified valuer agreed by the Council and University of Tasmania, or in the absence of agreement nominated by the Valuer General.

Provided that, if the relocation has not been completed or has not been undertaken by the University within the five (5) year period to such an extent that the land is effectively excised by the development for University use precluding further public use, the Council may, at its discretion, seek the return of the undeveloped land by the University to Council ownership.

### 12. Conclusion

The proposal by the University of Tasmania to establish an inner-city campus by relocation from Newnham to Inveresk has been the subject of legitimate debate in the community including:

- Two (2) Public Meetings.
- Numerous questions and discussions with the public at open Council Meetings.
- Extensive media coverage over a prolonged period of time.

The proposal by the University to transfer its northern campus to co-locate with existing University facilities at Inveresk incorporates the following major elements:

- A proposed \$260million investment in the Northern economy.
- Provision of Associate Degree courses engaged into local industry to deliver a skilled, capable workforce.
- A sustainable business model for the UTAS Northern Campus under threat financially from sustained annual losses of \$23million.
- A curriculum and student experience that is both cost and quality competitive to attract students.
- A strategy to address the extremely low participation rates in post-secondary education in Northern Tasmania which lag behind both Tasmanian and national standards.
- A demand model to drive private sector investment into the Launceston CBD to further stimulate jobs and economic activity.

- A Development Approval process that will involve public advertisement and invite submissions from interested persons within the community, to ensure any development meets requirements of proper planning policy and legislative provisions.
- Engagement by the University, State Government and Council to address vehicle, pedestrian and bicycle traffic management, public transport, parking requirements and infrastructure augmentation identified as necessary to accommodate the inner-city campus proposal at Inveresk.

The foregoing considerations conclude that the Council should not rescind its decision of Monday, 9 November 2015 to agree in principle to the transfer of title of council owned land described as Old Velodrome and Willis Street Car Park.

#### **ECONOMIC IMPACT:**

Projections formulated on a ten year horizon and based on ACIL Allen Consultants economic modelling reflect the following key economic outputs calculated from the \$260million UTAS Northern Inner City Campus project as a result of increased productivity, industry growth and jobs through education:

- (i) 3,100 jobs:
  - 265 new academic and supporting full-time jobs
  - 185 additional indirect jobs
  - 2,660 construction related jobs during construction phase
- (ii) 16,000 students and academic, administrative and support staff in the heart of Launceston
- (iii) \$38million additional wages paid to University staff per annum
- (iv) \$290million ongoing direct economic output generated annually in Launceston.

#### **ENVIRONMENTAL IMPACT:**

The proposed UTAS Inner City Campus project will be subject to a Development Approval process which will involve a number of conditions related to compliance with the Launceston Planning Scheme and Tasmanian Planning Legislation. In addition, conditions will be imposed by referral authorities such as TasWater and State Government Road Services.

#### SOCIAL IMPACT:

Current figures relating to higher education attainment in Australia reflect that 18% of people aged 15+ have a qualification of bachelor degree or higher. The figure within Tasmania falls markedly to 14%, which is the lowest of any State and the Northern Territory. However, the higher education attainment level within the Federal seat of Bass is markedly lower than the Tasmanian average, with only 11% of people aged 15+ possessing the qualification bachelor degree or higher.

Research has consistently shown that education attainment levels are linked to income levels and health outcomes. Preparing youth within the community to be job ready and capable of making a contribution to the future prosperity of the city from a social and economic perspective appears from research to be inextricably linked to higher education attainment levels.

#### STRATEGIC DOCUMENT REFERENCE:

City of Launceston Strategic Plan 2014-2024
Priority Area 8 - A secure, accountable and responsive Organisation
Ten-year goal - To communicate and engage consistently and effectively with our community and stakeholders
Key Direction -

1. To develop and consistently use community engagement processes

### **BUDGET & FINANCIAL ASPECTS:**

The provision by the City of Launceston of two parcels of land valued at \$4.5million does not involve any direct cash outlays by the Council to support the project. There are currently no proposals for private sector development under consideration for either the Old Velodrome or the Willis Street Car Park site. Additionally, the use of the Old Velodrome site for University purposes is entirely consistent with the agreement between the Council, the State Government and the Commonwealth that saw the granting of the Inveresk site and significant capital funding under the Better Cities program to the City of Launceston.

### **COUNCIL AGENDA**

Monday 25 July 2016

20.1 Public Meeting - 7 June and 21 June 2016 - Submissions and Decisions Made ...(Cont'd)

### **DISCLOSURE OF INTERESTS:**

The officer has no conflict of interest in this item.

I certify that I have reviewed and approved this advice and recommendation.

Robert Dobrzynski: General Manager

### **ATTACHMENTS:**

- 1. Old Velodrome (distributed separately)
- 2. Willis Street Car Park (distributed separately)

#### 21 URGENT BUSINESS

Regulation 8(6) of the Local Government (Meeting Procedures) Regulations 2015, states that a council, by absolute majority at an ordinary council meeting, may decide to deal with a matter that is not on the Agenda.

No Urgent Items have been identified as part of this Agenda

#### 22 CLOSED COUNCIL

Local Government (Meeting Procedures) Regulations 2015 - Regulation 15(2)

#### 22.1 Confirmation of the Minutes

#### **DECISION STATEMENT:**

Pursuant to the *Local Government (Meeting Procedures) Regulations 2015* - Regulation 34(6) states that at the next closed meeting, the minutes of a closed meeting, after any necessary correction, are to be confirmed as the true record by the council or council committee and signed by the chairperson of the closed meeting.

### 22.2 Confidential Matter - Committee Membership

### **RECOMMENDATION:**

That Agenda Item 22.2 - Confidential Matter - Committee Membership be considered within Closed Council pursuant to the authority contained within Regulation 15(2)(g) of the *Local Government (Meeting Procedures) Regulations 2015*, which permits the meeting to be closed to the public for business relating to the following:

15(2)(g) information of a personal and confidential nature or information provided to the council on the condition it is kept confidential.

### 22.3 Nominations - Emergency Service Medals 2017

### **RECOMMENDATION:**

That Agenda Item 22.3 - Nominations - Emergency Service Medals 2017 be considered within Closed Council pursuant to the authority contained within Regulation 15(2)(g) of the Local Government (Meeting Procedures) Regulations 2015, which permits the meeting to be closed to the public for business relating to the following:

15(2)(g) information of a personal and confidential nature or information provided to the council on the condition it is kept confidential.

Monday 25 July 2016

### 22.4 Report from General Manager's Contract and Performance Review Committee

#### **RECOMMENDATION:**

That Agenda Item 22.4 - Report from General Manager's Contract and Performance Review Committee be considered within Closed Council pursuant to the authority contained within Regulation 15(2)(a) of the *Local Government (Meeting Procedures)* Regulations 2015, which permits the meeting to be closed to the public for business relating to the following:

15(2)(a) personnel matters, including complaints against an employee of the council and industrial relations matters.

#### 23 MEETING CLOSURE